(BARKING AND DAGENHAM SCHOOLS FORUM)

(13th January 2015)

Title: School Forum Report					
Report of: CORPORATE DIRECTOR					
Open	For Decision / For Information				
Wards Affected: All	Key Decision: No				
Report Author:	Contact Details:				
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Accountable Divisional Director: Jane Hargreaves – Div	Isional Director (Education)				
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	(Children's Services)				
Summary: The purpose of this report is to update the Bark	ing and Dagenham Schools				
Forum on:					
1. (Background)					
2. The Dedicated schools Grant 2014-15 allocation	update				
3. The Dedicated schools Grant 2014-15 year end f	•				
4. School funding arrangements 2015-16					
5. Centrally Retained Services					
6. Growth Fund					
7. Early Years funding requirements 2015-16					
8. High needs funding requirements 2015-16					
9. Schools block funding requirements 2015-16					
10. Schools Funding Formula 2015-16					
11. Early Years Consultation					
12. SEN consultation					
13. School Funding Formula consultation					
14. Early Years Single Funding Formula (EYSFF) Co	nsultation				
15. Closure of School accounts 2014-15					
Recommendation(s)					
The Schools Forum is asked:					
(i) To agree the School Estates £150k and Schools	sports organiser funding £50k				
(ref. 5.3)					
(ii) To approve growth criteria (ref. 6)					
(iii) To agree the Low Cost high incidence high needs	s criteria (ref. 8.3)				
(iv) To agree to fund the Schools in Financial Difficult					
(v) To agree, by phase, the per pupil de-delegated a	mounts for 2015-16 (ref. 9.1)				
(vi) To consider and recommend the final 2015-16 sc					
Reason(s)					

None

1. Introduction and Background

1.1 The School Forum is a decision making and consultative body in relation to matters concerning schools' budgets as defined in the School Finance (England) Regulations 2012 and the Schools Forums (England) Regulations 2012. The Forum is required to meet at least four times a year.

2. Dedicated Schools Grant 2014-15 Budget allocation update

2.1 Table 1: Funding blocks revised 2014-15 following confirmation of growth - March 2014

	2014-15		Retained			
	DSG	Growth /	carry	Revised		
	Allocation	(Deductions)	forward	Block		
	£'000	£'000	£'000	£'000		
2 Year Old provision	£5,917		£1,135	£7,052		
Early Years Block	£10,896	£93 ¹	£679	£11,668		
High Needs Block	£24,539	-£289 ²	£2,430	£26,680		
Schools Block	£181,917		£581	£182,498		
	£223,269	-£196	£4,825 _a	£227,898		
Remaining 2013-14 DSG	£3,566 b					
High needs Block (see note 3						
Capitalisation of 2 Year ol	£850 c					
Total 2013-14 DSG Carry Forward			£9,241 _{a=}	=b=c		

Notes

¹Early Years adjustment

2013-14 Early Years Block adjustment (January Census) £93k

² High Needs adjustments

Adjustments cover places, additional DfE allocation and deductions for places now funded directly by EFA an additional £106k has been deducted to reflect EFA direct funding for Dorothy Barley Junior ARP.

An additional adjustment of £88k for The Warren Academy ARP has occurred in November 2014

³ DSG Carry Forward

As the current 2014-15 DSG overall outturn position is on budget this carry forward £3,566k is anticipated to be rolled forward into 2015-16

3 The Dedicated Schools Grant 2014-15 year end forecast position

- 3.1 In the October Schools Forum we reported an overall pressure against the DSG budget allocation of £89k. Currently we anticipate managing this pressure.
- 3.2 In addition the ARPs are expected to under spend by £279k (£145k Primary and £134k Secondary), the revised overall forecast is for the DSG 2014-15 is an under spend of £279k
- 3.3 Therefore it is anticipated to roll forward the remaining previous year carry forward of £3,566k, (see section 2) plus £279 totalling £3,845k

4 School Funding arrangements 2015-16

4.1 Following significant School Funding reforms for 2013-14 the Education Funding Agency published further reforms on 4th June 2013 for implementation from April 2014. The changes continue the move towards a national funding formula. Whilst Schools Forum can recommend changes to the funding formula, decisions on changes are made by the local authority.

