



Statement of Accounts **2021-2022**

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Chair's Approval of Statement of Accounts

This is the Annual Financial Report, incorporating the Statement of Accounts with all audit activities completed. The Audit and Risk Committee of the London Borough of Barking and Dagenham at its meeting on 26 November 2025 authorised the Chair to approve the Statement of Accounts.



Councillor Jack Shaw

Chair of Audit and Risk Committee

Date: 15 December 2025

NARRATIVE REPORT

Chief Financial Officer's Narrative Report

INTRODUCTION

2021-22 was another year that was dominated by the Council's response to the COVID-19 pandemic and providing support for our community and residents. As lockdowns and restrictions have ended, we have seen many parts of our community gradually start to return to pre-pandemic activities. The health, social and financial effects of the pandemic will continue to have an impact on the lives of our residents and businesses as they continue to find ways to thrive and pivot as the world around us changes. The partnerships that the Council has worked so hard to build over the past few years have continued to promote collaborative responses to support our community.

In March 2021, the Council Assembly agreed its 2021-22 budget. The Assembly took the decision to increase Council Tax by 1.99% plus a 3% additional precept for Adult Social Care. The Council invested an additional £14.8m in service delivery during 2021-22 focused on supporting the most vulnerable within our community.

We had started to see the impacts of increasing inflation on our costs. This created significant uncertainty in public finances and in turn the Council's medium term financial planning. Due to the Council's exposure to economic cycles, it holds a general fund reserve.

This report will show the actual performance against the budget that was set at the start of the year. In summary, we spent less on services than budgeted by £1.7m which was an improvement from a forecast overspend throughout the year. During the final quarter of the year additional grants were received which improved the financial position. Once our funding is taken into account the final position is an overspend of £0.5m. The outturn report that went to Cabinet in June 2022 provides more detail on the financial position for 2021-22.

The Council has an Investment and Acquisition Strategy (IAS) to deliver income returns and increase the pace of regeneration in the borough. For 2021-22 the financial return was £5.4m against a target of £6.75m, an underachievement of £1.3m. The main reasons for the lower return include delays in a number of residential schemes becoming operational, and an increase in bad debt provision. 346 new homes were delivered during the year, the majority of which are available at affordable rents, against a target in the Be First business plan of 442 homes.

The Council continues to face demand and financial pressures in social care, housing, schools and other services with a £15m funding gap in our Medium-Term Financial Strategy over the next 4 years. The Council will continue to pursue savings and investment opportunities to bridge this gap. Our focus will continue to be the delivery of the Council's corporate plan priorities with no-one left behind.



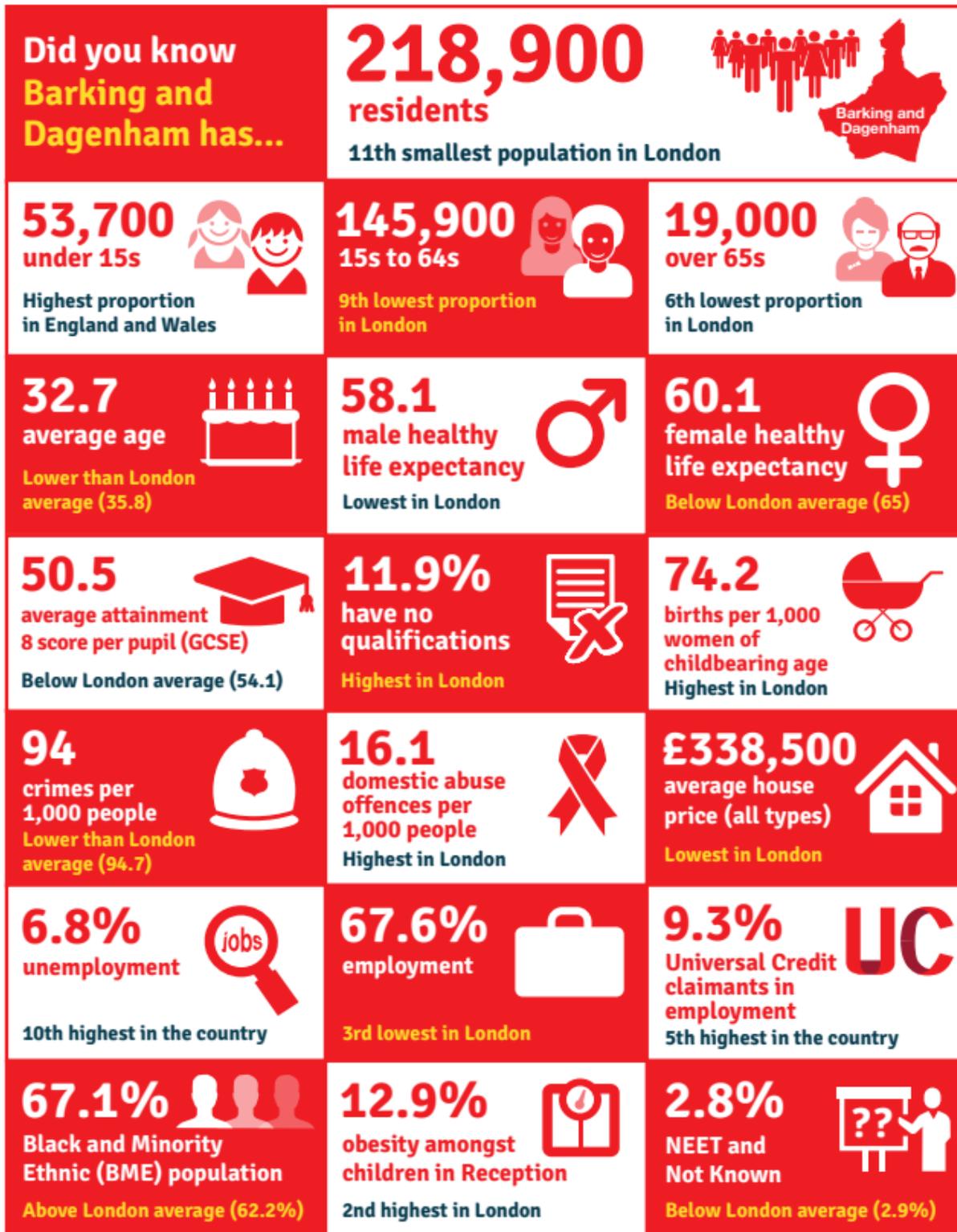
Richard Harbord

Strategic Director of Resources (Section 151 Officer)

Date: 12 December 2025

NARRATIVE REPORT

ABOUT THE BOROUGH



Source: <https://www.lbbd.gov.uk/about-the-borough>

NARRATIVE REPORT

In the proceeding years we have built a new kind of Council and a new way of working together and with residents. We have restructured our services, building a commissioning model which places outcomes for residents at the centre of our decision-making. We have integrated previously siloed services to create new ones, including our universal front-door Community Solutions. We have safeguarded jobs while harnessing untapped potential through Council-owned companies such as our regeneration and development vehicle, Be First, which have in turn accelerated our regeneration and development in such a way that benefits our whole community and leaves no one behind. And we have found ever more ways to collaborate with and empower the community, increasingly casting aside the paternalistic ways we used to work.

We must focus on unleashing the potential of our place and its people, whilst addressing the underlying poverty, deprivation and health inequalities that hold so many of our residents back. This will demand practical action across our four strategic priorities: Participation and Engagement; Inclusive Growth; Prevention, Independence and Resilience; and Well-Run Organisation (set out in our strategic framework). But it will also demand a shared, Council-wide approach to managing and facilitating change, including:

1. A shared approach to dispersed working and community hubs
2. A shared approach to service design and delivery
3. A shared approach to cross-cutting issues and outcomes

We have also learned that we are only one key partner in a complex network of those who want to and are in a position to make change in this borough. Together, we must develop the borough's social infrastructure and public services so that they are designed to enable residents to meet their potential and prevent the inequalities which get in the way.

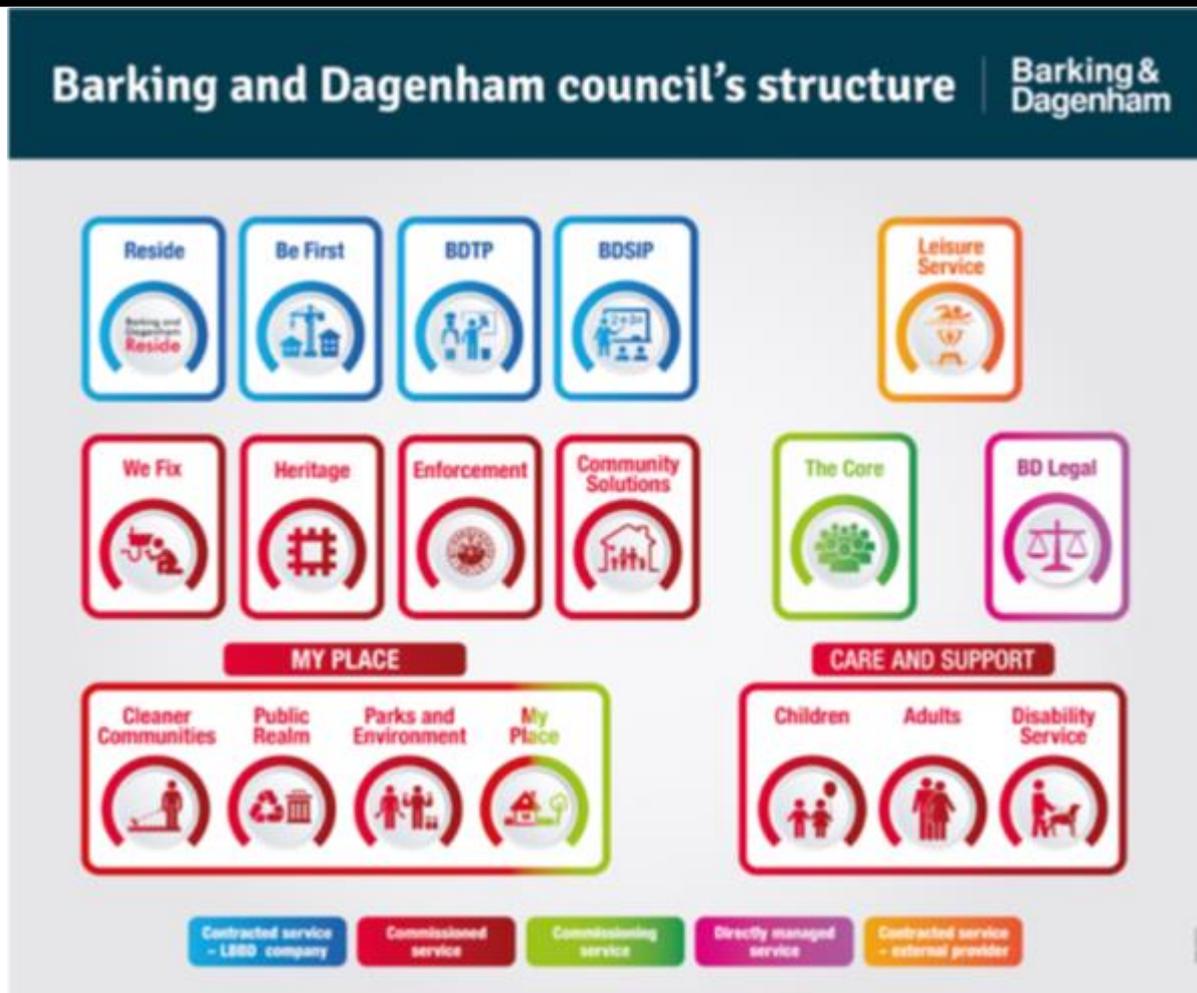
We have continued to invest in our services by focusing our resources to meet the needs of the community and deliver the priorities set out in the Corporate Plan. Our Borough Manifesto has 11 aspirations which form the long-term vision for the Borough:

NARRATIVE REPORT



The Ambition 2020 programme began in 2017 and delivered a New Kind of Council whilst delivering almost £50m in savings. A primary focus of the programme was to maximise housing, business and economic growth within the borough. We have carefully set aside money into reserves and used these when necessary. This careful and prudent approach to financial management has enabled the Council to be in a position to meet the cost to the Council of COVID-19.

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THE COUNCIL

The Borough consists of 17 wards, each served by three elected Councillors. During 2021-22, all 51 Councillors were from the Labour Party.

The Council operates with a Leader and Cabinet. During 2021-22 there were 10 Cabinet members, including the Leader and two Deputy Leaders.

The Council has a statutory duty to set a balanced budget, and this underwent scrutiny via the Overview and Scrutiny Committee in 26 January 2021. Thereafter the Council's Medium-Term Financial Plan, Capital Strategy, HRA Business Plan and Treasury Management Strategy were all approved at Cabinet 15 February 2021 and Assembly 3 March 2021.

The Council's management is led by the Strategic Leadership Team,

- Chief Executive (Head of Paid Service)
- Managing Director (Deputy Chief Executive)
- Strategic Director, Law and Governance (Monitoring Officer)
- Strategic Director, Children and Adults
- Strategic Director, Inclusive Growth
- Strategic Director, Community Solutions
- Strategic Director, My Place
- Director, Strategy and Culture
- Finance Director (Section 151 Officer)

NARRATIVE REPORT

Each of these senior officers oversees the strategic management of service areas managed by commissioning directors, operational directors and heads of service. The Council employs over 2000 employees.

Performance against planned activity and budgets is reported quarterly at Corporate Performance Group (made up of the Strategic Leadership Team), and Cabinet, and to the Overview and Scrutiny Committee every six months.

FINANCIAL PERFORMANCE IN 2021-22 – REVENUE

A net budget of £174.3m for 2021-22 was approved by Cabinet and Assembly in February 2021. This included £2.6m of savings through service efficiencies, increased income and commercial activity. Members agreed a 1.99% increase in Council Tax and 3.00% increase for the Adult Social Care Precept. The 2021-22 outturn position was a £1.7m underspend. This is reflective of the impact of the pandemic on the Council's finances; the variance being considerably lower than originally anticipated due to the government's financial support that continued as the country went back into lockdown.

FINANCIAL PERFORMANCE IN 2021-22 – CAPITAL PROGRAMME

The Capital Programme revised budget for 2021-22 was £468.8m and the final outturn was £360.4m, with most of the spend in the Investment and Acquisition Strategy (IAS) (£282.9m), Education, Youth and Childcare (£26.6m) and Housing (HRA) (£24.0m).

The table below shows a summary of capital expenditure:

£m	Budget 2021-22	Expenditure 2021-22	Variance	% Variance
General Fund	80.766	47.326	33.440	41.4%
HRA	43.192	23.968	19.224	44.5%
IAS	336.759	282.923	53.836	16.0%
Transformation	8.040	6.194	1.846	23.0%
Total	468.757	360.411	108.346	23.1%

The COVID-19 pandemic had significant impact on the delivery of the 2021-22 programme, particularly around gaining access to HRA properties, social distancing implications, supply chain issues (with staff furloughed etc) and practical arrangements around deploying contractors.

Expenditure relating to transformation is actually revenue expenditure funded from capital receipts under the Flexible Use of Capital Receipts direction, which allows transformational projects resulting in savings to be funded through capital receipts. Schemes include IT implementations and process improvements across all services.

FINANCIAL PERFORMANCE IN 2021-22 – PENSION FUND

The Pension Fund 2021/22 had a positive return for the year, although the return was significantly reduced as a result of a market downturn following Russia's invasion of Ukraine. The overall investment return for the fund over the year, net of fund manager fees and custodian costs was 5.1%, which was 5.4% lower than the benchmark of 10.5%. Over three years the Fund's annualised return was 8.8%, which is 1.3 % below the Fund's benchmark return of 10.1%.

The most recent actuarial revaluation, as at 31 March 2019, assessed the funding level at 90%. Despite the Pension Fund's assets recovering well past their pre-pandemic highs, increasing by

NARRATIVE REPORT

£77m in year from £1,263m to £1,339m, the overall deficit on an IAS19 basis grew due to an increase in liabilities. However, calculations undertaken for funding purposes and setting contributions payable to the Fund are carried out on a triennial basis, with the next review due in 2022.

HOUSING REVENUE ACCOUNT

The Housing Revenue Account (HRA) financial position at the end of the year was an in year underspend on revenue Income and Expenditure of £2.7m. The Council owns approximately 17,200 homes generating rental income of over £84m during the year. This income is held in a ringfenced account which can only be used for social housing purposes.

DEDICATED SCHOOLS GRANT

The Dedicated Schools Grant is reporting an overall underspend of £1.946m. This comprises of an underspend on Early Years (EY) of £1.725m, an underspend on schools block of £379k and a net overspend on the high needs block of £158k. The DSG reserve position is shown in the table below:

	2021/22 Funding	2021/22 Outturn	Surplus (Deficit) Outturn March 2022
	£'000	£'000	£'000
Schools Block – ISB	183,342	182,963	379
Central Block	2,360	2,360	0
High Needs Block	38,556	38,714	(158)
Early Years Block	21,223	19,498	1,725
Total	245,481	243,535	1,946
DSG Surplus B/F			7,461
Unadjusted DSG Reserves			9,407
Less EY claw-back			(1,162)
21/22 DSG Reserves			8,245

MEDIUM TERM FINANCIAL STRATEGY: 2022/23 TO 2025/26

The Council has a four-year Medium Term Financial Strategy (MTFS) which is reviewed every year in July and Autumn. The first year of the strategy is the basis for the coming year's budget which was approved by Assembly February 2022.

The current MTFS was closely linked to the Council's strategic priorities and takes into account the expected financial and other pressures over the next four years. It includes demographic and demand funding for our front line services: Care and Support, Community Solutions and Public Realm and funding to meet specific member priorities such as developing Community Engagement. There is also provision made for pay and prices inflation.

There are ongoing requirements to identify savings and strategies for managing demand and reducing cost. These are developed, implemented and reviewed throughout the MTFS cycle.

The MTFS position as reported to Assembly in March 2022 is summarised below:

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	2022-23 £m	2023-24 £m	2024-25 £m	2025-26 £m
Budget Gap (incremental)	-	6.094	10.952	9.291
Budget Gap (cumulative)	-	6.094	17.046	26.337

A GUIDE TO THE FINANCIAL STATEMENTS

The Statement of Accounts (comprising the financial statements and notes to the accounts), is part of a wider financial report (called the Annual Financial Report) which also includes the Annual Governance Statement (AGS), the Narrative Report and the Auditor's Report. The responsible financial officer's true and fair certification in the Statement of Responsibilities covers the Financial Statements and notes as does the Auditor's report.

The main Financial Statements within this document have been prepared in accordance with the CIPFA Code of Practice on Local Authority Accounting in the United Kingdom 2021/22 (the Code), which defines proper accounting practices for local authorities.

The Code requires that the core financial statements and notes be prepared consistently with International Financial Reporting Standards (IFRS) as adopted for use in local government. IFRS accounting entries are in many cases reversed out through the Movement in Reserves Statement to reconcile back to the amount to be raised from council tax under statute. Similar adjustments are also made in respect of the Housing Revenue Account.

The accounts have been prepared on a going concern basis. This reflects the economic and statutory environment in which the council operates. These provisions confirm that, as authorities cannot be created or dissolved without statutory prescription, it would not be appropriate for their financial statements to be prepared on anything other than a going concern basis.

The main Financial Statements:

- **The Comprehensive Income and Expenditure Statement** records all of the Council's income and expenditure for the year in accordance with International Financial Reporting Standards (IFRS), rather than the amount to be funded from taxation. Authorities raise taxation to cover expenditure in accordance with regulations; this may be different from the accounting cost. The taxation position is shown in the Movement in Reserves Statement. The top half of the statement provides an analysis by service area. The bottom half of the statement deals with corporate transactions and funding.
- **The Movement in Reserves Statement** is a summary of the changes to the Council's reserves over the course of the year. Reserves are divided into two categories, usable and unusable reserves. Usable reserves can be used to provide services, subject to statutory limitations on their use and the need to maintain a prudent level of reserves for financial stability. Unusable reserves must be set aside for specific legal or accounting purposes and cannot be used to fund Council services (e.g. the Capital Adjustment Account; Revaluation Reserve; Pension Reserve).

NARRATIVE REPORT

- **The Balance Sheet** is a 'snapshot' of the Council's assets, liabilities, cash balances and reserves at the year-end date. The net assets of the Council (assets less liabilities) are matched by the reserves held by the Council.
- **The Cash Flow Statement** shows the changes in cash and cash equivalents of the Council during the reporting period. The Statement shows how the Council generates and uses cash and cash equivalents by classifying cash flows as:
 - Operating activities: this is a key indicator of the extent to which the operations of the Council are funded by way of taxation and grant income or from the recipients of services provided by the Council.
 - Investing activities: represent the extent to which cash outflows have been made for resources which are intended to contribute to the Council's future service delivery.
 - Financing activities: are useful in predicting claims on future cash flows by providers of capital (i.e. Council borrowing).
- **The Notes** to these financial statements provide further detail about the Council's accounting policies and individual transactions. They explain the basis of the figures included in the accounts. The accounts can only be properly appreciated if the policies, accounting estimates and judgements, which have been followed in dealing with material items, are explained.
- **The Housing Revenue Account** – this separately identifies the Council's statutory landlord function as a provider of social housing under the Local Government and Housing Act 1989. It shows the major elements of housing revenue expenditure - maintenance, administration and capital financing costs and how these are met from rents, subsidy and other income.
- **The Collection Fund** summarises the collection and redistribution of Council Tax and business rates income. The London Borough of Barking & Dagenham acts as an agent in the collection of Council Tax and Non-Domestic Rates on behalf of other precepting authorities. As such the Collection Fund is an agent's statement that reflects the statutory obligation for billing authorities to maintain a separate Collection Fund.
- **The Pension Fund Accounts** report the contributions received, payments to pensioners and the value of net assets invested in the Local Government Pension Scheme (LGPS). The Fund is financed by contributions from members, employers and from interest and dividends on the Fund's investments.
- **Group Accounts** include the assets and liabilities of companies and similar entities, which the Council either controls or significantly influences.

Supplementary:

The Annual Governance Statement sets out the governance structure of the Council and its key internal controls. This Statement summarises the systems and processes, cultures and values by which this Council is directed and controlled and through which it accounts to, engages with and where appropriate, leads the community. It identifies any gaps or weaknesses and implements responding action plans.

A **Glossary** of key terms can be found at the end of this publication.

STATEMENT OF RESPONSIBILITIES

The Council's responsibilities

The Council is required to:

- Make arrangements for the proper administration of its financial affairs and to secure that one of its officers, the Strategic Finance Resources (Section 151 Officer), has responsibility for the administration of those affairs;
- Manage its affairs to secure economic, efficient and effective use of resources and safeguard its assets; and
- Approve the Statement of Accounts.

The Section 151 Officer's responsibilities

The Section 151 Officer is responsible for the preparation of the Statement of Accounts (which includes the financial statements) in accordance with proper practices as set out in the CIPFA/LASAAC Code of Practice on Local Authority Accounting in the United Kingdom ('the Code').

In preparing this Statement of Accounts, the Section 151 Officer has:

- selected suitable accounting policies and then applied them consistently;
- made judgements and estimates that were reasonable and prudent;
- complied with the Code;
- kept proper accounting records which were up to date;
- taken reasonable steps for the prevention and detection of fraud and other irregularities;
- maintained such internal control as they determine is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

I confirm that the Statement of Accounts gives a true and fair view of the financial position of the Council at the reporting date and of its income and expenditure for the year ended 31 March 2022.



Richard Harbord

Strategic Director of Resources (Section 151 Officer)

Date: 12 December 2025

INDEPENDENT AUDITOR'S REPORT

INDEPENDENT AUDITOR'S REPORT TO THE MEMBERS OF LONDON BOROUGH OF BARKING AND DAGENHAM

Disclaimer of opinion

We do not express an opinion on the accompanying financial statements of the Authority and the group. Because of the significance of the matter described in the Basis for disclaimer of opinion section of our report, we have not been able to obtain sufficient appropriate audit evidence to provide a basis for an audit opinion on these financial statements.

We were engaged to audit the financial statements of London Borough of Barking and Dagenham ("the Authority") and its subsidiaries ("the group") for the year ended 31 March 2022 which comprise the Authority and group Comprehensive Income and Expenditure Statement, the Authority and group Movement in Reserves Statement, the Authority and group Balance Sheet, the Authority and group Cash Flow Statement, the Housing Revenue Account Income and Expenditure Statement, the Movement on the Housing Revenue Account Statement, the Collection Fund Account and notes to the financial statements, including material accounting information. The financial reporting framework that has been applied in their preparation is applicable law and the CIPFA/LASAAC Code of Practice on Local Authority Accounting in the United Kingdom 2021/22.

Basis for disclaimer of opinion

The Accounts and Audit (Amendment) Regulations 2024 ('the Regulations') require the Authority to publish audited financial statements for the year ended 31 March 2022 by 13 December 2024 ('the backstop date'). The backstop date has been put in law with the purpose of clearing the backlog of historical financial statements. The conditions created by backstop arrangements have resulted in us not being able to obtain all the necessary audit evidence upon which to form an opinion since there was insufficient time to perform all necessary audit procedures by the backstop date.

When we disclaim an opinion on the financial statements, we are required to describe in this section of our report the reasons for any other matters of which we are aware that would have required a modification to the opinion, and the effects thereof. These matters are set out below.

The pension contributions that the Authority were required to make for the year ended 31 March 2022 were set out in the Rates and Adjustments Certificate ('RAAC') relevant to that year. The RAAC was issued by the actuary for the London Borough of Barking and Dagenham Pension Fund ('the Pension Fund'). During the year ended 31 March 2022, the Authority prepaid £20 million of pension contributions to the Pension Fund. These prepaid contributions were made in addition to the required pension contributions as set out in the RAAC and hence were not provided for in the RAAC. We obtained legal advice in respect of this matter. The view of our legal advisors is that any prepayments of pension contributions that are not provided for in the RAAC are unlawful because the Authority had no power to make them. The financial statements do not disclose the unlawfulness of the prepayment of £20 million from the Authority to the Pension Fund.

The Authority also made a loan to the Pension Fund during the year ended 31 March 2022, which totalled £24.1 million at 31 March 2022. Regulation 5 of the Local Government Pension Scheme (Management and Investment of Funds) Regulations 2016 ('the Regulations') is relevant in this regard. Paragraph 5 of the Regulations state:

INDEPENDENT AUDITOR'S REPORT

5.—(1) *Except as provided in this regulation, an authority must not borrow money where the borrowing is liable to be repaid out of its pension fund.*

(2) *Subject to paragraph (3), an authority may borrow by way of temporary loan or overdraft which is liable to be repaid out of its pension fund, any sums which it may require for the purpose of—*

- (a) *paying benefits due under the Scheme; or*
- (b) *to meet investment commitments arising from the implementation of a decision by it to change the balance between different types of investment.*

(3) *An authority may only borrow money under paragraph (2) if, at the time of the borrowing, the authority reasonably believes that the sum borrowed and interest charged in respect of that sum can be repaid out of its pension fund within 90 days of the borrowing.*

The short-term loan from the Authority to the Pension Fund has been in place for more than 90 days and the Authority has not provided us with any evidence that its purpose was to enable the Pension Fund to pay benefits due under the Scheme, or to meet investment commitments arising from the implementation of a decision by the Pension Fund to change the balance between different types of investment. Therefore, there is no evidence that the short-term loan from the Authority to the Pension Fund complies with the Regulations. We obtained legal advice in respect of this matter. The view of our legal advisors is that the principle of ringfencing and separation between the Authority's General Fund and the Pension Fund leads to an interpretation which would prohibit the Authority lending to the Pension Fund. The pension fund financial statements do not disclose the unlawfulness of the loan of £24.1 million from the Authority to the Pension Fund.

Note 25 to the financial statements on related party transactions does not disclose the Authority's prepayment of £20 million of pension contributions to the Pension Fund or the loan of £24.1 million from the Authority to the Pension Fund, as set out above.

We have identified material inconsistencies between figures in the Balance Sheet and a note to the financial statements. These material inconsistencies are set out in Table 1 below. The Authority has not amended the financial statements to resolve these inconsistencies.

Table 1: Balance Sheet and Note 8 Property, Plant and Equipment

	<i>Amount in Balance Sheet (£000)</i>	<i>Amount in Note 8 (£000)</i>
Property, plant and equipment - net book value at 31 March 2022	3,416,189	3,313,124
Property, plant and equipment - net book value at 31 March 2021	2,957,961	2,852,030

We have identified a material inconsistency between figures in the financial statements for the year ended 31 March 2022 and for the year ended 31 March 2021. This material inconsistency is set out in Table 2 below. The Authority has not adjusted the financial statements to resolve this inconsistency.

INDEPENDENT AUDITOR'S REPORT

Table 2: Note 10 Investment Properties

	<i>Figure in financial statements for the year ended 31 March 2022 (£000)</i>	<i>Figure in financial statements for the year ended 31 March 2021 (£000)</i>
Balance at start of the year 2020/21	129,519	111,059

We have identified a material inconsistency between the Group Balance Sheet and a note to the Group Accounts. This material inconsistency is set out in Table 3 below. The Authority has not adjusted the financial statements to resolve this inconsistency.

Table 3: Group Balance Sheet and Note G3 Group Property, Plant and Equipment

	<i>Amount in Group Balance Sheet (£000)</i>	<i>Amount in Note G3 (£000)</i>
Property, Plant and Equipment - net book value at 31 March 2022	3,432,027	3,328,964
Property, Plant and Equipment - net book value at 31 March 2021	2,966,229	2,860,297

We have identified a material inconsistency between a corresponding figure in the financial statements for the year ended 31 March 2022 and a corresponding figure disclosed in the financial statements for the year ended 31 March 2021. This material inconsistency is set out in Table 4 below. This material inconsistency has a consequent impact on the relevant notes to the financial statements. The Authority has not adjusted the financial statements to resolve this inconsistency.

Table 4: Group Movement in Reserves Statement

	<i>Corresponding figure in financial statements for the year ended 31 March 2022 (£000)</i>	<i>Corresponding figure in financial statements for the year ended 31 March 2021 (£000)</i>
Council's Unusable Reserves as at 31 March 2020	(1,668,854)	(1,547,714)

We have identified a material inconsistency between a corresponding figure in the financial statements for the year ended 31 March 2022 and a corresponding figure disclosed in the financial statements for the year ended 31 March 2021. This material inconsistency is set out in Table 5 below. The Authority has not adjusted the financial statements to resolve this inconsistency.

Table5: Note G3 Group Property, Plant and Equipment

<i>Line in Note G3</i>	<i>Corresponding figure in financial statements for the year ended 31 March 2022 (£000)</i>	<i>Corresponding figure in financial statements for the year ended 31 March 2021 (£000)</i>
Total PPE: Cost or Valuation at 1 April 2020	2,757,714	2,966,875

We made inquiries of the Authority as to whether they have knowledge of any actual, suspected or alleged fraud affecting the Authority. We have not received a sufficiently detailed response to our inquiries. Therefore, we are unable to identify and assess the risks of

INDEPENDENT AUDITOR'S REPORT

material misstatement due to fraud and to determine overall responses to address the assessed risks.

As a result of the matters set out above, we are unable to conclude that the Authority and group financial statements for the year ended 31 March 2022 as a whole are free from material misstatement. We were also unable to obtain sufficient appropriate evidence for the corresponding figures for the same reason. We have concluded that the possible effects on the financial statements of undetected misstatements arising from these matters could be both material and pervasive. We were unable to issue this disclaimer of opinion by the backstop date because we were investigating unlawful prepayments of pension contributions by the Authority to the Pension Fund and unlawful loans by the Authority to the Pension Fund. Local Audit Reset and Recovery Implementation Guidance issued by the National Audit Office required us to investigate these matters before we issued this disclaimer of opinion.

Other information

The Strategic Director of Resources is responsible for the other information. The other information includes all other information included in the Statement of Accounts, other than the Authority and group financial statements and our auditor's report thereon. The Code of Audit Practice 2024 requires auditors to report on whether other information published together with the financial statements is consistent with the financial statements. Because of the significance of the matters described in the Basis for disclaimer of opinion section of our report, we have been unable to form an opinion on whether the other information published together with the financial statements is consistent with the financial statements.

Use of resources

We are required to report to you if, in our opinion, we are not satisfied that the Authority has made proper arrangements for securing economy, efficiency and effectiveness in its use of resources for the year ended 31 March 2022.

On the basis of our work, having regard to the guidance issued by the Comptroller and Auditor General in November 2024, we have identified the following significant weaknesses in the Authority's arrangements for the year ended 31 March 2022:

Significant weakness in arrangements	Recommendation
<p>The Basis for disclaimer of opinion section of this report details unlawful prepaid pension fund contributions of £20 million from the Authority to the Pension Fund and a unlawful loan of £24.1 million from the Authority to the Pension Fund. We are not satisfied that the Authority had proper arrangements in place to consider the lawfulness of these transactions before entering into them. This matter is evidence of a significant weakness in the Authority's governance arrangements.</p>	<p>All exceptional payments and non-standard payments, such as prepayments and loans to the Pension Fund, should undergo a robust review and receive proper approval before payment is made. In addition, payments outside the Authority's scheme of delegation should receive special approval from an appropriate committee of the Authority.</p> <p>The Authority should obtain its own legal advice to consider the impact of our findings and whether any payment of interest charged to the pension fund and received by the Authority should be repaid or any other appropriate restitution arising from these transactions.</p>

INDEPENDENT AUDITOR'S REPORT

<p>The limited audit procedures that we were able to perform on the Authority's financial statements for the year ended 31 March 2022 identified significant deficiencies in the production of these financial statements, as detailed in the Basis for disclaimer of opinion section of this report. We are therefore not satisfied that the Authority had proper arrangements in place to produce its financial statements for the year ended 31 March 2022. This matter is evidence of a significant weakness in the Authority's governance arrangements.</p>	<p>The Authority needs to ensure that:</p> <ul style="list-style-type: none"> • Key vacancies within the finance team are filled on a permanent basis by suitably qualified individuals • There is succession planning for key posts within the finance team • Processes for production of the financial statements, including the review of those statements and the production of key working papers, are established
<p>In February 2022, the Regulator of Social Housing (RSH) issued a Regulatory Notice to the Authority. The RSH concluded that the Authority had breached part 1.2 of the Home Standard, which required the Authority to have a cost-effective repairs and maintenance service and to meet all applicable statutory requirements that provide for the health and safety of tenants in their homes. As a consequence of this breach, there was the potential for serious detriment to the Authority's tenants. The issues which contributed to a Regulatory Notice being issued by the RSH occurred during the year ended 31 March 2021. This matter is evidence of a significant weakness in the Authority's governance arrangements.</p>	<p>We are satisfied that the significant weakness has subsequently been addressed by the Authority and therefore have not made a recommendation.</p>
<p>The Authority has financial interests in a wide range of corporate entities, including limited companies, companies limited by guarantee, and limited partnerships. External reviews have identified significant weaknesses in the Authority's arrangements for exercising oversight of these corporate entities, particularly in respect of decision making, financial planning and financial management. This matter is evidence of a significant weakness in the Authority's arrangements for governance and improving economy, efficiency and effectiveness.</p>	<p>We are satisfied that the significant weakness has subsequently been addressed by the Authority and therefore have not made a recommendation.</p>

Other matters on which we report by exception

We are required to report to you if:

- we have been unable to satisfy ourselves that the Annual Governance Statement complies with the requirements of the CIPFA/LASAAC Code of Practice on Local Authority Accounting in the United Kingdom 2021/22;
- we issue a report in the public interest under section 24 of the Local Audit and Accountability Act 2014 in the course of, or at the conclusion of the audit;
- we make a written recommendation to the Authority under section 24 of the Local Audit and Accountability Act 2014;

INDEPENDENT AUDITOR'S REPORT

- we make an application to the court for a declaration that an item of account is contrary to law under Section 28 of the Local Audit and Accountability Act 2014;
- we issue an advisory notice under Section 29 of the Local Audit and Accountability Act 2014; or
- we make an application for judicial review under Section 31 of the Local Audit and Accountability Act 2014.

We have nothing to report in respect of these matters, except that because of the significance of the matter described in the Basis for disclaimer of opinion section of our report, we have been unable to satisfy ourselves that the Annual Governance Statement complies with the requirements of the CIPFA/LASAAC Code of Practice on Local Authority Accounting in the United Kingdom 2021/22.

Responsibilities of the Strategic Director of Resources and the Authority

As explained more fully in the Statement of Responsibilities, the Strategic Director of Resources is responsible for the preparation of the financial statements and for being satisfied that the financial statements give a true and fair view and for such internal control as the Strategic Director of Resources determines is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, the Strategic Director of Resources is responsible for assessing the Authority's and group's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless they have been informed by the relevant national body of the intention to dissolve the Authority without the transfer of its services to another public sector entity.

The Authority is responsible for putting in place proper arrangements to secure economy, efficiency and effectiveness in its use of resources.

Auditor's responsibilities for the audit of the financial statements

Our responsibility is to conduct an audit of the Authority's and group's financial statements in accordance with International Standards on Auditing (UK) and to issue an auditor's report. However, because of the matters described in the Basis for disclaimer of opinion section of our report, we were not able to obtain sufficient appropriate audit evidence to provide a basis for an audit opinion on these financial statements.

We are independent of the Authority and group in accordance with the ethical requirements that are relevant to our audit of the financial statements in the UK, including the FRC's Ethical Standard, and we have fulfilled our other ethical responsibilities in accordance with these requirements.

Auditor's responsibilities in respect of the Authority's use of resources

We are required under section 20 of the Local Audit and Accountability Act 2014 to satisfy ourselves that the Authority has made proper arrangements for securing economy, efficiency and effectiveness in its use of resources, and to report where we have not been able to satisfy ourselves that it has done so. We are not required to consider, nor have we considered, whether all aspects of the Authority's arrangements for securing economy, efficiency and effectiveness in its use of resources are operating effectively.

We undertake our work in accordance with the Code of Audit Practice, having regard to the guidance issued by the Comptroller and Auditor General in November 2024.

INDEPENDENT AUDITOR'S REPORT

Auditor's other responsibilities

As set out in the Other matters on which we report by exception section of our report there are certain other matters which we are required to report by exception.

Certificate - delay in completion of the audit

We cannot formally conclude the audit and issue an audit certificate for the Authority for the year ended 31 March 2022 in accordance with the requirements of the Local Audit and Accountability Act 2014 and the Code of Audit Practice until we have completed the work necessary to conclude on an objection to the accounts received from a local government elector.

Use of our report

This report is made solely to the members of London Borough of Barking and Dagenham, as a body, in accordance with part 5 of the Local Audit and Accountability Act 2014. Our audit work has been undertaken so that we might state to the members of the Authority those matters we are required to state to them in an auditor's report and for no other purpose. To the fullest extent permitted by law, we do not accept or assume responsibility to anyone other than the Authority and the Authority members, as a body, for our audit work, for this report, or for the opinions we have formed.

DocuSigned by:
Steve Bladen
1CB04520893F4CC...

Steve Bladen, Key Audit Partner
For and on behalf of BDO LLP, Appointed Auditor
London, UK

17 December 2025

BDO LLP is a limited liability partnership registered in England and Wales (with registered number OC305127).

INDEPENDENT AUDITOR'S REPORT

INDEPENDENT AUDITOR'S REPORT TO THE MEMBERS OF LONDON BOROUGH OF BARKING AND DAGENHAM ON THE PENSION FUND FINANCIAL STATEMENTS OF LONDON BOROUGH OF BARKING AND DAGENHAM

Disclaimer of opinion

We do not express an opinion on the accompanying financial statements of the pension fund. Because of the significance of the matter described in the Basis for disclaimer of opinion section of our report, we have not been able to obtain sufficient appropriate audit evidence to provide a basis for an audit opinion on these financial statements.

We were engaged to audit the pension fund financial statements of London Borough of Barking and Dagenham ('the pension fund') administered by London Borough of Barking and Dagenham ('the Authority') for the year ended 31 March 2022 which comprise the pension fund account, net assets statement and notes to the pension fund financial statements, including material accounting information. The financial reporting framework that has been applied in the preparation of the pension fund financial statements is applicable law and the CIPFA/LASAAC Code of Practice on Local Authority Accounting in the United Kingdom 2021/22.

Basis for disclaimer of opinion

The Accounts and Audit (Amendment) Regulations 2024 ('the Regulations') require the Authority to publish audited pension fund financial statements for the year ended 31 March 2022 by 13 December 2024 ('the backstop date'). The backstop date has been put in law with the purpose of clearing the backlog of historical financial statements. The conditions created by backstop arrangements have resulted in us not being able to obtain all the necessary audit evidence upon which to form an opinion since there was insufficient time to perform all necessary audit procedures by the backstop date. Consequently, we have not performed any work in respect of any audit area.

When we disclaim an opinion on the financial statements, we are required to describe in this section of our report the reasons for any other matters of which we are aware that would have required a modification to the opinion, and the effects thereof. These matters are set out below.

The pension contributions that the Authority was required to make to the Pension Fund for the year ended 31 March 2022 were set out in the Rates and Adjustments Certificate ('RAAC') relevant to that year. The RAAC was issued by the actuary for the Pension Fund. Notes 17 and 28 to the pension fund financial statements disclose £20 million of prepaid pension contributions from the Authority to the Pension Fund. These prepaid contributions were made in addition to the required pension contributions as set out in the RAAC and hence were not provided for in the RAAC. We obtained legal advice in respect of this matter. The view of our legal advisors is that any prepayments of pension contributions that are not provided for in the RAAC are unlawful because the Authority had no power to make them. The pension fund financial statements do not disclose the unlawfulness of the prepayment of £20 million from the Authority to the Pension Fund.

Note 17 to the pension fund financial statements discloses a short-term loan of £24.15 million from the Authority to the Pension Fund as at 31 March 2022. Regulation 5 of the Local Government Pension Scheme (Management and Investment of Funds) Regulations 2016 ('the Regulations') is relevant in this regard. Paragraph 5 of the Regulations state:

5.—(1) Except as provided in this regulation, an authority must not borrow money where the borrowing is liable to be repaid out of its pension fund.