4.2 **Basis of Dedicated Schools Grant**

- 4.2.1 The schools block per pupil unit of funding. The guaranteed unit of funding (GUF) 2015-16 for Barking and Dagenham has been confirmed as £5,575.36, reduced by £7.51 as a result of the changes to carbon reduction commitment
- 4.2.2 The early years block per pupil unit of funding for 2015-16 has been confirmed as £4,052.78 per pupil. Funding for 2 year olds will be £5.28 per hour based on participation using the January 2015 census data and an autumn term count. Initial funding will be allocated in June. For the purpose of the modelling funding has been matched to expenditure using 2014-15 figures.
- 4.2.3 High Needs Funding DfE intend only small scale changes for 2015-16.

4.3 Dedicated Schools Grant indicative 2015-16 Block allocations

		2015-16	2015-16
	2014-15 DSG	Growth /	DSG
	Allocation	(Deductions)	Allocation
	£'000	£'000	£'000
2 Year Old provision	£5,916		£5,916
Early Years Block	£10,896	£435 ¹	£11,331
High Needs Block	£24,539	-£267 ²	£24,273
Schools Block	£181,917	£10,374 ³	£192,291
	£223,269	£10,542	£233,810

4.3.1 Table 2: Latest Funding blocks following December 2014 announcement

Notes

1 Early Years adjustment

2013-14 Early years Block adjustment (January Census) £93k 2015-16 indicative early years pupil premium £341k

2 High Needs adjustments

Adjustments cover places, additional DfE allocation and deductions for places now funded directly by EFA these deductions are to be confirmed 2015-16 additional high needs block top-up funding £232k

3 Schools Block

Non recoupment Academies are now directly part of our formula, £3,005k additional funding received, this amount will be adjusted after the for changes in our January APT return carbon reduction commitment scheme funding £293k added back Additional funding due to growth in pupil numbers £7,076k

4.4 2015-16 DSG Budget requirements

- 4.4.1 The table 3 below shows the block values against the estimated spend for 2015-16. The table 3 is followed by a detailed analysis of each funding block:
- 4.4.2 Table 3 below needs to be viewed in conjunction with Table 4 DSG forecast position 2015-18.
- 4.4.3 Forecast position assumes High needs block contains demographic pressures excluding the new special free school and delivers a 5% reduction in expenditure through identified Head sub group and LA officer working group actions.

	High Needs Block £'000	Early Years Block £'000	2 Year Old provision £'000	Schools Block £'000	Total £'000
DSG Block Value - income	£24,273	£11,331	£5,916	£192,291	£233,810
Estimated Expenditure:					
Non Delegated Top Slice				£1,820	
Growth Fund				£3,000	
High Needs threshold				£250	
School Funding Formula				£185,366	
Estimated Total Expenditure:	£28,466	£12,183	£5,916	£190,436	£237,001
Estimated under / (over spend)	-£4,193	-£852	£0	£1,855	-£3,191
Application of Estimated 2014- 15 earmarked retained Carry forward.	£2,729	£416		£700	£3,845 1
Reduction in High Needs through Forum actions (to be identified)	£1,318				£1,318 2
TOTAL (Pressure) / contingency	-£146	-£436	£0	£2,555	£1,973

Table 3: 2015-16 anticipated DSG Block allocations

Notes:

1 - 2014-15 ARPs expected to under spend by £279k, as a one off.

- 2014-15 Growth Fund is expected to under spend by \pounds 700k, this figure is anticipated to be rolled forward.

2 -Head teachers sub-group and LA officers will work together to review the High Needs Block expenditure with the view of containing any demographic pressures (excluding new free special school) and reducing existing expenditure by 5% in future years.

3- does not include any future adjustments for non recoupment academies or free schools.

4.5 **Future year's requirements**

- 4.5.1 Based on the following assumptions the DSG blocks pressures/(contingency) have been forecast.
 - Only the net income from pupil growth has been factored into the figures based on the difference between the guaranteed unit of funding received and the average funding given to schools per pupil.
 - Expenditure and DSG income (except pupil growth, see above) will continue at current levels
 - The new special free school will attract top up funding of £16k per place, with 30 places starting each September.
 - No other demographic growth or pressures have been factored into estimated expenditure
- 4.5.2 Following the Schools Forum High needs working group meetings in November and December, potential savings of £1,318k plus an addition 2014-15 carry forward of £279k (ARP underspend) have initially been identified. See Appendix A