(2) Subject to paragraph (3), an authority may borrow by way of temporary loan or overdraft which is liable to be repaid out of its pension fund, any sums which it may require for the purpose of—

(a) paying benefits due under the Scheme; or

INDEPENDENT AUDITOR'S REPORT

(b) to meet investment commitments arising from the implementation of a decision by it to change the balance between different types of investment.

(3) An authority may only borrow money under paragraph (2) if, at the time of the borrowing, the authority reasonably believes that the sum borrowed and interest charged in respect of that sum can be repaid out of its pension fund within 90 days of the borrowing.

The short-term loan from the Authority to the Pension Fund has been in place for more than 90 days and the Pension Fund has not provided us with any evidence that its purpose was to pay benefits due under the Scheme, or to meet investment commitments arising from the implementation of a decision by it to change the balance between different types of investment. Therefore, there is no evidence that the short-term loan from the Authority to the Pension Fund complies with the Regulations. We obtained legal advice in respect of this matter. The view of our legal advisors is that the principle of ringfencing and separation between the Authority's General Fund and the Pension Fund leads to an interpretation which would prohibit the Authority lending to the Pension Fund. The pension fund financial statements do not disclose the unlawfulness of the loan of £24.15 million from the Authority to the Pension Fund.

Note 23 to the financial statements on related party transactions does not disclose the Authority's prepayment of £20 million of pension contributions to the Pension Fund or the short-term loan of £24.15 million as set out above. Furthermore, Note 23 does not disclose the amount of interest paid by the Pension Fund to the Authority for the prepayment of £20 million of pension contributions nor the amount of interest paid by the Pension Fund to the Authority for the short-term loan of £24.15 million. Due to conditions created by backstop arrangements, we were unable to determine the amount of interest that should have been disclosed in Note 23. Given that we have concluded that the Authority's prepayment of £20 million of pension contributions to the Pension Fund and short-term loan of £24.15 million to the Pension Fund are unlawful, the interest paid by the Pension Fund to the Authority in respect of these amounts is also unlawful.

As a result of the matters set out above, we are unable to conclude that the pension fund financial statements for the year ended 31 March 2022 as a whole are free from material misstatement. We were also unable to obtain sufficient appropriate evidence for the corresponding figures for the same reason. We have concluded that the possible effects on the financial statements of undetected misstatements arising from these matters could be both material and pervasive. We were unable to issue this disclaimer of opinion by the backstop date because we were investigating unlawful prepayments of pension contributions by the Authority to the Pension Fund and unlawful loans by the Authority to the Pension Fund. Local Audit Reset and Recovery Implementation Guidance issued by the National Audit Office required us to investigate these matters before we issued this disclaimer of opinion.

Other information

The Strategic Director of Finance is responsible for the other information. The other information includes all other information included in the Statement of Accounts, other than the pension fund financial statements and our auditor's report thereon. The Code of Audit Practice 2024 requires auditors to report on whether other information published together with the financial statements is consistent with the financial statements. Because of the significance of the matter described in the Basis for disclaimer of opinion section of our report, we have been unable to form an opinion on whether the other information published together with the financial statements is consistent with the financial statements.

Responsibilities of the Strategic Director of Finance and London Borough of Barking and Dagenham as administering authority of the pension fund

As explained more fully in the Statement of Responsibilities, the Strategic Director of Finance is responsible for the preparation of the Statement of Accounts, which includes the pension fund financial statements, in accordance with proper practices as set out in the CIPFA/LASAAC Code of Practice on Local Authority Accounting in the United Kingdom, and for being satisfied that the

INDEPENDENT AUDITOR'S REPORT

financial statements give a true and fair view and for such internal control as the Strategic Director of Finance of Resources determines is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the pension fund financial statements, the Strategic Director of Finance is responsible for assessing the pension fund's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless they have been informed by the relevant national body of the intention to dissolve the pension fund without the transfer of its services to another public sector entity.

Auditor's responsibilities for the audit of the financial statements

Our responsibility is to conduct an audit of the pension fund financial statements in accordance with International Standards on Auditing (UK) and to issue an auditor's report. However, because of the matters described in the basis for disclaimer of opinion section of our report, we were not able to obtain sufficient appropriate audit evidence to provide a basis for an audit opinion on these financial statements.

We are independent of the pension fund in accordance with the ethical requirements that are relevant to our audit of the financial statements in the UK, including the FRC's Ethical Standard, and we have fulfilled our other ethical responsibilities in accordance with these requirements.

Use of our report

This report is made solely to the members of London Borough of Barking and Dagenham, as a body, in accordance with part 5 of the Local Audit and Accountability Act 2014 and as set out in the Responsibilities of the Audited Body and Responsibility of the Auditor within Chapter 2 of the Code of Audit Practice. Our audit work has been undertaken so that we might state to the members of the Authority those matters we are required to state to them in an auditor's report and for no other purpose. To the fullest extent permitted by law, we do not accept or assume responsibility to anyone other than the Authority and the Authority's members, as a body, for our audit work, for this report, or for the opinions we have formed.

DocuSigned by:

Leigh Lloyd-Thomas

BA351BA87BC9403
Leigh Lloyd Thomas, Key Audit Partner

For and on behalf of BDO LLP, Appointed Auditor
London, UK

17 December 2025

BDO LLP is a limited liability partnership registered in England and Wales (with registered number OC305127).

COMPREHENSIVE INCOME AND EXPENDITURE STATEMENT

Gross Expenditure £000	2020/21 Gross Income £000	Net Expenditure £000		Gross Expenditure £000	2021/22 Gross Income £000	Net Expenditure £000
193,350	(83,238)	110,112	People & Resilience	225,345	(108,446)	116,899
164,026	(104,041)	59,985	Corporate Management	109,963	(113,643)	(3,680)
12,610	(17,476)	(4,866)	Law and Governance	25,626	(33,503)	(7,877)
14,281	(4,744)	9,537	Strategy & Participation	27,448	(14,064)	13,384
14,607	(20,606)	(5,999)	Inclusive Growth	6,863	(5,296)	1,567
56,346	(29,597)	26,749	Community Solutions	63,902	(40,813)	23,089
38,204	(6,842)	31,362	My Place	44,282	(12,798)	31,484
90,636	(105,883)	(15,247)	Housing Revenue Account (HRA)	77,487	(107,433)	(29,946)
288,631	(293,611)	(4,980)	Dedicated Schools Grant (DSG)	306,969	(310,964)	(3,995)
872,691	(666,038)	206,653	Cost of Services	887,885	(746,960)	140,925
		7,465	Other Operating Expenditure (Note 5)			9,038
		83,035	Financing and Investment Income and Expenditure (Note 6)			17,773
		(229,343)	Taxation and Non-specific Grant Income (Note 7)			(195,530)
		67,810	Deficit/ (Surplus) on Provision of Services			(27,794)
		(28,107)	Deficit / (Surplus) on Revaluation of Property, Plant & Equipment Assets			(199,598)
		79,577	Re-measurement of the Net Defined Benefit Liability/(Asset) (Note 30)			(104,550)
		51,470	Other Comprehensive Income and Expenditure			(304,148)
		119,280	Total Comprehensive Income and Expenditure			(331,942)

*2020-21 figures restated to reflect new structure

MOVEMENT IN RESERVES STATEMENT

	General Fund Balance £000	Housing Revenue Account £000	Capital Receipts Reserve £000	Capital Grants Unapplied £000	Major Repairs Reserve £000	Total Usable Reserves £000	Unusable Reserves £000	Total Council Reserves £000
Balance at 31 March 2020	(82,852)	(12,395)	(44,100)	(19,990)	(540)	(159,877)	(1,663,011)	(1,822,888)
Movement in reserves during 2020/21								
Total Comprehensive Income and Expenditure	79,491	(11,681)				67,810	51,470	119,280
Adjustments between accounting basis & funding basis under regulations (Note 3)	(125,376)	6,477	(13,351)	(3,455)	539	(135,166)	135,166	
Increase/(Decrease) in 2020/21	(45,885)	(5,204)	(13,351)	(3,455)	539	(67,356)	186,636	119,280
Balance at 31 March 2021	(128,737)	(17,599)	(57,451)	(23,445)		(227,233)	(1,476,375)	(1,703,608)
Movement in reserves during 2021/22								
Total Comprehensive Income and Expenditure	3,955	(31,749)				(27,794)	(304,148)	(331,942)
Adjustments between accounting basis & funding basis under regulations (Note 3)	(36,804)	18,944	(40,284)	2,883	-	(55,261)	55,261	
Increase/(Decrease) in 2021/22	(32,849)	(12,805)	(40,284)	2,883	-	(83,055)	(248,887)	(331,942)
Balance at 31 March 2022	(161,586)	(30,404)	(97,735)	(20,562)		(310,288)	(1,725,262)	(2,035,550)
General Fund analysed over:								
Amounts earmarked (Note 4)	(143,602)							
Amounts uncommitted	(17,984)							
Total GF Balance at 31 March 2021	(161,586)							
Housing Revenue Account analysed over:								
Amounts earmarked (Note 4)		(9,503)						
Amounts uncommitted		(20,901)						
Total HRA Balance at 31 March 2021		(30,404)						

BALANCE SHEET

31 March 2021		Note	31 March 2022
£'000			£'000
2,957,961	Property, Plant and Equipment	8	3,416,189
10,489	Heritage Assets		10,546
129,519	Investment Property	10	131,752
3,915	Intangible Assets		1,905
133,763	Long Term Investments	11	33,588
115,664	Long Term Debtors	11	121,993
3,351,311	Long Term Assets		3,715,973
100,020	Short Term Investments	11	144,919
7,700	Assets Held for Sale		7,700
113	Inventories		150
136,977	Short Term Debtors	12	121,374
44,841	Cash and Cash Equivalents	13	19,694
289,651	Current Assets		293,837
(67,517)	Short Term Borrowing	11	(63,000)
(136,220)	Short Term Creditors	14	(127,857)
(617)	Receipts in Advance - Grants		(12,397)
(4,600)	Provisions	15	(4,290)
(208,954)	Current Liabilities		(207,544)
(201,572)	Long Term Creditors	11	(198,754)
(62,286)	Receipts in Advance - Grants	24	(47,214)
(7,332)	Long Term Provisions	15	(8,026)
(896,348)	Long Term Borrowing	11	(1,016,421)
(560,862)	Pensions Liability	30	(496,301)
(1,728,400)	Long Term Liabilities		(1,766,716)
1,703,608	Net Assets		2,035,550
(227,233)	Usable Reserves		(310,288)
(1,476,375)	Unusable Reserves	17	(1,725,262)
(1,703,608)	Total Reserves		(2,035,550)

I confirm that the statement of accounts presents a true and fair view of the financial position as at 31 March 2022 and its income and expenditure for the year then ended.



Richard Harbord

Strategic Director of Resources (Section 151 Officer)

Date: 12 December 2025

CASH FLOW STATEMENT

2020/21 £000		Note	2021/22 £000
(69,443)	Net Surplus or (Deficit) on the Provision of Services		27,794
240,915	Adjustments to Net Surplus or Deficit on the Provision of Services for Non-cash Movements	18a	117,795
(107,588)	Adjustments for Items Included in the Net (Surplus) or Deficit on the Provision of Services that are Investing and Financing Activities	18a	(78,839)
63,884	Net Cash Flows from Operating Activities		66,750
14,244	Investing Activities	18b	(213,605)
(39,974)	Financing Activities	18c	121,708
38,154	Net Increase or Decrease in Cash and Cash Equivalents		(25,147)
6,687	Cash and Cash Equivalents at the beginning of the Reporting Period	13	44,841
44,841	Cash and Cash Equivalents at the end of the Reporting Period	13	19,694

Barking & Dagenham

Notes to the Accounts

**for the year ended
31st March 2022**

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NOTES TO THE ACCOUNTS

1. Expenditure & Funding Analysis

Net Expenditure Chargeable to the General Fund and HRA Balances	2020/21 Adjustments between the Funding and Accounting Basis	Net Expenditure in the CIES		Net Expenditure Chargeable to the General Fund and HRA Balances	2021/22 Adjustments between the Funding and Accounting Basis	Net Expenditure in the CIES
£000	£000	£000		£000	£000	£000
94,586	15,525	110,112	People & Resilience	100,432	16,467	116,899
12,112	47,872	59,985	Corporate Management	(21,297)	17,617	(3,680)
(5,245)	379	(4,866)	Law and Governance	(8,314)	437	(7,877)
7,991	1,546	9,537	Strategy & Participation	11,789	1,595	13,384
(6,093)	94	(5,999)	Inclusive Growth	1,532	35	1,567
22,587	4,162	26,749	Community Solutions	18,566	4,523	23,089
19,481	11,881	31,362	My Place	19,539	11,945	31,484
(15,849)	602	(15,247)	Housing Revenue Account (HRA)	(23,679)	(6,267)	(29,946)
(4,980)	-	(4,980)	Dedicated Schools Grant (DSG)	(3,995)	-	(3,995)
124,590	82,061	206,653	Net Cost of Services	94,573	46,352	140,925
12,941	(5,476)	7,465	Other Operating Expenditure (Note 5)	9,278	(240)	9,038
3,161	79,874	83,035	Financing & Investment Income and Expenditure (Note 6)	9,231	8,542	17,773
(191,782)	(37,561)	(229,343)	Taxation & Non-specific Grant Income and Expenditure (Note 7)	(158,735)	(36,795)	(195,530)
(51,090)	118,898	67,810	(Surplus) / Deficit on Provision of Services	(45,653)	17,859	(27,794)
		(95,247)	Opening General Fund and HRA Balance	(146,337)		
			Less/Plus Surplus or (Deficit) on General Fund and HRA			
		(51,090)	Balance in Year	(45,653)		
		(146,337)	Closing General Fund and HRA Balance at 31 March	(191,990)		

*2020-21 figures restated to reflect new structure

NOTES TO THE ACCOUNTS

Adjustments between Funding and Accounting Basis 2021/22

Adjustments from General Fund to arrive at the Comprehensive Income and Expenditure Statement (CIES) amounts	Adjustments for Capital Purposes (Note i)	Net change for the Pensions Adjustments (Note ii)	Other Differences (Note iii)	Total Adjustments
	£000	£000	£000	£000
People & Resilience	16,467	-	-	16,467
Corporate Management	(9,260)	27,264	(387)	17,617
Law & Governance	437	-	-	437
Strategy & Participation	1,595	-	-	1,595
Inclusive Growth	35	-	-	35
Community Solutions	4,523	-	-	4,523
My Place	11,945	-	-	11,945
HRA	(7,829)	1,805	(243)	(6,267)
DSG	-	-	-	-
Net Cost of Services	17,913	29,069	(630)	46,352
Other Operating Expenditure	(240)	-	-	(240)
Financing and Investment I&E	(2,378)	10,920	-	8,542
Taxation and Non-specific Grant I&E	(36,691)	-	(104)	(36,795)
Difference between General Fund surplus or deficit and CIES Surplus or Deficit on the Provision of Services	(21,396)	39,989	(734)	17,859

Adjustments between Funding and Accounting Basis 2020/21

Adjustments from General Fund to arrive at the Comprehensive Income and Expenditure Statement (CIES) amounts	Adjustments for Capital Purposes (Note i)	Net change for the Pensions Adjustments (Note ii)	Other Differences (Note iii)	Total Adjustments
	£000	£000	£000	£000
People & Resilience	15,525	-	-	15,525
Corporate Management	10,663	36,038	1,171	47,872
Law & Governance	379	-	-	379
Strategy & Participation	1,546	-	-	1,546
Inclusive Growth	94	-	-	94
Community Solutions	4,162	-	-	4,162
My Place	11,881	-	-	11,881
HRA	(2,360)	2,439	523	602
DSG	-	-	-	-
Net Cost of Services	41,890	38,477	1,694	82,061
Other Operating Expenditure	(5,476)	-	-	(5,476)
Financing and Investment I&E	70,149	9,725	-	79,874
Taxation and Non-specific Grant I&E	(44,970)	-	7,409	(37,561)
Difference between General Fund surplus or deficit and CIES Surplus or Deficit on the Provision of Services	61,593	48,202	9,103	118,898

*2020-21 figures restated to reflect new structure

Note (i) - Adjustments for Capital Purposes

Adjustments for capital purposes - this column adds in depreciation and impairment and revaluation gains and losses in the services line, and for:

- **Other operating expenditure** - adjusts for capital disposals with a transfer of income on disposal of assets and the amounts written off for those assets.
- **Financing and investment income and expenditure** - the statutory charges for capital financing ie Minimum Revenue Provision and other revenue contributions are deducted from other income and expenditure as these are not chargeable under generally accepted accounting practices.
- **Taxation and non-specific grant income and expenditure** - capital grants are adjusted for income not chargeable under generally accepted accounting practices. Revenue grants are adjusted from those receivables in the year to those receivables without conditions or for which conditions were satisfied throughout the year. The Taxation and Non-Specific Grant Income and Expenditure line is credited with capital grants receivable in the year without conditions or for which conditions were satisfied in the year.

Note (ii) - Net Change for the Pensions Adjustments

Net change for the removal of pension contributions and the addition of IAS 19 Employee Benefits pension related expenditure and income:

- For **services** this represents the removal of the employer pension contributions made by the authority as allowed by statute and the replacement with current service costs and past service costs.
- For **Financing and investment income and expenditure** - the net interest on the defined benefit liability is charged to the CIES.

Note (iii) - Other Differences

Other differences between amounts debited/credited to the Comprehensive Income and Expenditure Statement and amounts payable/receivable to be recognised under statute:

- For **services** this represents a portion of salaries that relate to unused entitlement of accumulated leave on 31 March.
- The charge under **Taxation and non-specific grant income and expenditure** represents the difference between what is chargeable under statutory regulations for council tax and NDR that was projected to be received at the start of the year and the income recognised under generally accepted accounting practices in the Code. This is a timing difference as any difference will be brought forward in future Surpluses or Deficits on the Collection Fund.

2. Expenditure & Income Analysed by Nature

The Council's expenditure and income are analysed as follows:

	2020-21 £000	2021-22 £000
Expenditure		
Employee benefits expenses	363,354	374,602
Other services expenses	461,786	505,355
Depreciation, amortisation, impairment	143,259	42,551
Interest payments	30,307	34,233
Precepts and levies	12,941	9,278
Payments to Housing Capital Receipts pool	1,299	1,299
NBV of disposal of assets	72,223	45,544
Total expenditure	1,085,169	1,012,862
Income		
Fees, charges and other service income	(266,635)	(349,260)
Interest and investment income	(9,240)	(9,601)
Income from council tax and non-domestic rates	(79,516)	(85,471)
Dividend income	(17)	(6,026)
Government grants and contributions	(582,953)	(543,216)
Gross receipt on the disposal of assets	(78,998)	(47,082)
Total income	(1,017,359)	(1,040,656)
(Surplus) or Deficit on the Provision of Services	67,810	(27,794)

3. Adjustments Between Accounting and Funding Basis

This note details the adjustments that are made to the total comprehensive income and expenditure recognised by the authority in the year in accordance with proper accounting practice to arrive at the resources that are specified by statutory provisions as being available to the authority to meet future capital and revenue expenditure. The following sets out a description of the reserves that the adjustments are made against.

General Fund Balance

The General Fund is the statutory fund into which all the receipts of an authority are required to be paid and out of which all liabilities of the authority are to be met, except to the extent that statutory rules might provide otherwise. These rules can also specify the financial year in which liabilities and payments should impact on the General Fund Balance, which is not necessarily in accordance with proper accounting practice. The General Fund Balance therefore summarises the resources that the Council is statutorily empowered to spend on its services or on capital investment (or the deficit of resources that the Council is required to recover) at the end of the financial year.

Housing Revenue Account Balance

The Housing Revenue Account Balance reflects the statutory obligation to maintain a revenue account for local authority council housing provision in accordance with Part VI of the Local Government and Housing Act 1989. It contains the balance of income and expenditure as defined by the 1989 Act that is available to fund future expenditure in connection with the Council's landlord function or (where in deficit) that is required to be recovered from tenants in future years.

NOTES TO THE ACCOUNTS

Major Repairs Reserve

The authority is required to maintain the Major Repairs Reserve, which controls an element of the capital resources limited to being used on capital expenditure on HRA assets or the financing of historical capital expenditure by the HRA. The balance shows the capital resources that have yet to be applied at the year-end.

Capital Receipts Reserve

The Capital Receipts Reserve holds the proceeds from the disposal of land or other assets, which are restricted by statute from being used other than to fund new capital expenditure or to be set aside to finance historical capital expenditure. The balance on the reserve shows the resources that have yet to be applied for these purposes at the year-end.

Capital Grants Unapplied

The Capital Grants Unapplied Account (Reserve) holds the grants and contributions received towards capital projects for which the Council has met the conditions that would otherwise require repayment of the monies but which have yet to be applied to meet expenditure. The balance is restricted by grant terms as to the capital expenditure against which it can be applied and/or the financial year in which this can take place.

NOTES TO THE ACCOUNTS

3. Adjustments between accounting basis and funding basis under regulations

2021/22	Usable Reserves					
	General Fund Balance £'000	Housing Revenue Account £'000	Capital Receipts Reserve £'000	Major Repairs Reserve £'000	Capital Grants Unapplied £'000	Total £'000
Adjustments to the Revenue Reserve						
<i>Amounts by which income and expenditure included in the CIES are different from revenue for the year</i>						
- Pension costs (transferred to/from the Pensions Reserve)	(37,500)	(2,489)				(39,989)
- Council tax and NDR (transfers to/from Collection Fund Adjustment Account)	104					104
- Holiday pay (transferred to the Accumulated Absences Reserve)	387	243				630
- Reversal of entries included in the Surplus or Deficit on the Provision of Services in relation to capital expenditure	(21,927)	(40,851)			(36,691)	(99,469)
Total	(58,936)	(43,097)			(36,691)	(138,724)
Adjustments between Revenue and Capital Resources						
Transfer of non-current asset sale proceeds from revenue to the Capital Receipts Reserve	8,634	38,449	(47,083)			-
Payments to the government housing receipts pool	(1,299)		1,299			-
Posting of HRA resources from revenue to the Major Repairs Reserve		17,820		(17,820)		-
Statutory provision for the repayment of debt	12,710					12,710
Capital expenditure financed from revenue balances	2,087	5,772				7,859
Total	22,132	62,041	(45,784)	(17,820)	-	20,569
Adjustments to Capital Resources						
Use of the Capital Receipts Reserve to finance capital expenditure			5,500			5,500
Use of the Capital Receipts Reserve to repay debt						-
Use of the Major Repairs Reserve to finance capital expenditure				17,820		17,820
Application of capital grants to finance capital expenditure					39,574	39,574
Total			5,500	17,820	39,574	62,894
Total Adjustments	(36,804)	18,944	(40,284)	-	2,883	(55,261)

NOTES TO THE ACCOUNTS

3. Adjustments between accounting basis and funding basis under regulations (con't)

2020/21	Usable Reserves					
	General Fund Balance £'000	Housing Revenue Account £'000	Capital Receipts Reserve £'000	Major Repairs Reserve £'000	Capital Grants Unapplied £'000	Total £'000
Adjustments to the Revenue Reserve						
<i>Amounts by which income and expenditure included in the CIES are different from revenue for the year</i>						
- Pension costs (transferred to/from the Pensions Reserve)	(45,119)	(3,083)				(48,202)
- Council tax and NDR (transfers to/from Collection Fund Adjustment Account)	(7,409)					(7,409)
- Holiday pay (transferred to the Accumulated Absences Reserve)	(1,171)	(523)				(1,694)
- Reversal of entries included in the Surplus or Deficit on the Provision of Services in relation to capital expenditure	(144,600)	(32,330)			(47,147)	(224,077)
Total	(198,299)	(35,936)	-	-	(47,147)	(281,382)
Adjustments between Revenue and Capital Resources						
Transfer of non-current asset sale proceeds from revenue to the Capital Receipts Reserve	62,184	16,814	(78,998)			-
Payments to the government housing receipts pool	(1,299)		1,299			-
Posting of HRA resources from revenue to the Major Repairs Reserve		17,088		(17,088)		-
Statutory provision for the repayment of debt	12,038					12,038
Capital expenditure financed from revenue balances		8,511				8,511
Total	72,923	42,413	(77,699)	(17,088)	-	20,549
Adjustments to Capital Resources						
Use of the Capital Receipts Reserve to finance capital expenditure			3,998			3,998
Use of the Capital Receipts Reserve to repay debt			60,350			60,350
Use of the Major Repairs Reserve to finance capital expenditure				17,627		17,627
Application of capital grants to finance capital expenditure					43,692	43,692
Total	-	-	64,348	17,627	43,692	125,667
Total Adjustments	(125,376)	6,477	(13,351)	539	(3,455)	(135,166)

NOTES TO THE ACCOUNTS

4. Transfers to / (from) Earmarked Reserves

This note sets out the amounts set aside from the General Fund (GF) and Housing Revenue Account (HRA) balances in earmarked reserves to provide financing for future expenditure plans and the amounts posted back from earmarked reserves to meet GF and HRA expenditure in 2021/22.

	Balance at 31/03/2020	Transfers in	Transfers out	Balance at 31/03/2021	Transfers in	Transfers out	Balance at 31/03/2022
	£000	£000	£000	£000	£000	£000	£000
General Fund							
Balances held by schools under a scheme of delegation:							
- Local Management of Schools*	(11,301)	(1,414)	120	(12,595)	(2,224)	1,307	(13,512)
- Dedicated Schools Grant*	(4,167)	(5,661)	-	(9,828)	(836)	-	(10,664)
- Non DSG Education Grant Reserve	-	-	-	-	(935)	-	(935)
PFI reserve*	(13,405)	(640)	-	(14,045)	(218)	-	(14,263)
Budget Support *	(8,026)	(5,746)	214	(13,557)	(8,550)	1,293	(20,815)
Collection Fund Equalisation Reserve	(4,074)	(8,236)	-	(12,310)	(3,944)	-	(16,254)
Capital Investment Reserve	(3,576)	(203)	-	(3,779)	-	-	(3,779)
Investment Reserve	(3,265)	(7,817)	-	(11,082)	(1,900)	3,404	(9,578)
Education, Youth and Childcare Insurance	(2,887)	(122)	1,817	(1,192)	(46)	35	(1,203)
Service Grant C/F	(1,639)	(592)	-	(2,231)	-	-	(2,231)
Departmental Reserves	(1,351)	(4,127)	-	(5,477)	(3,333)	2,296	(6,514)
Corporate Infrastructure	(1,182)	(1,060)	-	(2,243)	(1,532)	-	(3,775)
Public Health	(1,105)	(107)	-	(1,212)	(512)	-	(1,724)
CR27 Hotel Deal Reserve	(1,095)	(1,360)	-	(2,455)	(1,136)	-	(3,591)
LEP Housing Rental Reserves	-	(5,500)	-	(5,500)	-	-	(5,500)
Parking Reserve (On Street)	(44)	(2,598)	-	(2,642)	(112)	842	(1,911)
Levy Trading Reserve	(254)	(2,282)	-	(2,536)	(6,817)	1,609	(7,744)
Welfare Reform Reserve	-	(940)	-	(940)	(3,670)	-	(4,610)
Subsidiary Dividend Reserve	-	-	-	-	(4,500)	-	(4,500)
Other Misc (individual items below £1m)	-	-	-	-	-	-	-
	(7,746)	(4,292)	4,939	(7,100)	(5,035)	1,585	(10,550)

NOTES TO THE ACCOUNTS

Total General Fund	(65,118)	(52,697)	7,090	(110,724)	(45,300)	12,371	(143,652)
HRA							
Leasehold Repairs	(6,974)	(1,205)	-	(8,179)	(1,325)	-	(9,504)
Total HRA	(6,974)	(1,205)	-	(8,179)	(1,325)	-	(9,504)

*Significant Earmarked Reserves (greater than £5m in value)	Purpose
Local Management of Schools	Set up for the balances held by non-E5 schools in the Borough.
Dedicated Schools Grant (DSG)	Set up to carry forward unspent DSG funding into future years
PFI Reserve	Set up to carry forward surpluses earned in earlier years from PFI contracts to cover the losses at the end of the contracts
Budget Support	Set up to protect the General Fund budget from large in year under or overspends caused by factors outside of Managers control (such as demography.)
Investment	Set up to carry forward the proceeds from Treasury Management Activity and external Investments.
Collection Fund Equalization	Set up to protect the General Fund from surpluses and losses caused by variations in NNDR and Council Tax collection rates outside of Manager control.
Service Grant Carry Forward	Set up to carry forward unspent Service Grant funding into future years.
CR27 Hotel Deal	Set up to cover and shortfall in rental income caused by tenant default.
Leasehold Repairs	Set up to facilitate repairs to leasehold property where necessary

NOTES TO THE ACCOUNTS

5. Other Operating Expenditure

	2020/21	2021/22
	£000	£000
Levies	12,941	9,278
Payments to the Government Housing Capital Receipts Pool	1,299	1,299
(Gains)/losses on the disposal of non-current assets	(6,775)	(1,539)
Total	7,465	9,038

6. Financing and Investment Income and Expenditure

	2020/21	2021/22
	£000	£000
Interest payable and similar charges	30,307	34,233
Net interest on the net defined benefit liability	9,725	10,920
Interest receivable and similar income	(9,182)	(15,541)
Income and expenditure in relation to investment properties	(12,814)	(8,827)
Changes in fair value of investment properties	70,149	(2,378)
(Gains)/Losses on Trading Accounts	(5,150)	(634)
Total	83,035	17,773

7. Taxation and Non-Specific Grant Income

	2020/21	2020/21
	£000	£000
Council Tax income & Retained Business Rates	(79,516)	(85,471)
Non-ring fenced Government Grants (Note 24)	(104,857)	(79,015)
Capital Grants & Contributions (Note 24)	(44,970)	(31,044)
Total	(229,343)	(195,530)

8. Property, Plant and Equipment

The movements in the Council's Property, Plant and Equipment for the year 2021/22 are set out in the table below. Estimated asset lives and depreciation rates are set out in the Accounting Policies.

The Council revalues its Property, Plant and Equipment valued less than £3 million on a five-year basis (20% each of the last five years of the programme and an impairment review at the end of the financial year) using its valuers, Wilks, Head & Eve. For Property, Plant and Equipment with a value greater than £3 million, we revalue annually.

NOTES TO THE ACCOUNTS

2021/22

	Council Dwellings £000	Other Land & Buildings £000	Vehicles Plant & Equipment £000	Community Assets £000	Assets Under Construction £000	Surplus Assets £000	Total PPE (Excludes Infra- structure Assets) £000	PFI Included in PPE £000
Cost or Valuation at 1 April 2021	1,253,851	1,279,392	43,167	19,130	247,558	46,096	2,889,193	159,692
Additions	21,406	13,517	1,463	2,561	300,576	279	339,802	1,631
Revaluations recognised in the Revaluation Reserve	105,467	57,098				(778)	161,787	13,124
Revaluations recognised in the Provision of Services	3,932	7,035				(2,246)	8,721	
De-recognition due to disposals	(28,237)	(13,659)			(3,822)		(45,718)	
Reclassifications to other assets	8,504	40,744			(49,248)		-	
Cost or Valuation at 31 March 2022	1,364,923	1,384,127	44,630	21,691	495,064	43,351	3,353,785	174,447
Accumulated Depreciation at 1 April 2021	-	(3,563)	(33,567)	-	(34)	-	(37,164)	-
Depreciation charge	(19,736)	(18,548)	(2,839)			(774)	(41,897)	(2,799)
Depreciation written out to the Provision of Services							-	
Depreciation written out to the Revaluation Reserve	19,339	17,768				704	37,811	2,799
Reclassifications to other assets							-	
De-recognition due to disposals	397	191					588	
Accumulated Depreciation at 31 March 2022	-	(4,152)	(36,406)	-	(34)	(70)	(40,662)	-
Net Book Value at: 31 March 2022	1,364,923	1,379,975	8,224	21,691	495,030	43,281	3,313,124	174,447

NOTES TO THE ACCOUNTS

2020/21	Council Dwellings £000	Other Land & Buildings £000	Vehicles Plant & Equipment £000	Community Assets £000	Assets Under Construction £000	Surplus Assets £000	Total PPE (Excludes Infra- structure Assets) £000	PFI included in PPE £000
Cost or Valuation at 1 April 2020	1,192,783	1,216,445	41,520	105,064	164,309	25,750	2,745,870	154,016
Corrections between cost and depreciation	-	519	-	-	-	-	519	-
Additions	22,852	18,797	1,647	591	162,404	36,392	242,683	644
Revaluations recognised in the Revaluation Reserve	43,297	34,835	-	(86,525)	-	1,753	(6,640)	5,032
Revaluations recognised in the Provision of Services	(7,684)	(4,922)	-	-	-	(10,713)	(23,319)	
De-recognition due to disposals	(12,524)	(12)	-	-	(54,985)	(2,399)	(69,920)	
Reclassifications to other assets	15,127	13,730	-	-	(24,170)	(4,687)	-	
Cost or Valuation at 31 March 2021	1,253,851	1,279,392	43,167	19,130	247,558	46,096	2,889,194	159,692
Accumulated Depreciation at 1 April 2020	-	(3,001)	(31,011)	-	(34)	(60)	(34,106)	-
Depreciation charge	-	(519)	-	-	-	-	(519)	-
Depreciation written out to the Provision of Services	(18,763)	(17,372)	(2,556)	-	-	(435)	(39,126)	(2,686)
Depreciation written out to the Revaluation Reserve	18,633	17,328	-	-	-	421	36,382	2,686
Reclassifications to other assets	-	-	-	-	-	-	-	-
De-recognition due to disposals	130	1	-	-	-	74	205	-
Accumulated Depreciation at 31 March 2021	-	(3,563)	(33,567)	-	(34)	-	(37,164)	-
Net Book Value at: 31 March 2021	1,253,851	1,275,829	9,600	19,130	247,524	46,096	2,852,030	159,692

NOTES TO THE ACCOUNTS

The valuations per category in each year of the rolling programme are shown below:

	Council Dwellings	Other Land & Buildings	Vehicles Plant & Equipment	Community Assets	Assets Under Construction	Surplus Assets	Total	Infrastructure Assets	Total PPE
	£000	£000	£000	£000	£000	£000	£000	£000	£000
Value at historical cost		39,706	8,224	21,691	495,030		564,651	103,065	667,716
Value at current value in:									
2021/22	1,364,923	1,263,905				36,446	2,665,274		2,665,274
2020/21		27,940				3,716	31,656		31,656
2019/20		19,645				284	19,929		19,929
2018/19		7,143				2,835	9,978		9,978
2017/18		21,636					21,636		21,636
	1,364,923	1,379,975	8,224	21,691	495,030	43,281	3,313,124	103,065	3,416,189

NOTES TO THE ACCOUNTS

Capital Commitments

As at 31 March 2022 the Council had the following significant contractual commitments amounting to £337.091m (2020/21 £414.6m) for the construction or enhancement of its Property, Plant and Equipment in 2021/22 and future years. The major contractual commitments outstanding as at 31/3/22 are:

	£'000s
<u>Investment Strategy</u>	
Industria	25,862
Gascoigne East Phase E2	19,616
Gascoigne East Phase 3a	34,987
Gascoigne East Phase 2	48,523
Gascoigne West Phase 2	96,421
Crown House	2,171
Padnall Lake Phase 1	7,600
Padnall Lake Phase 2	22,301
Woodward Road	8,938
Oxlow Lane	13,990
12 Thames Rd	50,285
	330,694
<u>Housing Revenue Account</u>	
Fire Doors	1,260
Decent Homes Internals - Electricals	2,653
Decent Homes Externals	2,485
	6,398
 TOTAL	337,092

NOTES TO THE ACCOUNTS

9. Infrastructure Assets

In accordance with the temporary relief offered by the Update to the Code on infrastructure assets [Local Government Circular 09/2022 Statutory Override Accounting for Infrastructure Assets] this note does not include disclosure of gross cost and accumulated depreciation for infrastructure assets because historical reporting practices and resultant information deficits mean that this would not faithfully represent the asset position to the users of the financial statements.

The authority has chosen not to disclose this information as the previously reported practices and resultant information deficits mean that gross cost and accumulated depreciation are not measured accurately and would not provide the basis for the users of the financial statements to take economic or other decisions relating to infrastructure assets.

	2020/21 £000	2021/22 £000
Net book value (modified historical cost) at 1 April	107,835	105,934
Additions	7,801	6,775
Derecognition	-	-
Depreciation	(9,702)	(9,644)
Impairment	-	-
Other movements in cost	-	-
Infrastructure Assets		
Net book value at 31 March	105,934	103,065

	2020/21 £000	2021/22 £000
Infrastructure assets	105,934	103,065
Other PPE assets	2,852,028	3,313,124
Total PPE assets	2,957,961	3,416,189

The authority has determined in accordance with Regulation 30M of the Local Authorities (Capital Finance and Accounting) (England) (Amendment) Regulations 2022 that the carrying amounts to be derecognised for infrastructure assets when there is replacement expenditure is nil.

NOTES TO THE ACCOUNTS

10. Investment Properties

Investment Properties are assets owned by the Council and are held solely to earn rentals or for capital appreciation or both. The following items of income and expense have been accounted for in the Comprehensive Income and Expenditure Statement:

	2020/21	2021/22
	£000	£000
Rental income from investment property	(16,439)	(15,893)
Direct operating expenses arising from investment property	3,625	7,066
Net gain	(12,814)	(8,827)

There are no restrictions on the Council's ability to realise the value inherent in its investment property or on the Council's right to the remittance of income and the proceeds of disposal. The Council has no contractual obligations to purchase, construct or develop investment property or for repairs, maintenance or enhancement.

Investment properties are shown at fair value at the balance sheet date and are subject to revaluation annually and any changes in valuation are reflected in the fair value of assets.

The following table summarises the movement in the fair value of investment properties over the year:

	2020/21	2020/21
	£000	£000
Balance at start of the year	129,519	129,519
Additions	88,624	269
Disposals	(15)	(414)
Reclassifications		
Net gains/(losses) from fair value adjustments/revaluations	(70,149)	2,378
Balance at end of the year	129,519	131,752

Fair Value Hierarchy

All the Council's investment properties have been value assessed as Level 2 on the fair value hierarchy for valuation purposes (See Accounting Policy for an explanation of the fair value levels).

Valuation Techniques Used to Determine Level 2 Fair Values for Investment Property

The fair value of investment property has been measured using a market approach, which takes into account quoted prices for similar assets in active markets, existing lease terms and rentals, research into market evidence including market rentals and yields, the covenant strength for existing tenants, and data and market knowledge gained in managing the Council's Investment Asset portfolio.

Market conditions are such that similar properties are actively purchased and sold and the level of observable inputs are significant, leading to the properties being categorised as level 2 on the fair value hierarchy.

There has been no change in valuation techniques used during the year for investment properties.

Highest and Best Use

In estimating the fair value of the Council's investment properties, they are valued at the higher of current use and potential alternative use (if different to current use).

NOTES TO THE ACCOUNTS

Valuation Process for Investment Properties

The Council's investment properties have been valued by Wilks, Head & Eve in accordance with the methodologies and bases for estimation set out in the professional standards of the Royal Institution of Chartered Surveyors.

11. Financial Instruments

The following categories of financial instruments are carried in the Balance Sheet:

Long Term	Short Term		Long Term	Short Term
2020/21 £000	2020/21 £000		2021/22 £000	2021/22 £000
<i>Financial Assets at Amortised Cost</i>				
133,763	100,020	Investments	33,588	144,920
	44,841	Cash and Cash Equivalents (see Note 13)		19,694
Debtors				
115,664	135,544	Debtors as per Balance Sheet (see Note 12)	121,992	120,651
	1,433	Accrued Interest Receivable		723
	(56,295)	Adjustments for statutory debtors - not qualifying as financial assets at amortised cost		(56,237)
115,664	80,682	Total debtors qualifying as financial liabilities at amortised cost	121,992	65,137
249,427	225,543	Total Financial Assets	155,580	229,751
<i>Financial Liabilities at Amortised Cost</i>				
(896,348)	(67,517)	Borrowings	(1,016,421)	(63,000)
Creditors				
(197,173)	(3,192)	PFI and finance lease liabilities	(193,963)	(3,394)
(4,399)	(130,263)	Creditors as per Balance Sheet (See Note 14)	(4,790)	(121,468)
	(2,765)	Accrued Interest Payable		(2,995)
	21,534	Adjustments for statutory short term creditors (not qualifying)		28,983
(201,572)	(114,686)	Total creditors qualifying as financial liabilities at amortised cost	(198,753)	(98,874)
(1,097,920)	(182,203)	Total Financial Liabilities	(1,215,174)	(161,874)

Note - Assets arising purely from statutory provisions such as council tax, NNDR and general rates are exempt from the definition of financial assets, which requires a contractual basis.

The following shows an analysis of borrowing by type of debt:

Long Term	Current		Long Term	Current
2020/21 £000	2020/21 £000		2021/22 £000	2021/22 £000
(772,734)		PWLB	(895,433)	
(10,000)		LOBO's	(10,000)	
(113,614)		Other market debt	(110,988)	
	(67,517)	Short Term Loans		(63,000)
(896,348)	(67,517)	Total	(1,016,421)	(63,000)

NOTES TO THE ACCOUNTS

Income, Expense, Gains and Losses

The gains and losses recognised in the Comprehensive Income and Expenditure Statement in relation to financial instruments are made up as follows:

2020/21			2021/22		
Financial Liabilities measured at amortised cost £000	Assets and Liabilities at Fair Value through Profit and Loss £000	Total £000	Financial Liabilities measured at amortised cost	Assets and Liabilities at Fair Value through Profit and Loss	Total £000
30,063	-	30,063	34,233	-	34,233
-	223	223	-	303	303
-	(8,816)	(8,816)	-	(9,541)	(9,541)
			Net (gain) / loss for the		
30,063	(8,593)	21,470	34,233	(9,238)	24,995
			year		

* Interest Income and Expenditure include HRA

** Fee Expense includes brokerage costs for longer term loans

NOTES TO THE ACCOUNTS

Interest Expense

The Council may borrow to meet capital costs that are attributable to the acquisition, construction or production of a qualifying asset that has a life of more than one year. It is the Council's policy to capitalise borrowing costs that are directly attributable to the acquisition, construction or production of a qualifying asset. Borrowing costs will be deemed as interest and other costs that the Council incurs in connection with the borrowing of funds, and a qualifying asset will be that which takes in excess of three years to get ready for intended use and has forecast expenditure in excess of £10m. Cessation of capitalisation will occur at the earlier of practical completion of the qualifying asset or when it has been sold.