4.5.3 Table 4 showing 2015-18 DSG forecast position

	High Needs Block £'000	Early Years Block £'000	2 Year Old provision £'000	Schools Block £'000	Total £'000	Required savings / funding £'000	
Estimated under / (over spend) 2015-16	-£4,193	-£852	£0	£1,855	-£3,191		
Reduction in High Needs through Forum actions (to be identified)	£1,318				£1,318		1
Anticipated(increase)/decrease in EFA funding for growth					£0		
Application of Estimated 2014-15 earmarked retained Carry forward.	£2,730	£416		£700	£3,846		
TOTAL 2015-16	-£145	-£436	£0	£2,555	£1,973	£1,973	
Estimated under / (over spend) 2016-17 at 2015-16 levels	-£4,193	-£852	£0	£1,855	-£3,191		
Reduction in High Needs through Forum actions (to be identified)	£1,318				£1,318		1
special Free school additional top ups	-£760				-£760		
Anticipated increase/(decrease) in EFA funding for growth				£400	£400		
TOTAL 2016-17 Pressure/(contingency) c/f to 2017-18	-£3,781	-£1,289	£0	£4,810	-£260	-£2,233	
Estimated (under) / over spend 2017-18 at 2015-16 levels	-£4,193	-£852	£0	£1,855	-£3,191		
Reduction in High Needs through Forum actions (to be identified)	£1,318				£1,318		1
special Free school additional top ups	-£1,240				-£1,240		
Anticipated increase/(decrease) in EFA funding for growth				£400	£400		
TOTAL 2017-18 (Pressure)/contingency	-£7,896	-£2,141	£0	£7,064	-£2,973	-£2,713	

Note:

1 - Head teachers sub-group and LA officers will work together to review the High Needs Block expenditure with the view of containing any demographic pressures (excluding new free special school) and reducing existing expenditure by 5% in future years.

- Additional extended responsibilities post 19 have not been factored into the high needs forecasts .

2 - the effects of changes to 2 year funding moving to a participation basis have not been factored into forecasts

3- the effects of the Early years Single Funding Formula review and effects for the move to Education Health and Care Plans has not been factored into forecasts

5 <u>Centrally retained Services</u>

- 5.1 Funding for some services can be centrally retained before allocating the formula, with the agreement of the schools forum. A number of these services are subject to a limitation of no new commitments or increases in expenditure from 2014-15 and schools forum approval is required each year to confirm the amounts on each line. Appendix B sets out which services can be retained and the proposed amounts for 2015-16.
- 5.2 It is proposed to reduce the 2015-16 centrally retained services budget by £100k, (9.3% reduction on 2014-15 levels excluding admissions and music service which was reduced in 2014-15)
- 5.3 The schools Forum deferred decisions on the School Estates £150k and Schools sports organiser funding £50k pending further update.
- 5.4 The £150k Schools estates budget allows the LA to employ dedicated commercial expertise to make our funding bids successful and find creative, forward thinking solutions to the biggest pressure in the country with regards school buildings. Since 2009-10 an additional £170m over and above the LA's £150m Basic Needs allocation has been obtained. This additional funding has improved the quality of school buildings and reduction repairs and maintenance expenditure.

(i) Decision required – Schools Forum to agree the School Estates £150k and Schools sports organiser funding £50k

6 Growth Fund

- 6.1 £3,000,000 to fund additional classes opened from September 2015. The criteria for allocating this growth is to award AWPU (Primary AWPU or KS3) x 30 to each school reflecting the proportion of the year which is not funded within the school's budget share until the school receives funding through their funding formula. Additional classes must be part of the growth plan agreed and co-ordinated by the Schools Estates team. Where primary schools have expanded from 1.5 to 2 forms of entry, AWPU x 15 also reflects proportion of the year which is not funded within the school's budget share will be allocated.
- 6.2 Additional classes due to an influx of casual admissions over the summer or where parents delay their child's admission to school until they reach statutory age will receive an additional £3,000 for start up costs, if these classes are not within the growth plan.
- 6.3 Where a phase is added to an existing school in response to basic need for pupil places, for example a secondary school adding a primary class, funding will be made available in recognition of initial set up costs incurred. A one-off payment of £60,000 will be made.
- 6.4 Where a school adds additional classes on a new split site a one off, one time payment of £60,000 will be made. A split site school will be defined as one where there is a road between sites used for curriculum purposes.
- 6.5 For schools funded on estimated numbers, where a phase is to be added to the existing school or additional classes in response to basic need for pupil places only section 6.3 and 6.4 of the growth fund criteria will be applicable.