Fair Value of Assets and liabilities carried at Amortised Cost

Financial liabilities, financial assets, long-term debtors and creditors are carried in the Balance Sheet at amortised cost. Their fair value can be assessed by calculating the present value of the cash flows that will take place over the remaining term of the instruments, using the following assumptions:

- estimated ranges of interest rates at 31 March 2022 of 0.79% to 1.99% for loans from the PWLB
- no early repayment or impairment is recognised
- where an instrument will mature in the next 12 months, carrying amount is assumed to approximate to fair value
- the fair value of trade and other receivables is taken to be the invoiced or billed amount.

The Council has a continuing ability to borrow at concessionary rates from the PWLB rather than from the markets, termed the PWLB certainty rate (NL rate). The Fair Value calculations in the table below are based on the NL Rate.

The fair values calculated are as follows:

31 March 2021			31 March 2022	
Carrying Amount	Fair Value based on New Loan Rate		Carrying Amount	Fair Value based on New Loan Rate
£000's	£000's	Financial Assets	£000's	£000's
233,783	237,778	- Investments	178,508	179,702
44,841	44,841	- Cash & Cash Equivalents	19,694	19,694
115,664	115,664	LT debtors	121,992	121,992
79,249	79,249	ST Debtors (excl Interest Receivable)	64,414	64,414
1,433	1,433	Interest Receivable Accrual	723	723
474,970	478,965	Total	385,331	386,525
£000's	£000's	Financial Liabilities	£000's	£000's
(772,734)	(878,974)	- PWLB	(895,433)	(899,011)
(123,613)	(149,697)	- Market Loans	(120,988)	(135,063)
(67,517)	(67,517)	- Temporary Loans	(63,000)	(63,000)
(204,764)	(222,593)	LT Creditors, PFI & Finance Lease	(202,147)	(202,147)
(108,729)	(108,729)	ST Creditors (excl Interest Payable)	(92,486)	(92,486)
(2,765)	(2,765)	Interest Payable Accrual	(2,995)	(2,995)
(1,280,122)	(1,430,275)	Total	(1,377,049)	(1,394,702)

NOTES TO THE ACCOUNTS

The rates quoted in the above valuation were obtained by the Council's treasury management consultants, Link Asset Services, from the market on 31 March 2022 using bid prices where applicable. The fair value of the liabilities is higher than the carrying amount because the Council's portfolio of loans includes a number of fixed rate loans where the interest rate payable is higher than the prevailing rates at the Balance Sheet date. This shows a notional future loss (based on economic conditions at 31 March 2022) arising from a commitment to pay interest to lenders above current market rates.

The valuation basis adopted for Fair Value calculation uses Level 2 inputs, which are inputs other than quoted prices that are observable for the financial asset / liability.

Nature and Extent of Risks Arising for Financial Instruments

The Council's activities expose it to a variety of financial risks:

Credit risk – the possibility that other parties might fail to pay amounts due to the Council;

Liquidity risk – the possibility that the Council might not have funds available to meet its commitments to make payments;

Re-financing and maturity risk – the possibility that the Council might be required to renew a financial instrument on maturity at disadvantageous interest rates or terms; and

Market risk – the possibility that financial loss might arise for the Council as a result of changes in such measures as interest rates and stock market movements.

Overall Procedures for Managing Risk in Financial Markets

The Council's overall risk management procedures focus on the unpredictability of financial markets and are structured to implement suitable controls to minimise these risks. The procedures for risk management are set out through a legal framework in the Local Government Act 2003 and associated regulations. These require the Council to comply with the CIPFA Prudential Code, the CIPFA Code of Practice on Treasury Management in the Public Services and Investment Guidance issued through the Act. Overall, these procedures require the Council to manage risk in the following ways:

- By formally adopting the requirements of the CIPFA Treasury Management Code of Practice;
- By the adoption of a Treasury Policy Statement and treasury management clauses within its financial regulations/standing orders/constitution;
- By approving annually in advance prudential and treasury indicators for the following three years limiting the Council's overall borrowing:
 - its maximum and minimum exposures to fixed and variable rates;
 - its maximum and minimum exposures to the maturity structure of its debt;
 - its maximum annual exposures to investments maturing beyond a year; and
 - by approving an investment strategy for the forthcoming year setting out its criteria for both investing and selecting investment counterparties in compliance with the Government Guidance.

These are required to be reported and approved at or before the Council's annual Council Tax setting budget or before the start of the year to which they relate. These items are reported with the annual treasury management strategy which outlines the detailed approach to managing risk in relation to the Council's financial instrument exposure. Actual performance is also reported after each year, as is a mid-year update.

NOTES TO THE ACCOUNTS

The Annual Treasury Management Strategy which incorporates the prudential indicators and the Investment Strategy was approved by the Assembly and is available on the Council website.

The key issues within the strategy were:

- the revised authorised borrowing limit (GF and HRA) of £1.80bn for 2021/22, which includes £311m for the HRA self-financing debt settlement; and
- to approve the annual investment strategy and creditworthiness policy for 2021/22 outlining the investments that the Council may use for the prudent management of its investment balances

These policies are implemented by a central treasury team. The Council maintains written principles for overall risk management, as well as written policies, Treasury Management Practices (TMPs) covering specific areas, such as interest rate risk, credit risk, and the investment of surplus cash. These TMPs are a requirement of the Code of Practice and are reviewed periodically.

Credit Risk

Credit risk arises from deposits with banks and financial institutions, as well as credit exposures to the Council's trade receivables and payables.

This risk is minimised through the Annual Investment Strategy, which requires that deposits are not made with financial institutions unless they meet identified minimum credit criteria, in accordance with the Fitch, Moody's credit ratings and CDS data which it receives from its advisers Link Asset Services as a basis for assessing credit risk as well as other market information. The Annual Investment Strategy also considers maximum amounts and time limits in respect of each financial institution. Deposits are not made with banks and financial institutions unless they meet the minimum requirements of the investment criteria outlined above. Additional selection criteria are also applied after these initial criteria and full details of the Investment Strategy can be found on the Council's website.

The Council uses the creditworthiness service provided by Link Asset Services. This service uses a sophisticated modelling approach with credit ratings from all three rating agencies - Fitch, Moodys and Standard and Poors, forming the core element. Sector does not rely solely on the current credit ratings of counterparties but also uses the following as overlays:

- credit watches and credit outlooks from credit rating agencies;
- CDS spreads to give early warning of likely changes in credit ratings; and
- sovereign ratings to select counterparties from only the most creditworthy countries.

Customers for goods and services are assessed, taking into account their financial position, past experience and other factors, with individual credit limits being set in accordance with internal ratings in accordance with parameters set by the Council.

The Council's maximum exposure to credit risk in relation to its investments in banks and building societies cannot be assessed generally as the risk of any institution failing to make interest payments or repay the principal sum will be specific to each individual institution. Recent experience has shown that it is rare for such entities to be unable to meet their commitments. A risk of irrecoverability applies to all of the Council's deposits, but there was no evidence at the 31 March 2022 that this was likely to crystallise.

In the past five years the Council has not experienced any exposure to credit risk on its loans, based on the levels of default assessed by the ratings agencies and its advisors. The Council does not allow credit for its trade debtors further reducing its exposure to credit risk and has not experienced any defaults in the last five years on its investments.

NOTES TO THE ACCOUNTS

The carrying value of the exposure by financial instrument is summarised below:

	Criteria	Amount Invested at 31 March 2022
		£000
Deposits with Banks	A' rated	55,500
UK Government Risk	Local Authority	99,400
Commercial Loans	See Below	121,992
Total Investments		276,892

No breaches of the Council's counterparty criteria occurred during the reporting period and the Council does not expect any losses from the non-performance by any of its counterparties in relation to deposits.

During the year the Council did not give or receive any collateral as security for a financial instrument.

The Council generally requires trade debtors to be settled within 30 days; the aged debtor analysis of unpaid invoices issued through the accounts receivable system is as follows:

Trade and Other Receivables

At 31 March 2022 the lifetime Expected Credit Loss Provision (ECL) for trade receivables is as

	1 to 30 days past due date	More than 30 days past due date	More than 60 days past due date	More than 90 days past due date	More than one year	Total
		£000	£000	£000	£000	£000
Expected loss rate	1%	3%	10%	50%	100%	
Gross carrying Amount	7,894	2,495	1,455	2,321	3,177	17,342
Loss Provision	79	75	146	1,161	3,177	4,637

At 31 March 2021 the lifetime Expected Credit Loss Provision (ECL) for trade receivables is as

	1 to 30 days past due date	More than 30 days past due date	More than 60 days past due date	More than 90 days past due date	More than one year	Total
		£000	£000	£000	£000	£000
Expected loss rate	1%	3%	10%	50%	100%	
Gross carrying Amount	6,069	294	1,004	5,858	6,063	19,288
Loss Provision	61	9	100	2,929	6,063	9,162

The changes in loss allowance for investments at amortised cost during the year are as follows:

Amounts Arising from ECL for Investments and Loans

Impairment losses are calculated to reflect the expectation that the future cash flows might not take place because the borrower could default on their obligations. Credit risk plays a crucial part in

NOTES TO THE ACCOUNTS

assessing losses. Where risk has increased significantly since an instrument was initially recognised, losses are assessed on a lifetime basis. Where risk has not increased significantly or remains low, losses are assessed on the basis of 12-month expected losses.

Under the general approach used in IFRS9, a financial asset is in one of three stages in order to determine both the amount of ECL to recognise as well as how interest income should be recognised.

Stage 1 is where credit risk has not increased significantly since initial recognition. For financial assets in stage 1, entities are required to recognise 12 month ECL and recognise interest income on a gross basis – this means that interest will be calculated on the gross carrying amount of the financial asset before adjusting for ECL.

Stage 2 is where credit risk has increased significantly since initial recognition. When a financial asset transfers to stage 2 entities are required to recognise lifetime ECL but interest income will continue to be recognised on a gross basis.

Stage 3 is where the financial asset is credit impaired. This is effectively the point at which there has been an incurred loss event under the IAS 39 model. For financial assets in stage 3, entities will continue to recognise lifetime ECL but they will now recognise interest income on a net basis. This means that interest income will be calculated based on the gross carrying amount of the financial asset less ECL. The table below summarises the general approach.

The current loans total £122.0m with most of the loans secured against an asset. The loans are predominantly loans to companies that are wholly owned by the Council and these are secured against a number of properties held with Reside, Be First and BD Trading Partnerships. The Authority undertook due diligence on the credit quality of these third parties during the awarding of the loans and there is no indication of credit impairment or default at the time these accounts were finalised. During 2021/22 none of the counterparties experienced any financial problems. There was £0.673m in loss allowance based on the 12 month ECL basis. The changes in loss allowance for investments at amortised cost during the year are as follows, with all loans currently in stage 1:

Loss allowance by Asset Class

Investments and Loans at amortised cost	12mth Expected Credit losses £'000s
Opening balance as at 1 April 2021	657
Individual financial assets transferred to 12mth ECL (Stage 1)	-
Amounts written off	-
Changes in models/risk parameters	16
As at 31 March 2022	673

A summary of the loans made by the Council, the loss allowance for each is provided below and the ratings and risk of default.

NOTES TO THE ACCOUNTS

Counterparty	Loan Amount £000s	Loss Allowance £000s	Secured / Guarantee	Risk of Default	Fitch Rating Criteria *
Muller Site	26,662	288	Yes	0.60%	BB
B&D Reside Weavers LLP	36,820	44	Yes	0.12%	BBB
B&D Trading Partnerships	24,021	148	Yes	0.60%	BB
B&D Homes Ltd	10,551	13	Yes	0.12%	BBB
B&D Reside Regeneration LLP	5,835	8	Yes	0.12%	BBB
B&D Energy Ltd	6,925	35	Yes	0.60%	BB
Barking Riverside Loan	5,500	33	Yes	0.60%	B
Be First	4,769	96	No	2.09%	B
Other	909	8			
Total	121,992	673			

* Fitch Ratings Criteria 2022

BB: elevated vulnerability to default risk, more susceptible to adverse shifts in business or economic conditions; still financially flexibility

B: degrading financial situation; highly speculative

Liquidity Risk

The Council manages its liquidity position through the risk management procedures above (the setting and approval of prudential indicators and the approval of the treasury and investment strategy reports), as well as through a comprehensive cash flow management system, as required by the CIPFA Code of Practice. This seeks to ensure that cash is available when needed.

The Council has ready access to borrowings from the money markets to cover any day-to-day cash flow need, and the PWLB and money markets for access to longer term funds. The Council is also required to provide a balanced budget through the Local Government Finance Act 1992, which ensures sufficient monies are raised to cover annual expenditure. There is therefore no significant risk that it will be unable to raise finance to meet its commitments under financial instruments.

Refinancing and Maturity Risk

The Council maintains a significant debt and investment portfolio. Whilst the cash flow procedures above are considered against the refinancing risk procedures, longer-term risk to the Council relates to managing the exposure to replacing financial instruments as they mature. This risk relates to both the maturing of longer term financial liabilities and longer term financial assets. The approved treasury indicator limits for the maturity structure of debt and the limits placed on investments placed for greater than one year in duration are the key parameters used to address this risk. The Council approved treasury and investment strategies address the main risks and the central treasury team address the operational risks within the approved parameters. This includes:

- monitoring the maturity profile of financial liabilities and amending the profile through either new borrowing or the rescheduling of the existing debt; and
- monitoring the maturity profile of investments to ensure sufficient liquidity is available for the Council's day to day cash flow needs, and the spread of longer term investments provide stability of maturities and returns in relation to the longer term cash flow needs.

The maturity analysis of financial liabilities is as follows, with the maximum and minimum limits for fixed interest rates maturing in each period:

NOTES TO THE ACCOUNTS

	Actual 31 Mar 2021	Actual 31 Mar 2022
	£000	£000
Less than one year	70,267	65,765
Between 1 and 2 years	-	-
Between 2 and 5 years	-	-
Between 5 and 10 years	-	-
More than 10 years	896,348	1,006,421
Total	966,615	1,072,186

The maturity analysis of all financial assets, including trade payables and receivables, held by the Council is under one year.

Market Risk

Interest Rate Risk

The Council is exposed to risk in terms of its exposure to interest rate movements on its borrowings and investments. Movements in interest rates have a complex impact on the Council. For instance, a rise in interest rates would have the following effects:

- Borrowings at variable rates – the interest expense charged to the Comprehensive Income and Expenditure Statement will rise;
- Borrowings at fixed rates – the fair value of the borrowing will fall (no impact on revenue balances);
- Investments at variable rates – the interest income credited to the Comprehensive Income and Expenditure Statement will rise; and
- Investments at fixed rates – the fair value of the assets will fall (no impact on revenue balances).

Borrowings are not carried at fair value, so nominal gains and losses on fixed rate borrowings would not impact on the Surplus of Deficit on the Provision of Services or Other Comprehensive Income and Expenditure. However, changes in interest payable and receivable on variable rate borrowings and investments will be posted to the Surplus or Deficit on the Provision of Services and affect the General Fund Balance. Movements in the fair value of fixed rate investments that have a quoted market price will be reflected in Other Comprehensive Income and Expenditure.

The Council has a number of strategies for managing interest rate risk. The Annual Treasury Management Strategy draws together Council's prudential and treasury indicators and its expected treasury operations, including an expectation of interest rate movements. From this Strategy a treasury indicator is set which provides maximum limits for fixed and variable interest rate exposure. The central treasury team monitor market and forecast interest rates within the year to adjust exposures appropriately. For instance during periods of falling interest rates, and where economic circumstances make it favourable, fixed rate investments may be taken for longer periods to secure better long term returns, similarly the drawing of longer term fixed rates borrowing would be postponed.

The risk of interest rate loss is partially mitigated by Government grant payable on financing costs.

The treasury management team has an active strategy for assessing interest rate exposure that feeds into the setting of the annual budget and which is used to update the budget quarterly during the year. This allows any adverse changes to be accommodated. The analysis will also advise whether new borrowing taken out is fixed or variable. According to this assessment strategy, at 31

NOTES TO THE ACCOUNTS

March 2022 if interest rates had been 1% higher with all other variables held constant, the financial effect for 2021/22 would be:

Interest Rate Risk – 1% Increase	£000
Increase in interest payable on variable rate borrowings*	-
Increase in interest receivable on variable rate investments	<u>1,541</u>
Impact on Surplus or Deficit on the Provision of Services	<u><u>1,541</u></u>
Interest Rate Risk – 1% Decrease	£000
Decrease in interest payable on variable rate borrowings*	-
Decrease in interest receivable on variable rate investments	<u>1,403</u>
Impact on Surplus or Deficit on the Provision of Services	<u><u>1,403</u></u>

*The Council did not hold any variable rate borrowings as at 31 March 2022 and therefore the effect of an increase or decrease in the rate would be nil.

Price Risk

Excluding the Pension Fund, the Council does not generally hold equity shares. As at 31 March 2022 the Council did not hold any Certificates of Deposit.

Foreign exchange risk

The Council has no financial assets or liabilities denominated in foreign currencies. It therefore has no exposure to loss arising from movements in exchange rates.

12. Debtors

	2020/21	2021/22
	£000	£000
Central Government Bodies	12,254	6,010
Other Local Authorities	9,024	3,895
NHS Bodies	115	1060
Housing Benefits Overpayments (net of BDP)	2,251	4,497
Housing Rents (net of BDP)	1,375	3,786
Leaseholder Service Charge	803	522
Payments in Advance	22,797	24,767
Court Costs	4,332	5,274
VAT	9,620	12,828
Other Entities and Individuals	74,406	58,735
Total	<u>136,977</u>	<u>121,374</u>

NOTES TO THE ACCOUNTS

13. Cash and Cash Equivalents

	2020/21	2021/22
	£000	£000
Cash held by the Council	15	16
Bank current accounts	44,826	19,678
Total	44,841	19,694

14. Creditors

	2020/21	2021/22
	£000	£000
Central Government Bodies	(38,607)	(24,551)
Other Local Authorities	(1,215)	(1,746)
NHS Bodies	(901)	(358)
Other Entities and Individuals	(95,497)	(101,201)
Total	(136,220)	(127,857)

15. Provisions

	Balance at 31 March 2021	provisions made during 2021/22	or reversed in 2021/22	Balance at 31 March 2022
	£000	£000	£000	£000
LONG TERM				
Insurance	(4,045)	(1,972)	925	(5,092)
NDR Appeals	(3,287)	(2,934)	3,287	(2,934)
SHORT TERM				
Contaminated Land	(2,500)		406	(2,094)
Client Over Charge Refund	(900)			(900)
Disrepair Claims and Damages	(1,200)	(340)	244	(1,296)
Total	(11,932)	(5,246)	4,862	(12,316)

Insurance Claims

Provision is made for those claims where it is deemed probable that the Council will have to make a settlement, based on past experience of court decisions about liability and the amount of damages payable. The Council may be reimbursed by its insurers, but until claims are actually settled no income is recognised as the insurers will only reimburse amounts above a £150,000 excess.

Business Rates Appeals

The amount provided for business rates appeals is the Council's share. The provision is based on data and trends that reflect local circumstances. This is made to meet the estimated costs repayable to rate payers as a result of reductions in rateable values following successful appeals against valuation.

16. Usable Reserves

NOTES TO THE ACCOUNTS

Movements in the Council's usable reserves are detailed in the Movement in Reserves Statement.

17. Unusable Reserves

2020/21		2021/22
£000		£000
(1,117,284)	Revaluation Reserve	(1,281,459)
(928,329)	Capital Adjustment Account	(947,747)
560,862	Pensions Reserve	496,301
5,086	Collection Fund Adjustment Account	4,983
3,290	Accumulated Absences Account	2,660
(1,476,375)		(1,725,262)

The breakdowns of materially significant reserves are provided below.

Revaluation Reserve

The Revaluation Reserve contains the gains made by the Council arising from increases in the value of its Property, Plant and Equipment and Intangible Assets. The balance is reduced when assets with accumulated gains are:

- used in the provision of services and the gains are consumed through depreciation;
- re-valued downwards or impaired and the gains are lost; or
- disposed of and the gains are realised.

The Reserve contains only revaluation gains accumulated since 1 April 2007, the date that the Reserve was created. Accumulated gains arising before that date are consolidated into the balance on the Capital Adjustment Account.

2020/21	Revaluation Reserve	2021/22
£000		£000
(1,103,788)	Balance at 1 April	(1,117,284)
(75,327)	Upward revaluation of assets	(233,788)
47,220	Downward revaluation of assets and impairment losses not charged to the Surplus/(Deficit) on the Provision of Services	34,190
2,009	Accumulated gains or losses on assets disposed of in year	21,156
12,602	Difference between fair value depreciation and historical cost depreciation	14,267
(1,117,284)	Balance at 31 March	(1,281,459)

Capital Adjustment Account

NOTES TO THE ACCOUNTS

The Capital Adjustment Account absorbs the timing differences arising from the different arrangements for accounting for the consumption of non-current assets and for financing the acquisition, construction or enhancement of those assets under statutory provisions. The Account is debited with the cost of acquisition, construction or enhancement as depreciation, impairment losses and amortisations are charged to the Comprehensive Income and Expenditure Statement (with reconciling postings from the Revaluation Reserve to convert fair value figures to a historical cost basis). The Account is credited with the amounts set aside by the Authority as finance for the costs of acquisition, construction and enhancement.

The Account contains accumulated gains and losses on Investment Properties and gains recognised on donated assets that have yet to be consumed by the Authority. The Account also contains revaluation gains accumulated on Property, Plant and Equipment before 1 April 2007, the date the Revaluation reserve was created to hold such gains.

2020/21 £000	Capital Adjustment Account	2021/22 £000
(991,580)	Balance at 1 April	(928,329)
	Reversal of items relating to capital expenditure debited or credited to the Comprehensive Income and Expenditure Statement:	
47,298	Charges for depreciation and impairment of non-current assets	51,639
23,635	Revaluation gains/(losses) on Property, Plant and Equipment	(8,721)
2,179	Amortisation of intangible assets	2,010
8,594	Revenue expenditure funded from capital under statute	11,374
72,224	Amounts of non-current assets written off on disposal or sale as part of the gain/loss on disposal to the Comprehensive Income and Expenditure Statement	45,544
(14,611)	Adjusting amounts written out of the Revaluation Reserve	(35,423)
	Capital financing applied in the year:	
(3,999)	Use of the Capital Receipts Reserve to finance new capital expenditure	(5,500)
(17,627)	Use of the Major Repairs Reserve to finance new capital expenditure	(17,820)
(43,692)	Application of grants to capital financing from the Capital Grants Unapplied Account	(39,574)
(12,038)	Statutory provision for the financing of capital investment charged against the General Fund and HRA balances	(12,710)
(8,511)	Capital expenditure charged against the General Fund and HRA balances	(7,859)
(60,350)	Repayment of The Capital Financing Requirement using Capital Receipts	-
70,149	Movements in market value of Investment Properties	(2,378)
(928,329)	Balance at 31 March	(947,747)

NOTES TO THE ACCOUNTS

Pensions Reserve

The Pensions Reserve absorbs the timing differences arising from the different arrangements for accounting for post employment benefits and for funding benefits in accordance with statutory provisions. The Council accounts for post employment benefits in the Comprehensive Income and Expenditure Statement as the benefits are earned by employees accruing years of service, updating the liabilities recognised to reflect inflation, changing assumptions and investment returns on any resources set aside to meet the costs.

Statutory arrangements require benefits earned to be financed as the Council make the employer's contributions to pension funds or eventually pays any pensions for which it is directly responsible. The debit balance on the Pensions Reserve therefore shows a substantial shortfall in the benefits earned by past and current employees and the resources the Council has set aside to meet them. The statutory arrangements will ensure that funding will have been set aside by the time the benefits come to be paid.

2020/21 £000	Pension Reserve	2021/22 £000
433,083	Balance at 1 April	560,862
79,577	Remeasurements of the net defined benefit liability/asset	(104,550)
76,995	Reversal of items relating to retirement benefits debited or credited to the Surplus or Deficit on the Provision of Services in the Comprehensive Income and Expenditure Statement	70,156
(28,793)	Employer pensions' contributions and direct payments to pensioners payable in the year	(30,167)
560,862	Balance at 31 March	496,301

NOTES TO THE ACCOUNTS

18. Cash Flow Statement Notes

a) Net Cash Flows from Operating Activities

2020/21		2021/22
£000		£000
(69,443)	Net (Deficit) on the Provision of Services	27,794
	Adjust net surplus/deficit on the provision of services for non cash movements:	
48,932	Depreciation	51,639
24,644	Impairment and downward valuations	(8,721)
2,179	Amortisation	2,010
(289)	Increase/(Decrease) in Interest Creditors	230
14,431	Increase/(Decrease) in Creditors	(2,725)
334	(Increase)/Decrease in Interest and Dividend Debtors	710
4,505	(Increase)/Decrease in Debtors	(24,309)
49	(Increase)/Decrease in Inventories	(37)
48,202	Movement in Pension Liability	39,989
4,521	Contributions to/(from) Provisions	
	Carrying amount of non-current assets, sold or derecognised	45,544
72,224		
70,149	Movement in Investment Property Values	
(48,965)	Other non-cash items	13,464
240,916		117,794
	Adjust for items included in the net surplus or deficit on the provision of services that are investing or financing activities	
(47,147)	Capital Grants credited to surplus or deficit on the provision of services	(36,691)
(78,998)	Proceeds from the sale of PPE, Investment property and Intangible assets	(47,647)
18,556	Any other items for which the cash effects are investing or financing cash flows	5,500
(107,589)		(78,838)
63,884	Net Cash Flows from Operating Activities	66,750

NOTES TO THE ACCOUNTS

b) Net Cash Flows from Investing Activities

2020/21 £000		2021/22 £000
(180,201)	Purchase of property, plant and equipment, investment property and intangible assets	(339,507)
87,161	Proceeds from the sale of property, plant and equipment, investment property and intangible assets	45,687
(364,920)	Purchase of short-term and long-term investments	(158,883)
483,441	Proceeds from short-term and long-term investments	208,269
(58,384)	Other payments for investing activities	(6,350)
47,147	Capital grants received	37,179
14,244	Net Cash Flows from Investing Activities	(213,605)

c) Net Cash Flows from Financing Activities

2020/21 £000		2021/22 £000
(2,870)	Cash payments for the reduction of the outstanding liabilities relating to finance leases and on-balance sheet PFI contracts	(3,009)
(471,107)	(Repayment) of short and long-term borrowing	(329,357)
453,474	Cash receipts of short-term and long-term borrowing	444,913
(19,471)	Other payments for financing activities	9,161
(39,974)	Net Cash Flows from Financing Activities	121,708

NOTES TO THE ACCOUNTS

19. Pooled Budgets

The Better Care Fund is a pool of NHS and Council monies intended to support an increase in the scale and pace of integration and promote joint planning for the sustainability of local health and care economies. On 4 April 2014 the Council agreed a pooled budget arrangement with the Barking and Dagenham Clinical Commissioning Group. The pooled budget is hosted by the Council on behalf of the two partners to the agreement

	2020/21	2021/22
	£000	£000
Funding provided to the pooled budget:		
the Council	12,029	12,249
the CCG	15,607	18,041
	27,636	30,290
Expenditure met from the pooled budget:		
the Council	(12,029)	(12,249)
the CCG	(15,607)	(16,517)
	(27,636)	(28,766)
Total Net Surplus / (Deficit) of the pooled budget	0	1,524
Net surplus / (deficit) for the Council	0	0
Net surplus / (deficit) for the CCG	0	1,524

20. Members Allowances

The Council paid the following amounts to members of the Council during the year.

	2020/21	2021/22
	£000	£000
Basic Allowances	559	556
Special Responsibility Allowances	320	320
Employer's NI	61	61
Total	940	937

21. Senior Officers' Remuneration (including Teachers)

The disclosure requirements comprise the following:

- (a) An analysis of the number of employees whose remuneration is in excess of £50k in bands of £5k;
- (b) An additional requirement listing those senior employees whose salary is £50k or more per year but less than £150k by way of job title. This includes statutory officers and non-statutory officers who report direct to the head of paid service; and
- (c) A list of those employees whose salary is in excess of £150k by name and job title.

Remuneration is defined as all amounts paid to or receivable by a person, and includes sums due by way of expenses allowance (insofar as those sums are chargeable to United Kingdom income tax) and the estimated monetary value of any benefits received by an employee other than in cash (e.g. benefits in kind).

NOTES TO THE ACCOUNTS

Salary is generally accepted as the amount received under a contract of employment for services rendered (before the deduction of pension contributions) other than bonuses, allowances, benefits in kind or compensation payments.

a) Analysis of employees whose remuneration is in excess of £50,000 and less than £150,000

	2020/21		2021/22	
	Non-Teaching Employees	Teaching Employees	Non-Teaching Employees	Teaching Employees
£50,000 - £54,999	79	292	117	451
£55,000 - £59,999	55	222	28	77
£60,000 - £64,999	30	116	50	89
£65,000 - £69,999	15	63	24	75
£70,000 - £74,999	17	40	17	63
£75,000 - £79,999	13	24	18	39
£80,000 - £84,999	11	24	13	24
£85,000 - £89,999	8	15	11	26
£90,000 - £94,999	4	8	0	5
£95,000 - £99,999	4	7	2	10
£100,000 - £104,999	0	5	7	7
£105,000 - £109,999	0	3	1	1
£110,000 - £114,999	0	1	0	5
£115,000 - £119,999	4	3	0	2
£120,000 - £124,999	0	3	3	1
£125,000 - £129,999	0	2	0	3
£130,000 - £134,999	0	0	0	1
£135,000 - £139,999	0	1	0	2
£140,000 - £144,999	0	1	0	0
£145,000 - £149,999	0	1	0	1
Total	240	831	291	882

NOTES TO THE ACCOUNTS

b) Senior Officers

Post Held	Year	Notes	Salary, Fees & Allowances £	Bonuses £	Expense Allowances £	Compensation for Loss of Employment £	Sub -total £	Employer's Pension Contribution £	Total (including pension) £
Chief Executive of the Council									
<i>Claire Symonds</i>	2021/22	1	46,833				46,833	10,303	57,136
<i>Christopher Naylor</i>	2021/22	1	127,211				127,211	27,986	155,197
<i>Christopher Naylor</i>	2020/21	1	217,544				217,544	45,684	263,228
Managing Director, Deputy Chief Executive									
<i>Claire Symonds</i>	2021/22	2	126,680				126,680	27,870	154,550
<i>Claire Symonds</i>	2020/21	2	171,174				171,174	38,613	209,787
Strategic Director, Law and Governance (Monitoring Officer)									
	2021/22	3	149,926				149,926	32,984	182,909
	2020/21	3	149,013				149,013	31,293	180,306
Strategic Director, Children and Adults									
	2021/22	4	145,839				145,839	32,085	177,924
	2020/21	4	143,683				143,683	30,173	173,856
Strategic Director, Inclusive Growth									
	2021/22	5	40,092				40,092	8,820	48,912
	2021/22	5	25,302				25,302	5,648	30,951
	2020/21	5	92,800				92,800	19,800	112,600
Strategic Director, Community Solutions									
	2021/22	6	124,333				124,333	27,353	151,686
	2020/21	6	130,862				130,862	27,481	158,343
Strategic Director, My Place									
	2021/22	7	130,207				130,207	28,646	158,852
	2020/21	7	128,282				128,282	26,939	155,221
Director of Strategy and Participation									
	2021/22		49,374			99,992.20	149,366	10,862	160,228
Director of Strategy and Culture (Director of Policy and Participation)									
	2021/22	8	104,720				104,720	0	104,720
	2020/21	8	118,497				118,497	24,884	143,381
Strategic Director, Finance and Investment (Section 151 Officer)									
	2021/22		120,465				120,465	26,502	146,967
	2020/21		119,416				119,416	25,077	144,494
Transformation Director									
	2021/22	9	0				0	0	0
	2020/21	9	56,764			59,716.17	116,481	10,714	127,195

Note 1 20/21: The CEO, Christopher Naylor, was seconded to the CEO post at Birmingham City Council for the period 19 May 2020 until 8 March 2021 for which an honorarium was paid.

21/22: The CEO, Christopher Naylor, returned to LBBD in March 21 and then left the organisation in December 21. Figures are for April 21 to December 21. The Managing Director & Deputy Chief Executive, Claire Symonds became the Acting CEO from January 22 for which an honorarium was paid. The split has been made above.

Note 2 20/21: The Chief Operating Officer & Deputy Chief Executive, Claire Symonds, became the Acting CEO for the period May 2020 until March 2021 whilst the CEO was seconded to Birmingham City Council for which an honorarium was paid. In March 2021 the COO role was deleted and replaced by the Managing Director role.

The Managing Director & Deputy Chief Executive, Claire Symonds became the Acting CEO from January'22 for which an honorarium was paid. The split has been made above.

The role of Deputy Chief Executive was covered by the Strategic Director of Law and Governance from January'22 onwards. Salary figures can be seen in Note 22 (b).

Note 3 20/21: Director of Law, Governance and HR became the Acting Deputy CEO and the statutory Returning Officer and Electoral Registration Officer for the period May 2020 until March 2021 whilst the CEO was seconded to Birmingham City Council for which an honorarium was paid. The post was redesignated to Strategic Director, Law and Governance in March 2021.

NOTES TO THE ACCOUNTS

21/22: Strategic Director, Law and Governance was in place between April 2021, then became the Acting Deputy CEO from January 2022.

- Note 4** The Director of People & Resilience post was redesignated to Strategic Director, Children and Adults in March 2021.
- Note 5** Director of Inclusive Growth was on Shared Parental Leave Aug 20 to Oct 20. Assumed the role of strategic lead for the development of the Council's performance framework and the line management of the Director of My Place for the period May 2020 until March 2021 whilst the CEO was seconded to Birmingham City Council. The post was redesignated to Strategic Director, Inclusive Growth in March 2021. The post was vacant between July 2022 and November 2022.
- Note 6** The Strategic Director, Community Solutions is a new role created in March 2021 reporting to the Managing Director. The post was vacant in March 22 which reflects in the decreased salary and has since been filled.
- Note 7** The Strategic Director, My Place is a new role created in March 2021 reporting to the Managing Director
- Note 8** The role of Director of Strategy and Participation was deleted in August 21 and a new role of Director of Strategy and Culture was created. JNC Report approved in March 21.
- The Director in post at the time did not apply for the new role, therefore was made redundant.
- The Director of Strategy and Culture role was then filled by a consultant and therefore no Employer's Pension Contributions occurred.
- Note 9** The Transformation Director was made redundant in September 2020. The position no longer exists.

NOTES TO THE ACCOUNTS

c) Exit Packages

The numbers of exit packages with total cost per band and total cost of the compulsory redundancies and other exit packages are set out in the table below. The costs include liabilities in respect of the strain on the Pension Fund.

	2020/21	2021/22	2020/21	2021/22	2020/21	2021/22	2020/21	2021/22
£0 – £20,000	27	21	10	22	37	43	268,692	306,360
£20,001–£40,000	4	4	6	1	10	5	307,942	148,794
£40,001–£60,000	1	1	1	0	2	1	107,871	53,587
£60,001–£80,000	1	0	0	1	1	1	65,034	61,137
£80,001 +	4	1	0	0	4	1	869,111	99,992
Total	37	27	17	24	54	51	1,618,651	669,870

22. External Audit costs

The Council has incurred the following costs in relation to the audit of the Statement of Accounts and the certification of grant claims.

	2020/21	2021/22
	£'000s	£'000s
Fees payable for audit of the authority	128	128
Fees payable for audit related assurance services	7	7
Fees payable for mandatory assurance services	20	20
Non-audit services	-	-
TOTAL	155	155

23. Dedicated Schools Grant (DSG)

The Council's expenditure on schools is funded primarily by the Dedicated Schools Grant (DSG) from the Department of Education. DSG is ring-fenced and can only be applied to meet expenditure properly included in the Schools Budget, as defined in the Schools Finance (England) Regulations 2008. The Schools Budget includes elements for a range of educational services provided on an authority-wide basis and for the Individual School Budget (ISB), which is divided into a budget share for each maintained school.

A

Details of the deployment of DSG received for 2021/22 is below:

NOTES TO THE ACCOUNTS

Total 2020/21 £000		Central Costs £000	ISB £000	Total 2021/22 £000
288,907	Final DSG for year before Academy recoupment	-	-	310,421
(58,340)	Less: Academy figure recouped	-	-	(64,940)
230,567	Total DSG after Academy recoupment	-	-	245,481
5,983	Brought forward from previous year	-	-	9,827
-	Less: Carry forward agreed in advance	-	-	-
236,550	Agreed initial budget distribution in year	26,312	228,996	255,308
190	In year adjustments	-	-	-
<u>236,740</u>	Final budget distribution for the year	26,312	228,996	255,308
(12,171)	Less: Actual central expenditure	(13,829)		(13,829)
(214,743)	Actual ISB deployed to schools		(230,815)	(230,815)
<u>9,826</u>	Total carry forward	12,483	(1,819)	10,664

NOTES TO THE ACCOUNTS

24. Grant Income

The Council credited the following grants, contributions and donations to the Comprehensive Income and Expenditure Statement in 2021/22:

	2020/21 £000	2021/22 £000
Taxation and Non Specific Grant Income		
RSG (Includes Business Rates Retention Scheme)	(57,863)	(56,957)
Social Care Grant	(5,871)	(7,818)
NNDR Compensation grants	(10,001)	(4,922)
Individual Covid Grants	(22,560)	(2,881)
Local Council Tax Support Administration Subsidy Grant	-	(2,023)
New Homes Grant	(1,853)	(1,543)
Housing & Council Tax Benefits Admin Grant	(912)	(875)
Sales and Fees Compensation Grant (Covid)	(3,672)	(652)
NNDR/CTAX Losses (Covid) Compensation Grant	(1,701)	-
Council Tax Hardship Grant (Covid)	(147)	-
Other grants individually less than £1 million	(277)	(1,344)
Total	(104,857)	(79,015)
 Direct to Services		
Dedicated Schools Grant (DSG)	(230,757)	(244,615)
Education and Skills Funding Agency	(34,699)	(26,419)
Public Health England	(17,153)	(18,068)
Department of Levelling Up, Housing and Communities (DLUHC) formerly the Ministry of Housing, Communities and Local Government (MHCLG)	(18,187)	(25,767)
Pupil Premium	(11,058)	(10,836)
Home Office	(3,147)	(3,305)
Department of Work and Pensions	(3,385)	(5,591)
Greater London Authority	(2,259)	(1,835)
Department of Health and Social Care	(10,917)	(7,750)
Other grants individually less than £1 million	(6,811)	(6,861)
	(338,373)	(351,046)
 Housing Benefit		
Mandatory Rent Allowances: Subsidy	(51,123)	(42,752)
Rent Rebates granted to HRA tenants: Subsidy	(9,439)	(8,790)
Mandatory Rent Rebates outside HRA	(34,192)	(31,623)
	94,755	(83,165)
 Capital Grant		
Department for Education	(21,316)	(23,049)
Greater London Authority	(15,680)	(5,002)
Transport for London	(1,828)	(1,259)
Developer contributions and other capital grants	(6,146)	(1,735)
	(44,970)	(31,045)

NOTES TO THE ACCOUNTS

The Council has received a number of grants that have yet to be recognised as income as the conditions attached to them that have not yet been satisfied. The balances at the year-end are as follows:

	£000	£000
Department of Education	(22,289)	(14,377)
Greater London Authority	(27,367)	(20,877)
Department of Business, Energy and Industrial Strategy	(11,829)	(9,554)
Department of Levelling Up, Housing and Communities	(747)	(2,351)
Other capital grants	(54)	(55)
	(62,286)	(47,214)

25. Related Parties

The Council is required to disclose material transactions with related parties – bodies or individuals that have the potential to control or influence the Council or to be controlled or influenced by it. Disclosure of these transactions allows readers to assess the extent to which the Council might have been constrained in its ability to operate independently or might have secured the ability to limit another party’s ability to bargain freely with the Council.

Central Government

Central government has effective control over the general operations of the Council and is responsible for providing the statutory framework within which the Council operates, provides the majority of its funding in the form of grants and prescribes the terms of many of the transactions that the Council has with other parties (e.g. council tax bills, housing benefits). Grants received during the year are further analysed in Note 24.

Members

Members of the Council have direct control over the Council’s financial and operating policies.

The total of Members’ allowances paid in 2021/22 is shown in Note 20. During 2021/22, no material works or services were commissioned from companies in which members had an interest.

Officers

During 2021/22 the Senior Officers of the Council held no pecuniary interests in accordance with section 117 of the Local Government Act 1972 in contracts entered into by the Council. There have been no declarations by officers of personal Related Parties Transactions with the Council in 2020/21.

Other Public Bodies

The Council has a pooled budget arrangement with North East London NHS Foundation Trust for the provision of mental health and social services and a pooled Better Care Fund budget arrangement with the Barking and Dagenham Clinical Commissioning Group. Transactions and balances are detailed in Note 19.

BDSIP Ltd.

It is a company partly owned by the Council established to advance the education of pupils. It will do this by delivering consistently excellent services to educational institutions and promoting efficiency and effectiveness of the application of resources.

NOTES TO THE ACCOUNTS

B&D Reside Weavers LLP

It is a company partly owned by the Council established to manage the rental of 199 affordable housing in Barking.

Wholly owned subsidiaries:

B&D Energy Ltd

B&D Energy Ltd is established to drive the Borough to become the “green capital of the capital”. It aims to do this through the delivery of low carbon and zero energy carbon projects throughout the Borough and east London area.

Barking and Dagenham Reside Ltd

This provides 477 affordable rented properties in the Barking area. The properties are based at the Eastern End of Thames View and William Street Quarter and rents range from 50% - 80% of market rent.

Barking and Dagenham Reside Roding Ltd

This was set up to build and sell 146 properties to London & Quadrant (formerly East Homes Ltd). The homes have been built on the Gascoigne Estate as part of a regeneration project for the area. The homes were completed and sold as of 31st March 2019 as planned and are being sold as Shared Ownership properties. The Company had a loan facility for the construction works, with its parent company, the London Borough of Barking & Dagenham. As of 31st March 2019 Barking and Dagenham Reside Roding Ltd has retained no interest in 146 homes and has been placed in voluntary liquidation

Barking and Dagenham Reside Regeneration Ltd

This is a partner in the letting and management of 144 affordable homes in the Barking area. The Company is a partner in Barking & Dagenham Reside Abbey Roding LLP. The Company is also a partner in B&D Reside Regeneration LLP, who have built and manage 46 shared ownership homes and have a lease for a further 27 shared ownership properties at Kingsbridge in Barking and 46 Shared ownership homes at Becontree in Dagenham.

Barking and Dagenham Reside Regeneration LLP

This is a partnership which has built and manages 46 shared ownership homes with a lease for a further 27 shared ownership properties at Kingsbridge in Barking and 46 Shared ownership homes at Becontree in Dagenham. It also managed the sale of the units at Weaver quarter Development during 2021. The council, as head lessor's only, retained interest as to pass on the service charges of the estate. As such, Barking and Dagenham Reside Regeneration LLP shares area of the block under the terms of the long lease with L&Q. All Shared ownership homes for Reside Regeneration are held in its LLP.

Barking and Dagenham Reside Abbey Roding LLP

Barking and Dagenham Abbey Roding LLP is a partnership which is 99% owned by the Council. It provides 144 affordable rented properties in Abbey Road in Barking, at 80% of market rent.

Barking and Dagenham Homes Ltd

It acquired and manages 41 new affordable rental homes in Becontree.

TPFL Regeneration Ltd

This was set up to build 477 new homes, which were completed in May 2014, that are now managed by Barking and Dagenham Reside Ltd.

NOTES TO THE ACCOUNTS

Barking and Dagenham Trading Partnership Ltd

This is the parent company of a group of five wholly owned subsidiaries summarised below, which was established to provide cleaning, catering and repairs and maintenance services. The group provides competitively priced services to the Council and to external entities with the aim of delivering dividends to the Council.

BD Management Services Ltd.

It provides repairs and maintenance services to the Council through a mixture of management of the Council's own labour force and sub-contracting.

BD Service Delivery Ltd.

It provides a full range of repairs and maintenance services to non-council owned properties through direct contracts with individual customer and carries out work for BD Management Services LTD.

BD Together Ltd.

It provides catering, cleaning and data Services to Schools and private organisations within the Borough.

BD Corporate Cleaning Ltd.

It provides cleaning services to the Council.

Londoneast-UK Ltd.

It provides serviced offices, facilities management and support services to businesses in the Borough.

All unsold share of ownerships are recorded within Property, Plant and Equipment

Be First (Regeneration) Ltd

Be First has the remit of accelerating the pace and scale of regeneration in the Borough, whilst delivering affordable housing and shaping inclusive, sustainable and healthy communities for the future.

Be First Developments (Muller) Ltd

Muller works towards achieving an acceptable planning consent on Muller Factor site secured by the council and market the site in accordance with the approved business plan.

Joint Venture

Elevate East London LLP

Established in 2010 as a partnership with Agilisys to provide core support services such as procurement, accounts payable & receivable and ICT to the council and others. The Council is entitled to up to 50% board representation, with unanimous consent required for decisions on reserved matters which amount to the 'relevant activities' of Elevate, as define by the Council's reporting framework. Profit sharing proportions are 50:50. These key factors support Elevate being treated as a joint venture for accounting purposes.

Directorships or Trusteeships

A number of elected members are either Directors or Trustees of a number of bodies that deliver services to the community or work in partnership with the Council.

NOTES TO THE ACCOUNTS

Below are details of payments made to and received from the related parties with which the Council had material transactions:

Party	Income £000	Expenditure £000	Creditors £000	Debtors £000	Loans £000
B&D Energy Ltd.	(1,360)				6,925
Barking & Dagenham Citizen's Advice Bureau	(31)	288			
Barking & Dagenham Trading Partnership - Ltd	(1,666)	30			24,868
Barking & Dagenham Management Services	(2,494)	27,487			
Barking & Dagenham Corporate Cleaning Ltd	(133)	2,413			
Barking & Dagenham Together Ltd	(1,531)	2,149			
TPFL Regeneration Ltd					29
B&D Reside Roding ltd				41	
Reside Regeneration LLP	(13)			440	6,400
Reside Weavers LLP	(8)			678	36,820
Reside Ltd		42	(46)		309
Reside Abbey Roding LLP		15			47
BD Muller Developments					23,278
B&D Homes					10,551
Barking Riverside Ltd	(50)	645			5,500
BDSIP Ltd.	(1,651)	1,370			
Be First (Regeneration) Ltd.	(5,232)	14,025			4,769
East London Waste Authority	(3,454)				
London Councils	(918)				
	(18,541)	48,464	(46)	1,159	119,496

NOTES TO THE ACCOUNTS

26. Capital Expenditure and Capital Financing

The total amount of capital expenditure incurred in the year is shown in the table below (including the value of assets acquired under finance leases and PFI/PPP contracts - see notes 27 and 28), together with the resources that have been used to finance it. Where capital expenditure is to be financed in future years by charges to revenue as assets are used by the Council, the expenditure results in an increase in the Capital Financing Requirement (CFR), a measure of the capital expenditure incurred historically by the Council that has yet to be financed. The CFR is analysed in the second part of this note.

Capital Financing Requirement	2020/21	2021/22
	£000	£000
Opening Capital Financing Requirement	862,383	1,111,915
Capital investment		
Property, Plant and Equipment	250,341	346,399
Property Plant and Equipment - Finance Lease additions	74,333	-
Property Plant and Equipment - PFI Additions	144	184
Investment Properties	14,292	269
Intangible Assets	-	-
Heritage Assets	109	154
Assets Held for Sale	(10)	-
Revenue Expenditure Funded from Capital under Statute	8,594	11,374
Long Term Debtors	44,562	2,064
Long Term Investments	3,384	-
Sources of Finance		
Capital receipts	(3,999)	(5,500)
Government grants and other contributions	(43,692)	(39,574)
Sums set aside from revenue:		
- Direct revenue contributions	(8,511)	(7,859)
- MRP	(12,038)	(12,710)
- Repayments of CFR from capital receipts	(60,350)	-
Major Repairs Reserve	(17,627)	(17,820)
Increase in Capital Financing Requirement	249,532	276,981
Closing Capital Financing Requirement	1,111,915	1,388,896
Explanation of Movements in Year	2020/21	2021/22
Increase in underlying need to borrow (unsupported by government financial assistance)	175,055	276,797
Assets acquired under finance leases	74,333	-
Assets acquired under PFI/PPP contracts (lifecycle costs)	144	184
Increase in Capital Financing Requirement	249,532	276,981

NOTES TO THE ACCOUNTS

27. Leases

a) Council as Lessee

Finance Leases

The Council has acquired vehicles under finance leases. The Council has also entered into an arrangement with Reside Ltd to provide new social housing. Both the vehicles and the Reside homes are carried as Property, Plant and Equipment in the Balance Sheet at the following net amounts:

Net Book Value of Assets acquired under a finance lease	2020/21	2021/22
	£000	£000
Property, Plant and Equipment	128,142	138,231

The Council is committed to making minimum payments under these leases comprising settlement of the long-term liability for the interest in the assets acquired by the Council and finance costs that will be payable by the Council in future years while the liability remains outstanding.

The minimum lease payments are made up of the following amounts:

Minimum Lease Payments	2020/21	2021/22
	£000	£000
Finance Lease Liabilities (net present value of minimum lease payments)		
- Current	943	956
- Non-current	155,504	154,547
	<u>156,446</u>	<u>155,503</u>
Finance Costs Payable in Future Years	223,632	217,138
Minimum Lease Payments	<u>380,078</u>	<u>372,641</u>

The minimum lease payments will be payable over the following periods:

Finance Lease Payment profile	Minimum Lease		Finance Lease	
	2020/21	2021/22	2020/21	2021/22
	£000	£000	£000	£000
Not later than one year	7,437	7,407	943	956
Later than one year and not later than five years	29,629	29,629	4,071	4,241
Later than five years	343,012	335,605	151,433	150,307
	<u>380,078</u>	<u>372,641</u>	<u>156,446</u>	<u>155,504</u>

NOTES TO THE ACCOUNTS

Operating Leases

The Council has property assets acquired under operating leases. The future minimum lease payments due under non-cancellable leases in future years are:

Operating Lease Payment profile	2020/21 £000	2021/22 £000
Not later than one year	33	33
Later than one year and not later than five years	120	74
Later than five years	869	848
	1,022	955

The expenditure charged to the Comprehensive Income and Expenditure Statement during the year in relation to property operating leases was £401k in 2021/22 (£362k in 2020/21).

There were no contingent rents or sublease payments.

b) Council as Lessor

Operating Leases

The Council leases out property under operating leases for investment purposes. These assets are classed as investment properties within the Balance Sheet. The future minimum lease payments receivable under non-cancellable leases in future years are:

Future Minimum Lease Payments Receivable	2020/21 £000	2021/22 £000
Not later than one year	4,204	3,929
Later than one year and not later than five years	13,792	12,659
Later than five years	47,624	44,831
	65,620	61,419

28. Private Finance Initiatives and similar contracts

a) PFI Schemes – Eastbury and Jo Richardson Schools

On 30 March 2004, the Council contracted with Bouygues (UK) Ltd to provide secondary school and community facilities for the Jo Richardson Community School at Castle Green Park and refurbishment works and services at Eastbury Comprehensive School under a Private Finance Initiative (PFI). The schools opened in September 2005 and provide the necessary suitable places to cater for steadily increasing pupil numbers in the Borough.

Changes in the arrangements during the year (Property, Plant and Equipment)

The assets used to provide services at the schools are recognised on the Council's Balance Sheet and movements in their value over the year are detailed in the analysis of the movement on the Property, Plant and Equipment balance in Note 8.

Payments

The Council makes an agreed payment each year which is increased each year by inflation and can be reduced if the contractor fails to meet availability and performance standards in any year,

NOTES TO THE ACCOUNTS

but which is otherwise fixed. Payments remaining to be made under the PFI contract at 31 March 2022 (excluding any estimation of inflation and availability/ performance deductions) are as follows:

	Total 2020/21 £000	Payment for Services £000	ment of Capital Expenditure £000	Interest £000	Total 2021/22 £000
Payable within one year	6,261	1,914	1,357	2,990	6,261
Payable within two to five years	25,044	8,145	6,986	9,913	25,044
Payable within six to ten years	31,305	7,438	9,374	8,232	25,044
Payable within eleven to fifteen years	-	-	-	-	-
Total	62,610	17,497	17,717	21,135	56,349

Although the payments made to the contractor are described as unitary payments, they have been calculated to compensate the contractor for the fair value of the services they provide, the capital expenditure incurred and interest payable.

The liability outstanding to pay the contractor for capital expenditure is as follows:

Contractor Liability	2020/21 £000	2021/22 £000
Balance outstanding at 1 April	20,061	18,947
Payments during the year	(1,115)	(1,230)
Balance outstanding at 31 March	<u>18,947</u>	<u>17,717</u>

b) PFI Scheme – Dagenham Park School

On 28th October 2010, the Council signed an agreement for the Local Educational partnership (LEP) to deliver two new school buildings and ICT provision at Dagenham Park and Sydney Russell School. Dagenham Park School is a PFI scheme. The school opened on the 9th March 2012 and the contract will be in place for 25 years, after which time the school will be owned by the Council.

Changes in the arrangements during the year (Property Plant and Equipment)

The assets used to provide services at the schools are recognised on the Authority's Balance Sheet. Movements in their value over the year are detailed in the analysis of the movement on the Property, Plant and Equipment balance in Note 8.

Payments

The Council makes an agreed payment each year which is increased each year by inflation and can be reduced if the contractor fails to meet availability and performance standards in any year, but which is otherwise fixed. Payments remaining to be made under the PFI contract at 31 March 2020 (excluding any estimation of inflation and availability/ performance deductions) are as follows:

NOTES TO THE ACCOUNTS

	Total 2020/21 £000	Payment for Services £000	Reimburse-ment of Capital Expenditure £000	Interest £000	Total 2021/22 £000
Payable within one year	4,193	579	1,080	2,534	4,193
Payable within two to five years	16,774	2,317	5,176	9,280	16,773
Payable within six to ten years	20,967	2,896	8,811	9,260	20,967
Payable within eleven to fifteen years	20,967	2,896	12,813	5,258	20,967
Payable within sixteen to twenty years	4,193	0	0	0	0
Total	67,094	8,688	27,880	26,332	62,900

Although the payments made to the contractor are described as unitary payments, they have been calculated to compensate the contractor for the fair value of the services they provide, the capital expenditure incurred and interest payable whilst the capital expenditure remains to be reimbursed. The liability outstanding to pay to the contractor for capital expenditure incurred is as follows:

Contractor Liability	2020/21 £000	2021/22 £000
Balance outstanding at 1 April	25,810	24,972
Payments during the year	(982)	(1,020)
Capital expenditure incurred in the year	144	184
Balance outstanding at 31 March	24,972	24,136

29. Pensions Schemes accounted for as Defined Contribution Schemes

The Council employs teachers and public health staff who are members of the Teachers' Pension Scheme (administered by the Department for Education) and the NHS Pension Scheme respectively. These schemes provide specified benefits upon retirement, and the authority contributes towards the costs by making contributions based on a percentage of members' pensionable salaries.

The Schemes are technically defined benefit schemes. However, they are unfunded and use a notional fund as the basis for calculating the employers' contribution rate paid by local authorities. The Council is not able to identify its share of the underlying financial position and performance of the Schemes with sufficient reliability for accounting purposes. For the purposes of this Statement of Accounts, it is therefore accounted for on the same basis as a defined contribution scheme.

In 2021/22, the Council paid £19.1m to Teachers' Pensions in respect of teachers' retirement benefits, representing 23.7% of pensionable pay. The figures for 2020/21 were £19.5m and 23.7% respectively. There were no contributions remaining payable at the year-end. For NHS staff in 2021/22 the figures were £0.1m and 16.9% (14.3% plus an additional amount that is invoiced of 2.5%). In 2020/21 the figures were £0.1m and 14.3% respectively.

It is expected the Council will pay around £19.6m for 2022/23 in respect of teachers' retirement benefits.

The Council is responsible for the costs of any additional benefits awarded upon early retirement outside of the terms of the teachers' scheme. These costs are accounted for on a defined benefit basis and detailed in Note 30.

30. Defined Benefit Pension Schemes

Participation in Pension Schemes

As part of the terms and conditions of employment of its officers, the Council makes contributions towards the cost of post-employment benefits. Although these benefits will not actually be payable until employees retire, the Council has a commitment to make the payments (for those benefits) and to disclose at the time that employees earn their future entitlement.

- The Local Government Pension Scheme (LGPS), administered by the Council: this is a funded defined benefit final salary scheme, meaning that the Council and employees pay contributions into a fund, calculated at a level intended to balance the pensions liabilities with investment assets.
- Arrangements for the award of discretionary post-retirement benefits upon early retirement: this is an unfunded defined benefit arrangement, under which liabilities are recognised when awards are made. However, there are no investment assets built up to meet these pensions liabilities, and cash has to be generated to meet actual pensions payments as they eventually fall due. There have been no new awards during the year.
- The pension scheme is operated under the regulatory framework for the LGPS and the governance of the scheme is the responsibility of the Pension Panel of the Council. Policy is determined in accordance with the Pensions Fund Regulations. The investment managers of the fund are appointed by the Pension Panel.
- The principal risks to the authority of the scheme are the longevity assumptions, statutory changes to the scheme, structural changes to the scheme (i.e. large-scale withdrawals from the scheme), changes to inflation, bond yields and the performance of the equity investments held by the scheme. These are mitigated to a certain extent by the statutory requirements to charge to the General Fund and Housing Revenue Account the amounts required by statute as described in the accounting policies note.

* From 1 April 2014 the defined benefit final salary scheme ceased and was replaced with a defined benefit career average scheme.

Guaranteed Minimum Pension (GMP) Equalisation

On 22 January 2018, the Government published the outcome of its Indexation and equalisation of GMP in public service pension schemes consultation, concluding that the requirement for public service pension schemes to fully price protect the GMP element of individuals' public service pension would be extended to those individuals reaching State Pension Age before 6 April 2021. As a result of the Government's introduction of a single-tier state pension (STP), there is currently uncertainty around who funds certain elements of increases on Guaranteed Minimum Pensions (GMP) for members reaching State Pension Age after 6 April 2016. As part of the introduction of STP, the Government confirmed that public service pension schemes, including the LGPS, will be responsible for funding all increases on GMP as an 'interim solution' so this has been factored into the liabilities.

McCloud Judgement

The LGPS benefit structure is currently under review following the Government's loss of the right to appeal the McCloud and other similar court cases. Additional prudence has been built into funding plans to allow for the McCloud ruling so the gross pension liability of £1,501m takes this into account.

NOTES TO THE ACCOUNTS

Discretionary Post-retirement Benefits

Discretionary post-retirement benefits on early retirement are an unfunded defined benefit arrangement, under which liabilities are recognised when awards are made. There are no plan assets built up to meet these pension liabilities.

Transactions Relating to Post-Employment Benefits

The Council recognises the cost of retirement benefits in the reported cost of services when they are earned by employees, rather than when the benefits are eventually paid as pensions. However, the charge that is required to be made against Council Tax is based on the cash payable in the year, so the real cost of post-employment/retirement benefit is reversed out of the General Fund and Housing Revenue Account via the Movement in Reserves Statement.

LGPS Relating to the Subsidiaries

The Council has TUPE transferred staff to a number of wholly owned companies, including Be First, BD SIP, BD Corporate Cleaning Ltd, BD Together Ltd and BD Management Services Ltd. Passthrough pension arrangements have been agreed for all of these companies. Passthrough is achieved because the Council substantially retains pension risk under the arrangements, as a result it is appropriate for the Council to report each of the contracting companies' share of the pension assets/liabilities under IAS19.

The passthrough arrangements effectively mean that, for the purposes of the administration and valuation of the Scheme and the calculation of any payments due to or from the Fund under this Admission Agreement and the 2013 Regulations, all liabilities of the Fund in respect of the Eligible Employees will continue to be treated as liabilities which are attributable to the Council, and the corresponding assets held within the Fund which relate to those liabilities will continue to be treated as allocated to the Council's notional sub-fund within the Fund on and from the Commencement Date.

The companies will account for contributions through charging these to the profit and loss account in the period to which they relate. The following transactions have been made in the CIES and the General Fund Balance via the Movement in Reserves Statement during the year:

NOTES TO THE ACCOUNTS

	LGPS	
	2020/21	2021/22
	£'000	£'000
Comprehensive Income and Expenditure Statement		
Cost of Services:		
Current Service Cost	(67,270)	(59,236)
Interest cost on defined benefit obligation	(9,725)	(10,920)
Total Post-Employment Benefits charged to the Surplus or Deficit on the provision of services	(76,995)	(70,156)
Remeasurement of the net defined benefit liability:		
Return on Fund assets in excess of interest	221,705	26,245
Other actuarial gains/(losses) on assets	0	4,153
Change in financial assumptions	(326,621)	79,395
Change in demographic assumptions	11,130	(18,733)
Experience gain/(loss) on defined benefit obligation	14,209	13,490
Total Post-Employment Benefits charged to the Comprehensive Income and Expenditure Statement	(79,577)	104,550
 Movement in Reserve Statement:		
Reversal of net charges made to the Surplus or Deficit on the provision of services for post-employment benefits in accordance with the code	76,995	70,156
Employer's contributions payable to scheme	(28,793)	(29,493)

NOTES TO THE ACCOUNTS

Assets and Liabilities in Relation to Post-Employment Benefits

Reconciliation of present value of the scheme liabilities (defined benefit obligation) and fair value of the scheme (plan):

	LGPS	
	2020/21	2021/22
	£'000	£'000
<u>Scheme Liabilities</u>		
Opening balance at 1 April	1,162,009	1,561,636
Current Service Cost	55,646	58,314
Interest Cost	21,636	30,965
Change in financial assumptions	326,621	(79,395)
Change in demographic assumptions	(11,130)	18,733
Experience loss/(gain) on defined benefit obligation	(14,209)	(13,490)
Liabilities assumed/(extinguished) on settlements	48,952	(129)
Established benefits paid net of transfers in	(35,911)	(34,504)
Past Service Cost including curtailments	1,632	266
Contributions by Scheme participants and other employers	8165	8,725
Unfunded pension payments	(1,775)	(1,298)
Closing Balance at 31 March	1,561,636	1,549,823
	2020/21	2020/21
	£'000	£'000
<u>Scheme Assets</u>		
Opening balance at 1 April	728,926	1,000,774
Interest Income	11,911	20,045
Return on assets excluding amounts included in net interest gain/(loss)	221,705	26,245
Employer contributions	28,793	30,167
Other actuarial gains/(losses)	-	4,153
Administration expenses	(531)	(704)
Contribution by scheme participants	8,165	8,725
Benefits paid	(37,686)	(35,802)
Settlements prices received/(paid)	39,491	(81)
Closing Balance at 31 March	1,000,774	1,053,522
Pensions Assets and Liabilities Recognised in the Balance Sheet	2020/21	2021/22
	£'000	£'000
Local Government Pension Scheme		
Fair value of plan assets	1,000,774	1,053,522
Present value of the defined benefit obligation	(1,561,636)	(1,549,823)
Net liability arising from defined benefit obligation	(560,862)	(496,301)

The liability shows the underlying commitments that the Council has in the long run to pay post-employment (retirement) benefits. However, statutory arrangements for funding the deficit mean that the financial position of the Council remains healthy:

NOTES TO THE ACCOUNTS

- the deficit on the local government scheme will be made good by increased contributions over the remaining working life of employees (i.e. before payments fall due), as assessed by the scheme actuary;
- finance is only required to be raised to cover discretionary benefits when the pensions are actually paid.

It is important to recognise that the IAS19 valuation is based on the assumptions that are set as part of the accounting standard and do not reflect the funding strategy of the fund nor the payments made for the employers in 2020/21.

The more important Triennial Valuation is the statutory basis for assessing the Fund's liabilities and for setting the employer's contribution rate. The valuation applicable to the 2020/21 financial year showed a funding level of 90.0% for the whole fund. The pension fund investment strategy is seeking a fully funded position within 17 years. This long-term strategy allows for short-term market volatility. The next triennial valuation will take place in 2022, (effective from April 2023).

The actuarial process involves sophisticated modelling techniques that look far ahead at the level and flow of pensions out of the Fund and the performance of its assets and contributions from employees and the Council. The IAS19 valuation, however, is a far more basic approach and only refers to a specific point in time.

Basis for Estimating Assets and Liabilities

Liabilities have been assessed on an actuarial basis using the projected unit credit method, an estimate of the pensions that will be payable in future years dependent on assumptions about mortality rates, salary levels, etc. Both the LGPS and Discretionary Benefits liabilities have been assessed by Hymans Robertson LLP, an independent firm of Actuaries, estimates for the Pension Fund being based on the latest full valuation of the scheme as at 31 March 2022.

The significant assumptions used by the actuary have been:

	LGPS	
	2020/21	2021/22
Mortality Assumptions:		
Longevity at 65 for current pensioners:		
• Men	21.0 yrs	20.8 yrs
• Women	23.3 yrs	23.5 yrs
Longevity at 65 for future pensioners		
• Men	22.1 yrs	22.1 yrs
• Women	24.8 yrs	25.1 yrs
Actuarial Assumptions:		
Rate of Increase in Salaries	3.55%	4.20%
Rate of Increase in Pensions	2.85%	3.20%
Rate of Discounting Scheme Liabilities	2.00%	2.60%

Sensitivity Analysis

The sensitivities regarding the principal assumptions used to measure the scheme liabilities are set out below:

NOTES TO THE ACCOUNTS

Sensitivity analysis	£000s	£000s	£000s
Adjustment to discount rate	0.10%	0.00%	-0.10%
Present value of total obligation	1,517,745	1,549,823	1,582,924
Projected service cost	54,150	56,145	58,220
Adjustment to long term salary increase	0.10%	0.00%	-0.10%
Present value of total obligation	1,551,874	1,562,278	1,547,788
Projected service cost	56,176	56,145	56,144
Adjustment to pension increases and deferred revaluation	0.10%	0.00%	-0.10%
Present value of total obligation	1,580,645	1,549,823	1,519,933
Projected service cost	58,202	56,145	54,165
Adjustment to life expectancy assumptions	+1 Year	None	-1 Year
Present value of total obligation	1,629,459	1,549,823	1,474,383
Projected service cost	58,708	56,145	5,360

Notes:

In order to quantify the impact of a change in the financial assumptions used, we have calculated and compared the value of the scheme liabilities as at 31 March 2022 on varying bases. The approach taken is consistent with that adopted to derive the IAS19 figures.

The principal demographic assumption is the longevity assumption (i.e. member life expectancy). For sensitivity purposes, we estimate that a one-year increase in life expectancy would approximately increase the Employer's Defined Benefit Obligation by around 3-5%. In practice the actual cost of a one-year increase in life expectancy will depend on the structure of the revised assumption (i.e. if improvements to survival rates predominantly apply at younger or older ages).

Please note the above figures have been derived based on the membership profile of the Employer as at the date of the most recent actuarial valuation.

Local Government Pension Scheme assets comprised:

	2020/21	2021/22
	£'000	£'000
Equities	845,682	904,724
Bonds	112,672	120,406
UK Property	46,970	49,017
Cash and Cash Equivalents	(4,550)	(20,625)
Total Assets	1,000,774	1,053,522

Impact on the Council's Cash Flows

The objectives of the scheme are to keep employers' contribution at as constant a rate as possible. The Council has agreed a strategy with the scheme's actuary to achieve a funding level of 100% over the next 16 years. Funding levels are reviewed on an annual basis.

The total contributions expected to be made to the Local Government Pension Scheme by the Council in the year to 31 March 2023 is estimated to be £29.4m:

NOTES TO THE ACCOUNTS

Projected pension expense for the year to 31 March 2023

Projections for the year to 31 March 2023	Year to 31 March 2023 £000s
Service cost	56,145
Net interest on the defined liability (asset)	12,507
Administration expenses	708
Total loss (profit)	69,360
Employer Contributions	29,433

Note that these figures exclude the capitalised cost of any early retirements or augmentations which may occur after 31 March 2022. These projections are based on the assumptions as at 31 March 2022, as described in the main body of this report.

31. Accounting standards that have been issued but have not yet been adopted

The Code of Practice on Local Authority Accounting in the United Kingdom 2021/22 (the Code) requires an authority to disclose information relating to the impact of an accounting change that will be required by a new standard that has been issued but not yet adopted by the 2020/21 Code.

The following new accounting changes have been introduced in the 2021/22 code but are not expected to have any significant impact on the 2020/21 accounts

- Definition of a Business: Amendments to IFRS 3 Business Combinations
- Interest Rate Benchmark Reform: Amendments to IFRS 9, IAS 39 and IFRS 7
- Interest Rate Benchmark Reform –Phase 2: Amendments to IFRS 9, IAS 39, IFRS 7, IFRS 4 and IFRS 16 (further information below).

IFRS 16 Leases will require local authorities that are lessees to recognise most leases on their balance sheets as right-of-use assets with corresponding lease liabilities (there is recognition for low-value and short-term leases). CIPFA/LASAAC have deferred implementation of IFRS16 for local government to 1 April 2024. The Council is making an assessment for the impact.

32. Critical Judgements in Applying Accounting Policies

In applying the accounting policies outlined above, the Authority has made certain key decisions regarding complex transactions. The significant judgements are made by management which could have a material effect upon the accounts.

33. Events after the Reporting Period

The Strategic Director of Resources (Section 151 Officer) authorised the Statement of Accounts on 20 November 2025. Events taking place after this date are not reflected in the financial statements or notes. Where events taking place before this date provided information about conditions existing at 31 March 2021, the figures in the financial statements and notes have been adjusted in all material respects to reflect the impact of this information.

It has been determined that there are no other adjusting or non-adjusting events after the Balance Sheet date.

34. Statement of Accounting Policies

i. General Principles

The Statement of Accounts provides a true and fair view of the Council's transactions for the 2020/22 financial year and its financial position at the year end of 31 March 2022. The Council is required to prepare an annual Statement of Accounts by the Accounts and Audit Regulations 2015 which require the accounts to be prepared in accordance with proper accounting practices. These practices comprise the Code of Practice on Local Authority Accounting in the United Kingdom 2020/21, supported by International Financial Reporting Standards (IFRS).

The accounting convention adopted in the Statement of Accounts is principally historical cost, modified by the revaluation of certain categories of non-current assets and financial instruments.

ii. Accruals of Income and Expenditure

Activity is accounted for in the year when it takes place, not simply when cash payments are made or received. In particular:

- Revenue from the sale of goods is recognised when the Council transfers the significant rewards and risks of ownership to the purchaser and it is probable that economic benefits or service potential associated with the transaction will flow to the Council;
- Revenue from the provision of services is recognised when the Council can measure reliably the percentage of completion of the transaction and it is probable that economic benefits or service potential associated with the transaction will flow to the Council;
- Supplies are recorded as expenditure when they are consumed - where there is a gap between the date supplies are received and their consumption, they are carried as inventories on the Balance Sheet;
- Expenses in relation to services received (including services provided by employees) are recorded as expenditure when the services are received rather than when payments are made;
- Interest receivable on investments and payable on borrowings is accounted for respectively as income and expenditure on the basis of the effective interest rate for the relevant financial instrument rather than the cash flows fixed or determined by the contract;
- Where revenue and expenditure have been recognised but cash has not been received or paid, a debtor or creditor for the relevant amount is recorded in the Balance Sheet;
- Where debts may not be settled, the balance of debtors is written down and a charge made to revenue for the income that might not be collected; and

The above policies are applied in an appropriate manner to avoid material misstatement in the financial statements. For the financial year in question, a de minimis of £10,000 was applied to both debtors and creditors.

iii. Cash and Cash Equivalents

Cash is represented by cash in hand and deposits with financial institutions repayable without penalty on notice of not more than 24 hours. Cash equivalents are highly liquid investments that

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mature within three months or less from the date of acquisition and that are readily convertible to known amounts of cash with insignificant risk of change in value.

In the Cash Flow Statement, cash and cash equivalents are shown net of bank overdrafts that are repayable on demand and form an integral part of the Council's cash management strategy.

iv. Charges to Revenue for Non-Current Assets

Services, support services and trading accounts are debited with the following amounts to record the cost of holding non-current assets during the year:

- Depreciation attributable to the assets used by the relevant service;
- Revaluation and impairment losses on assets used by the service where there are no accumulated gains in the Revaluation Reserve against which the losses can be written off; and
- Amortisation of intangible fixed assets attributable to the service.

The Council is not required to raise Council Tax to fund depreciation, revaluation and impairment losses or amortisations. However, it is required to make an annual contribution from revenue towards the reduction in its overall borrowing requirement. Minimum Revenue Provision (MRP) is equal to an amount calculated on a prudent basis determined by the Council in accordance with statutory guidance. Depreciation, revaluation and impairment losses, and amortisations are therefore replaced by the MRP contribution in the General Fund Balance. This is done by way of an adjusting transaction with the Capital Adjustment Account in the Movement in Reserves Statement for the difference between the two (MRP is one amount, with depreciation, revaluation and impairment losses, or amortisations being the other amount).

v. Council Tax and Business Rates

The Council acts as agent, collecting Council Tax and Business Rates on behalf of the preceptors and, as principal, collecting Council Tax and Business Rates for itself. The Council is required by statute to maintain a separate fund (ie the Collection Fund) for the collection and distribution of amounts due in respect of Council Tax and Business Rates. Under the legislative framework for the Collection Fund, the Council, major preceptors and central government share proportionately the risks and rewards that the amount of Council Tax and Business Rates collected could be less or more than predicated.

vi. Accounting for Council Tax and Business Rates

The Council Tax and Business Rates income included in the Comprehensive Income and Expenditure Statement (CIES) is the Council's share of accrued income for the year. However, regulations determine the amount of Council Tax and Business Rates that must be included in the authority's General Fund. Therefore, the difference between the income included in the CIES and the amount required by regulation to be credited to the General Fund is taken to the Collection Fund Adjustment Account and included as a reconciling item in the Movement in Reserves Statement.

The Balance Sheet includes the Council's share of the end of year balances in respect of Council Tax and Business Rates relating to arrears, impairment allowances for doubtful debts, overpayments and prepayments and appeals.

Where debtor balances for the above are identified as impaired because of a likelihood arising from a past event that payments due under the statutory arrangements will not be made (fixed or determinable payments), the asset is written down and a charge made to the Financing and

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Investment Income and Expenditure line in the CIES. The impairment loss is measured as the difference between the carrying amount and the revised future cash flows.

vii. Employee benefits

a) Benefits Payable During Employment

Short-term employee benefits are those due to be settled wholly within 12 months of the year-end. They include such benefits as wages and salaries, paid annual leave and paid sick leave, bonuses and any non-monetary benefits for current employees and are recognised as an expense for services in the year in which employees render services to the Council.

An accrual is made for the cost of annual leave entitlements earned by employees but not taken before the year-end which employees can carry forward into the next financial year. The accrual is made at the wage and salary rates applicable in the following accounting year, being the period in which the employee takes the benefit. The accrual is charged to Surplus or Deficit on the Provision of Services, but then reversed out through the Movement in Reserves Statement so that annual leave entitlements are charged to revenue in the financial year in which the absence occurs.

b) Termination Benefits

Termination benefits are amounts payable as a result of a decision by the Council to terminate an officer's employment before the normal retirement date or an officer's decision to accept voluntary redundancy in exchange for those benefits and are charged on an accruals basis to the relevant service, or where applicable, to the Core line in the Comprehensive Income and Expenditure Statement at the earlier of when the Council can no longer withdraw the offer of those benefits or when the Council recognises costs for a restructure.

Where termination benefits involve the enhancement of pensions, statutory provisions require the General Fund Balance to be charged with the amount payable by the Council to the pension fund or pensioner in the year, not the amount calculated according to the relevant accounting standards. In the Movement in Reserves Statement, appropriations are required to and from the Pensions Reserve to remove the notional debits and credits for pension enhancement termination benefits and replace them with debits for the cash paid to the pension fund and pensioners and any such amounts payable but unpaid at the year-end.

c) Post Employment Benefits – Teachers' and NHS Pensions

Employees of the Council are members of three separate pension schemes:

- The Teachers' Pension Scheme, administered by Capita Teachers' Pensions on behalf of the Department for Education (DfE);
- The NHS Pension Scheme, administered by NHS Pensions and
- The Local Government Pensions Scheme, administered by LBBB Pension Fund.

All schemes provided defined benefits to members, earned as employees of the Council.

The arrangements for the Teachers' and NHS Pension Schemes mean that liabilities for these benefits cannot ordinarily be identified specifically to the Council. The schemes are therefore accounted for as if they had been a defined contribution scheme and no liability for future payments of benefits is recognised in the Balance Sheet. The Children's and Education Services line in the Comprehensive Income and Expenditure Statement was charged with the employer contributions payable to Teachers' Pensions in the year, while NHS pension contributions are included in the Public Health line.

d) The Local Government Pension Scheme

NOTES TO THE ACCOUNTS

The Local Government Scheme is accounted for as a defined benefits scheme.

The liabilities of the London Borough of Barking and Dagenham pension fund attributable to the Council are included in the Balance Sheet on an actuarial basis using the projected unit method – i.e. an assessment of the future payments that will be made in relation to retirement benefits earned to date by employees, based on assumptions about mortality rates, employee turnover rates, and projections of projected earnings for current employees.

Liabilities are measured on an actuarial basis discounted to present value, using the projected unit method. The discount rate to be used is determined in reference to market yields at balance sheet date of high quality corporate bonds.

The assets of London Borough of Barking and Dagenham pension fund attributable to the Council are included in the Balance Sheet at their fair value:

- quoted securities - current bid price;
- unquoted securities - professional estimate;
- unitised securities - current bid price;
- property - market value; and
- limited partnerships - fair value on net asset value.

The change in the net pension liability is analysed into the following components:

Service costs comprising:

- current service cost - the increase in liabilities as a result of years of service earned this year allocated in the Comprehensive Income and Expenditure Statement to the services for which the employees worked;
- past service cost - the increase in liabilities arising from decisions taken in the current year but whose financial effect is derived from years of service earned in earlier years;
- net interest on the net defined benefit liability (asset), ie net interest expense for the Council – the change during the period in the net defined benefit liability (asset) that arises from the passage of time charged to the Financing and Investment Income and Expenditure line of the Comprehensive Income and Expenditure Statement – this is calculated by applying the discount rate used to measure the defined benefit obligation at the beginning of the period to the net defined benefit liability (asset) at the beginning of the period – taking into account any changes in the net defined benefit liability (asset) during the period as a result of contribution and benefit payments.

Re-measurements comprising:

- the return on plan assets – excluding amounts included in net interest on the net defined benefit liability (asset) – charged to the Pensions Reserve as Other Comprehensive Income and Expenditure;
- actuarial gains and losses – changes in the net pensions liability that arise because events have not coincided with assumptions made at the last actuarial valuation or because the actuaries have updated their assumptions – charged to the Pensions Reserve as Other Comprehensive Income and Expenditure

In relation to retirement benefits, statutory provisions require the General Fund balance to be charged with the amount payable by the Council to the Pension Fund or directly to pensioners in the year, not the amount calculated according to the relevant accounting standards. In the Movement in Reserves Statement, this means that there are transfers to and from the Pensions Reserve to remove the notional debits and credits for retirement benefits and replace them with debits for the cash paid to the pension fund and pensioners and any such amounts payable but unpaid at the year-end. The negative balance that arises on the Pensions Reserve thereby

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measures the beneficial impact to the General Fund of being required to account for retirement benefits on the basis of cash flows rather than as benefits are earned by employees.

e) Discretionary Benefits

The Council has restricted powers to make discretionary awards of retirement benefits in the event of early retirements. Any liabilities estimated to arise as a result of an award to any member of staff (including teachers) are accrued in the year of the decision to make the award and accounted for using the same policies as are applied to the Local Government Pension Scheme.

viii. Events after the Reporting Date

Events after the Balance Sheet date are those events, both favourable and unfavourable, that occur between the end of the reporting period and the date when the Statement of Accounts is authorised for issue. There are two types of events, adjusting and non-adjusting:

- Where the event is supported by evidence of conditions that existed at the end of the reporting period the Statement of Accounts is adjusted to reflect the impact of the event; and
- Where the event is supported by evidence of conditions that arose after the reporting period the Statement of Accounts is not adjusted, but where the impact of the event is material the nature of the event is disclosed in a separate note setting out the nature of the event and the estimated financial impact.

Events taking place after the date of authorisation for issue are not reflected in the Statement of Accounts.

ix. Financial Instruments

Financial Liabilities

Financial liabilities are initially measured at fair value and subsequently measured at amortised cost. For the Council's borrowing this means that the amount presented in the Balance Sheet is the outstanding principal repayable (plus accrued interest).

Annual charges to the Financing and Investment Income and Expenditure line in the Comprehensive Income and Expenditure Statement are based on the carrying amount of the liability, multiplied by the effective rate of interest for the instrument.

The Council's loan portfolio at year end consisted of Public Works Loan Board (PWLB), market debt and temporary borrowing. Other types of financial liabilities the Council has include service concession arrangements (PFI Schemes), finance leases and trade payables (creditors).

Financial Assets

Financial assets in the council are classified as financial assets held at amortised cost. These represent loans and loan-type arrangements where repayments or interest and principal take place on set dates and at specified amounts. The amount presented in the Balance Sheet represents the outstanding principal received plus accrued interest. Interest credited to the CIES is the amount receivable as per the loan agreement.

Expected Credit Loss Model (ECL)

The ECL implications for those financial assets not treated as fair value are minimal for the majority of the treasury investment as the Council adopts strict credit quality arrangements in accordance with the CIFPA Treasury Management Code of Practice. In addition to the day to day treasury

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investments the Council also has outstanding loan agreements with a number of third parties, including a number of its wholly owned subsidiaries.

Changes in the value of assets carried at fair value are debited/credited to the Financing and Investment Income and Expenditure line in the CIES as they arise.

x. Government Grants and contributions

Whether paid on account, by instalments or in arrears, government grants and third party contributions and donations are recognised as due to the Council when there is reasonable assurance that:

- the Council will comply with the conditions attached to the payments; and
- the grants or contributions will be received.

Amounts recognised as due to the Council are not credited to the Comprehensive Income and Expenditure Statement until conditions attached to the grant or contribution have been satisfied.

Conditions are stipulations that specify that the future economic benefits or service potential embodied in the asset in the form of the grant or contribution are required to be consumed by the recipient as specified, or future economic benefits or service potential must be returned to the transferor.

Monies advanced as grants and contributions for which conditions have not been satisfied are carried in the Balance Sheet as creditors. When conditions are satisfied, the grant or contribution is credited to either the relevant service line (attributable revenue grants and contributions) or Taxation and Non-Specific Grant Income (non-ring fenced revenue grants and all capital grants) in the Comprehensive Income and Expenditure Statement.

Where capital grants are credited to the Comprehensive Income and Expenditure Statement, they are reversed out of the General Fund Balance in the Movement in Reserves Statement. Where the grant has yet to be used to finance capital expenditure, it is posted to the Capital Grants Unapplied reserve. Where it has been applied, it is posted to the Capital Adjustment Account. Amounts in the Capital Grants Unapplied Reserve are transferred to the Capital Adjustment Account once they have been applied to fund capital expenditure.

xi. Community Infrastructure Levy

The Council has elected to charge a Community Infrastructure Levy (CIL). The levy will be charged on new builds (chargeable developments for the Council) with appropriate planning consent. The Council charges for and collects the levy, which is a planning charge. The income from the levy will be used to fund a number of infrastructure projects (these include transport, flood defences and schools) to support the development of the area.