(ii) Decision required – School forum are asked to approve growth criteria for 2015-16 but with the new phase set up (6.3) and new split site (6.4) payment £60k coming into effect for 2014-15.

Early Years funding requirements 2014-15

- 7.1 For PVI, Primary schools with Nursery classes the revised draft budgets are indicative and based a current funding levels, subject to consultation in the Autumn term.
- 7.2 The Early years Block is summarised below:

	£'000
Indicative Block Value (excluding use of	£11,331
retained carry forward)	
Estimated expenditure	-£12,183
Application of retained carry forward	£416
Pressure	-£436

- 7.3 The Early Years Block is based on the January 2014 numbers. The final block allocation will be calculated on January 2015 pupil count and will be confirmed in June/July. The block forecast currently does not have any estimated growth. After allocating the full anticipated 2014-15 contingency the Early Years block is expected to have a pressure of £436k.
- 7.4 The estimated 2015-16 expenditure within the Early years Block is detailed below:

7.4.1 Table 5 Year on Year Early Years analysis

	2014-15	%	2015-16	%
Early Years Co-ordinators (6fte)	£308,700	2.61%	£308,700	2.53%
Home Portage Scheme (8.74fte)	£464,600	3.93%	£274,600	2.25%
Early Years Teachers (5.6fte)	£411,600	3.49%	£610,100	5.01%
Early Years Pupil Premium			£341,500	2.80%
Childminding Officers			£113,600	0.93%
Funding of maintained places	£6,350,000	53.77%	£6,546,400	53.73%
Early years high needs top ups			£333,300	2.74%
Funding of PVI places (incl	£4,274,300	36.19%	£3,654,800	30.00%
commissioning)				
	£11,809,200	100.00%	£12,183,000	100.00%

- 7.4.2 The effects of the Early years Single Funding Formula review and effects for the move to Education Health and Care Plans have not been factored into 2015-16 Budgets. Updated budgets will be presented in the March Schools Forum taking into account the consultation outcomes.
- 7.4.3 Home Portage budget requirements have reduced as £190k contribution to costs from the clinical commissioning group has been received.
- 7.4.4 Early Year Teachers and Childminding Officers increase of £198.5k and £113.6k. These staff provide into settings to teach children basic skills. Previously these costs had been paid by the local authority incorrectly.
- 7.4.5 Funding of maintained places costs have increase due to changes to funding factors.

- 7.4.6 Early years High needs top ups previously these costs had been paid by the local authority incorrectly.
- 7.4.7 Funding of PVI places have increased due to changes to funding factors however this has been offset as the 2014-15 budget had included approx £700k of growth that did not materialise.

8 High needs funding requirements 2015-16

8.1 The High Needs Block for 2015-16 is summarised below:

	£'000
Block Value (excluding use of retained	£24,273
carry forward)	
Estimated expenditure	-£27,147
Estimated Growth funding	
Application of retained carry forward	(£2,729)
	-£146

8.1.1 The detail of the High needs Block is shown in Appendix A.

8.2 Additional Resource Provision (ARP)

Funding of £5,994k has been allocated for ARP's in 2015/16, Budget and expenditure has been reduced by £270k for the place funding at Warren and Dorothy Barley Junior Schools which have become academies, these places are now funded directly by the EFA. This has resulted in a transfer of DSG to the EFA. An increase of £395k on 2014/15's equivalent budget is required due to the full year effect of additional places created in September 2014.

- 8.2.1 The number of places for the financial year 2015-16 is 319 an increase of 22 from 2014-15.
- 8.2.2 Details of ARP places are shown in Appendix C.

8.3 Low cost high incidence (LCHI) High needs

It is proposed to fund high numbers of low cost high incidence pupils in mainstream schools with the following criteria:

- 8.3.1 Schools & Academies will be expected to contribute the first £6,000 of the additional educational support provision for high needs pupils and students from their delegated budget this is over and above the cost of standard teaching and learning (which is funded by the age weighted pupil unit (AWPU). The number of high needs pupils for whom schools are expected to contribute will be restricted to one for every 100 pupils on roll, rounded to the nearest whole number. The £6,000 and 1 in 100 numbers will be adjusted for any pupils not present for the full year.
- 8.3.2 E.g. If NOR is 200 and the school have 3 high needs pupils who have each been assessed with additional high needs (above the AWPU) of £14,000, total costs per pupil £18,000. Then the responsibility for costs is:
- 8.3.3 For first 2 pupils (200 NOR ÷ 100 & rounded) the school pays £12,000 (2 X £6,000) and the LA pays the rest as a high needs top up £16,000 (2 X £8,000).