CIL is received without outstanding conditions; it is therefore recognised at the commencement date of the chargeable development in the Comprehensive income and Expenditure Statement in accordance with the accounting policy for government grants and contributions set out above. CIL charges will be largely used to fund capital expenditure. However, a small proportion of the charges may be used to fund revenue expenditure.

xii. Interest in Companies and Other Entities

The Council has material interests in companies and other entities that have the nature of subsidiaries, associates and joint ventures and require it to prepare group accounts. In the

NOTES TO THE ACCOUNTS

Council's own single-entity accounts, the interests in companies and other entities are recorded as financial assets at cost, less any provision for losses.

xiii. Investment Properties

Investment properties are those that are used solely to earn rentals (to generate a minimum yield of 6% in accordance with the Council's Standing Orders) and/or for capital appreciation. The definition is not met if the property is used in any way to facilitate the delivery of services or production of goods (operational assets) or is held for sale (assets for disposal).

Investment properties are measured initially at cost and subsequently at fair value, being the price that would be received to sell such an asset in an orderly transaction between market participants at the measurement date. As a non-financial asset, investment properties are measured at highest and best use. Properties are not depreciated but are re-valued annually according to market conditions at the year-end. Gains and losses on revaluation are posted to the Financing and Investment Income and Expenditure line in the Comprehensive Income and Expenditure Statement. The same treatment is applied to gains and losses on disposal.

Rentals received in relation to investment properties are credited to the Financing and Investment Income line and result in a gain for the General Fund Balance. However, revaluation and disposal gains and losses are not permitted by statutory arrangements to have an impact on the General Fund Balance. The gains and losses are therefore reversed out of the General Fund Balance in the Movement in Reserves Statement and posted to the Capital Adjustment Account and (for any sale proceeds greater than £10,000) the Capital Receipts Reserve.

xiv. Leases

Leases are classified as finance leases where the terms of the lease transfer substantially all the risks and rewards incidental to ownership of the property, plant or equipment from the lessor to the lessee. All other leases are classified as operating leases. Where a lease covers both land and buildings, the land and buildings elements are considered separately for classification. Arrangements that do not have the legal status of a lease but convey a right to use an asset in return for payment are accounted for under this policy where fulfilment of the arrangement is dependent on the use of specific assets.

The Council as Lessee

Finance Leases

Property, plant and equipment held under finance leases is recognised on the Balance Sheet at the commencement of the lease at its fair value measured at the lease's inception (or the present value of the minimum lease payments, if lower). The asset recognised is matched by a liability for the obligation to pay the lessor. Initial direct costs of the Council are added to the carrying amount of the asset. Premiums paid on entry into a lease are applied to writing down the lease liability. Contingent rents are charged as expenses in the periods in which they are incurred. Lease payments are apportioned between:

- a charge for the acquisition of the interest in the property, plant or equipment - applied to write down the lease liability; and
- a finance charge - debited to the Financing and Investment Income and Expenditure line in the Comprehensive Income and Expenditure Statement.

Property, Plant and Equipment recognised under finance leases is accounted for using the policies applied generally to such assets, subject to depreciation being charged over the lease term if this is shorter than the asset's estimated useful life (where ownership of the asset does not transfer to the Council at the end of the lease period).

NOTES TO THE ACCOUNTS

The Council is not required to raise Council Tax to cover depreciation or revaluation and impairment losses arising on leased assets. Instead, a prudent annual contribution is made from revenue funds towards the deemed capital investment in accordance with statutory requirements. Depreciation, revaluation and impairment losses are therefore substituted by a revenue contribution in the General Fund Balance, by way of an adjusting transaction with the Capital Adjustment Account in the Movement in Reserves Statement for the difference between the two (MRP is one amount, with depreciation, revaluation and impairment losses, or amortisations being the other amount).

Operating Leases

Rentals paid under operating leases are charged to the Comprehensive Income and Expenditure Statement as an expense of the services benefitting from use of the leased property, plant or equipment. Charges are made on a straight-line basis over the life of the lease; even if this does not match the pattern of payments (e.g. there is a rent-free period at the commencement of the lease).

The Council as Lessor

Finance Leases

Where the Council grants a finance lease over a property or an item of plant or equipment, the relevant asset is written out of the Balance Sheet as a disposal. At the start of the lease, the carrying amount of the asset in the Balance Sheet (whether Property, Plant and Equipment or Assets Held for Sale) is written off to the Other Operating Expenditure line in the Comprehensive Income and Expenditure Statement as part of the gain or loss on disposal. A gain, representing the Council's net investment in the lease, is credited to the same line in the Comprehensive Income and Expenditure Statement also as part of the gain or loss on disposal (i.e. netted off against the carrying value of the asset at the time of disposal), matched by a lease (long-term debtor) asset in the Balance Sheet.

Lease rentals receivable are apportioned between:

- a charge for the acquisition of the interest in the property – applied to write down the lease debtor (together with any premiums received); and
- finance income - credited to the Financing and Investment Income and Expenditure line in the Comprehensive Income and Expenditure Statement.

The gain credited to the Comprehensive Income and Expenditure Statement on disposal is not permitted by statute to increase the General Fund Balance and is required to be treated as a capital receipt. Where a premium has been received, this is posted out of the General Fund Balance to the Capital Receipts Reserve in the Movement in Reserves Statement. Where the amount due in relation to the lease asset is to be settled by the payment of rentals in future financial years, this is posted out of the General Fund Balance to the Deferred Capital Receipts Reserve in the Movement in Reserves Statement. When the future rentals are received, the element for the capital receipt for the disposal of the asset is used to write down the lease debtor. At this point, the deferred capital receipts are transferred to the Capital Receipts Reserve.

The written-off value of disposals is not a charge against Council Tax, as the cost of fixed assets is fully provided for under separate arrangements for capital financing. Amounts are therefore appropriated to the Capital Adjustment Account from the General Fund Balance in the Movement in Reserves Statement.

Operating Leases

Where the Council grants an operating lease over a property or an item of plant or equipment, the asset is retained in the Balance Sheet. Rental income is credited to the Other Operating

NOTES TO THE ACCOUNTS

Expenditure line in the Comprehensive Income and Expenditure Statement. Credits are made on a straight-line basis over the life of the lease, even if this does not match the pattern of payments (eg there is a premium paid at the commencement of the lease). Initial direct costs incurred in negotiating and arranging the lease are added to the carrying amount of the relevant asset and charged as an expense over the lease term on the same basis as rental income.

xv. Overheads and Support Services

The costs of overheads and support services are charged to those that benefit from the supply or service in accordance with the costing principles of the CIPFA Service Reporting Code of Practice 2020/21 (SeRCOP). The total absorption costing principle is used – the full cost of overheads and support services are shared between users in proportion to the benefits received.

xvi. Property, Plant and Equipment

Assets that have physical substance and are held for use in the production or supply of goods or services, for rental to others, or for administrative purposes and that are expected to be used during more than one financial year are classified as Property, Plant and Equipment. It should be noted that Voluntary-aided schools are not recorded in the Council's balance sheet. For information on assumptions made about PPE current value and valuing method please refer to Note 8.

Recognition

Expenditure on the acquisition, creation or enhancement of Property, Plant and Equipment is capitalised on an accruals basis, provided that it is probable that the future economic benefits or service potential associated with the item will flow to the Council and the cost of the item can be measured reliably. Any expenditure which does not add value to the asset is written off in accordance with the accounting policy on impairment as set out below. Expenditure that maintains but does not add to an asset's potential to deliver future economic benefits or service potential (i.e. repairs and maintenance) is charged as an expense when it is incurred. The de minimis level for capitalisation of assets, in line with councils financial rules and legislation, is set at:

- £2,000 for expenditure by schools;
- £6,000 for vehicles;
- £20,000 for all other expenditure.

Measurement

Assets are initially measured at cost, comprising:

- the purchase price;
- any costs attributable to bringing the asset to the location and condition necessary for it to be capable of operating in the manner intended by management; and
- the initial estimate of the costs of dismantling and removing the item and restoring the site on which it is located.

The Council does not capitalise borrowing costs incurred whilst assets are under construction. The cost of assets acquired other than by purchase is deemed to be its fair value, unless the acquisition does not have commercial substance (i.e. it will not lead to a variation in the cash flows of the Council). In the latter case, where an asset is acquired via an exchange, the cost of the acquisition is the carrying amount of the asset given up by the Council.

Donated assets are measured initially at fair value. The difference between fair value and any consideration paid is credited to the Taxation and Non-Specific Grant Income line of the Comprehensive Income and Expenditure Statement, unless the donation has been made

NOTES TO THE ACCOUNTS

conditionally. Until conditions are satisfied, the gain is held in the Donated Assets Account.

Where gains are credited to the Comprehensive Income and Expenditure Statement, they are reversed out of the General Fund Balance to the Capital Adjustment Account in the Movement in Reserves Statement.

Assets are then carried in the Balance Sheet using the following measurement bases:

Infrastructure, Assets Under Construction	Depreciated Historical Cost
Community Assets	Depreciated Historical Cost or Valuation
Council Dwellings	Existing use value - social housing (EUV - SH)
Other Land & Buildings, Vehicles Plant & Equipment	Existing use value (EUV) or depreciated replacement cost (DRC) using the 'instant build' approach if EUV cannot be determined
Surplus Assets	Fair value applying the same assumptions relating to the level of usage etc, as those of the most recent revaluation as an operational asset

Where there is no market-based evidence of current value because of the specialist nature of an asset, depreciated replacement cost (DRC) is used as an estimate of current value.

Where non-property assets have short useful lives or low values (or both), depreciated historical cost basis is used as a proxy for current value.

Assets included in the Balance Sheet at current value are revalued sufficiently regularly to ensure that their carrying amount is not materially different from their current value at the year-end, but as a minimum every five years. Increases in valuations are matched by credits to the Revaluation Reserve to recognise unrealised gains. Exceptionally, gains might be credited to the Surplus or Deficit on the Provision of Services where they arise from the reversal of a loss previously charged to a service.

Where decreases in value are identified, they are accounted for by:

- Where there is a balance of revaluation gains for the asset in the Revaluation Reserve, the carrying amount of the asset is written down against that balance (up to the amount of the accumulated gains).
- Where there is no balance in the Revaluation Reserve or an insufficient balance, the carrying amount of the asset is written down against the relevant service line(s) in the Comprehensive Income and Expenditure Statement.

The Revaluation Reserve contains revaluation gains recognised since inception, the date of its formal implementation. Gains arising before that date have been consolidated into the Capital Adjustment Account.

Impairment

Assets are assessed at each year-end as to whether there is any indication that an asset may be impaired. Where indications exist and any possible differences are estimated to be material, the recoverable amount of the asset is estimated and, where this is less than the carrying amount of the asset, an impairment loss is recognised for the shortfall.

Where impairment losses are identified, they are accounted for by:

NOTES TO THE ACCOUNTS

- where there is a balance of revaluation gains for the asset in the Revaluation Reserve, the carrying amount of the asset is written down against that balance (up to the amount of the accumulated gains)
- where there is no balance in the Revaluation Reserve or an insufficient balance, the carrying amount of the asset is written down against the relevant service line(s) in the Comprehensive Income and Expenditure Statement.

Where an impairment loss is reversed subsequently, the reversal is credited to the relevant service line(s) in the Comprehensive Income and Expenditure Statement, up to the amount of the original loss, adjusted for depreciation that would have been charged if the loss had not been recognised.

Depreciation

Depreciation is provided for on all property, plant and equipment assets by the systematic allocation of their depreciable amounts over their useful lives. An exception is made for assets without a determinable finite useful life (ie freehold land and certain community assets) and assets that are not yet available for use (ie assets under construction).

- Depreciation is calculated on the following bases:
- dwellings and other buildings – straight-line allocation over the useful life of the property as estimated by the valuer
- vehicles, plant, furniture and equipment – a percentage of the value of each class of assets in the Balance Sheet, as advised by a suitably qualified officer
- infrastructure – straight-line allocation over 20 years.

Where an item of property, plant and equipment asset has major components whose cost is significant in relation to the total cost of the item, the components are depreciated separately. Revaluation gains are also depreciated, with an amount equal to the difference between current value depreciation charged on assets and the depreciation that would have been chargeable based on their historical cost being transferred each year from the Revaluation Reserve to the Capital Adjustment Account.

Disposals and Non-current Assets Held for Sale

When it becomes probable that the carrying amount of an asset will be recovered principally through a sale transaction rather than through its continuing use, it is reclassified as an asset held for sale. The asset is revalued immediately before reclassification and then carried at the lower of this amount and fair value less costs to sell. Where there is a subsequent decrease to fair value less costs to sell, the loss is posted to the Other Operating Expenditure line in the Comprehensive Income and Expenditure Statement. Gains in fair value are recognised only up to the amount of any previously recognised losses in the Surplus or Deficit on the Provision of Services.

Depreciation is not charged on assets held for sale.

If assets no longer meet the criteria to be classified as assets held for sale, they are reclassified back to non-current assets and valued at the lower of their carrying amount before they were classified as held for sale; adjusted for depreciation, amortisation or revaluations that would have been recognised had they not been classified as held for sale, and their recoverable amount at the date of the decision not to sell.

Assets that are to be abandoned or scrapped are not reclassified as assets held for sale.

When an asset is disposed of or decommissioned, the carrying amount of the asset in the Balance Sheet (whether property, plant and equipment or assets held for sale) is written off to the Other Operating Expenditure line in the Comprehensive Income and Expenditure Statement as part of the gain or loss on disposal. Receipts from disposals (if any) are credited to the same line in the Comprehensive Income and Expenditure Statement and also as part of the gain or loss on disposal (i.e. netted off against the carrying value of the asset at the time of disposal). Any revaluation gains accumulated for the asset in the Revaluation Reserve are transferred to the Capital Adjustment Account.

NOTES TO THE ACCOUNTS

Amounts received for a disposal are categorised as capital receipts. A proportion of capital receipts relating to housing disposals is payable to the government [England only]. The balance of receipts remains within the Capital Receipts Reserve, and can then only be used for new capital investment [or set aside to reduce the authority's underlying need to borrow (the capital financing requirement) (England and Wales)]. Receipts are appropriated to the Reserve from the General Fund Balance in the Movement in Reserves Statement.

The written-off value of disposals is not a charge against council tax, as the cost of non-current assets is fully provided for under separate arrangements for capital financing. Amounts are appropriated to the Capital Adjustment Account from the General Fund Balance in the Movement in Reserves Statement.

Highway Infrastructure Assets

Highways infrastructure assets include carriageways, footways and cycle tracks, structures (eg bridges), street lighting, street furniture (eg illuminated traffic signals, bollards), traffic management systems and land which together form a single integrated network.

Recognition

Expenditure on the acquisition or replacement of components of the network is capitalised on an accrual basis, provided that it is probable that the future economic benefits associated with the item will flow to the authority and the cost of the item can be measured reliably.

Measurement

Highways infrastructure assets are generally measured at depreciated historical cost. However, this is a modified form of historical cost – opening balances for highways infrastructure assets were originally recorded in balance sheets at amounts of capital undischarged for sums borrowed as at 1 April 1994 which was deemed at that time to be historical cost.

Where impairment losses are identified, they are accounted for by the carrying amount of the asset being written down to the recoverable amount.

Depreciation

Depreciation is provided on the parts of the highways network infrastructure assets that are subject to deterioration or depletion and by the systematic allocation of their depreciable amounts over their useful lives. Depreciation is charged on a straight-line basis. Annual depreciation is the depreciation amount allocated each year

Useful lives of the various parts of the highways network are assessed by the Chief Highways Engineer using industry standards where applicable as follows:

Part of the highways network	Useful life
Carriageways	20 years
Footways and cycle tracks	20 years
Street lighting	20 years
Street furniture	20 years
Structures	20 years
Traffic management systems	20 years

Disposals and derecognition

When a component of the network is disposed of or decommissioned, the carrying amount of the component in the Balance Sheet is written off to the 'Other operating expenditure' line in the Comprehensive Income and Expenditure Statement as part of the gain or loss on disposal.

NOTES TO THE ACCOUNTS

Receipts from disposals (if any) are credited to the same line in the Comprehensive Income and Expenditure Statement, also as part of the gain or loss on disposal (ie netted off against the carrying value of the asset at the time of disposal).

The written-off amounts of disposals are not a charge against council tax, as the cost of non-current assets is fully provided for under separate arrangements for capital financing. Amounts are transferred to the capital adjustment account from the General Fund Balance in the Movement in Reserves

xvii. Private Finance Initiatives (PFI)

PFI and similar contracts are agreements to receive services, where the responsibility for making available the property, plant and equipment needed to provide the services passes to the PFI contractor. As the authority is deemed to control the services that are provided under its PFI schemes, and as ownership of the property, plant and equipment will pass to the authority at the end of the contracts for no additional charge, the authority carries the assets used under the contracts on its Balance Sheet as part of property, plant and equipment.

The original recognition of these assets at fair value (based on the cost to purchase the property, plant and equipment) was balanced by the recognition of a liability for amounts due to the scheme operator to pay for the capital investment.

Non-current assets recognised on the Balance Sheet are revalued and depreciated in the same way as property, plant and equipment owned by the Council.

The amounts payable to the PFI operators each year are analysed into four elements:

- fair value of the services received during the year – debited to the relevant service in the Comprehensive Income and Expenditure Statement
- finance cost – an interest charge on the outstanding Balance Sheet liability, debited to the Financing and Investment Income and Expenditure line in the Comprehensive Income and Expenditure Statement
- contingent rent – increases in the amount to be paid for the property arising during the contract, debited to the Financing and Investment Income and Expenditure line in the Comprehensive Income and Expenditure Statement
- payment towards liability – applied to write down the Balance Sheet liability towards the PFI operator (the profile of write-downs is calculated using the same principles as for a finance lease)

xviii. Reserves

The authority sets aside specific amounts as reserves for future policy purposes or to cover contingencies. Reserves are created by transferring amounts out of the General Fund Balance. When expenditure to be financed from a reserve is incurred, it is charged to the appropriate service in that year to score against the Surplus or Deficit on the Provision of Services in the Comprehensive Income and Expenditure Statement. The reserve is then transferred back into the General Fund Balance so that there is no net charge against council tax for the expenditure.

Certain reserves are kept to manage the accounting processes for non-current assets, financial instruments, local taxation, retirement and employee benefits and do not represent usable resources for the authority – these reserves are explained in the relevant policies.

xix. Revenue Expenditure Funded from Capital under Statute

Expenditure incurred during the year that may be capitalised under statutory provisions but that does not result in the creation of a non-current asset has been charged as expenditure to the

NOTES TO THE ACCOUNTS

relevant service in the Comprehensive Income and Expenditure Statement in the year. Where the authority has determined to meet the cost of this expenditure from existing capital resources or by borrowing, a transfer in the Movement in Reserves Statement from the General Fund Balance to the Capital Adjustment Account then reverses out the amounts charged so that there is no impact on the level of council tax.

xx. Schools

The Code of Practice on Local Authority Accounting in the United Kingdom confirms that the balance of control for local authority maintained schools (ie those categories of school identified in the School Standards and Framework Act 1998, as amended) lies with the local authority. The Code also stipulates that those schools' assets, liabilities, reserves and cash flows are recognised in the local authority financial statements (and not the Group Accounts). Therefore schools' transactions, cash flows and balances are recognised in each of the financial statements of the authority as if they were the transactions, cash flows and balances of the authority.

xxi. VAT

VAT payable is included as an expense only to the extent that it is not recoverable from Her Majesty's Revenue and Customs. VAT receivable is excluded from income.

xxii. Fair Value Measurement

The authority measures some of its non-financial assets such as surplus assets and investment properties and some of its financial instruments such as equity shareholdings [other financial instruments as applicable] at fair value at each reporting date. Fair value is the price that would be received to sell an asset or paid to transfer a liability in an orderly transaction between market participants at the measurement date. The fair value measurement assumes that the transaction to sell the asset or transfer the liability takes place either:

- a) in the principal market for the asset or liability, or
- b) in the absence of a principal market, in the most advantageous market for the asset or liability.

The authority measures the fair value of an asset or liability using the assumptions that market participants would use when pricing the asset or liability, assuming that market participants act in their economic best interest.

When measuring the fair value of a non-financial asset, the authority takes into account a market participant's ability to generate economic benefits by using the asset in its highest and best use or by selling it to another market participant that would use the asset in its highest and best use.

The authority uses valuation techniques that are appropriate in the circumstances and for which sufficient data is available, maximising the use of relevant observable inputs and minimising the use of unobservable inputs.

Inputs to the valuation techniques in respect of assets and liabilities for which fair value is measured or disclosed in the authority's financial statements are categorised within the fair value hierarchy, as follows:

- Level 1 – quoted prices (unadjusted) in active markets for identical assets or liabilities that the authority can access at the measurement date
- Level 2 – inputs other than quoted prices included within Level 1 that are observable for the asset or liability, either directly or indirectly
- Level 3 – unobservable inputs for the asset or liability.

NOTES TO THE ACCOUNTS

Lifecycle replacement costs – proportion of the amounts payable is posted to the Balance Sheet as a prepayment and then recognised as additions to property, plant and equipment when the relevant works are eventually carried out.

xxiii. Heritage Assets

Heritage Assets are assets with historical, artistic, scientific, technological, geophysical, or environmental qualities that make it important to ensure that they are preserved for future generations. They may be any kind of asset including buildings, works of art, furniture, exhibits, artefacts, etc. or intangible assets such as recordings of significant historical events.

As such, assets in this category are held principally for their contribution to knowledge and/or culture.

Heritage assets are measured at valuation in accordance with FRS102 but where it is not possible to obtain a valuation at a cost which is commensurate with the benefit to the users of the financial statements, heritage assets are measured at historical cost (less any depreciation, amortisation, and impairment). Depreciation or amortisation is not required on assets with indefinite lives.

**Barking &
Dagenham**

**Housing Revenue
Account**

for the year ended

31st March 2022

HOUSING REVENUE ACCOUNT

Housing Revenue Account Income and Expenditure Statement

The HRA Income and Expenditure Statement shows the economic cost in the year of providing housing services in accordance with generally accepted accounting practices, rather than the amount to be funded from rents and government grants. Authorities charge rents to cover expenditure in accordance with regulations; this may be different from the accounting cost. The increase or decrease in the year, on the basis of which rents are raised, is shown in the Statement of Movement on the HRA Statement.

2020/21 £000	Expenditure	2021/22 £000
17,178	Repairs & Maintenance	17,755
48,093	Supervision & Management	40,716
119	Rent, Rates, Taxes & Other Charges	970
23,239	Depreciation and revaluation of non-current assets (note 5)	15,763
1,322	Movement in the allowance for bad debts	1,281
89,951	Total Expenditure	76,485
	Income	
(83,680)	Dwelling rents	(83,836)
(733)	Non-dwelling rents	(749)
(21,470)	Charges for services and facilities	(22,848)
(105,883)	Total Income	(107,433)
	Net cost of HRA Services as included in the Council's Comprehensive Income & Expenditure Statement	
(15,932)	HRA services' share of Corporate & Democratic Core	(30,948)
685	Net Cost/(Surplus) for HRA	1,003
(15,247)		(29,945)
	HRA share of the operating income and expenditure included in the Comprehensive Income and Expenditure Statement:	
(7,910)	(Gain) / Loss on sale of HRA non-current assets	(13,447)
10,943	Interest Payable and similar charges	11,215
(299)	Interest & Investment Income	(341)
188	Movement in fair value of Investment Property	86
644	Net interest on the net defined benefit liability	684
(11,681)	(Surplus) / Deficit for the year on HRA Services	(31,748)

HOUSING REVENUE ACCOUNT

Movement on the Housing Revenue Account Statement

The overall objectives for Movement on the HRA Statement and the general principles for its construction are the same as those generally for the Movement in Reserves Statement, into which it is consolidated. The statement takes the outturn on the HRA Income and Expenditure Statement and reconciles it to the surplus or deficit for the year on the HRA Balance, calculated in accordance with the requirements of the Local Government and Housing Act 1989.

2020/21 £'000		2021/22 £'000
(5,421)	Balance at 1 April	(9,421)
(11,681)	(Surplus)Deficit for the year on the HRA Income & Expenditure Statement	(31,748)
<u>6,476</u>	Adjustments between accounting basis and funding basis under statute	18,943
(5,205)	Net increase before transfers to/from reserves	(12,805)
1,205	Transfers to / (from) reserves	1,325
<u>(4,000)</u>	(Increase) / decrease in year on the HRA	(11,480)
<u>(9,421)</u>	Balance at 31 March	(20,901)
Adjustments between accounting basis and funding basis under statute		
2020/21 £'000		2021/22 £'000
7,910	Gain/(loss) on HRA - Non Current Assets	13,446
(6,151)	Revaluation/Impairment of Housing Assets	2,057
(188)	Movement in fair value of Investment Property	(86)
(523)	Holiday pay accruals and other accumulating compensated absences	243
(3,083)	IAS 19 Pension costs adjustment	(2,489)
8,511	Transfer to the Major Repairs Reserve	
<u>6,476</u>	Capital expenditure funded by the HRA	5,772
		18,943

HOUSING REVENUE ACCOUNT

Notes to the Housing Revenue Account

1. Council Housing Stock

The Council was responsible for managing an average of 17,200 dwellings units during 2021/22.

Dwelling type	Units	Year of construction	Units
Low rise flats	1,968	Pre 1919	331
Medium rise flats	3,987	1919 – 1944	8,330
High rise flats	1,715	1945 – 1964	3,518
Houses and Bungalows	9,028	Post 1964	4,525
Multi Occupied	6		
	16,704		16,704

The change in stock can be summarised as follows:

	2020/21 Units	2021/22 Units
Stock at 1 April	17,242	17,158
Sales – Right to Buy	(110)	(231)
Additions	35	22
Adjustment (Review of Stock)	(8)	1
Demolitions (Decant Programme)	(1)	(246)
Stock at 31 March	17,158	16,704

The balance sheet value of land, houses and other property within the HRA is as follows:

	2020/21 £'000	2021/22 £'000
Dwellings	1,084,359	1,171,958
Other Land and Buildings	11,319	11,823
Vehicles Plant and Equipment	806	537
Infrastructure Assets	2,728	2,498
Assets Under Construction	-	2,249
Investment Property	2,350	2,264
	1,101,562	1,191,329

2. Vacant Possession Value

The vacant possession value of dwellings within the HRA at 31 March 2022 was £4.7 billion (£4.3 billion 31 March 2021).

The balance sheet value of dwellings, which is stated at Existing Use Value - Social Housing (EUV - SH), is lower than the vacant possession value. This shows the economic cost to the government in providing council housing at less than the open market rental value.

HOUSING REVENUE ACCOUNT

3. Major Repairs Reserve

The following is an analysis of the Major Repairs Reserve (MRR):

	2020/21	2021/22
	£000	£000
Balance at 1 April	(537)	-
Amount transferred to MRR (Depreciation)	(17,088)	(17,820)
Debits to the MRR in respect of capital expenditure on HRA land and buildings	17,625	17,820
Balance at 31 March	-	-

4. Capital Expenditure and Receipts

The following analyses HRA capital expenditure and the source of funding used.

	<div style="display: flex; justify-content: space-around; font-size: small;"> Major Repairs Reserve Direct Revenue Funding Capital Receipts Prudential Borrowing </div>				
2021/22 HRA capital expenditure and funding:	£000	£000	£000	£000	£000
Houses	15,570	5,751	-	-	21,321
Infrastructure Assets	-	21	18	-	39
Assets Under Construction	2,249	-	-	-	2,249
Total Financing Applied	17,819	5,772	18	-	23,609

	<div style="display: flex; justify-content: space-around; font-size: small;"> Major Repairs Reserve Direct Revenue Funding Capital Receipts Prudential Borrowing </div>				
2020/21 HRA capital expenditure and funding:	£000	£000	£000	£000	£000
Houses	17,627	8,511	-	(3,726)	22,412
Infrastructure Assets	-	-	-	2,928	2,928
Assets Under Construction	-	-	-	806	806
Total Financing Applied	17,627	8,511	-	8	26,146

Capital receipts derived from disposals of land, houses and other property within the HRA during the year are summarised as follows:

	2020/21	2021/22
	£000	£000
Houses	16,814	38,449
Other property	-	-
Total HRA capital receipts	16,814	38,449

HOUSING REVENUE ACCOUNT

5. Depreciation and Impairment

The total charge for depreciation and revaluation loss charged to the HRA was as follows:

	2020/21			2021/22		
	Houses £000	Property £000	Total £000	Houses £000	Property £000	Total £000
		Other			Other	
Depreciation	16,337	751	17,088	17,068	752	17,820
Revaluation Loss	6,151	188	6,339	(2,057)	86	(1,971)
	<u>22,488</u>	<u>939</u>	<u>23,427</u>	<u>15,011</u>	<u>838</u>	<u>15,849</u>

All HRA assets subject to revaluation have been valued as at 31st March 2022.

6. Rent Arrears

	2020/21 £000	2021/22 £000
Dwelling rents	10,270	11,680
Other charges/adjustments	803	1,124
	<u>11,073</u>	<u>12,804</u>

7. IAS 19 – Retirement Benefits

The Authority considers it to be proper accounting practice to allow the HRA to be charged with an attributable share of current and past service costs. From 2005/06, the HRA has also been charged with an attributable share of pensions interest costs, less expected return on pensions assets. However, as Local Authorities can only charge actual employer contributions and payments against the HRA, the IAS 19 entries are reversed out in the Movement on the HRA Statement and replaced by actual employers' contributions payable to the scheme.

Barking & Dagenham

Collection Fund Account

for the year ended

31st March 2022

COLLECTION FUND ACCOUNT

	2021/22				2020/21			
	NDR Supplement £000	NDR £000	Council Tax £000	Total £000	NDR Supplement £000	NDR £000	Council Tax £000	Total £000
Income								
Council Tax Receivable			(90,547)	(90,547)			(83,960)	(83,960)
Business Rates Receivable		(53,259)		(53,259)		(41,620)		(41,620)
Business Rate Supplement	(1,274)			(1,274)	(896)			(896)
Transitional Protection Payments		939		939		(97)		(97)
	(1,274)	(52,320)	(90,547)	(144,141)	(896)	(41,717)	(83,960)	(126,573)
Expenditure - Precepts, Demands and Shares								
Central Government		21,165		21,165		21,332		21,332
Greater London Authority	1,268	23,731	18,545	43,544	890	23,918	17,003	41,811
London Borough of Barking & Dagenham		19,241	68,789	88,030		19,393	65,787	85,180
	1,268	64,137	87,334	152,739	890	64,643	82,790	148,323
Apportionment of Previous Year Surplus/(Deficit)								
Central Government		(7,586)		(7,586)		(106)		(106)
Greater London Authority		(8,526)	968	(7,558)		1,094	(20)	1,074
Billing Authority		(6,409)	3,746	(2,663)		1,945	(200)	1,745
	0	(22,521)	4,714	(17,807)	0	2,933	(220)	2,713
Charges to Collection Fund								
Write Offs of uncollectable amounts			157	157		(3)	236	233
Inc/(Dec) in Bad Debt Provision		1,029	(658)	371		2,186	(2,671)	(485)
Inc/(Dec) in Provision for Appeals		(1,178)		(1,178)		3,048		3,048
Cost of Collection	6	198		204	6	199		205
	6	49	(501)	(446)	6	5,430	(2,435)	3,001
(Surplus)/Deficit arising during the year	0	(10,655)	1,000	(9,655)	0	31,289	(3,825)	27,464
(Surplus)/Deficit at 1st April	0	27,611	(3,849)	23,762	0	(3,678)	(24)	(3,702)
(Surplus)/Deficit at 31st March	0	16,956	(2,849)	14,107	0	27,611	(3,849)	23,762
(Surplus)/Deficit Balance Attributable to:								
London Borough of Barking & Dagenham		5,300	(320)	4,980		8,149	(3,065)	5,084
Greater London Authority		6,159	(608)	5,551		10,295	(784)	9,511
Central Government		5,497		5,497		9,167		9,167

COLLECTION FUND ACCOUNT

1. Council Tax Base

The tax base used to determine this figure was Band 'D' equivalent.

Band	Number of Properties after Discounts and Exemptions	Band 'D' Equivalent Properties
A (Disabled)	0.37	0.20
A	3,701.05	2,467.40
B	8,004.10	6,225.40
C	37,036.40	32,921.20
D	8,529.82	8,529.80
E	1,556.38	1,902.20
F	313.84	453.30
G	39.22	65.40
H	4.00	8.00
Total Band 'D' equivalents for 2021/22		52,572.90
Less in year non-collection allowance		(1,577.19)
Council Tax Base for 2021/22		50,995.71
Council Tax Base for 2020/21		51,204.07

2. National Non-Domestic Rates (NNDR)

Under the arrangements for NNDR, the Council collected rates in the Borough are based on rateable values assessed by the District Valuer, and multiplied by a uniform rate in the pound set each year by the government.

From 1 April 2010, those ratepayers with a Rateable Value in excess of £55k were subject to an additional levy from the Greater London Authority on their Business Rates to fund the Crossrail project. In 2017/18 the Rateable Value was increased to £70,000.

	2020/21 £'000s	2021/22 £'000s
Rateable Value at 31 March	154,348	154,656
Business rates multiplier for premises with rateable values (RV) of £25,500 and above	51.2p	51.2p
Small business rates multiplier for premises with RV below £25,500	49.9p	49.9p
Additional Crossrail NNDR Supplement multiplier for premises with a RV above £70,000	2.0p	2.0p

Barking & Dagenham

Pension Fund Accounts

**for the year ended
31st March 2022**

PENSION FUND ACCOUNTS

London Borough of Barking and Dagenham Pension Fund Account

	Note	2020/21 £000	2021/22 £000
Dealings with members, employers and others directly involved in the scheme			
Contributions	8	46,161	47,558
Transfers in from other pension funds	9	3,521	3,612
		49,682	51,170
Benefits	10	(42,074)	(42,636)
Payments to and on account of leavers	11	(7,668)	(4,427)
		(49,742)	(47,063)
Net additions from dealings with members		(60)	4,107
Management expenses	12	(6,719)	(7,480)
Net Additions/(Withdrawals) including Fund Management Expenses		(6,779)	(3,373)
Returns on Investments			
Investment Income	13	12,600	16,838
Profit (losses) on disposal of investments and changes in the market value of investments	14	283,609	64,020
Net returns on investments		296,209	80,858
Net increase in the net assets available for benefits during the year		289,430	77,485

Net Assets Statement as at 31 March 2022

The accounts summarise the transactions and net assets of the Fund. They do not take account of liabilities to pay pensions and other benefits in the future.

	Note	2020/21 £000	2021/22 £000
Investment Assets	16	1,311,990	1,382,672
Investment Liabilities	16		
Current Assets	17	1,067	1,229
Current Liabilities	17	(49,962)	(44,847)
Net asset of the fund available to fund benefits at the end of the reporting period		1,263,095	1,339,054

PENSION FUND ACCOUNTS

Notes to the Pension Fund Accounts for the year ended 31 March 2022

1. Introduction

The Barking and Dagenham Pension Fund (“the Fund”) is part of the Local Government Pension Scheme (“LGPS”) and is administered by the London Borough of Barking and Dagenham (“LBBD”). The Council is the reporting entity for this Fund. The Fund is governed by the Public Service Pensions Act 2013 and the following secondary legislation:

- i. The LGPS Regulations 2013 (as amended)
- ii. The LGPS (Transitional Provisions, Savings and Amendment) Regulations 2014 (as amended) and
- iii. The LGPS (Management and Investment of Funds) Regulations 2016.

The Fund is operated as a funded, defined benefit scheme which provides for the payment of benefits to former employees of LBBD and those bodies admitted to the Fund, referred to as “members”. The benefits include not only retirement pensions, but also widow’s pensions, death grants and lump sum payments in certain circumstances. The Fund is financed by contributions from members, employers and from interest and dividends on the Fund’s investments.

The objective of the financial statements is to provide information about the fund’s financial position and performance and show the results of the Council’s stewardship in managing the resources entrusted to it and for the assets at the period end.

The Fund is overseen by the Fund’s Pension Committee, which is a Committee of LBBD. 2021/22 had positive return for the year, although the return was significantly reduced as a result of a market downturn following Russia’s invasion of Ukraine. The overall investment return for the fund over the year, net of fund manager fees and custodian costs was 5.1%, which was 5.4% lower than the benchmark of 10.5%. Over three years the Fund’s annualised return was 8.8%, which is 1.3 % below the Fund’s benchmark return of 10.1%. Over one-year Baillie Gifford provided a negative return of 5.8% but underperformed its benchmark by 18.4%, while BlackRock, Abrdn, Hermes and passive equities provided double digit positive returns.

One new employer, Aspens 3, was admitted to the Fund in 2021/22. During the year, the total number of active employers within the Fund was 42.

2. Format of the Pension Fund Statement of Accounts

The day-to-day administration of the Fund and the operation of the management arrangements and investment portfolio are delegated to the Chief Operating Officer.

The following description of the Fund is a summary only. For more details, reference should be made to the Fund’s Annual Report for 2021/22, which can be obtained from the Council’s website: <http://www.lbbdpensionfund.org>.

The statutory powers that underpin the scheme are the Superannuation Act 1972 and the Local Government Pension Scheme (LGPS) regulations, which can be found at: www.legislation.gov.uk.

Membership

PENSION FUND ACCOUNTS

All local government employees (except casual employees and teachers) are automatically enrolled into the Scheme. However, membership of the LGPS is voluntary and employees are free to choose whether to opt out, remain in the Scheme or make their own personal arrangements outside the Scheme. Organisations participating in the Fund include:

- Scheduled bodies, which are local authorities and similar bodies whose staff are automatically entitled to be members of the Fund; and
- Admitted bodies, which are other organisations that participate in the Fund under an admission agreement between the Fund and the relevant organisation. Admitted bodies include voluntary, charitable and similar bodies or private contractors undertaking a local authority function following outsourcing to the private sector.

A list of the Fund's scheduled and admitted employers is provided below. Not Active employers do not have any current members but have either deferred or pensioners. The obligations and assets for these employers have been absorbed by the Council.

Scheduled Bodies	Admitted Bodies
LBBD Barking College Dorothy Barley Academy Eastbury Academy Elutec Goresbrook Free School Greatfields Free School James Campbell Primary Partnerships Learning Pathways Riverside Bridge Riverside Free School Riverside School St Margarets St Joseph's Dagenham St Joseph's Barking St Theresa's Dagenham Sydney Russell Academy Thames View Infants Academy Thames View Junior Academy University of East London Warren Academy Not Active Magistrates Court	Aspens Aspens 2 Aspens 3 B&D Citizen's Advice Bureau BD Corporate Cleaning BD Schools Improvement Partnership BD Together Be First BD Trading Partnerships BD Management Services Caterlink Caterlink 2 Caterlink 3 Caterlink 4 Cleantech Lewis and Graves Pantry Catering Schools Offices Services Ltd Sports Leisure Management The Broadway Theatre Town and Country Cleaners Not Active Abbeyfield Barking Society Age UK Council for Voluntary Service Disablement Assoc. of B&D East London E-Learning London Riverside Laing O'Rourke May Gurney RM Education

PENSION FUND ACCOUNTS

A breakdown of the Fund's members by employer type and by member type is included in the table below:

	2020/21	2021/22
Number of Employers with active members	41	42
Number of Employees in scheme		
London Borough of Barking and Dagenham		
Active members	4,670	4,496
Pensioners	4,627	4,718
Deferred pensioners	4,898	5,040
Undecided and other members	252	126
	14,447	14,380
Admitted and Scheduled Bodies		
Active members	1,629	1,444
Pensioners	1,003	1,038
Deferred pensioners	1,605	1,754
Undecided and other members	105	77
	4,342	4,313

a) Benefits

Pension benefits under the LGPS are based on final pensionable pay and length of pensionable service as summarised below:

	Service pre-1 April 2008	Service post 31 March 2008
Pension:	Each year worked is worth 1/80 x final pensionable salary.	Each year worked is worth 1/60 x final pensionable salary.
Lump sum:	Automatic lump sum of 3 x salary. In addition part of annual pension can be exchanged for a one-off tax-free cash payment. A lump sum of £12 is paid for each £1 of pension given up.	No automatic lump sum, part of the annual pension can be exchanged for a one-off tax-free cash payment. A lump sum of £12 is paid for each £1 of pension given up.

The benefits payable in respect of service from 1 April 2014 are based on career average devalued earnings and the number of years of eligible service. The accrual rate is 1/49 and the benefits are index-linked to keep pace with inflation. From 1 April 2011, the method of indexation changed from the Retail Prices Index (RPI) to the Consumer Prices Index (CPI).

3. Basis of preparation

The accounts summarise the transactions and net assets for the Fund's transactions for the 2021/22 financial year and its position as at 31 March 2022. The accounts have been prepared in accordance with the Code of Practice for Local Authority Accounting in the United Kingdom 2021/22. The financial statements do not reflect any liabilities to pay pension or other benefits occurring after 31 March 2022. Such items are reported separately in the Actuary's Report provided in Note 20 to the Fund's accounts.

The accounts have been prepared on an accruals basis (that is income and expenditure are recognised as earned or incurred, not as received and paid) except in the case of transfer values which are included in the accounts on a cash basis. The Pension Fund Accounts have been prepared on a going concern basis.

PENSION FUND ACCOUNTS

3.1 Contributions (see Note 8)

Primary contributions, both from the members and from the employer, are accounted for on an accruals basis at the percentage rate recommended by the actuary in the payroll period to which they relate.

Secondary contributions are accounted for on the due dates on which they are due under the schedule of contributions set by the actuary or on receipt if earlier than the due date.

Employer's augmentation and pension strain contributions are accounted for in the period in which the liability arises. Any amount due in year but unpaid is classed as a current financial asset.

3.2 Transfers to and from other schemes (see Note 9)

Transfer values represent the amounts received and paid during the year for members who have either joined or left the Fund during the financial year and are calculated in accordance with the LGPS Regulations. Transfer Values to/from other funds, for individuals, are included in the accounts based on the actual amounts received and paid in the year.

Transfers in from members wishing to use the proceeds of their additional voluntary contributions to purchase scheme benefits are accounted for on a receipts basis and are included in Transfers In.

Individual transfers in/out are accounted for when received/paid, which is normally when the member liability is accepted or discharged. Bulk (group) transfers are accounted for on an accruals basis in accordance with the terms of the transfer agreement.

3.3 Investment income (see Note 13)

- i) Interest income - Interest income is recognised in the Fund account as it accrues. Interest from financial assets that are not carried at fair value through profit and loss, i.e. loans and receivables, are calculated using the effective interest basis.
- ii) Dividend income - Dividend income is recognised on the date the shares are quoted ex-dividend. Any amount not received by the end of the reporting period is disclosed in the Net Assets Statement as a current financial asset.
- iii) Movement in the net market value of investments - Changes in the net market value of investments are recognised as income and comprise all realised and unrealised profits/loss during the year.

3.4 Net Assets Statement at market value is produced on the following basis (see note 14)

- i) Quoted investments are valued at bid price at the close of business on 31 March 2022;
- ii) Unquoted investments are based on market value by the fund managers at year end in accordance with accepted guidelines;
- iii) Pooled investment vehicles are valued at closing bid price if both bid and offer prices are published; or if single priced, at the closing single price. In the case of pooled investment vehicles that are accumulation funds, change in market value also includes income which is reinvested in the fund, net of applicable withholding tax;

PENSION FUND ACCOUNTS

- iv) Investments held in foreign currencies have been valued in sterling at the closing rate ruling on 31 March 2022. All foreign currency transactions are translated into sterling at exchange rates ruling at the closing rate of exchange; and
- v) Limited partnerships are valued at fair value on the net asset value ascertained from periodic valuations provided by those controlling the partnership.

3.5 Management expenses (see note 12)

Administration Expenses

All administration expenses are accounted for on an accrual basis. Staff costs associated with the Fund are charged to the Fund, with management, accommodation and other overheads apportioned in accordance with LBBD's policy.

Investment management expenses

All investment management expenses are accounted for on an accrual basis.

External manager fees, including custodian fees, are agreed in the respective mandates governing their appointments, which are broadly based on the market value of the Fund's investments under their management. Therefore, investment management fees increase / decrease as the value of these investments change.

The Fund does not include a performance related fees element in any of its contracts. Where it has not been possible to confirm the investment management fee owed by the balance sheet date, an estimate based on the market value has been used.

Most of the Fund's holdings are invested in pooled funds which include investment management expenses, including actuarial, trading costs and fund manager fees, within the pricing mechanism.

The Council has made a prepayment of employer pension contributions to the Fund for two years totalling £40m. The interest costs associated with this prepayment are included as an investment management expense.

3.6 Taxation

The Fund is a registered public-sector service scheme under section 1(1) of schedule 36 of the Finance act 2004 and as such is exempt from UK income tax on interest received and from capital gains tax on the proceed of investments sold.

Taxation agreements exist between Britain and other countries whereby all or a proportion of the tax deducted locally from investment income may be reclaimed. Non-recoverable deductions are classified as withholding tax.

Value Added Tax is recoverable on all Fund activities by the administering authority.

3.7 Foreign currency transactions

Dividends, interest, purchases and sales of investments in foreign currencies have been accounted for at the spot market rates at the date of transaction. End-of-year spot market exchange rates are used to value cash balances held in foreign currency bank accounts.

3.8 Cash and cash equivalents

Cash comprises cash in-hand and on-demand deposits.

Cash equivalents are short-term, highly liquid investments that are readily convertible to known amounts of cash and that are subject to minimal risk of changes in value.

3.9 Present Value of Liabilities

These accounts do not include the Fund's liabilities to pay pensions and other benefits, in the future, to all the present contributors to the Fund. These liabilities are taken account of in the periodic actuarial valuations of the Fund and are reflected in the levels of employers' contributions determined at these valuations.

3.10 Actuarial present value of promised retirement benefits (see note 20)

The actuarial present value of promised retirement benefits is assessed on a triennial basis by the Scheme actuary in accordance with the requirements of IAS 19 and relevant actuarial standards.

As permitted under IAS 26, the Fund has opted to disclose the actuarial present value of promised retirement benefits by way of a note to the Net Assets Statement

3.11 Contingent assets and liabilities

Contingent assets and liabilities are not recognised in the Fund's Balance Sheet but are disclosed as a note to the accounts. They arise as a result of past events but are only confirmed by the occurrence of one or more uncertain future events which are not entirely within the Fund's control.

Contingent liabilities arise from a present obligation arising from past events but only where it is not probable that a transfer of economic benefits will be required to settle the obligation or where the amount of the obligation cannot be measured with sufficient reliability.

4. Critical Judgements in applying accounting policies

In applying the accounting policies set out in Note 3, the Fund has had to make certain judgements about complex transactions or those involving uncertainty about future events.

A critical judgement made within the accounts is for the Pension Fund liability, which is calculated every three years by the appointed Actuary and is included in Note 20 but is not included in the net asset statement. The methodology used is in line with accepted guidelines. Assumptions underpinning the valuations are agreed with the Actuary and are summarised in Note 20. This estimate is subject to significant variances based on changes to the underlying assumptions.

Unquoted investments

Determining the fair value of unquoted investments (unquoted equity investments and hedge fund or funds) can be subjective. They are inherently based on forward-looking estimates and judgements involving many factors including the impact of market volatility following the COVID-19 outbreak. Unquoted investments are valued by the investment managers. The total financial instruments held by the Fund at **Level 3 were £243.1m.**

PENSION FUND ACCOUNTS

5. Assumptions made about the future and other major sources of estimation uncertainty

The Statement of Accounts contains estimated figures that are based on assumptions made by the Fund about the future or that are otherwise uncertain. Estimates are made taking into consideration historical experience, current trends and other relevant factors. However, as balances cannot be determined with certainty, actual results could be materially different from the assumptions and estimates. There were no items in the Statement of Accounts 2021/22 for which there is a significant risk of material adjustment in the forthcoming financial years.

All investments are measured at fair value and by necessity, unquoted investments involve a degree of estimation. Notes 14 and 21 provide information about valuation methodology and the assumptions made in deriving the estimates.

6. Additional Voluntary Contributions (AVC)

Additional Voluntary Contributions (AVCs) administered by the Prudential were made by LBBB employees during the year. In accordance with Regulation 4(2) (b) of the Pension Scheme (Management and Investment of Funds) Regulations 2009 the contributions paid and the assets of these investments are not included in the Pension Fund Accounts.

AVCs were valued by Prudential at a market value of **£3.4m** (2020/21 £3.7m).

7. Recharges from the General Fund

The LGPS (Management and Investment of Funds) Regulations 2016 permit the Council to charge administration costs to the Fund. A proportion of the relevant Council costs have been charged to the Fund on the basis of actual time spent on Pension Fund business. Costs incurred in the administration and the oversight and governance of the Fund are included in Note 12.

8. Contributions

Benefits are funded by contributions and investment earnings. Contributions are made by active members of the Fund in accordance with the LGPS (Benefits, Membership and Contributions) Regulations 2007, ranging from 5.5% to 12.5% of pensionable pay for the financial year ending 31 March 2022. Employee contributions are matched by employer contributions, which are set based on triennial actuarial funding valuations.

Currently employer contribution rates range from 18.1% to 43.0%.

Pension strain contributions are accounted for in the period in which the liability arises. Any amounts due in year but unpaid will be classed as a current financial asset.

The Council uses a mechanism to stabilise the contribution rates. This was agreed following the actuary, Hymans Robertson, completing a stochastic modelling of the long-term funding position. Eligibility for stabilisation is dependent on reasonable consistency in an employer's membership profile. The primary contribution rate for the financial year ending 31 March 2022 was 22%.

Contributions shown in the revenue statement may be categorised as follows:

Contributions	2020/21	2021/22
Members normal contributions	£000	£000
Council	7,831	8,342
Admitted bodies	539	482

PENSION FUND ACCOUNTS

Scheduled bodies	<u>1,938</u>	<u>1,909</u>
Total contributions from members	<u>10,308</u>	<u>10,733</u>

Employers contributions

Council - Normal	21,601	22,703
Council - Deficit Recovery	3,052	4,442
Admitted bodies - Normal	2,193	1,941
Admitted bodies- Deficit Recovery	107	98
Scheduled bodies - Normal	5,851	5,732
Scheduled bodies- Deficit Recovery	1,805	1,674
Pension Strain	1,244	235
Total contributions from employers	<u>35,853</u>	<u>36,825</u>
Total Contributions	<u><u>46,161</u></u>	<u><u>47,558</u></u>

9. Transfers in from other pension funds

	2020/21 £000	2021/22 £000
Individual Transfers	<u>3,521</u>	<u>3,612</u>
	<u><u>3,521</u></u>	<u><u>3,612</u></u>

10. Benefits

Benefits payable and refunds of contributions have been brought into the accounts based on all valid claims approved during the year.

	2020/21				2021/22			
	Council £000	Admitted Bodies £000	Scheduled Bodies £000	Total £000	Council £000	Admitted Bodies £000	Scheduled Bodies £000	Total £000
Pensions	29,129	188	6,434	35,751	29,506	229	6,428	36,163
Lump sums	3,715	372	1,056	5,143	3,769	369	712	4,850
Death grants	888	-	292	1,180	953	-	364	1,317
	<u>33,732</u>	<u>560</u>	<u>7,782</u>	<u>42,074</u>	<u>34,228</u>	<u>598</u>	<u>7,504</u>	<u>42,330</u>

11. Payments to and on account of leavers

	2020/21 £000	2021/22 £000
Individual Transfers	7,544	4,427
Refunds	124	305
	<u>7,668</u>	<u>4,732</u>

12. Management Expenses

	2020/21 £000	2021/22 £000
Administration and Processing	710	676
Management Fees	4,305	4,839
Custody Fees	58	57

PENSION FUND ACCOUNTS

Oversight and Governance Fees	243	240
Other Costs	1,403	1,668
	6,720	7,480
13. Investment Income	2020/21	2021/22
	£000	£000
Fixed Interest Securities	428	442
Equity Dividends	9,192	13,294
Pooled Property Income	2,522	2,275
Interest - Manager's Cash	136	825
Interest - LBBB balance	22	1
Other Income	300	1
	12,600	16,838

PENSION FUND ACCOUNTS

14. **Investments:** The movement in the opening and closing value of investments during the year, together with related direct transaction costs were as follows:

	Value 31/03/2021 £000	Purchases £000	Sales £000	Change in Fair Value £000	Cash Movement £000	Value 31/03/2022 £000
Pooled Unit Trusts	1,041,546	6,676		22,063		1,070,285
Property Unit Trusts	60,250	13,371	(31,823)	20,615		62,413
Pooled Alternatives	96,192	53,124	(42,155)	21,679		128,840
Infrastructure	99,190	649		4,311		104,150
Other Investments	150					150
Derivative Contracts						
Futures	287	5,527	(1,674)	(4,645)		(505)
Cash Deposits						
Custodian	14,327	-	1,864	0	(2,492)	13,699
In-House	39				74	113
Short-Term Loan	(29,200)				5,050	(24,150)
Pending Trade Sales	0		3,518	8		3,526
Other Investments	9					9
Total	1,282,790	79,346	(70,270)	64,031	2,633	1,358,530

	Value 31/03/2020 £000	Purchases £000	Sales £000	Change in Fair Value £000	Cash Movement £000	Value 31/03/2021 £000
Pooled Unit Trusts	768,107	5,803		267,636		1,041,546
Property Unit Trusts	59,985			265		60,250
Pooled Alternatives	64,969	38,059	(19,453)	12,617		96,192
Infrastructure	92,913	9,435		(3,158)		99,190
Other Investments	150					150
Derivative Contracts						
Futures	(652)	1,158	(6,634)	6,415		287
Cash Deposits						
Custodian	8,986	32,032	(33,642)	(153)	7,104	14,327
In-House	126				(87)	39
Short Term Loan	(10,713)				(18,487)	(29,200)
Pending Trade Sales	9,303		(9,290)	(13)		-
Other Investments	9					9
Total	993,183	86,487	(69,019)	283,609	(11,470)	1,282,790

The change in fair value of investments during the year comprises all increases and decreases in the value of investments held at any time during the year, including profits and losses realised on sales of investment and changes in the sterling value of assets caused by changes in exchange rates. In the case of pooled investment vehicles changes in market value also includes income, net of withholding tax, which is reinvested in the Fund.

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The cost of purchases and the sales proceeds are inclusive of transaction costs, such as broker fees and taxes. In addition to transaction costs, indirect costs are incurred through the bid offer spread on investments within pooled investment vehicles. The amount of indirect cost is not separately provided to the Fund. The Fund employs specialist investment managers with mandates corresponding to the principal asset classes. A list of the Fund's Fund Manager, their mandate and the asset type are outlined in the table below:

Investment Manager	Mandate	Asset Type
Abrdn Asset Management	Active	Diversified Alternatives
Insight	Active	Global Credit
London CIV: Baillie Gifford	Active	Global Equity (Pooled)
London CIV: Pyrford	Active	Absolute Return
London CIV: Newton	Active	Absolute Return
London CIV: Other	Passive	None
BlackRock	Active	Property Investments (UK)
Hermes	Active	Infrastructure (LLP)
Kempen	Active	Global Equity (Pooled)
Prudential/M&G	Active	Alternatives - UK Companies Financing
RREEF	Active	Property Investments (UK)
Schroders	Active	Property Investments (UK Fund of Funds)
UBS	Passive	Global Equity (Pooled)
UBS	Passive	All Share Fixed Income (Pooled)

The value of the Fund, by manager, as at 31 March 2022 was as follows:

Fund by Investment Manager	2020/21		2021/22	
	£'000	%	£'000	%
Abrdn Asset Management	96,479	7.5%	128,335	9.6%
BlackRock	37,352	2.9%	59,357	4.4%
Hermes	99,190	7.7%	104,150	7.7%
Kempen	186,303	14.5%	204,309	15.0%
Other Cash Balances	14,365	1.1%	13,812	1.0%
Short Term Investment	(29,200)	2.3%	(24,150)	-1.8%
RREEF	50	0.0%	0	0.0%
Schroders	22,848	1.8%	3,056	0.2%
Insight	68,089	5.3%	66,227	4.9%
UBS Passive Bonds	38,766	3.0%	36,808	2.7%
UBS Passive Equity	245,525	19.1%	274,912	20.2%
London CIV	150	0.0%	150	0.0%
London CIV - Baillie Gifford	312,413	24.4%	291,693	21.4%
London CIV - Newton / Pyrford	190,450	14.8%	196,336	14.4%
Pending Trade Sales	0	0.0%	3,527	0.3%
Other Investments – Tax Recoverable	9	0.0%	9	0.0%
Total	1,282,789	100.0%	1,358,531	100.0%
Current Assets	1,067	0.1%	1,229	0.1%
Current Liabilities	(20,762)	-1.6%	(20,697)	-1.5%

15. Cash

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The cash balance held at 31 March 2022 is made up as follows:

Cash balances held by Investment Managers	2020/21 £000	2021/22 £000
Aberdeen Asset Management	14,204	13,444
Schroders	31	19
BlackRock	91	183
Other balances	-	53
In-house Cash	39	113
Total Cash	14,365	13,812

16. Securities

Investment Assets	2020/21 £000's	2021/22 £000's
Pooled funds - UK		
UK fixed Income Unit Trust	38,766	36,808
UK Equity Unit Trust	558,089	566,755
UK Absolute Return	190,450	196,336
UK Property Unit Trust	22,898	3,056
 Pooled funds - Overseas		
Overseas Fixed Income Unit Trust	71,878	76,556
Overseas Equity Unit Trust	195,000	206,391
Overseas Property Unit Trust	37,352	59,357
Other Investment - Infrastructure	99,190	104,150
Other Investment - Private Equity	50,645	76,427
Other Investment - Hedge Funds	33,061	40,002
Other Investment – Tax Recoverable	9	9
 Cash	14,365	13,812
Pending Trade Sales	-	3,527
Futures	287	-
Total Investment Assets	1,311,990	1,383,186
 Investment Liabilities		
Futures	-	(505)
Total Investment Liabilities	-	-
 Current Assets: Debtors	1,067	1,229
Current Liabilities: Creditors	(49,962)	(44,847)
Total Net Assets	1,263,095	1,339,063

17. Debtors and Creditors

The following amounts were debtors or creditors for the Fund at 31 March 2022:

2020/21	2021/22
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	£000	£000
Debtors		
Other Investment Balances		
Pending Trade Sales	-	3,518
 Current Assets		
Other local authorities	191	426
Other entities and individuals	876	803
Total Current Assets	1,067	1,229
Total Debtors	1,067	4,747
 Creditors: Investment Liabilities		
Futures	-	
 Current Liabilities		
Other local authorities	424	410
LBBB Prepayment	20,000	20,000
Other entities and individuals	338	287
Short Term Loan from LBBB	29,200	24,150
Total Current Liabilities	49,962	44,847
Total Creditors	49,962	44,847

18. Holdings

All holdings within the Fund at 31 March 2022 were in pooled funds or Limited Liability Partnerships (LLP), with no direct holdings over 5% of the net assets of the scheme. At 31 March 2022 the following pooled funds and LLPs were over 5% of the scheme's net assets:

Security	Market Value as at 31 March 2022	% of Total Fund
	£000	%
London CIV - Baillie Gifford	291,693	21.5%
UBS Passive Equity	274,912	20.2%
Kempen	204,309	15.0%
London CIV – Pyrford/Newton	196,336	14.5%
Hermes	104,150	7.7%

19. Investment Strategy Statement

An Investment Strategy Statement was agreed by the Council's Investment Committee on 16 December 2020 and is updated periodically to reflect changes made in Investment Management arrangements. The nature and extent of risk arising from financial instruments and how the Fund manages those risks is included in the Investment Strategy Statement. Copies can be obtained from the Council's Pension website: <http://www.lbbdpensionfund.org>

20. Actuarial position

Actuarial assumptions

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The 2019 triennial review of the Fund took place as at 31 March 2019 and the salient features of that review were as follows:

- The funding target is to achieve a funding level of at least 100% over a specific period;
- Deficit recovery period remained 17 years in 2019;
- The key financial assumptions adopted at this valuation are:
 - Future levels of price inflation are based on the Consumer Price Index (CPI);
 - The resulting discount rate of 4.0% (4.1% as at 31 March 2016).
- Market value of the scheme's assets at the date of the valuation were £1,022 million;
- The past service liabilities at the rate of the valuation were £1,141 Million;
- The resulting funding level was 90% (77% as at 31 March 2016); and
- The use of an appropriate asset outperformance assumption is based on available evidence and is a measure of the degree of prudence assumed in the funding strategy.

The valuation has made assumptions about member longevity and has used the following average future life expectancies for pensioners aged 65 at the valuation date:

Longevity Assumptions	2016	2016	2019	2019
at 31 March	Male	Female	Male	Female
Ave. future life expectancy (in years for a pensioner)	22.0	24.7	21.3	23.4
Ave. future life expectancy (in years) at age 65 for non-pensioner assumed to be aged 45 at valuation date	24.0	26.4	22.3	24.9

Some of the key financial assumptions adopted by the actuary for the valuation of members' benefits at the 2019 valuation are set out below:

Financial Assumptions (p.a.)	31 March 2016	31 March 2019
Benefit increases and CARE revaluation (CPI)	2.1%	2.3%
Salary increases	2.6%**	3.0%**

*CPI plus 0.4%

**CPI plus 0.7%

Present value of funded obligation

The actuarial value of promised retirement benefits at the accounting date, calculated in line with International Accounting Standard 19 Employee Benefits (IAS 19) assumptions, is estimated to be **£1,978m** as at 31 March 2021 (31 March 2020: £1,501m). This figure is used for statutory accounting purposes by the Pension Fund and complies with the requirements of IAS 26 Accounting and Reporting by Retirement Benefit Plans. The assumptions underlying the figure are as per the IAS 19 assumptions above.

The figure is prepared for the purposes of IAS 26 and has no validity in other circumstances. It is not relevant for calculations undertaken for funding purposes and setting contributions payable to the Fund, which is carried out on a triennial basis.

The LGPS benefit structure is currently under review following the Government's loss of the right to appeal the McCloud and other similar court cases. Additional prudence has been built into funding plans to allow for the McCloud ruling so the gross pension liability of £1,978m takes this into account.

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As a result of the Government's introduction of a single-tier state pension (STP), there is currently uncertainty around who funds certain elements of increases on Guaranteed Minimum Pensions (GMP) for members reaching State Pension Age after 6 April 2016. As part of the introduction of STP, the Government confirmed that public service pension schemes, including the LGPS, will be responsible for funding all increases on GMP as an 'interim solution' so this has been factored into the liabilities.

Total contribution rate

The table below shows the minimum total contribution rates, expressed as a percentage of pensionable pay, which was applied to the 2021/22 accounting period:

Scheduled Bodies	Rate %	Admitted Bodies	Rate %
Barking College	22.3	Aspens	31.5
Dorothy Barely Academy	19.8	Aspens 2	29.6
Eastbury Academy	20.1	B&D Citizen's Advice Bureau	43.0
Elutec	20.8	BD Corporate Cleaning	27.8
Goresbrook Free School	18.1	BD Schools Improvement P'ship	27.7
Greatfields Free School	19.0	BD Together	27.8
James Cambell Academy	22.2	BD Management Services	27.8
LBBD	22.0	BD Trading Partnership	27.8
Partnership Learning	19.9	Be First	27.0
Pathways	23.7	Cleantech	29.8
Riverside Bridge	19.4	Caterlink	34.0
Riverside Free School	19.3	Caterlink 2	26.4
Riverside Primary School	19.4	Caterlink 3	26.9
St Joseph's Dagenham	26.0	Caterlink 4	28.9
St Joseph's Barking	24.6	Lewis and Graves	34.5
St Margarets Academy	20.8	Pantry Catering	31.5
St Theresa's Dagenham	28.7	Schools Offices Services Ltd	26.9
Sydney Russell	20.1	Sports Leisure Management	21.0
Thames View Infants Acad.	20.5	The Broadway Theatre	29.5
Thames View Junior Acad.	20.7	Town and Country Cleaners	27.7
University of East London	34.4		
Warren Academy	20.1		

The financial statements do not take account of liabilities to pay pensions and other benefits after the period end.

Funding level and position

The table below shows the detailed funding level for the 2019 valuation:

Employer contribution rates	As at 31 March	
	2016	2019
Primary Rate (net Employer Future Service Cost)	18.2%	19.8%
Secondary Rate (Past Service Adjustment – 17-year spread)	6.8%	3.0%
Total Contribution Rate	25.0%	22.8%

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The Primary rate above includes an allowance for administration expenses of 0.5% of pay. The employee average contribution rate is 6.6% of pay. The table below shows the funding position as at 31 March 2019.

Past Service Funding Position at 31 March	As at 31 March 2016	As at 31 March 2019
Past Service Liabilities	£m	£m
Employees	(324)	(323)
Deferred Pensioners	(221)	(287)
Pensioners	(456)	(531)
	(1,001)	(1,141)
Market Value of Assets	772	1,022
Funding Deficit	(228)	(119)
Funding Level	77%	90%

21. Valuation of financial instruments carried at fair value

The valuation of financial instruments has been classified into three levels, according to the quality and reliability of information used to determine fair values. There were no transfers between levels during 2021/22.

Level 1

Financial instruments at Level 1 are those where the fair values are derived from unadjusted quoted prices in active markets for identical assets or liabilities. Products classified as level 1 comprise quoted equities, quoted fixed securities, quoted index linked securities and unit trusts.

Listed investments are shown as bid prices. The bid value of the investment is based on the bid market quotation of the relevant stock exchange. The total financial instruments held by the Fund at **Level 1 were £1,096.7m**

Level 2

Financial instruments at Level 2 are those where quoted market prices are not available, for example, where an instrument is traded in a market that is not considered to be active, or where valuation techniques use inputs that are based significantly on observable market data. Pending trade sales from the funds pooled alternative manager has been classified as Level 2. The total financial instruments held by the fund at **Level 2 was £3.0m**.

Level 3

Financial instruments at Level 3 are those where at least one input that could have a significant effect on the instrument's valuation is not based on observable market data.

Such instruments would include unquoted equity investments and hedge fund or funds, which are valued using various valuation techniques that require significant judgement in determining appropriate assumptions. The Fund's infrastructure manager has been classified as level 3 as valuations are based on a variety of assumptions and the assets held do not have a readily identifiable market.

The values of the investment in infrastructure is based on the net asset value provided by the fund manager. Assurances over the valuation are gained from the independent audit of the value. The total financial instruments held by the Fund at **Level 3 were £283.0m**.

Asset Valuation Hierarchy and Basis of Valuation

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Description of asset	Valuation hierarchy	Basis of valuation	Observable and unobservable inputs
Fixed Income Unit Trusts	Level 1	Published bid market price ruling on the final day of the accounting period	Not required
Equity Unit Trust	Level 1	Market value based on current yields	Not required
Absolute Return Funds	Level 1	Closing bid value on published exchanges	Not required
Property Unit Trust	Level 3	Closing single price where single price published	NAV-based pricing set on a forward pricing basis
Other Investment - Infrastructure	Level 3	Enterprise value (EV) / Earnings Before Interest, Taxes, Depreciation & Amortization (EBITDA) as their valuation methodology, using a basket of public and transaction comparables.	EV / EBITDA
Other Investment - Private Equity	Level 3	EV / EBITDA as their valuation methodology, using a basket of public and transaction comparables.	EV / EBITDA
Other Investment - Hedge Funds	Level 3	Underlying assets publicly traded securities (equities, bonds) where pricing is readily available from providers i.e. Bloomberg or Reuters.	Valuations affected by any changes to value of the financial instrument being hedged against.

Sensitivity of assets valued at Level 3

Having analysed historical data and current market trends, and consulted with independent investment advisors, the fund has determined that the valuation methods described above are likely to be accurate to within the following ranges, and has set out below the consequent potential impact on the closing value of investments held at 31 March 2022.

Description of asset	Assessed valuation range	Value at 31 March 2022	Value on Increase	Value on Decrease
	%	£000s	£000s	£000s
Property Unit Trust	10	62,413	68,654	56,172
Other Investment - Infrastructure	15	104,150	119,772	88,527
Other Investment - Private Equity	15	76,427	87,891	64,963
Other Investment - Hedge Funds	15	39,990	45,988	33,991
		282,980	322,306	243,653

The potential movement of 10% for Property Unit Trusts represents a combination of the following factors, which could all move independently in different directions:

- Rental increases +/- 4%
- Vacancy levels +/- 2%
- Market prices +/- 3%
- Discount rates +/-1%

All movements in the assessed valuation range derive from changes in the underlying profitability of component companies, the range in the potential movement of 15% is caused by

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how this profitability is measured since different methods (listed in the first table of Note 21 above) produce different price results.

22. Events after the Reporting Period

None

23. Related parties

The Fund is a related party of the Council as the following transactions are controlled by the Council. Pension administration and investment management costs of **£667.6k** (2020/21: £715.4k) are charged by the Council.

24. Contingent Asset and liabilities

As at 31 March 2022 there were no contingent assets or liabilities.

25. Compensation of key management personnel

Compensation of key management personnel, including members of the Pension Committee, the Managing Director, the Director of Finance, the Investment Fund Manager, Pension Fund Accountant and Senior Treasury Accountant, charged to the Fund are provided below:

	2020/21 £000	2021/22 £000
Short Term employee benefits	195.8	147.2
Total	195.8	147.2

26. Financial Instruments

Accounting policies describe how different asset classes of financial instruments are measured, and how income and expenses, including fair value gains and losses, are recognised. The following table analyses the carrying amounts of financial assets and liabilities (excluding cash) by category and net assets statement heading. No financial assets were reclassified during the accounting period. The authority has not entered into any financial guarantees that are required to be accounted for as financial instruments.

	Designated as fair value through profit and loss	Loans and receivables 2020/21	Financial liabilities at amortised cost	Designated as fair value through profit and loss	Loans and receivables 2021/22	Financial liabilities at amortised cost
	£000	£000	£000	£000	£000	£000
Financial assets						
Pooled Fixed Income Unit Trusts	110,643	-	-	113,364		
Equities	753,089	-	-	773,146		
Property Unit Trusts	60,250	14,365	-	62,413		
Cash		-	-		13,812	
Other investments	373,642	-	-	416,419		
Pending Trade Sales		-	-		3,527	

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Total Financial Assets	1,297,624	14,365	-	1,365,342	17,339
Financial Assets - Debtors			1,067		1,229
Financial liabilities - Creditors			(49,962)		(44,847)
Total Net Assets	1,297,624	14,365	(48,895)	1,365,342	17,339

27. Nature and extent of risks arising from Financial Instruments.

The Fund activities expose it to a variety of financial risks, including:

- **Market risk** – the possibility that financial loss might arise from the Fund’s as a result of changes in such measures as interest rates or stock market movements;
- **Interest rate risk** – the risk that interest rates may rise/fall above expectations;
- **Credit risk** - the risk that other parties may fail to pay amounts due;
- **Liquidity risk** – the risk that the Fund may not have funds available to meets its commitments to make payment; and
- **Refinancing risk** – the risk that the Fund might be required to renew a financial instrument on maturity at disadvantageous interest rates or terms.

The Fund’s primary long-term risk is that the Fund’s assets will fall short of its liabilities (i.e. promised benefits payable to members). Therefore, the aim of investment risk management is to minimise the risk of an overall reduction in the value of the Fund and to maximise the opportunity for gains across the whole Fund portfolio. The Fund achieves this through asset diversification to reduce exposure to market risk (price risk, currency risk and interest rate risk) and credit risk to an acceptable level.

In addition, the fund manages its liquidity risk to ensure there is sufficient liquidity to meet the Fund’s forecast cash flows. The Council manages these investment risks as part of its overall pension Fund risk management programme.

Responsibility for the Fund’s risk management strategy rests with the Fund’s Committee. Risk management policies have been established to identify and analyse the risks faced by the Council’s pensions operations. Policies are reviewed regularly to reflect changes in activity and in market conditions.

Risk and risk management

Market risk

Market risk is the risk of loss from fluctuations in equity prices, from interest and foreign exchange rates and from credit spreads. The Fund is exposed to market risk predominantly from its equity holdings. The level of risk exposure depends on market conditions, expectations of future price and yield movements and the asset mix. The objective of the Fund’s risk management strategy is to identify, manage and control market risk exposure within acceptable parameters, whilst optimising the return on risk.

In general, excessive volatility in market risk is managed through the diversification of the portfolio in terms of geographical and industry sectors and individual securities. To mitigate market risk, the Council and its investment advisors undertake appropriate monitoring of market conditions and benchmark analysis. The Fund manages these risks in two ways:

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- Fund's exposure to market risk monitored by reviewing the Fund's asset allocation.
- Specific risk exposure limited by applying maximum exposure to individual investment.

Other price risk

Other price risk represents the risk that the value of a financial instrument will fluctuate as a result of changes in market prices (other than those arising from interest rate risk or foreign exchange risk), whether those changes are caused by factors specific to the individual instrument or its issuer or factors affecting all such instruments in the market.

The Fund is exposed to share and derivative price risk. This arises from investments held by the Fund for which the future price is uncertain. All securities investments present a risk of loss of capital. The maximum risk resulting from financial instruments is determined by the fair value of the financial instruments.

The Fund's investment managers mitigate this price risk through diversification and the selection of securities and other financial instruments is monitored by the Council to ensure it is within limits specified in the Fund investment strategy.

Other price risk - sensitivity analysis

Potential price changes are determined based on the observed historical volatility of asset class returns. Risk assets such as equities will display greater potential volatility than bonds as an example, so the overall outcome depends largely on Funds' asset allocations.

The potential volatilities are consistent with a one standard deviation movement in the change in value of the assets over the latest three years. This can then be applied to the period end asset mix. The Council has determined that the following movements in market price risk are reasonably possible for the 2021/22 reporting period.

Asset Class	One Year Expected Volatility (%)	Asset Class	One Year Expected Volatility (%)
Global Pooled Inc UK	15.2	Alternatives	5.0
Total Bonds	5.1	Cash	1.2
Property	4.4		

The sum of the monetary impact for each asset class will equal the total Fund impact as no allowance has been made for diversification of the one-year standard deviation for a single currency. Had the market price of the Fund investments increased or decreased in line with the above, the change in the net assets available to pay benefits in the market price would have been as follows (the prior year comparator is shown below):

Asset Type	Value as at 31 March 2022 £000	% Change	Value on Increase £000	Value on Decrease £000
Pooled Fixed Interest Securities	113,364	5.1	119,146	107,582
Pooled Equity Investments	773,146	15.2	890,664	655,628
Pooled Property	62,413	4.4	65,159	59,667
Pooled Absolute Return	196,336	5.0	206,153	186,519
Infrastructure	104,150	5.0	109,357	98,942

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Other Investments	119,460	5.0	125,433	113,487
Cash	13,812	1.2	13,978	13,647
Total	1,382,681		1,529,890	1,235,472

Asset Type	Value as at 31 March 2021 £000	% Change	Value on Increase £000	Value on Decrease £000
Pooled Fixed Interest Securities	110,643	5.0	116,164	105,122
Pooled Equity Investments	753,089	15.8	872,303	633,875
Pooled Property	60,250	2.5	61,757	58,744
Pooled Absolute Return	190,449	4.4	198,848	182,051
Infrastructure	99,190	4.4	103,565	94,816
Other Investments	84,002	4.4	87,707	80,298
Cash	14,365	0.8	14,485	14,246
Total	1,311,990		1,454,828	1,169,151

Interest rate risk

The Fund invests in financial assets for the primary purpose of obtaining a return on investments. These investments are subject to interest rate risks, which represent the risk that the fair value or future cash flows of a financial instrument will fluctuate because of changes in market interest rates.

The Fund's interest rate risk is monitored by the Council and its investment advisors in accordance with the Fund's risk management strategy, including monitoring the exposure to interest rates and assessment of actual interest rates against the relevant benchmarks.

The Fund's direct exposure to interest movements as at 31 March 2021 and 31 March 2022 is set out below. These disclosures present interest rate risk based on the underlying financial assets at fair value:

Asset type	As at 31 March 2021 £000	As at 31 March 2022 £000
Cash and cash equivalent	14,365	13,812
Fixed interest securities	110,643	113,364
Total	125,008	127,176

Interest rate risk sensitivity analysis

The Council recognises that interest rates can vary and can affect both income to the Fund and the value of the net assets available to pay benefits. A 100-basis point (BPS) movement in interest rates is consistent with the level of sensitivity applied as part of the Fund's risk management strategy.

The Fund's investment advisor has advised that long-term average rates are expected to move less than 100 BPS from one year to the next and experience suggests that such movements are likely. The analysis that follows assumes that all other variables, in particular exchange rates, remain constant, and shows the effect in the year on the net assets available to pay benefits of a +/- 100 BPS change in interest rates:

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Asset type	Carrying amount as at 31 March 2022	Change in year in the net assets available to pay benefits	
		+100 BPS	-100 BPS
	£000	£000	£000
Cash and cash equivalent	13,812	138	(138)
Fixed interest securities	113,364	1,134	(1,134)
Total	127,176	1,272	(1,272)

Asset type	Carrying amount as at 31 March 2021	Change in year in the net assets available to pay benefits	
		+100 BPS	-100 BPS
Cash and cash equivalent	14,365	144	(144)
Fixed interest securities	110,643	1,106	(1,106)
Total	125,009	1,250	(1,250)

Currency risk

Currency risk represents the risk that the fair value of future cash flows of a financial instrument will fluctuate because of changes in foreign exchange rates. The Fund is exposed to currency risk on financial instruments that are denominated in any currency other than the functional currency of the Fund (sterling). The Fund holds both monetary and non-monetary assets denominated in currencies other than sterling.

The Fund's currency rate risk is routinely monitored by the Council and its investment advisors in accordance with Fund's risk management strategy, including monitoring the range of exposure to currency fluctuations.

Liquidity risk

Liquidity risk represents the risk that the Fund will not be able to meet its financial obligations as they fall due. The Council therefore takes steps to ensure that the Fund has adequate cash resources to meet its commitments. This will particularly be the case for cash from the cash flow matching mandates from the main investment strategy to meet the pensioner payroll costs; and also cash to meet investment commitments.

The Pension Committee Members are aware of the cash flow pressures that are affecting the Fund. These include the potential for a reduction in Fund current members from the significant savings the LBBB needs to make in the coming years and from an increase in pension payments due to increased pensioner numbers and as a result of the pricing index exceeding salary increases. Members receive a quarterly report on the Fund's cash flow and have agreed to utilise distributions from property and infrastructure to fund future investments and to cover any cash flow shortfalls.

Where there is a long-term shortfall in net income into the Fund, investment income will be used to cover the shortfall. All financial liabilities at 31 March 2022 are due within one year.

Refinancing risk

The key risk is that the Council will be bound to replenish a significant proportion of the Fund's financial instruments at a time of unfavourable interest rates. The Council does not have any

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financial instruments that have a refinancing risk as part of its treasury management and investment strategies.

Credit Risk

Credit risk represents the risk that the counterparty to a transaction or a financial instrument will fail to discharge an obligation and cause the Fund to incur a financial loss. The market values of investments generally reflect an assessment of credit in their pricing and consequently the risk of loss is implicitly provided for in the carrying value of the Fund's financial assets and liabilities.

In essence the Fund's entire investment portfolio is exposed to some form of credit risk, with the exception of the derivatives positions, where the risk equates to the net market value of a positive derivative position. However, the selection of high-quality counterparties, brokers and financial institutions minimises credit risk that may occur through the failure to settle a transaction in a timely manner.

The Fund's internally managed cash is invested by the Council's treasury team. Deposits are not made with banks and financial institutions unless they meet the council's credit criteria. The council has also set limits as to the maximum percentage of the deposits placed with any one class of financial institution. In addition, the council invests an agreed percentage of its funds in the money markets to provide diversification. Money market funds chosen all have AAA rating from a leading ratings agency.

28. London Borough of Barking and Dagenham (LBB)

The Fund is administered by LBB. Consequently, there is a strong relationship between the Council and the Fund.

The Council incurred administration and investment management costs of **£667.6k** (2020/21 £715.4k) in relation to the administration of the Fund and was subsequently reimbursed by the Fund for these expenses. The Council is also the single largest employer of members of the Fund and contributed **£27.1m** to the Fund in 2021/22 (2020/21 £24.7m). All monies owing to and due from the Fund were paid in year.

In 2021 the Council prepaid two-years' worth of employer contributions, totalling **£40.0m**. As at 31 March 2022 one-year worth of prepaid employer's contribution remained, totalling **£20.0m**, with the Fund and this has been included as a prepayment in the Fund's debtors.

Barking & Dagenham

Group Accounts

**for the year ended
31st March 2022**

GROUP ACCOUNTS

INTRODUCTION

The Code of Practice requires local authorities with interests in subsidiaries, associates and/or joint ventures to prepare group accounts in addition to their own single entity financial statements, unless their interest is not considered material.

The Council has interests in a number of companies that are wholly owned. Details of the companies considered for consolidation are summarised below.

These Group Accounts have been prepared using uniform accounting policies for like transactions and other events in similar circumstances. The accounting policies of its subsidiaries have been aligned with the policies of the Council, for the purposes of Group Accounts, where materially different.

The Group Accounts contain the core statements similar in presentation to the Council's single entity accounts but consolidating the figures of the Council with the Companies. Notes to the group accounts have been included where the relevant values and/or impact on the group statements are material.

The following pages show:

- Basis of Identification of the Group Boundary
- Group Comprehensive Income and Expenditure Statement
- Group Balance Sheet
- Group Cash Flow Statement
- Group Movement in Reserves Statement
- Notes to the Group Accounts

BASIS OF IDENTIFICATION OF THE GROUP BOUNDARY

In its preparation of these Group Accounts, the Council has considered its relationship with entities that fall into the following categories:

- **Subsidiaries** – where the Council exercises control and gains benefits or has exposures to risks arising from this control. These entities are included in the group.
- **Associates** – where the Council still exercises significant influence but does not hold a majority proportion of shares.
- **Other entities** – where the Council does not have significant influence or control in an entity, that entity is not consolidated in the group accounts.

Subsidiaries

The following wholly-owned subsidiaries have been consolidated within the Group Accounts:

B&D Energy Ltd

B&D Energy Ltd is established to drive the Borough to become the “green capital of the capital”. It aims to do this through the delivery of low carbon and zero energy carbon projects throughout the Borough and east London area.

Barking and Dagenham Reside Ltd

This provides 477 affordable rented properties in the Barking area. The properties are based at the Eastern End of Thames View and William Street Quarter and rents range from 50% - 80% of market rent.

Barking and Dagenham Reside Roding Ltd

This was set up to build and sell 146 properties to London & Quadrant (formerly East Homes Ltd). The homes have been built on the Gascoigne Estate as part of a regeneration project for the area. The homes were completed and sold during 2019 as planned and are being sold as Shared Ownership properties. The Company had a loan facility for the construction works, with its parent company, the London Borough of Barking & Dagenham

Barking and Dagenham Reside Regeneration Ltd

This is a partner in the letting and management of 144 affordable homes in the Barking area. The Company is a partner in Barking & Dagenham Reside Abbey Roding LLP. The Company is also a partner in B&D Reside Regeneration LLP, who have built and manage 45 shared ownership homes and have a lease for a further 27 shared ownership properties at Kingsbridge in Barking.

Barking and Dagenham Reside Regeneration LLP

This is a partnership which has built and manages 46 shared ownership homes with a lease for a further 27 shared ownership properties at Kingsbridge in Barking.

Barking and Dagenham Reside Abbey Roding LLP

Barking and Dagenham Abbey Roding LLP is a partnership which is 99% owned by the Council. It provides 144 affordable rented properties in Abbey Road in Barking, at 80% of market rent.

TPFL Regeneration Ltd

This was set up to build 477 new homes, which were completed in May 2014, that are now managed by Barking and Dagenham Reside Ltd.

Barking and Dagenham Trading Partnership Ltd

This is the parent company of a group of five wholly owned subsidiaries summarised below, which was established to provide cleaning, catering and repairs and maintenance services. The group provides competitively priced services to the Council and to external entities with the aim of delivering dividends to the Council

BD Management Services Ltd.