- 8.3.4 For the 3rd pupil the LA pays £14,000 (both the £6,000 element and the £8,000 element) as a high needs top up.
- 8.3.5 Currently we estimate funding requirement of £250k based on the criteria above.

(iii) Decision required – School forum are asked to approve the Low cost high incidence (LCHI) High needs criteria

9 Schools Block funding requirements 2015-16

9.1 De-delegated Services

9.1.1 Details of the de-delegated services are contained in Table 6. School forum are now asked to agree the de-delegated per pupil amounts from the primary and/or secondary maintained. **De-delegation is not an option for academies, special schools, nurseries or PRUs.** Where de-delegation has been agreed for maintained primary and secondary schools, the local authority will no longer offer the service (Free school meals eligibility and Support for Trade Union Duties) on a buy-back basis to those schools and academies in the area which are not covered by the de-delegation.

Table 6: De-delegated amounts.

Description	2014-15 Per pupil (£)	2014-15 Total (£)	2015-16 Per pupil (£)	2015-16 Total (£)
Schools in Financial Difficulty	-£30.74	-£1,000,005	-£7.73	-£250,116
School Specific Contingency	-£9.93	-£323,034	-£6.18	-£199,964
Free school meals eligibility	-£1.54	-£50,098	-£1.55	-£50,154
Support for Trade Union duties	-£9.99	-£324,985	-£8.72	-£282,149
	-£52.20	-£1,698,122	-£24.18	-£782,383

- 9.1.2 Details for the current and future estimates for Schools in Financial Difficulty support are in Appendix D. Warren Comprehensive repaid their loan of £200k but have a transfer deficit of approximately £150,000. We are waiting for the school to confirm their final bank balance.
- 9.1.3 No requests were received at the time of writing this report for support from the Schools in Financial Difficulty sub-group meeting, January 2015.
- 9.1.4 Please note future allocations are indicative, all allocations will be considered and approved in the financial year to which the support relates.
- 9.1.5 The de-delegated by £750k (schools in Financial Difficulty contingency), this will result in schools retaining an extra approximately £23 per pupil.
- 9.1.6 School specific contingency could be reduced by approximately £123k (38%)
- 9.1.7 Support for Trade Union have been reduced of £22,400 (7%). Further work in this area will be required see School Formula responses (section 13)

(iv) Decision required: Schools Forum are requested to approve the Schools in Financial Difficulty contingency update.

(v) Decision required: Schools Forum by phase (Primary, Secondary) to agree the reductions detailed above and per pupil de-delegated amounts

10 <u>Schools Funding Formula</u>

10.1 The Local Authority's 2015-16 Dedicated Schools Grant was published by the Education Funding Agency 17th December 2014. The total for 2015/16 is £228,815k (excluding 2 year old funding) less an anticipated £921k for high needs places funded by the EFA, this excludes pupil premium, EFA sixth form funding and High Needs growth.

10.2 Funding Factors.

- 10.2.1 We have used the same 10 factors as in previous years with the same level unit values as 2014-15, with the following adjustments in order to help balance the DSG for future years.
- 10.2.2 the lump sum, £15k reduction. The proposal in October was for a £30k reduction, however actual pupil growth in the October 14 census was higher than forecasted in therefore reducing the size of the reduction needed.
- 10.2.2 the KS4 AWPU has been reduced by £150 in order to ensure a Primary/Secondary Ratio of 1:1.31. The October proposal was to reduce Primary AWPU by £25 and KS4 by £300.

10.3 Final Funding Model.

- 10.3.1 The final model uses the October 2014 numbers on roll and have gains capped at 3.11% as per 2014-15 final model.
- 10.3.2 The final Model <u>retains £1.8m and has a ratio 1.31</u> this comparative to 22nd October Model B which retained £1.4m plus the anticipated £400k pupil growth.

10.4 **Treatment of New and Growing schools.**

- 10.4.1 The model uses estimated numbers for new schools. As the model covers the financial year we have included 7/12ths of the expected additional September 2015 intake.
- 10.4.2 The regulations allow retrospective adjustments in the following year, so schools are appropriately funded if actual pupil numbers are different to the estimates. This adjustment will occur as part of 2016-17 funding allocations.
- 10.5 Summary of the model key features is contained in Appendix E
- 10.6 Impact on schools individual funding allocations are contained in Appendix F

(vi) Decision – Schools Forum is requested to consider and recommend the final funding model.