It provides repairs and maintenance services to the Council through a mixture of management of the Council's own labour force and sub-contracting.

BD Service Delivery Ltd.

It delivers repairs and maintenance services to the Council and external clients.

BD Together Ltd.

It provides catering, cleaning and data Services to Schools and private organisations within the Borough.

BD Corporate Cleaning Ltd.

It provides cleaning services to the Council.

Londoneast-UK Ltd.

It provides serviced offices, facilities management and support services to businesses in the Borough.

GROUP ACCOUNTS

Be First (Regeneration) Ltd

Be First has the remit of accelerating the pace and scale of regeneration in the Borough, whilst delivering affordable housing and shaping inclusive, sustainable and healthy communities for the future.

Be First Developments (Muller) Ltd

The purpose of this company is to purchase a key strategic site within the future masterplan area known as the former Muller factory (the site), a 12.95-acre site that lies at the eastern end of the future Chadwell Heath masterplan.

Joint Venture

Elevate East London LLP

Established in 2010 as a partnership with Agilisys to provide core support services such as procurement, accounts payable & receivable and ICT to the council and others. The Council is entitled to up to 50% board representation, with unanimous consent required for decisions on reserved matters which amount to the 'relevant activities' of Elevate, as defined by the Council's reporting framework. Profit sharing proportions are 50:50. These key factors support Elevate being treated as a joint venture for accounting purposes.

GROUP ACCOUNTS – COMPREHENSIVE INCOME AND EXPENDITURE STATEMENT

2020/21			2021/22		
Gross Expenditure £'000	Gross Income £'000	Net Expenditure £'000	Gross Expenditure £'000	Gross Income £'000	Net Expenditure £'000
193,350	(83,238)	110,112	225,345	(108,446)	116,899
173,345	(120,193)	53,153	139,515	(134,436)	5,079
12,610	(17,476)	(4,867)	25,626	(33,503)	(7,877)
14,281	(4,744)	9,538	27,448	(14,064)	13,384
14,607	(20,606)	(5,999)	6,863	(5,296)	1,567
56,346	(29,597)	26,750	63,902	(40,813)	23,089
38,204	(6,842)	31,361	44,282	(12,798)	31,484
90,636	(105,883)	(15,247)	77,487	(107,433)	(29,946)
288,631	(293,611)	(4,980)	306,969	(310,964)	(3,995)
882,011	(682,190)	199,821	917,437	(767,752)	149,684
		7,465			9,038
		Financing and Investment Income and			
		85,407			22,507
		(229,343)			(195,530)
		63,350			(14,301)
		(198)			217
		63,152			(14,084)
		(29,219)			(196,630)
		79,577			(104,550)
		113,510			(315,264)

GROUP ACCOUNTS – MOVEMENT IN RESERVES

This statement shows the movement in the year on the different reserves held, analysed into 'usable reserves' (that is, those that can be applied to fund expenditure or reduce local taxation) and other reserves. The adjustments are made in the Group's Movement in Reserves Statement in order to reconcile the General Fund balance back to its Council position prior to funding basis adjustments being made.

	Council's GF	Housing Revenue Account	Capital Receipts Reserve	Capital Grants Unapplied	Major Repairs Reserve	Council's Usable Reserves	Council's Unusable Reserves	Total Council's Reserves	Council's Share of Reserves of Subsidiaries	Total Group Reserves
	£000	£000	£000	£000	£000	£000	£000	£000	£000	£000
Balance at 31 March 2020	(84,222)	(12,396)	(44,099)	(19,990)	(538)	(161,245)	(1,668,854)	(1,830,099)	3,335	(1,826,763)
Movement in reserves during 2020/21										
Total Comprehensive Income and Expenditure	79,491	(11,681)	-	-	-	67,810	51,470	119,280	(5,769)	113,511
Adjustments between council accounts and group accounts (Note G6)	(4,973)	-	-	-	-	(4,973)	5,292	319	(319)	-
Increase/(Decrease) in 2020/21 before Transfers	74,518	(11,681)	-	-	-	62,837	56,762	119,599	(6,088)	113,511
Adjustments between accounting basis & funding basis under regulations	(125,376)	6,477	(13,351)	(3,455)	538	(135,167)	135,167	-	-	-
Increase/Decrease (movement) in Year	(50,858)	(5,204)	(13,351)	(3,455)	538	(72,330)	191,929	119,599	(6,088)	113,511
Balance at 31 March 2021	(135,080)	(17,600)	(57,450)	(23,445)	-	(233,575)	(1,476,925)	(1,710,500)	(2,753)	(1,713,252)
Movement in reserves during 2021/22										
Total Comprehensive Income and Expenditure	3,388	(31,748)	-	-	-	(28,360)	(301,841)	(330,201)	14,937	(315,264)
Adjustments between council accounts and group accounts (Note G6)	(4,645)	-	-	-	-	(4,645)	(1,755)	(6,400)	6,400	-
Increase/(Decrease) in 2021/22 before Transfers	(1,257)	(31,748)	-	-	-	(33,005)	(303,596)	(336,601)	21,337	(315,264)
Adjustments between accounting basis & funding basis under regulations	(36,236)	18,943	(40,848)	2,883	-	(55,258)	55,258	-	-	-
Increase/Decrease (movement) in Year	(37,493)	(12,805)	(40,848)	2,883	-	(88,263)	(248,338)	(336,601)	21,337	(315,264)
Balance at 31 March 2022	(172,573)	(30,405)	(98,298)	(20,562)	-	(321,838)	(1,725,263)	(2,047,101)	18,584	(2,028,516)

GROUP ACCOUNTS – BALANCE SHEET

31 March 2021 £'000		Note	31 March 2022 £'000
2,966,229	Property, Plant and Equipment	G3	3,432,027
10,489	Heritage Assets		10,546
157,719	Investment Properties	G4	153,452
5,290	Intangible Assets		3,578
133,763	Long Term Investments	G5	33,588
41,805	Long Term Receivables	G5	34,411
3,315,295	Long Term Assets		3,667,602
100,020	Short Term Investments	G5	144,920
7,700	Assets Held for Sale		7,700
47,817	Inventories		49,902
140,902	Short Term Receivables	G5	120,877
61,842	Cash and Cash Equivalents	G5	33,393
358,281	Current Assets		356,792
(67,517)	Short Term Borrowing	G5	(63,000)
(145,236)	Short Term Payables	G5	(134,638)
(617)	Receipts in Advance - Grants		(12,398)
(4,736)	Short-Term Provisions		(4,333)
(218,106)	Current Liabilities		(214,369)
(19,571)	Long Term Provisions		(22,299)
(897,298)	Long Term Borrowing	G5	(1,016,421)
(560,862)	Pensions Liability		(496,301)
(202,201)	Long Term Creditors	G5	(199,274)
(62,286)	Receipts in Advance - Grants		(47,214)
(1,742,218)	Long Term Liabilities		(1,781,509)
1,713,252	Net Assets		2,028,516
(236,328)	Usable Reserves		(303,254)
(1,476,924)	Unusable Reserves		(1,725,262)
(1,713,252)	Total Reserves		(2,028,516)

GROUP ACCOUNTS – CASH FLOW STATEMENT

2020/21 £000		Note	2021/22 £000
(64,984)	Net Surplus or (Deficit) on the Provision of Services		14,301
197,531	Adjustments to Net Surplus or Deficit on the Provision of Services for Non-cash Movements	G7	125,312
(107,589)	Adjustments for Items Included in the Net Surplus or Deficit on the Provision of Services that are Investing and Financing Activities	G7	(78,839)
24,958	Net Cash Flows from Operating Activities		60,774
21,850	Investing Activities	G8	(210,814)
(683)	Financing Activities	G9	121,591
46,125	Net Increase or Decrease in Cash and Cash Equivalents		(28,449)
15,717	Cash and Cash Equivalents at the beginning of the Reporting Period		61,842
61,842	Cash and Cash Equivalents at the end of the Reporting Period		33,393

G1. ACCOUNTING POLICIES OF CONSOLIDATED SUBSIDIARIES

The Group Financial Statements summarise the Council's and its Group's transactions for the 2020/21 financial year. The Group Financial Statements have been prepared in accordance with the Code of Practice on Local Authority Accounting in the United Kingdom 2020/21.

Notes to the Group Financial Statements have been presented where the figures are materially different from those of the Council entity accounts. Where there are no material differences, the Notes to the Council entity accounts provide the required disclosures.

Accounting policies of the individual members of the Group have been aligned to the Council's accounting policies. The accounting policies applied to the Group Financial Statements are consistent with those set out in Note 35 to the Council entity accounts, with additional policies specific to the Group set out below.

Revenue

Revenue is recognised to the extent that it is probable that economic benefits will flow to the Company and revenue can be reliably measured. Revenue is measured as the fair value of the consideration received or receivable, excluding discounts, rebates, value added tax and other sales taxes.

Revenue from a contract to provide services is recognised in the period in which the services are provided in accordance with the stage of completion of the contract when all of the conditions are satisfied:

- the amount of revenue can be measured reliably
- it is probable that the Company will receive the consideration due under the contract
- the stage of completion of the contract at the end of the reporting period can be measured reliably; and
- the costs incurred and the costs to complete the contract can be measured reliably

Taxation

Tax on the profit or loss for the year comprising current and deferred tax is recognised in the income statement except to the extent that it relates to items recognised directly in equity, in which case it is recognised in equity.

Current tax is the expected tax payable or receivable on the taxable income or loss for the year, using tax rates enacted or substantively enacted at the balance sheet date, and any adjustment to tax payable in respect of previous years.

Deferred tax is provided on temporary differences between the carrying amounts of assets and liabilities for financial reporting purposes and the amounts used for taxation purposes. The following temporary differences are not provided for: the initial recognition of goodwill; the initial recognition of assets or liabilities that affect neither relating to investments in subsidiaries to the extent that they will probably not reverse in the foreseeable future. The amount of deferred tax provided is based on the expected manner of realisation or settlement of the carrying amount of assets and liabilities, using tax rates enacted or substantively enacted at the balance sheet date.

A deferred tax asset is recognised only to the extent that it is probable that future taxable profits will be available against which the temporary difference can be utilised.

GROUP ACCOUNTS

Inventories

Inventories are stated at the lower of cost and net realisable value. Costs, which comprise direct production costs, are based on the method most appropriate to the type of inventory class. Net realisable value is based on the estimated selling price less any estimated completion or selling costs. When inventories are sold, the carrying amount of those inventories are recognised as an expense (and cost of sales) in the period in which the related revenue is recognised. The amount of any write-down of inventories to net realisable value and all losses of inventories are recognised as an expense in the period in which the write-down or loss occurs.

Assumptions Made About the Future and Other Major Sources of Estimation Uncertainty

Details of the nature of assumptions and material estimates are disclosed in the single entity Note 32. The carrying values of estimates are disclosed in the Group PPE Note G3 and Group Investment Property in Note G4.

G2. CONSOLIDATION METHOD

In preparing Group Accounts, like items of assets, liabilities, reserves, income and expenses are added together line by line to combine the financial statements of the reporting authority and its subsidiaries.

GROUP ACCOUNTS - NOTES

G3. GROUP PROPERTY, PLANT & EQUIPMENT (PPE)

	Financial Year 2021/22							
	Council Dwellings	Other Land & Buildings	Vehicles Plant & Equipment	Community Assets	Assets Under Construction	Surplus Assets	Total PPE (Excludes Infrastructure Assets)	PFI included in PPE
Cost or Valuation	£000	£000	£000	£000	£000	£000	£000	£000
Cost or Valuation at 1 April 2021	1,263,049	1,280,205	46,013	19,130	243,080	46,096	2,897,572	159,692
Additions	21,406	13,401	1,463	2,561	308,343	279	347,453	1,631
Revaluations recognised in the Revaluation Reserve	106,240	57,098				(778)	162,560	13,124
Revaluations recognised in the Provision of Services	3,932	7,035				(2,246)	8,721	
De-recognition due to disposals	(28,954)	(13,659)			(3,822)		(46,435)	
Reclassifications to other assets	8,504	40,744			(49,248)		-	
Cost or Valuation at 31 March 2022	1,374,177	1,384,824	47,476	21,691	498,353	43,351	3,369,871	174,447
Accumulated Depreciation at 1 April 2021	-	(3,562)	(33,679)	-	(34)	-	(37,275)	-
Depreciation charge	(19,736)	(18,548)	(2,973)			(774)	(42,031)	(2,799)
Depreciation written out to the Revaluation Reserve	19,339	17,768				704	37,811	2,799
Reclassifications to other assets							-	
De-recognition due to disposals	396	191					587	
Accumulated Depreciation at 31 March 2022	(1)	(4,151)	(36,651)	-	(34)	(70)	(40,907)	-
Net Book Value at 31 March 2022	1,374,176	1,380,673	10,824	21,691	498,319	43,281	3,328,964	174,447

GROUP ACCOUNTS - NOTES

	Financial Year 2020/21							
Cost or Valuation	Council Dwellings	Other Land & Buildings	Vehicles Plant & Equipment	Community Assets	Assets Under Construction	Surplus Assets	Total PPE (Excludes Infrastructure Assets)	PFI Included in PPE
	£000	£000	£000	£000	£000	£000	£000	£000
Cost or Valuation at 1 April 2020	1,201,781	1,216,444	41,520	105,064	167,155	25,750	2,757,714	154,016
Adjustment between cost and depreciation	-	519	-	-	-	-	519	-
Additions	22,877	19,611	1,647	591	157,926	36,392	239,043	644
Revaluations recognised in the Revaluation Reserve	43,709	34,835	-	(86,525)	-	1,753	(6,228)	5,032
Revaluations recognised in the Provision of Services	(7,684)	(4,922)	-	-	-	(10,713)	(23,319)	-
De-recognition due to disposals	(12,761)	(12)	-	-	(54,985)	(2,399)	(70,157)	-
Reclassifications to other assets	15,127	13,730	2,846	-	(27,016)	(4,687)	-	-
Cost or Valuation at 31 March 2021	1,263,049	1,280,205	46,013	19,130	243,080	46,096	2,897,572	159,692
Accumulated Depreciation at 1 April 2020	-	(3,000)	(31,011)	-	(34)	(60)	(34,105)	-
Adjustment between cost and depreciation	-	(519)	-	-	-	-	(519)	(2,686)
Depreciation charge	(18,763)	(17,372)	(2,668)	-	-	(435)	(39,238)	-
Depreciation written out to the Revaluation Reserve	18,633	17,328	-	-	-	421	36,382	2,686
De-recognition due to disposals	130	1	-	-	-	74	205	-
Accumulated Depreciation at 31 March 2021	-	(3,562)	(33,679)	-	(34)	-	(37,275)	-
Net Book Value at: 31 March 2021	1,263,049	1,276,643	12,334	19,130	243,046	46,096	2,860,297	159,692

GROUP ACCOUNTS - NOTES

G4. GROUP INVESTMENT PROPERTIES

The Council and the BDTP Ltd which is consolidated have non-current assets that meet the criteria for treatment as investment properties. Details of the financial impact of Investment Properties are set out below.

2020/21		2021/22
£000		£000
142,559	Balance at start of the year	157,719
89,124	Additions	642
(4,365)	Disposals	(4,114)
-	Reclassifications	
(69,599)	Net gains/(losses) from fair value adjustments/revaluations	(795)
157,719	Balance at end of the year	153,452
2020/21	<u>Analysis of FV adjustment of Investment Properties</u>	2020/21
£000		£000
(70,149)	Councils - FV Adjustment based on Level 2 hierarchy	2,378
550	BDTP - FV Adjustment based on Level 2 hierarchy	(3,173)
(69,599)		(795)

The fair value of the Group's investment properties at 31 March 2022 was determined by the following valuers:

- a) Council's investment properties have been valued by Wilks, Head & Eve Chartered Surveyors.
- b) BDTP's investment properties have been valued by Coverwood Chartered Surveyors & Property Agents.

The valuations conform to the Royal Institution of Chartered Surveyors ("RICS") Valuation Professional Standards.

GROUP ACCOUNTS - NOTES

G5. GROUP FINANCIAL INSTRUMENTS

Financial instruments are recognised on the Balance Sheet when they are becomes contractually binding. They are classified based on the business model for holding the instruments and their expected cash flow characteristics. Changes in the value of assets carried at fair value are debited/credited to the Financing and Investment Income and Expenditure line in the CIES as they arise. Most of the subsidiaries financial instruments (financial liabilities or assets) are with the Council and eliminated on consolidation, and there are no interest rate risk or credit risk linked to these instruments within the Group level. The only material external instrument in the group is £81.5m in 2021/22 (£82.0m in 2020/21) as long-term liability attributable to Reside Ltd. All other material financial instruments associated with the subsidiaries disclosed in the single entity accounts.

Group			Group	
Long Term 2020/21 £000	Short Term 2020/21 £000		Long Term 2021/22 £000	Short Term 2021/22 £000
		Financial Assets at Amortised Cost		
133,763	100,020	Investments	33,588	144,920
-	61,842	Cash and Cash Equivalents	-	33,393
		Debtors		
41,805	139,470	Debtors as per Balance Sheet	34,411	120,154
-	1,433	Accrued Interest Receivable	-	723
-	(56,295)	Adjustments for statutory debtors - not qualifying as financial assets at amortised cost	-	(56,237)
41,805	84,608	Total debtors qualifying as Financial Assets at Amortised Cost	34,411	64,640
175,568	246,470	Total Financial Assets	67,999	242,953
		Financial Liabilities at Amortised Cost		
(897,298)	(67,517)	Borrowings	(1,016,421)	(63,000)
		Creditors		
(197,173)	(3,192)	PFI and finance lease liabilities	(193,963)	(3,394)
(5,028)	(139,279)	Creditors as per Balance Sheet	(5,311)	(128,249)
-	(2,765)	Accrued Interest Payable	-	(2,995)
-	21,534	Adjustments for statutory short term creditors (not qualifying)	-	28,983
(202,201)	(123,702)	Total creditors qualifying as financial liabilities at amortised cost	(199,274)	(105,655)
(1,099,499)	(191,219)	Total Financial Liabilities	(1,215,695)	(168,655)

Further details on the Council's policies for valuations of financial instruments are provided in Note 11 of the single entity accounts.

GROUP ACCOUNTS - NOTES

Analysis of Group Finance Lease Liabilities

The analysis below includes long term lease liability of Reside Ltd which is shown in the table below. Details of the council's lease payments and liabilities are provided in the note 27 of the single entity accounts.

Long Term		Short Term				Long Term		Short Term	
2020/21	2020/21			2021/22	2021/22			2021/22	2021/22
£000	£000			£000	£000			£000	£000
115,221	2,728	PFI Liabilities		112,493	2,911				
81,952	464	Finance Lease Liabilities [†]		81,470	483				
197,173	3,192			193,963	3,394				

*£81.5m in 2021/22 (£82.0m in 2020/21) long term liability attributable to Reside Ltd are included in the group figure.

G6. ADJUSTMENT BETWEEN GROUP ACCOUNTS AND COUNCIL ACCOUNTS

The following adjustments are made in the Group's Movement in Reserves Statement in order to reconcile the General Fund balance back to its Council position prior to funding basis adjustments being made.

2021/22	General Fund Balance	Housing Revenue Account (HRA)	Capital Receipts Reserve	Major Repairs Reserve	Capital Grants Unapplied	Total Usable Reserves	Unusable Reserves	Total Council Reserves	Council's Share of Reserves of Subsidiaries	Total Group Reserves
	£000	£000	£000	£000	£000	£000	£000	£000	£000	£000
Provision of Goods and Services to Subs	42,947	-	-	-	-	42,947	-	42,947	(42,947)	-
Purchases of goods and services from subsidiaries	(47,592)	-	-	-	-	(47,592)	(1,755)	(49,347)	49,347	-
	(4,645)	-	-	-	-	(4,645)	(1,755)	(6,400)	6,400	-
2020/21										
Provision of Goods and Services to Subs	41,925	-	-	-	-	41,925	-	41,925	(41,925)	-
Purchases of goods and services from subsidiaries	(46,898)	-	-	-	-	(46,898)	5,292	(41,606)	41,606	-
	(4,973)	-	-	-	-	(4,973)	5,292	319	(319)	-

GROUP ACCOUNTS - NOTES

G7. NET CASH FLOW FROM OPERATING ACTIVITIES

2020/21		2021/22
£000		£000
(64,984)	Net (Deficit) on the Provision of Services	14,301
	Adjust net surplus or deficit on the provision of services for non cash movements	
49,249	Depreciation	51,224
22,701	Impairment and downward valuations	(6,812)
2,179	Amortisation	2,010
742	Increase/(Decrease) in Interest Creditors	3,513
9,374	Increase/(Decrease) in Creditors	(10,716)
1,403	(Increase)/Decrease in Interest and Dividend Debtors	1,845
8,079	(Increase)/Decrease in Debtors	(12,403)
(47,655)	(Increase)/Decrease in Inventories	(2,084)
48,334	Movement in Pension Liability	46,021
4,614	Contributions to/(from) Provisions	(93)
72,224	Carrying amount of non-current assets and non-current assets held for sale, sold or derecognised	45,544
28,156	Other non-cash items	7,221
(1,869)	Taxation	42
197,531	Adjust for items included in the net surplus or deficit on the provision of services that are investing or financing activities	125,312
(47,147)	Capital Grants credited to surplus or deficit on the provision of services	(36,691)
(78,998)	Proceeds from the sale of property plant and equipment, investment property and intangible assets	(47,648)
18,556	Council tax and NNDR adjustments	5,500
(107,589)	Sub total	(78,839)
24,958	Net Cash Flows from Operating Activities	60,774
2020/21		2021/22
£000		£000
9,193	Interest received	15,663
(31,548)	Interest paid	(34,256)
(22,355)	Net Interest	(18,593)

GROUP ACCOUNTS - NOTES

G8. NET CASH FLOW FROM INVESTING ACTIVITIES

2020/21 £000		2021/22 £000
(175,804)	Purchase of property, plant and equipment, investment property and intangible assets	(343,321)
91,748	Proceeds from the sale of property, plant and equipment, investment property and intangible assets	50,105
(366,298)	Purchase of short-term and long-term investments	(158,692)
483,441	Proceeds from short-term and long-term investments	208,241
<u>(11,237)</u>	Other payments for investing activities	<u>32,853</u>
21,850	Net Cash Flows from Investing Activities	(210,814)

G9. NET CASH FLOW FROM FINANCING ACTIVITIES

2020/21 £000		2021/22 £000
(2,870)	Cash payments for the reduction of the outstanding liabilities relating to finance leases and on-balance sheet PFI contracts	(3,009)
(472,064)	(Repayment) of short and long-term borrowing	(350,790)
493,722	Cash receipts of short-term and long-term borrowing	448,881
<u>(19,471)</u>	Other payments for financing activities	<u>26,509</u>
(683)	Net Cash Flows from Financing Activities	121,591

GROUP ACCOUNTS - NOTES

G10. GROUP EXPENDITURE AND INCOME ANALYSED BY NATURE

	2020-21 £000	2021-22 £000
Expenditure		
Employee benefits expenses	363,354	374,602
Other services expenses	471,107	534,906
Depreciation, amortisation, impairment	143,259	42,551
Interest payments	31,457	37,616
Precepts and levies	12,941	9,278
Payments to Housing Capital Receipts pool	1,299	1,299
Loss on the disposal of assets	72,223	45,544
Total expenditure	<u>1,095,640</u>	<u>1,045,796</u>
Income		
Fees, charges and other service income	(282,787)	(370,053)
Interest and investment income	(8,018)	(8,249)
Income from council tax and non-domestic rates	(79,516)	(85,471)
Dividend income	(17)	(6,026)
Gain on the disposal of assets	(78,998)	(47,082)
Government grants and contributions	(582,953)	(543,216)
Total income	<u>(1,032,289)</u>	<u>(1,060,097)</u>
Surplus or Deficit on the Provision of Services	<u>63,351</u>	<u>(14,301)</u>

Barking & Dagenham

Annual Governance Statement 2021-22

**Local Audit and Accountability Act 2014 &
Accounts and Audit Regulation 2015**

Annual Governance Statement for 2021-22

Introduction

This document is a review of our governance framework and of the effectiveness of our systems of internal control and risk management. It enables the Council to monitor whether these have led to the delivery of appropriate, cost effective services producing best value and the achievement of its objectives. In doing this, it also considers the legal framework and responsibilities of the Council.

Part of this statement therefore explains how the London Borough of Barking and Dagenham (LBBD) currently meets the requirements of regulation 6(1) (a) and (b) of the Accounts and Audit Regulations 2015 in relation to the review of effectiveness of its systems of internal control and the production of an *Annual Governance Statement* (AGS).

Coupled with these requirements is the need for a wider statement which indicates the degree to which the Council's governance arrangements follow the proper practices in relation to accounts as set out in the revised document *Delivering Good Governance in Local Government: Framework* (CIPFA/Solace, 2016) ('the Framework') these are:

Principle A - Behaving with integrity, demonstrating strong commitment to ethical values, and respecting the rule of law.

Principle B - Ensuring openness and comprehensive stakeholder engagement.

Principle C - Defining outcomes in terms of sustainable economic, social, and environmental benefits.

Principle D - Determining the interventions necessary to optimise the achievement of the intended outcomes.

Principle E - Developing the Authorities' capacity, including the capability of its leadership and the individuals within it.

Principle F - Managing risks and performance through robust internal control and strong public financial management.

Principle G - Implementing good practices in transparency, reporting, and audit to deliver effective accountability.

This AGS enables stakeholders to be assured that decisions are properly made and public money is being properly spent on citizens' behalf. It is based on evidence obtained across the Council about the robustness of the Council's governance arrangements and its systems of internal control. This evidence builds on the assurance gathering process that has been in place since the requirement to produce a Statement on Internal Control began and the comments of the Council's Senior Leadership Team (SLT) in relation to statements provided by their Senior Managers.

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There are five Sections in this AGS:

- Section 1** Sets out the scope of responsibility and the purpose of the governance framework;
- Section 2** Describes and assesses the effectiveness of the key elements of the systems and processes that comprise the Council's governance arrangements;
- Section 3** Presents an opinion of the level of assurance of the Council's governance arrangements and the effectiveness of the Council's governance arrangements;
- Section 4** Sets out any significant governance issues that need to be addressed and how any issues from the previous year's governance statement have been resolved;
- Section 5** The Conclusion – a commitment to monitoring implementation for the next AGS review.

Section 1

The scope of responsibility and the purpose of the Council's governance framework.

Scope of Responsibility

The Council is responsible for ensuring that its business is conducted in accordance with the law and proper public sector standards, that public money is safeguarded and properly accounted for. The Council also has a duty under the Local Government Act 1999 to make arrangements to secure continuous improvement in the way in which its functions are exercised, having regard to a combination of economy, efficiency and effectiveness.

In discharging this overall responsibility, the Council is responsible for putting in place proper arrangements for the governance of its affairs, facilitating the effective exercise of its functions which includes arrangements for the management of risk.

The Purpose of the Governance Framework

The governance framework comprises the culture and values, coupled with its systems, processes and controls that the authority uses to engage with and lead the community. Its purpose is to enable the Council to monitor the achievement of its strategic objectives and consider whether those objectives have led to the delivery of appropriate, cost-effective services.

The system of internal control is a significant part of the governance framework and is designed to manage risk to a reasonable level. It cannot eliminate all risk or a failure to achieve policies, aims and objectives (without a significant increase in resources and control functions) and so achieves a reasonable rather than an absolute assurance of effectiveness.

It is based on an ongoing process designed to identify and prioritise the risks to achievement of LBBD's policies, aims and objectives; to evaluate the likelihood of those risks being realised; the impact should they be realised; and then to manage them efficiently, effectively and economically.

The Council has a local Code of Corporate Governance revised in spring 2017 to take account of the revised and new *Delivering Good Governance in Local Government: Framework* (CIPFA/Solace, 2016).

The governance framework has been in place for the year ended 31 March 2022 and up to the date of approval of the audited Statement of Accounts.

Section 2

Key elements of the Council's systems and processes and their effectiveness - these are described in more detail below.

The Council's Governance mission is to ensure the business of the Council is carried out within the law and to proper standards ensuring that public funds and resources are used to the best effect economically, effectively and efficiently with the goal of continuous improvement.

a) The Council's Vision and Priorities

The understanding that everyone has a part to play in the future of the borough fuelled the creation of Barking and Dagenham Together - the Borough Manifesto, the Council's aspirational, community-led and community-owned vision for the future of the borough over the next twenty years. The Manifesto will be delivered by strengthened local partnerships and new relationships to collaborate and take a place-based approach to overcome our biggest challenges.

The Borough Manifesto lists a set of 11 aspirations, co-produced with over 3,000 residents in 2016-17, which collectively form the long-term vision for the Borough. This vision is underpinned by the belief that the Borough, and residents, can and should aspire to more. Everyone wants something different out of life, but no one should have to accept high levels of unemployment and low pay, low levels of educational attainment and lower life expectancy than almost anywhere else. The Council's mission, to realise this vision, is to raise aspiration.

Since 2015 the London Borough of Barking and Dagenham has been on a long journey of transformation. This journey began with the Ambition 2020 transformation programme, which sought to redesign, from first principles, how the Council worked in order to harness 'the borough's potential for the benefit of all, where no one is left behind'. The transformation sought to: 'reach a new agreement with the local community'; to 'increase the opportunities for [residents] to have their say'; to do more 'work in partnership with the community' and civil society; and to build an approach to Inclusive Growth which captured our potential as London's growth opportunity, while ensuring nobody was left behind. Since then a new kind of Council has been built and a new way of working together and with residents. Services have been restructured, building a commissioning model which places outcomes for residents at the centre of decision-making. We have integrated previously siloed services to create new ones, including a universal front-door Community Solutions.

The Council's long-term vision for the borough is:

A place people are proud of and want to live, work, study and stay.

With the priorities being set-out as follows:

Priority 1: Participation & Engagement

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Empowering residents by enabling greater participation in the community and in public services.

Priority 2: Prevention, Independence and Resilience

Children, families and adults in Barking & Dagenham live safe, happy, healthy and independent lives.

Priority 3: Inclusive Growth

Harness the growth opportunity that arises from our people, our land and our location in ways that protect the environment and enhance prosperity, wellbeing and participation for all Barking & Dagenham residents.

Priority 4: Well Run Organisation

Focusing on the efficient and effective operation of the Council itself.

At the launch of the Borough Manifesto in July 2017, it was agreed that the Barking and Dagenham Delivery Partnership would report on progress towards targets and aspirations on an annual basis. The fourth annual State of the Borough Conference 2021, was held virtually on 13 October 2021. Over 90 partners came together online to share and learn about partnership initiatives that launched in 2020.

There were a number of discussions about the opportunities for further partnership working over the coming year, focusing on areas that will have the biggest impact on the borough's residents. There was also the opportunity for the council's Insight Team to present the annual data results which show our progress against the Borough Manifesto targets.

The current Corporate Plan was agreed by Assembly in May 2020 and revised in November 2020 to reflect the impacts of Covid-19 on the Council's strategic and operating context. It set the agenda for the Council for the remainder of the political administration up to May 2022, following which a new Corporate Plan is to be developed. The Corporate Plan is developed to bring urgency, focus and direction to all activities of the Council in pursuit of the long-term ambitions of the Borough Manifesto. It is organised into four strategic themes reflecting the priorities of the Council, these are: Inclusive Growth; Participation and Engagement; Prevention, Independence and Resilience; and Well Run Organisation.

A comprehensive performance framework underpins the Corporate Plan. The framework is a tool to drive continuous improvement and appraise progress to outcomes. There are two key elements to the performance framework which are brought together to give a holistic and strategic overview of performance and delivery.

- **Deliverables** are the projects, programmes, and initiatives that will develop and transform local public services and Barking and Dagenham as a place and community of people, enabling the Council, in collaboration with its partners, to achieve the outcomes/priorities of the Corporate Plan.
- **Metrics** are a mix of contextual data, business intelligence, operational performance indicators and outcome measures that give an empirical, quantitative view of performance. This data is key to identifying where performance is behind targets and expectations and gives an objective view as to whether improvement activity and

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transformation is making a tangible impact. More practically, this data shows that LBBB services are meeting the needs of residents in the 'here and now' and directs attention to where improvement plans are needed for services or to tackle broader issues.

This approach to performance management, which more closely views key performance data sets alongside the status of programme delivery, paints a rich picture of the Council's areas of strength, weakness, risk and improvement.

b) Our Values

In the delivery of the Council's business, it has developed values which continue to be embedded across the organisation and underpin all Council activity. These values have been developed by staff and represent how the Council aims to conduct its business. The values are called '**DRIVE**' and they expect everyone to:

- **Deliver** our best every day – and do what we have promised
- **Respond** in a prompt, positive way to our community's needs
- **Inspire** others with our attitudes and actions
- **Value** people for who they are and what they can do
- **Engage** with others to improve our resilience and flexibility

c) Performance Management

A rigorous performance management process underpins the Corporate Plan performance framework and ensures good governance and accountability.

Performance information is scrutinised at all levels of the organisation with clear escalation paths to ensure performance and delivery issues are responded to effectively and efficiently. Target-setting and benchmarking is used (where appropriate) to set clear expectations about levels of performance. Monthly exception reporting to the Senior Leadership Team (via Corporate Performance Group) is in place to investigate and intervene in areas that are behind target/expectations. Similarly, programme delivery milestones are monitored closely with the same monthly exception reporting process.

Delivery of the Corporate Plan is closely monitored by Cabinet Members as part of the discharge of their executive functions, roles and responsibilities. Peer challenge and oversight is provided by the Cabinet Member for Finance, Performance and Core Services for added rigour and accountability. This portfolio holder receives regular performance information in support of this. Cabinet receives a comprehensive performance and delivery report twice a year.

The reporting processes and governance structures which underpin the Corporate Plan ensure that the organisation is focussed on the right things at the right time, has an overview of all areas of performance and delivery, is driving continuous improvement, and is managing risks and issues effectively.

The Corporate Plan is the keystone of the Council's strategic framework. As such it guides all of what we do and sets the direction and goals for all services and staff. It is a key resource which drives strategic and business planning at all levels of the organisation. The

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objectives and priorities of the Corporate Plan inform individual employee appraisals ensuring day-to-day operations are working towards the long-term vision and goals for the borough. We call this the 'golden thread' as it brings alignment and connects strategic planning with operational delivery. Having a robust 'golden thread' is an important requirement as an accredited Investor in People organisation.

Although the Corporate Plan performance framework is very comprehensive it does not cover all performance. Several other important performance frameworks exist to review performance in specific areas and across partnership agendas. For example, health and wellbeing outcomes are monitored through the Health and Wellbeing Board, crime and disorder through the Community Safety Partnership, and safeguarding through the Safeguarding Boards for Adults and Children. There are also service specific performance frameworks which are used for performance management at an operational level between commissioners and operational leads, or in some cases external contractors. Importantly the Corporate Plan gives a summary of performance and delivery across all areas and is therefore the primary performance framework the organisation uses for performance management purposes.

In addition to the Corporate Plan, service specific business plans are in place. These are aligned to the Borough Manifesto and Corporate Plan and set out plans for system change, service improvement and development to meet the Council's key outcomes/priorities.

To further ensure effective performance delivery and value for money, Internal Audit assessments are carried out as a third line of defence using a combination of in-house and externally sourced professionals.

There are a number of Corporate Groups/Boards, each chaired by the Chief Executive or a member of the Council's Senior Leadership Team, they are:

- Corporate Strategy Group
- Corporate Performance Group
- Assurance Board
- Leadership Group

In addition, the Council has the following boards to deliver on operational, strategic and performance matters:

- Workforce Board
- Procurement Board
- Customer and Information Board
- Investment Panel (see below)

The Council operates an overview and scrutiny function, which allows Councillors to challenge decision makers, scrutinise performance, review important policies and advocate on behalf of the community.

Following changes to the Council's governance arrangements in May 2018, the Council's Overview and Scrutiny functions are fulfilled by the Overview and Scrutiny Committee, except for health-related matters which are the responsibility of the Health Scrutiny Committee. The Overview and Scrutiny Committee supports the work of the Cabinet and the Council as a whole by considering and making recommendations through the scrutiny review process; scrutinising key decisions made by the Cabinet and other decision-makers;

and holding them to account and reviewing matters relating to a wide range of partner organisations.

d) Council Constitution & Rules and Regulations

The Council's Constitution sets out the roles and responsibilities of officers and Councillors. It provides details about how decisions are made and who can make them. It also contains the rules for managing the finances and resources effectively. The Council has adopted the strengthened Leader model and, under this model, the Council's executive functions are discharged by the Cabinet as a collective body, by the Leader of the Council or delegated to officers. It provides clear accountability, effective leadership and decision making to drive forward service delivery. The Assembly retains strategic decision-making powers such as the budget framework.

In addition, the Council has a Health and Wellbeing Board established under the Health and Social Care Act 2012. It is an executive committee with a specific primary duty to encourage those who arrange for the provision of health or social care to work in an integrated manner. Membership is a combination of Cabinet Members and prescribed appointees. The board is a forum where key leaders from the Barking and Dagenham health and social care system work to improve the health and wellbeing of local residents and reduce health inequalities. It has an agreed set of priorities – these are outlined in the borough's Health and Wellbeing Strategy.

The Council has five arm's-length companies. These are:

- BeFirst - a council-owned regeneration company, to work with the flexibility of the private sector and the ethos of the public sector to accelerate the pace and scale of our regeneration while ensuring it remains inclusive established to deliver the real estate development of Social Housing and Regeneration Schemes in a faster timeline than the Council was able to;
- Reside - a council-owned municipal housing company, providing genuinely affordable homes to local working people, catering for those on a range of different incomes.
- B&D Energy – a council-owned green energy company, has been established to offer sustainable heat and power to new housing developments within the borough and surrounding areas.
- B&D Trading Partnership (BDTP) - a council-owned company that manages the workforce for Facilities Management and Catering and offers maintenance and catering services to business and government bodies with the area; and
- B&D Schools Improvement Partnership (BDSIP) – a company owned by the Council and a number of schools, with the aim of providing services to schools to improve outcomes for pupils.

Each company has signed a shareholders' agreement. This sets out the responsibilities of the company in areas such as operating parameters and required output. Additionally, company directors have signed a Members' Agreement between themselves and the Council that sets out the code of conduct for directors.

The Council has created a Shareholder Panel as an advisory board to support Cabinet decision making around the Council's role as Shareholder in any Company, wholly or partly owned by the Council. The Panel has the primary aim of managing the Council's

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shareholder interests in its commercial entities and to ensure the performance of the Companies against agreed Business Plans are satisfactory. The Shareholder Panel provides assurance that all legal Shareholder requirements are fulfilled and through its governance and reporting framework seeks to protect the delivery of the Council's strategic objectives.

Membership of the Shareholder Panel includes Councillors and Chief Officers and receives quarterly input and performance reports from each of the commercial entities. The Shareholder Panel will periodically report Company performance to Cabinet, with a minimum of one report per Company per annum or as otherwise requested by Cabinet.

The Council also has an Investment Panel made up of Council officers that evaluates the case for investments. The Investment Panel advised the Chief Operating Officer in 2021/22 with regards to authorising the release of funds for lending to the companies.

Where key decisions are due to be made the Council publishes details in the Forward Plan prior to the decision-making meeting. Those meetings are open to the public unless exclusion is necessary for reasons of confidentiality under the Local Government Act 1972.

The Council Constitution continues to be kept under constant review. Alongside the Council's Contract Rules and Officer Scheme of Delegation, the Council has financial regulations which provide details of officers' responsibilities relating to income, expenditure, internal control, risk management and partnerships. During 2021/22 a number of minor amendments, updates to reflect decisions made by the Council and other updates to reflect new statutory guidance and/or legislation were made to the Constitution. In line with the review arrangements as set out in Part 7 of the Council's Constitution, these changes were implemented by the Monitoring Officer and did not require separate Assembly approval. A schedule of all the changes made was circulated to all Councillors for their information.

To support officers when they made purchases, the Council developed a code of procurement practice. These were all kept under review with a number of independently reviews mechanisms in place to ensure compliance. In March 2022, the Assembly approved new procurement governance arrangements which are being embedded into the Council Constitution and procurement guidance for officers at all levels.

The Council had the following statutory officers during 2021/22: the Head of Paid Service (Chief Executive), Section 151 Officer (Chief Financial Officer) and Monitoring Officer (Strategic Director of Law and Governance), each of whom has the power to refer matters to Assembly if a breach of any regulation has occurred or is anticipated. By law the Council must also appoint a Director of Children's Services and a Director of Adult Services and both roles are served by the Strategic Director of Children and Adults. A Director of Public Health is in post and this has been a statutory position since April 2013 with the transfer of the Public Health function to the Council. The Council must designate one of its officers to discharge the functions of statutory Scrutiny Officer, as required under section 9FB of the Local Government Act 2000 (amended by the Localism Act 2011). The former Director of Strategy and Participation was the designated statutory Scrutiny Officer prior to leaving the Council in August 2021 and his interim replacement was designated as the statutory Scrutiny Officer by the Assembly in November 2021.

e) CIPFA Financial Management Code

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The Chief Financial Officer has indicated that the Council's financial arrangements partially conform to the governance requirements of the CIPFA Statement on the Role of the Chief Financial Officer in Local Government (2010). The Chief Financial Officer was responsible for the proper administration of the Council's financial arrangements during 2021/22 and leads a suitably qualified finance team of officers. The Chief Financial Officer has confirmed that he was actively involved in and able to bring influence to bear on all material business decisions to ensure immediate and long-term implications, opportunities and risks, were fully considered and in alignment with the Council's Medium Term Financial Strategy. A full review of compliance against the Code has not taken place and this therefore remains a headline governance item (see section 4).

f) Covid-19 Response

The Council's governance framework has not been materially impacted by the Covid-19 pandemic and following the introduction of remote meetings in April 2020 under regulations pursuant to the Coronavirus Act 2020, officer and Councillor groups began meeting and taking decisions remotely. The temporary regulations enabling remote meetings expired on 7th May 2021 and the Government thereafter required meetings of the full Council, Cabinet, committees, panels and boards (that are open to the public) to be held in public so members of the public could attend in person. Efforts were made to ensure that any council meetings taking place in person would be held in a Covid-19 secure environment. Safety became a priority whilst also supporting transparency, accountability and effective decision making.

g) Risk Management

Risk Management is essential for the Council to be effective in realising its priorities and was well embedded at a strategic level within the Council in 2021/22. It continues to promote innovation in support of strategic objectives - opening the door to the possibility of taking risks to achieve positive outcomes. Proper risk assessment enabled informed decisions about the challenges and risks to be taken and the mitigation of any impacts. It also helped the Council to target its resources to achieve the best possible results with value for money in resources used. Corporate Risk Management was further strengthened in 2021/22 with the development of a bespoke Risk Management system that will enable the Council's risk team to further embed a culture of risk consideration across the organisation.