11 <u>Local Authority Feedback from Exceptional cases for additional High needs</u> <u>funding</u>

11.1 The Education Funding Agency (EFA) will be contacting each local authority and institution who submitted a case with further specific feedback regarding their case by 23 January 2015.

- 11.2 The EFA have generally, funded elements of cases which were based on actual occupancy in the academic year 2014 to 2015. EFA have only funded the element of growth above the exceptional levels.
- 11.3 The EFA have not generally funded cases which were based on predictions of occupancy levels in the academic year 2015 to 2016.
- 11.4 Further information can be found at https://www.gov.uk/government/publications/high-needs-2015-to-2016-placenumber-exceptional-case-process/local-authority-exceptional-cases-outcomesexplanatory-note#introduction

12 School Funding Formula Consultation.

- 12.1 Schools consultation seeking views on the 2015-16 Schools funding Formula was launch on 21 November 2014 and ran until 8th December 2014.
- 12.2 The results from the consultation and the Local Authority's response can be found in Appendix G

13 DfE SEN Consultation

- 13.1 The DfE are undertaking a consultation inviting interested individuals and organisations to help them work out ways in which they can distribute special educational needs and disability (SEND) funding more fairly.
- 13.2 The DfE have collated a pack of data about children and young people with SEND, and how they have been funded.
- 13.3 The DfE are also interested in any local evidence that would inform the national debate.
- 13.4 The consultation runs up to 27 February 2015 and can be found at:

https://www.gov.uk/government/consultations/funding-for-children-and-young-people-with-send

14 <u>Early Years Single Funding Formula (EYSFF) Consultation</u>

- 14.1 The EYFF will be issued early February 2015,
- 14.2 The consultation is critical as it will affect Early Year Provider budgets from April 2015.
- 14.3 Forum Members are encouraged to give the documents special attention, and to respond to the consultation to ensure that as many views as possible are taken into account in the decision making process.

15 <u>Closure of School accounts 2014-15</u>

- 15.1 In order for the LA to report maintained schools year end position in line with statutory deadlines we will require complete and accurate returns by 22th April 2015. In order to facilitate this, school's capital accounts will close at the end of February 2015.
- 15.2 We will require completed, reconciled electronic returns and all relevant authorised referenced background papers and supporting documents. More detailed guidance will be sent out in the coming weeks.
- 15.3 Governing bodies of maintained schools must provide the local authority (LA) with a financial statement, presented in accordance with the approved headings and sub-

headings set out in the CFR Regulations 2012, and in compliance with the normal established accounting practices of the LA.

15.4 Non compliance with these requirements will result in addition work for the LA in order to meet the required deadlines. Under section 2.1.1 application of Financial Controls to Schools and section 6.2.14 of the scheme for financing schools any additional costs incurred by the LA will be passed onto the non compliant school.

16 **Options Appraisal**

16.1 Not applicable.

17 <u>Consultation</u>

17.1 Not applicable.

18 **Financial Implications**

18.1 The School Funding Formula is contained within the Dedicated Schools Grant

19 Legal Implications

19.1 The Schools Forums (England) Regulations 2012 govern the constitution and conduct of meetings of the Forum. The Schools Finance (England) Regulations 2012 determine those matters on which the Local Authority must or may consult the Schools Forum and those in respect of which the Schools Forum can make decisions. These Regulations make provision for the financial arrangements of local authorities in relation to the funding of maintained schools and providers of prescribed early years provision in England, for the financial year 2013/14.

20 Other Implications

- 20.1 Risk Management None
- 20.2 Contractual Issues None
- 20.3 Staffing Issues None
- 20.4 Customer Impact None
- 20.5 Safeguarding Children- None
- 20.6 Health Issues None
- 20.7 Crime and Disorder Issues None
- 20.8 Property / Asset Issues None

Background Papers Used in the Preparation of the Report:

None.

List of appendices:

- Appendix A High needs block
- Appendix B Centrally retained Services
- Appendix C Details of ARP places 2015-16
- Appendix D Schools facing financial difficulties
- Appendix E– Summary of Final Model's Key figures
- Appendix F Final School Funding Model 2015-16
- Appendix G School Funding Formula Consultation