The management of risk was embedded throughout the Council's key governance frameworks in such areas as:

- Key decision making;
- Planning processes;
- Programme and Project management;
- Procurement processes;
- Partnership working arrangements;
- Capital Programme management;
- Change management processes.

In September 2019 a new Risk Management Strategy was approved by Cabinet. The strategy states that 'the LBBB Risk Management vision is that the Council will have a robust system of risk management in place to identify, assess and manage the key risks in the

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Borough that may prevent it achieving the priorities identified in the Corporate Plan. Effective risk management will be a key management tool for LBBB, that is used to understand and optimise the benefits it can generate from calculated risk taking, as well as helping to avoid and manage 'unwanted surprises'.

Under the Financial Regulations (Section 5.4.3) Chief Officers are responsible for: 'maintaining risk registers in accordance with the Risk Management policy and framework, issued by the Council's Risk Manager. Chief Officers will regularly review the risks and advise the Council's Risk Manager appropriately of any material changes as they arise'. The Audit and Standards Committee is responsible for 'receiving reports and making appropriate recommendations concerning...risk management', as defined in the Council's Scheme of Delegation.

When the Council-owned companies were established, business cases were presented to Cabinet for the approval and these contained risk registers that looked at the risk around their establishment and operation. The Council now has a risk register that includes risks relating to the ownership of the companies including any defined reputational risks and this is now reviewed before each quarterly meeting to update it for changes in the risk profile that occur as business plans are updated and quarterly reports are received. This process is also incorporated into the wider risk management process.

h) Codes of Conduct

Corporate and Organisation

The Council developed a major revised *Local Code of Corporate Governance* to take account of the CIPFA/ SOLACE 2016 Framework. The Council has an Employees' Code of Conduct supported by a requirement to make declarations of interest and to declare gifts and hospitality. Interests have to be declared by officers above a certain grade and those in certain decision making and procurement positions. Officers are generally recommended to decline gifts and hospitality to ensure that officers were not inappropriately influenced. These codes and processes were made available to staff at their induction, they are on the intranet and online training was available to ensure every staff member understood their responsibilities.

Councillors' Codes of Conduct

The Council, within the timescales, duly adopted a local code of conduct which is drafted in accordance with the Nolan Committee's recommendations for standards in public life and revised codes for Planning and Licensing committees have also been introduced to take account of the changes. These have been incorporated into the Constitution and the Register of Members' Disclosable Pecuniary Interests successfully established and completed. This has been supported by a Dispensation regime which enables Councillors to seek Dispensations to take part in meetings where they may have a declarable interest. The Councillors' Code has specific guidance on the issues of gifts and hospitality.

The Localism Act 2011 required that the Council must have in place 'arrangements' under which allegations that a Councillor or co-opted member of the Authority or of a committee or sub-committee of the Authority who has failed to comply with the Code of Conduct can be investigated and decisions made on such allegations. The arrangements required the Council to appoint at least one Independent Person whose views must be sought by the Council before it takes a decision on an allegation which it has decided shall be investigated,

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and whose views can be sought by the Authority at any other stage, or by a Councillor against whom an allegation has been made.

The Council furthers the arrangements required under the Localism Act by its Audit and Standards Committee chaired by an elected Councillor and composed of elected Councillors. Complaints are managed by the Monitoring Officer who determines according to the Complaints Procedure whether matters should be reported to the Audit and Standards Committee for full investigation. Complaints are then considered by a Hearing Subcommittee established by the Audit and Standards Committee for that purpose.

The Council's Audit and Standards Committee continued to oversee adherence to the Councillors' Code of Conduct, handled any complaints under this and also monitored compliance with employee related Codes of Conduct. The Audit and Standards Committee receives annually a report from the Monitoring Officer setting out the declarations of gifts and hospitality received by both Councillors and Officers. All policies and protocols relating to Councillors and officers as well as members of the public who volunteer to undertake Council activities were reviewed on an annual basis.

i) Whistleblowing and Councillors' Complaints Process

The Council has a robust whistle blowing procedure which is actively promoted within the Council. The whistleblowing policy was last reviewed and updated in March 2022. Complaints against Councillors were handled in confidence and according to the strict timetable and procedure set out in the Code of Conduct and Complaints Procedure. During the period of this AGS there were two complaints against individual Councillors and a third complaint against three ward Councillors. Two were dismissed at the first stage by the Monitoring Officer by reason of no evidence of a breach. The third was dismissed when the Councillor provided evidence to support the position that the complaint had no basis in fact.

The Audit and Standards Committee maintains an ongoing review of complaints made, patterns and outcomes which are considered as a regular business item during the Committee cycle.

j) Training and Development

Councillor Induction

The Council has an Induction Programme, based around the key priorities identified by Councillors and senior officers.

Extensive Induction handbooks are produced for all Councillors, and there is a tailored version for Cabinet Members. There is training for Planning, Licensing and Personnel Boards and members of Scrutiny Committees at the beginning of each municipal year with update sessions as required. Bespoke training for members of the Pensions Committee is also arranged.

There are all-Councillor training programmes for internal events. External learning events and mentoring is supported particularly for holders of key positions such as Cabinet and Chairs of Boards and Select Committees. The Induction programme for the new Councillors includes an intensive training programme and written information on a range of topics including standards and promoting democracy.

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The Member Development Programme

The Council has a Member Development Programme based around the key priorities identified by Councillors and senior officers. In addition, the Member Development Group (which includes nine Councillors) meets quarterly with specified officers to review Councillors' training needs and requirements. The Members' Role Profiles list the knowledge and skill requirements for different positions and expected areas of learning and development.

The Member Development Programme is overseen by the Member Development Group. This is comprised of Members from Cabinet and a range of back bench Councillors from different committees to ensure any new learning needs are quickly noted and addressed including the Council's Monitoring Officer. A full programme of Induction and follow-up training and briefings are arranged for all Councillors. There are a mix of skills-based and knowledge-based sessions. There is a detailed process for inducting the newly-elected Cabinet Members. This includes the use of Peer Mentors for the Cabinet and the opportunity for all members to develop a bespoke personal development plan.

Cabinet Members, Committee Chairs and Deputies are offered the opportunity to attend the full Local Government Association (LGA) Leadership Academy Programmes which are designed specifically for councillors. Newly-elected councillors are offered the opportunity to attend introductory Leadership Academy residential weekends. There is a designated officer who co-ordinates the development programme and assesses training needs. Training is supplemented through weekly electronic Member Briefings, information from London Councils as well as the Council and LGA's suites of e-learning programmes.

All Scrutiny Committee members have training as part of their induction agendas and agreed specific training during the year to remain current and to address identified needs. Induction training was provided for newly appointed Councillors of all quasi-judicial boards, some of which was assessed.

The Council was re-accredited with the London Charter Plus for Member Development in September 2020. Charter Plus is a nationally recognised structured quality framework which assesses the processes, impact and effectiveness of member development. Following extensive desktop and interview assessments with councillors and chief officers, the Council were shown to have met Charter Plus criteria: commitment to councillor development and support, strategic approach to councillor development and that learning and development is effective in building councillor capacity.

An on-line Members' handbook (Members App) was introduced in February 2018 and has been regularly updated since. This is uploaded onto their iPads and provides easily updateable information on the councillor role, the Council and Borough, media and communications, Member learning, support and ward resources.

k) Communication and Engagement

The Council is committed to changing the way it consults and engage with residents. We want to ensure local communities are more involved in shaping the places in which they live and provide them with the opportunity to engage during all stages of service design and delivery.

In response to that commitment, in Summer 2020 a new consultation and engagement website, One Borough Voice, was launched. The new platform features a number of innovative tools beyond the conventional method of conducting surveys. These tools allow

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us to engage with residents in an interactive and creative way, encourage them to share their stories, experiences and maintain ongoing conversations about the issues that really matter to them, enabling shaping of services and policies and in some instances leading to local neighbourhood action.

The Council launched a new resident engagement and action initiative, the Citizens' Alliance Network in June 2020. Initially an online platform, this will grow into an online and face to face network operating across the borough, supporting residents to have more of a say in the things that matter to them, and supporting them to take action in their communities.

The Council have developed a great opportunity for local community groups to access grant funding for projects that will benefit their local area through NCIL (Neighbourhood Community Infrastructure Levy). This is an exciting and rare form of community funding which is genuinely participative, placing residents at the heart of the decision-making process with decisions on which of the applications receive funding being made by a panel made up of local residents who are identified via sortition.

l) Partnerships

In addition to the executive functions of the Health and Wellbeing Board, the Council utilises partnership boards, which are aligned to the borough manifesto targets and the priorities set out in the corporate plan. The partnership boards each have their own plans, identifying their aims to deliver these priorities and contribute to delivering the vision for the borough. They are responsible for monitoring performance, ensuring appropriate partnership representation and where relevant meeting legislative requirements. These boards are:

Health and Wellbeing Board – The Health Wellbeing Board brings together key health partners in order to deliver the priorities set out in the Health and Wellbeing strategy. It is chaired by the portfolio holder for Social Care and Health Integration and plays a driving role in ensuring residents lead healthy, independent lives and have choice over the care they receive.

The Council has worked with a range of NHS partners, including the Clinical Commissioning Group (CCG) to develop proposals to integrate further health and social care services. Key to this was work through our Integrated Care Partnership which brings together 3 neighbouring local authorities, 3 Clinical commissioning Groups and 2 NHS provider Trusts. As part of the devolution “ask” for London a proposal for an accountable care system has been put forward.

Community Safety Partnership - Together the partners address complex issues and have worked openly to develop and implement solutions to create a safer, stronger and more cohesive borough with reduced levels of crime.

Through the Community Safety Partnership the Council together with the other ‘responsible authorities’ (NHS, Police, Probation, LFCDA, MOPAC) discharged its responsibilities for reducing crime and disorder and making Barking and Dagenham a safer and stronger community.

m) The Borough Manifesto and the Barking and Dagenham Delivery Partnership

Borough Manifesto

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In February 2016, the Council's Independent Growth Commission published its final report, it included 109 recommendations to ensure improvements of outcomes for residents and to capitalise on the borough's growth opportunities. One such recommendation was to develop 'a borough manifesto setting out a shared vision for the borough and owned by residents, partners and key stakeholders in the borough'.

Consequently, Council officers began work in partnership with all local stakeholders on the development of '*Barking and Dagenham Together: The Borough Manifesto*'; a shared, place-based, 20-year vision for the borough, owned and delivered collectively and collaboratively by the Barking and Dagenham Delivery Partnership (BDDP). The Borough Manifesto sets the roadmap of what collectively the Council and partners need to deliver. Progress against the targets will be monitored by the BDDP.

The Manifesto was agreed by Cabinet in July 2017 and launched in the same month at an event hosted by Coventry University London. The launch was well attended by partners and other stakeholders. Partners fully supported the vision and targets set out in the manifesto and spoke about the need for everyone to play their part. The manifesto forms the top layer of the Council's strategic framework which informs all other strategies.

Barking and Dagenham Delivery Partnership

In parallel with the development of the Manifesto's vision, the Cabinet approved the establishment of the Barking and Dagenham Delivery Partnership (BDDP) in November 2016. The BDDP is comprised of local partners from across the public, private and third sectors, and will collectively be responsible for providing oversight, direction, and leadership in order to achieve the aspirations for the borough. BDDP meets on a quarterly basis and part of its role is to monitor and analyse progress towards delivering the Manifesto vision. Progress towards achieving the targets will be publicly reported on an annual basis.

Work is also underway to develop the partnership in order to enable it to deliver effectively. *Lankelly Chase Foundation* have funded Collaborate CIC to work with LBBD and in particular explore effective partnership working in Barking and Dagenham. The initial focus is on supporting the development of the delivery partnership with the aim of ensuring partners are working towards shared aims, that those aims are clearly articulated and understood, and that the relationships and infrastructure are ready for new forms of collaboration and place-based working. Developing effective 'place' based collaboration.

n) Schools

The governance of maintained Schools is the responsibility of appointed Governing Bodies. The Governing Body role involves setting, monitoring and evaluating progress toward achievement of strategic aims and objectives, whilst optimising their use of financial and other resources.

The Council's role is to champion children and intervene where necessary or alert the regional schools commissioner for academy schools e.g. where there are concerns about performance or safeguarding.

The November 2014 Ofsted inspection of the local authority confirmed that the Council knows the strengths and weaknesses of governing bodies well.

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The quality and performance of schools and governance has improved year on year in the borough and, as of March 2022, nearly 90% of schools are judged 'Good' or 'Outstanding' by Ofsted. This is above the national average. Governance and leadership arrangements are a key part of this judgment.

o) Counter Fraud

The Authority has a dedicated Counter Fraud team that follows the latest best practice including implementing the national counter fraud standards. Their work is underpinned by Council policies to promote and enforce fraud prevention and ensuring robust mechanisms are in place to acknowledge the risks of fraud, prevent its occurrence and pursue cases, apply appropriate sanctions and recover any losses through proceeds of crime legislation. The results of their work is reported quarterly to the Audit & Standards Committee.

p) Audit and Standards Committee

One function of the Audit and Standards Committee is to oversee and improve the Council's governance and regulation, assurance and risk management, fraud and corruption prevention, performance and compliance, sound financial management to achieve value for money and transparency and open government. The Audit and Standards Committee took over this function from the Public Accounts and Audit Select Committee in June 2018 and functions with broader terms of reference including standards and governance.

The Audit and Standards Committee has an annual work programme and during 2021/22 received reports on internal audit, counter fraud, risk management, external audit and the annual accounts, complaints against Councillors, information security and information governance.

q) Information Governance

The Chief Information Officer provides an annual report each spring for the Audit and Standards Committee. Training in information handling is a key priority with professional development of Councillors and officers an essential requirement, not least as a control mechanism to help prevent data breaches. Completion rates for training are monitored and form part of the staff annual appraisal process and staff are also provided with a link to a number of information governance policies that they must read as this was a recommendation required by the ICO following the audit.

Council staff have to undertake the annual mandatory data protection training. The updated training consists of 2 parts - Data Protection and ICT & Cyber Security training. As part of the training all staff must confirm that they have read the information governance policies.

There were 3 breaches self-reported to the Information Commissioner's Office in 2021/22 (the same as in 2020/21). In all cases the ICO was satisfied with the steps taken by the Council and as such no action was taken against the Council.

Section 3

Presents an opinion of the level of effectiveness and assurance of the Council's governance arrangements.

In the light of evidence reviewed in relation to 2021/22 it is confirmed that the Council's governance arrangements are fit for purpose, that the Council's values, ethical standards, laws and regulations are being complied with, that financial statements and other published performance information are accurate and reliable, and that human, financial, environmental and other resources are managed efficiently and effectively.

The Council continues the programme to transform the Borough and how the Council works. To achieve this, the Council will need to be innovative and efficient in-service delivery, adopting commercial practices where the business case supports this approach. The Council recognises that robust governance and embedded risk management processes will be fundamental to underpin the successful delivery of the programme. In addition, workforce policies are an essential element to bring about the cultural change required over the next four years. Accordingly, comprehensive programme management arrangements are operating, ensuring that risk management and governance structures continue to be fit for purpose, as part of the organisational change that is proposed and has been implemented. The Council was awarded the Gold Investors in People accreditation in March 2021 demonstrating our investment in and commitment to our staff.

Review of Effectiveness

The Council has responsibility for conducting, at least annually, a review of the effectiveness of its governance framework including the system of internal control. The opinion is informed by a range of evidence, both internal and external, including: the work of the Senior Leadership Team and Senior Managers responsible for the development and maintenance of the governance environment; the Head of Assurance's annual IA report; comments made by the external auditors; and comments by other review agencies and inspectorates.

For this Governance Statement, the Strategic, Operational/Commissioning Directors and senior managers were invited to complete standard statements addressing governance issues in their areas. These were collated, with observations and recommendations and presented to the Assurance Board, for their comments and feedback. This ensured that the full span of the Council's management team was consulted.

One of the functions of the Audit and Standards Committee to oversee and improve the Council's governance and regulation, assurance and risk management, fraud and corruption prevention, performance and compliance, sound financial management to achieve value for money; and transparency and open government.

Audit and Counter Fraud Reports are presented to Audit and Standards Committee periodically to assist it in undertaking these functions.

As part of the Head of Assurance's annual report, an opinion was given on the Council's internal control framework. The Head of Assurance drew upon a wide range of assurance

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sources to help inform this opinion, including testing of the key controls in the Council's major financial systems and the wider programme of audit and corporate counter fraud work. The Head of Assurance reported the opinion that based on the audit work undertaken their conclusion was that the organisation's control framework is operating generally satisfactory with some improvements required.

It is a statutory requirement that the Council must "undertake an effective Internal Audit to evaluate the effectiveness of its risk management, control and governance processes, taking into account public sector internal auditing standards or guidance".

The 2021/22 Internal Audit Plan, approved by the Audit and Standards Committee in April 2021, included 52 audits consisting of 41 risk and compliance audits, 10 schools and a follow-up project of prior-year school work. The same number of audits were delivered, although five were deleted/deferred and five added, with reasons for variations in the plan being reported quarterly to the Audit and Standards Committee.

Internal Audit work was performed in accordance with the Council's Internal Audit Charter and Strategy in accordance with the Public Sector Internal Audit Standards.

Two review was issued in 2021/22 with a 'No Assurance' opinion and 11 audits whereby a 'Limited Assurance' audit opinion was given, these are listed below and all high risk findings were reported to the Audit and Standards Committee during the year:

- Subletting Leaseholders – No Assurance
- Housing Repairs and Maintenance – No Assurance
- Temporary Staffing – Limited Assurance
- Accounts Receivable – Limited Assurance
- Council Tax – Limited Assurance
- Procurement Cards – Limited Assurance
- Public Health Internal Commissioning – Limited Assurance
- Investment Strategy – Limited Assurance
- CCTV Operation – Limited Assurance
- Parking Legislation Review – Limited Assurance
- Accuserv – Limited Assurance
- Brexit & Covid Impact – Limited Assurance
- Mandatory Training – Limited Assurance

All of these audits are subject to robust follow-up of the high-risk findings with corroborating evidence of control improvements required. Updates are reported to the Audit and Standards Committee periodically.

The Council's Monitoring Officer has a responsibility under the Local Government and Housing Act 1989 to maintain and ensure consistent lawful processes and decision making and that arrangements secure effective and efficient working of the Council, its meetings, committees and working groups with the required officer support. They report that they are not aware of any specific governance concerns for the period.

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Complaints

Ombudsman

During the period there were 22 complaints referred to the Council by the Ombudsman with 19 that were upheld. Comparative figures for 2020/21 and 2019/20 are 12 complaints (11 upheld) and 15 complaints (13 upheld) respectively.

Complaints by the Public

Complaints are recorded and reported on a calendar year basis. During 2021 there were 4,602 complaints received with 1,659 of these being upheld. Comparative figures for 2020 and 2019 are 2,962 complaints (1,428 upheld) and 3,566 (2,066 upheld) respectively.

Section 4

Sets out any significant governance issues that need to be addressed and how any issues from the previous years' governance statement have been resolved.

Previous Year 2020-21

The 2020-21 AGS had identified the following themes:

- Impact of Covid-19;
- CIPFA Financial Management Code;
- Staffing; and
- Statement of Accounts

Progress against these challenges is detailed below:

Impact of Covid-19

This remains a headline governance challenge – see below.

CIPFA Financial Management Code

This remains a headline governance challenge – see below.

Staffing

This remains a headline governance challenge – see below.

Statement of Accounts

This remains a headline governance challenge – see below.

Headline Governance Challenges from 2021/22

Impact of Covid-19

During 2021/22 the COVID-19 pandemic has continued to affect us all; our residents, communities, businesses, partners, staff and voluntary/community organisations.

The Council has encountered unprecedented demands on its services since March 2020 as a result of the COVID-19 pandemic. The COVID-19 impact of increased demand for services, lost revenue from income sources and the temporary closure of revenue generating facilities is likely to have a lasting effect. The financial position of the council has proved resilient throughout COVID-19. The Government provided significant amounts of grant funding during 2020/21 and 2021/22 and provided a guarantee scheme for reductions in budgeted income.

However, from 2022/23, the government will not provide the Council with any further specific COVID-19 financial support to mitigate the additional costs and reduced income experienced as a result of the pandemic and expect the Council to deliver services within the usual budget provisions.

It is clear that the impact of COVID-19 is also affecting the local community. In particular, the rate of unemployment within the Borough is now the highest nationally and the end of the furlough scheme increases the risk that unemployment and poverty will increase with associated mental and physical needs that require support from the Council. The impact of COVID-19 has also been felt in Children's Care and Support where there has been an increase in the number and complexity of cases. Additional social workers have been needed to ensure children are protected from harm and there has also been an increase in the numbers of specialist placements required. This has resulted in increased market prices.

The scale and extent of the pandemic's impact in the longer term is unknown but is very much part of the financial planning over the next few years. This may include long term changes in behaviour for travelling around the borough and London, increased use of online services reducing footfall on our high streets, long term impact on those forced into financial hardship, and the lasting impacts on our children and young people for their education and emotional wellbeing.

Further details of the Council's approach to Covid recovery is set out in the Corporate Plan and Medium Term Financial Strategy.

Financial Management Code

A key goal of the FM Code is to improve the financial resilience of organisations by embedding enhanced standards of financial management. The impact of COVID-19 has tested that financial resilience in 2020/21 and 2021/22 and will continue to do so in coming years. There are six underlying principles by which local authorities should be guided in managing their finances and the specific standards that we should, as a minimum, seek to achieve.

- Organisational leadership – demonstrating a clear strategic direction based on a vision in which financial management is embedded into organisational culture.
- Accountability – based on medium-term financial planning that drives the annual budget process supported by effective risk management, quality supporting data and whole life costs.

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- Financial management is undertaken with transparency at its core using consistent, meaningful and understandable data, reported frequently with evidence of periodic officer action and elected member decision making.
- Adherence to professional standards is promoted by the leadership team and is evidenced.
- Sources of assurance are recognised as an effective tool mainstreamed into financial management, including political scrutiny and the results of external audit, internal audit and inspection.
- The long-term sustainability of local services is at the heart of all financial management processes and is evidenced by prudent use of public resources.

The Chief Financial Officer has indicated that the Council's financial arrangements partially conform to the governance requirements of the FM Code. A full review of compliance against the Code has not taken place and this therefore remains a headline governance item.

Staffing

As in previous years there again appears to be pressure in terms of recruitment and retention of specialised staff. This challenge is not exclusive to the Borough and illustrates the point that unless the overall employment proposition is competitive and attractive, the churn inevitably leads to valuable technical skills and organisational knowledge being lost to the organisation. Periods of radical change can be unsettling, and leadership is more essential than ever. The ongoing Covid-19 pandemic and associated impact on ways of life have vastly reduced mobility and made recruitment into specialist positions more difficult.

The Council has however achieved Gold accreditation from 'Investors in People' last year and was recognised in 2018 by the LGC as 'Council of the Year' in relation to the ambitious change programme particularly its design and implementation. Such recognition ensures the council's reputation is evidenced across the sector and should also attract employees. The Council also undertakes regular staff 'temperature checks' These regular staff surveys are a really important way of finding out how staff are feeling about working for LBBB, what we are doing well and what we could do better. They give us invaluable feedback to help us improve how we manage, support and engage with all our employees.

The issue of having sufficient competent well performing staff is key to sound governance. Once experienced staff have left, they may prove to be difficult to replace in times of upheaval and financial uncertainty.

Statement of Accounts

The preparation of timely, high-quality accounts is a key component of a system of good governance. The Council's external auditors, BDO, reported in their Audit Completion Report for 2018/19 that there had been significant challenges to the completion of their work, particularly with regard to the completeness and quality of the draft financial statements and supporting working papers.

The learning taken from the results of the 2018/19 Group Accounts audit has put the Council on a better footing for future years' work and progress against the action plan will improve associated systems of governance. The 2018/19 Statement of Accounts however remains the most recently signed off. Significant efforts were made by the Council to learn from previous experience and the 2019/20 accounts were published by 31st August 2020 in accordance with amended legislation but have not yet been signed off by BDO.

My Place Compliance

The Council self-referred to the Regulator of Social Housing in November 2021 following a report that led My Place to believe that they had not been meeting required standards relating to building safety and statutory health and safety compliance. The Regulator assessed the self-referral and found that the borough had breached part 1.2 of the Home Standard and as a consequence of this breach there was the potential for serious detriment to the Council's tenants.

My Place accepted this and has sought to redress these failings over the past year. The Council committed to achieving and maintaining full compliance by the end of August 2023. At the same time, My Place resolved to rebuild our housing management service with an emphasis on both resident and building safety and to improve services more widely to residents.

The service improvement plan is designed to be delivered in two phases. The first phase related to immediate response to procure and provide appropriate services and professionals to deliver the initial service recovery plan. The aim was to demonstrate compliance with both legislative and Consumer standards requirements by the end of August 2023. The second phase of the improvement design is a longer-term plan to transform services. This phase will be implemented over a two to three-year timeframe and will include a full-service restructure.

Section 5

The Conclusion – a commitment to monitoring implementation for the next review by the Leader of the Council and the Chief Executive

This statement is intended to provide reasonable assurance. It is based on the evidence available. It is stressed that no system of control can provide absolute assurance, and in a period of transformation and transition to a new delivery model, items may be misstated or be of varying accuracy. As a result, the processes operate to carry out reviews and the forums of Audit and Standards Committee and the Assurance Group receive and monitor performance of the Council's Governance Framework. Looking forward the Council's new Scrutiny arrangements will focus on key risks which will dovetail with the AGS.

We have been advised on the implications of the result of the review of the effectiveness of the governance framework and the ongoing work to ensure continuous improvement of the systems is in place.

We look forward to working more closely with our partners and all organisations in the community, public, private and voluntary sectors to strengthen our local communities and increase prosperity. This year sees a period of transition to the Council's traded companies.

Where issues have been identified in preparation of this report we will ensure that they are effectively addressed and we will monitor their improvement as part of the next annual review.

Signed:

Signed:



Councillor Dominic Twomey
Council Leader
16 December 2025

Fiona Taylor
Chief Executive
16 December 2025

GLOSSARY OF TERMS

Term	Definition
Accounting Policies	The rules and practices adopted by the Council that dictate how transactions and events are shown or costed.
Accruals	Amounts included in the accounts to cover income and expenditure attributable to the financial year, but for which payment had not been received or made as at 31 March.
Actuarial Valuation	A review carried out every three years by the actuary on the assets and liabilities of the Pension Fund. The actuary reports to the Fund's trustees on the financial position and recommended employer's contribution rates. The next actuarial review will be carried out at the end of financial year 2018/19 and the new rates will be applied from April 2020.
Balance Sheet	The Council's balance sheet presents the authority's financial position, i.e., its net resources, at 31 March. The balance sheet is composed of two main balancing parts: its net assets and its total reserves.
Beacon Properties	A sampling technique for valuing the Council's social housing based on the value of properties assuming vacant possession. The Beacon method is used for no other purpose except the special circumstances of the HRA valuation but is an efficient method of arriving at a representative valuation which enables values to be attributed to the whole of the Council's housing stock.
Budget	A forecast of the Council's planned expenditure. The level of the Council Tax is set by reference to detailed revenue budgets. Budgets are reviewed during the financial year to take account of pay and price changes, and other factors affecting the level or cost of services.
Capital Expenditure	Expenditure on the acquisition or enhancement of assets that are of benefit to the Council over a period of more than one year, e.g., buildings and land. Other examples include payments of grants and financial assistance to third parties, and expenditure that is classified as capital following a Ministerial direction, e.g., redundancy costs. (See also REFCUS below).
Capital Adjustment Account	A capital reserve that reflects the difference between the costs of fixed assets consumed and the capital financing set aside to pay for them. This is an accounting reserve which is not backed by cash and does not represent resources available to fund future capital expenditure.
Capital Receipts	Income received from the sale of land, buildings and other capital assets.
Central Support Services	Services that are provided by the administrative and professional service groups that support all the Council's services. They include

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Term	Definition
	financial, legal, personnel, IT, property and general administrative support.
Collection Fund	A separate account that discloses the income and expenditure relating to Council Tax and National Non-Domestic Rates. The Fund and the taxes that form its basis have a significant impact on the level of resources available to both the Council and its preceptors (e.g., The Greater London Authority).
Community Assets	A class of fixed assets that are expected to be held by the Council in perpetuity. Examples include parks, historic buildings and works of art.
Comprehensive Income & Expenditure Statement	A statement showing the accounting cost in the year of providing services in accordance with generally accepted accounting practices, rather than the amount to be funded from taxation. The Council raises taxation to cover expenditure in accordance with regulations; this may be different from the accounting cost. The taxation position is shown in the Movement in Reserves Statement.
Council Tax	A local taxation system used in England, Scotland and Wales. It is a tax on domestic property which was introduced in 1993. Each property is assigned one of eight bands (A to H) based on property value, and the tax is set as a fixed amount for each band. Council Tax is collected by the Council (the collecting authority). However, it may consist of components (precepts) levied and redistributed to other agencies or authorities (each known as a precepting authority, e.g., the Greater London Authority).
Council Tax Base	The number of Band D equivalent dwellings in the Borough. To calculate the Tax Base, the number of dwellings in each Council Tax band is adjusted to take account of any discounts, premiums or exemptions. The resulting figure for each band is then multiplied by its pro-portion relative to Band D (from 6/9 for Band A to 18/9 for Band H) and the total across all eight bands is calculated. The Tax Base is used to determine the level of Council Tax the Council charges each dwelling.
Council Tax Requirement	The amount of money the Council needs to raise from Council Tax to fund annual spending once Government funding and other sources of income are deducted.
Creditors	Amounts owed by the Council to suppliers for goods received or services provided before the end of the accounting period but for which payments have not been made by the end of that accounting period.
Debtors	Amounts owed to the Council for services provided before the end of the accounting period but for which payments have not been received by the end of that accounting period.

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Term	Definition
Deferred Liabilities	Sums owed to creditors that are not due for payment for at least one year. They are carried as a liability on the balance sheet, alongside other long-term debt obligations, until they are paid.
Defined Benefit Scheme	<p>A type of pension plan in which the employer promises a specified pension payment, lump-sum (or combination thereof) on retirement that is predetermined by a formula based on the employee's earnings history, tenure of service and age, rather than depending directly on individual investment returns.</p> <p>A defined benefit plan is 'defined' in the sense that the benefit formula is defined and known in advance. The Council's Pension Scheme offers defined benefits for all its members.</p>
Depreciation	The loss in value of an asset due to age, wear and tear, deterioration or obsolescence.
Earmarked Reserves	Reserves set aside for a specific purpose, particular service or identified risk.
Finance Lease	<p>A funding arrangement where:</p> <ul style="list-style-type: none"> • The lessee (the Council) will select an asset (e.g., equipment, vehicle, software); • The lessor (typically a finance company) will purchase that asset; • The Council will have use of that asset during the lease and pay rent for it; • The lessor will recover a large part or all of the cost of the asset plus earn interest from the rentals paid by the Council; • The Council may have the option to acquire ownership of the asset at the end of the rental period.
General Fund	The main revenue fund from which the day-to-day costs of most services is met. The Council is required to maintain other Funds, e.g. the Housing Revenue Account, the Collection Fund and the Pension Fund. The accumulated credit balance on the General Fund Reserve is the excess of income over expenditure after adjusting for movements to and from reserves.
Government Grants	Government supports the Council's general revenue expenditure through Revenue Support Grant (RSG), a grant given to local authorities which can be used to finance revenue expenditure on any service. The amount of RSG to be provided to authorities is set out in the annual local government finance settlement. RSG is being phased out and will cease entirely by 2020.

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Term	Definition
	In addition, specific Government grants are distributed outside the settlement. The basis of the distribution varies from grant to grant. For non ring- fenced grants there are no restrictions on what Councils can spend the money on. Where a specific grant is ring-fenced the expenditure is controlled to fund a particular service that is a national priority. For example, funding for schools is paid through the Dedicated Schools Grant, administered by the Department for Education.
Gross Expenditure	The total cost of providing the Council's services before deducting income from Government grants, or fees and charges for services.
Heritage Assets	Assets that are intended to be preserved in trust for future generations because of their cultural, environmental or historical associations. They are held by the Council in pursuit of its overall objectives in relation to the maintenance of heritage.
Historic Cost	A measure of value used in accounting in which the price of an asset on the Balance Sheet is based on its nominal or original cost as opposed to its current or fair value.
Housing Revenue Account (HRA)	The HRA specifically accounts for spending and income relating to the management and maintenance of the Council-owned housing stock. By law it must be kept separate from other Council accounts. The HRA is self-financing and receives no income and incurs no expenditure through the Council Tax. The main sources of HRA income are rents and charges for services and facilities.
Impairment	The permanent decline in the value of an asset. Impairment of assets is the diminishing in quality, strength, amount, or value of an asset. It is an accounting estimate of changes in value relating to the consumption of assets.
Infrastructure Assets	Assets that provide the platform for economic and social activity in the Borough, for example, roads, bridges and footpaths.
Interest	The amount received or paid for the use of a sum of money when it is invested or borrowed and typically expressed as an annual percentage rate.
Inventories	The amounts of unused or un-consumed goods held in expectation of future use within the following year. Inventory stocks are valued at the end of each financial year and carried forward to be matched to their use or consumption in the following year.
Investment Properties	The Council's interest in land and/or buildings which are held for their investment potential and rental income, rather than being occupied and used to help deliver services.
Levies	Payments that the Council is required to pay to other bodies. The levying bodies are:

GLOSSARY OF TERMS

Term	Definition
	<ul style="list-style-type: none"> • Lee Valley Regional Park Authority • London Pension Fund Authority • East London Waste Authority • Environment Agency
Long Term Debtors	Debtors who are not expected or required to pay what they owe soon. In some cases, by agreement, it may be many years before the Council receives full payment from certain debtors (e.g., deferred receipts, mortgages).
Minimum Revenue Provision	How capital expenditure which is financed by borrowing or credit arrangements is paid for by Council Tax payers. The Council is required each year to set aside some of its revenue income as provision for this debt.
Movement in Reserves Statement	A statement showing the movement in the year on the different reserves held by the Council, analysed into 'Usable Reserves' (i.e. those that can be applied to fund expenditure or reduce local taxation) and other 'Unusable Reserves' (e.g. the Capital Adjustment Account; Revaluation Reserve; Pension Reserve).
National Non-Domestic Rates (NNDR)	Non-Domestic Rates, or business rates, collected by the Council are the way that those who occupy non-domestic property contribute towards the cost of local services. Under the business rates retention arrangements introduced from 1st April 2013, authorities keep a proportion of the business rates paid locally. This provides a direct financial incentive for authorities to work with local businesses to create a favourable local environment for growth since authorities will benefit from growth in business rates revenues. The money, together with revenue from Council Tax payers, Revenue Support Grant provided by the Government and certain other sums, is used to pay for the services provided by the Council.
Net Book Value	The amount at which the Council records an asset in its Balance Sheet. Net book value is calculated as the original cost of an asset, minus any accumulated depreciation, accumulated depletion, accumulated amortization, and accumulated impairment.
Net Expenditure	Total gross expenditure less income due to the Council. The Expenditure and Funding Analysis included in the financial statements shows for each of the Council's services a comparison of the net expenditure and the net charge against Council Tax.
Net Realisable Value (NRV)	The value of an asset that can be realized upon sale or disposal, less a reasonable estimate of the costs associated with either the eventual sale or the disposal of the asset in question. NRV is used to apply generally accepted accounting principles to accounting transactions.
Non-Current Assets	Tangible assets that yield benefits to the Council and the communities it serves for a period of more than one year, e.g., property, plant and equipment

GLOSSARY OF TERMS

Term	Definition
Operating Lease	The rental of an asset from a lessor under terms that do not transfer ownership of the asset to the Council. During the rental period, the Council typically has unrestricted use of the asset, but is responsible for the condition of the asset at the end of the lease, when it is returned to the lessor.
Operational Assets	Long-lived assets held, occupied, used or consumed by the Council in the normal delivery of services. They are not held for resale, investment or disposal.
Past Service Costs	The term used to describe the change in a defined benefit obligation for employee service in prior periods, arising because of changes to plan arrangements in the current period.
Post Balance Sheet Events	Events, both favourable and unfavourable, which occur between the Balance Sheet date and the date on which the Statement of Accounts is signed.
Precept	A charge made on the Council's Collection Fund by precepting authorities such as the Greater London Authority. The sums paid over to the precepting authorities are collected as part of the annual Council Tax from households in the Borough.
Prior Year Adjustment	If a material error is discovered in a previous year's financial statements that have already been signed off, a prior year adjustment is necessary to correct the error. Also, a note must be included with the financial statements to explain the nature of the error and its impact on the financial performance reported in the affected period.
Private Finance Initiative (PFI)	The private finance initiative (PFI) is a procurement method which uses private sector investment to deliver public sector infrastructure and/or services according to a specification defined by the Council. Because of subsequent changes in accounting conventions, assets acquired under a PFI scheme are now shown on the Balance Sheet.
Provision	An amount set aside for liabilities and losses which are likely to be incurred but where the exact amount and date on which it will arise is uncertain.
Rateable Value	The Valuation Office (an executive agency sponsored by HMRC) assesses the rateable value of individual non-domestic properties. Business rate bills are calculated by multiplying the rateable value by the NNDR poundage set by the Government for the year.
Revenue Expenditure Funded from Capital Under Statute (REFCUS)	Expenditure incurred during the year that may be capitalised under statutory provisions but that does not result in the creation of a non-current asset. The full cost is charged to the relevant service in the Comprehensive Income & Expenditure Statement but then reversed out through the Movement in Reserves Statement to ensure that there is no effect on the revenue accounts.
Related Party Transaction	The Council is required to disclose material transactions with related parties. Related parties are bodies or individuals that have the

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Term	Definition
	<p>potential to control or influence the Council, or to be controlled or influenced by the Council. Disclosure of these transactions allow readers to assess the extent to which the Council might have been constrained in its ability to operate independently or might have secured the ability to limit another party's ability to bargain freely with the Council.</p> <p>Members and Senior Officers of the Council are required to declare if they have entered into any such transactions and any relationships of significant influence with any organisations associated with the Council.</p>
Reserves	The Council's reserves fall into two categories. The 'unearmarked' reserve is the balance on the General Fund. An 'earmarked' reserve is an amount set aside in the Council's accounts for specific purposes.
Revaluation Reserve	A reserve that records unrealised net gains on Council assets arising from periodic revaluations.
Revenue Balances	These reserves represent surplus balances that can be used in the future. Some balances can only be used to meet future expenditure in a particular account, such as the Housing Revenue Account.
Revenue Expenditure	Day-to-day payments on the running of Council services, such as salaries and wages, heating, lighting, transport and charges for the use of assets.
Revenue Support Grant (RSG)	A general grant paid by the Government to Councils towards the costs of services, distributed via a formula. RSG is being phased out, and by 2020 will have been scrapped altogether.
Service Level Agreement (SLA)	Written agreements between providers of Council support services (e.g., Finance, Human Resources) and users. Each SLA specifies the support service to be provided, including timings and frequencies, the charges to be made and the period for which the agreement will run.
Surplus Assets	Assets that are not directly employed, used or consumed in the delivery of services. Examples include investment properties and assets that are surplus to requirements, pending sale, redevelopment or disposal.
Trading Accounts	Accounts that summarise the transactions of those Council services operating on a 'trading' basis and are financed by charges made to recipients of their services.
Transfer Value	A payment made by one pension scheme to another when a member changes employment to enable the receiving pension scheme to fund the member's defined benefits on retirement.
Valuation Band	For the purposes of calculating Council Tax, all domestic properties in the Borough are analysed over eight Valuation Bands as specified in the Local Government Finance Act 1992.

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	<p>In England the Council Tax Valuation Bands are as follows:</p> <table border="1" style="width: 100%; border-collapse: collapse;"> <thead> <tr> <th style="text-align: left;">Band</th> <th style="text-align: left;">Value (relative to 1991 prices)</th> <th style="text-align: left;">Ratio</th> <th style="text-align: left;">Ratio as %</th> </tr> </thead> <tbody> <tr> <td>A</td> <td>up to £40,000</td> <td>6/9</td> <td>67%</td> </tr> <tr> <td>B</td> <td>£40,001 to £52,000</td> <td>7/9</td> <td>78%</td> </tr> <tr> <td>C</td> <td>£52,001 to £68,000</td> <td>8/9</td> <td>89%</td> </tr> <tr> <td>D</td> <td>£68,001 to £88,000</td> <td>9/9</td> <td>100%</td> </tr> <tr> <td>E</td> <td>£88,001 to £120,000</td> <td>11/9</td> <td>122%</td> </tr> <tr> <td>F</td> <td>£120,001 to £160,000</td> <td>13/9</td> <td>144%</td> </tr> <tr> <td>G</td> <td>£160,001 to £320,000</td> <td>15/9</td> <td>167%</td> </tr> <tr> <td>H</td> <td>£320,001 and above</td> <td>18/9</td> <td>200%</td> </tr> </tbody> </table>	Band	Value (relative to 1991 prices)	Ratio	Ratio as %	A	up to £40,000	6/9	67%	B	£40,001 to £52,000	7/9	78%	C	£52,001 to £68,000	8/9	89%	D	£68,001 to £88,000	9/9	100%	E	£88,001 to £120,000	11/9	122%	F	£120,001 to £160,000	13/9	144%	G	£160,001 to £320,000	15/9	167%	H	£320,001 and above	18/9	200%
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