

Statement of Accounts 2024-2025

**Barking &
Dagenham**



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Chair's Approval of Statement of Accounts

This is the Annual Financial Report, incorporating the Statement of Accounts with all audit activities completed. The Audit and Risk Committee of the London Borough of Barking and Dagenham at its meeting on 18 February 2026 authorised the Chair to approve the Statement of Accounts.

A handwritten signature in black ink, appearing to be 'Jack Shaw', written in a cursive style.

Councillor Jack Shaw

Chair of Audit and Risk Committee

Date: 24 February 2026

NARRATIVE REPORT

Chief Officers Introduction

Barking and Dagenham is one of the most exciting and fastest growing boroughs in London. The Council have the opportunity of a lifetime to grow the borough and the community despite challenges.

The 2024/25 financial year saw the continuation of the challenging economic and financial environment that the Council had operated in the past couple of years. There has been a cost-of-living crisis caused by significant increases in interest rates and inflationary pressure which has led to increased demand for council services, that resulted in a material impact on the Council's finances. Despite these challenges, the Council invested £5.6m to support the most vulnerable within the borough through this crisis.

This report includes the financial performance of the various areas with the Council such as the General Fund, the Housing Revenue Account, Dedicated Schools Grant, Capital and the Pension Fund. They will highlight the challenges the Council has had to deal with in this financial year and the impact it has had on the Council's finances.

The Council's consistent scrutiny on financial management, in line with the medium-term financial strategy (MTFS) and programme to deliver savings enabled it to mitigate against the financial challenges and manage the financial resources more effectively. The Council has ended the year with a deficit of £1.016m and maintained earmarked reserves at about £143m, even in the current economic landscape. Capital investment for the financial year was about £236m.

Looking ahead to 2025/26, the Council has set a balanced budget and continues its commitment to investment through an ambitious capital programme in line with the Council's Investment and Acquisition Strategy. In February 2025, the Council Assembly agreed its 2025/26 budget. As part of the approval of the budget, the Assembly agreed to increase Council Tax by 4.99% (2.99% for general spending and a 2% Adult Social Care Precept) which is the highest increase that can be put through without a local referendum.

The Council will continue to pursue initiatives that will deliver additional income and financial savings to bridge the gap in the Medium-Term Financial Strategy. The demand for many services continues to grow as a result of a cost-of-living crisis at the same time the cost of delivering those services also increases. The Council is focused on delivering services in a financially sustainable manner, working with residents, businesses, and partners to deliver our priorities for Barking and Dagenham that are set out in the Corporate Plan.



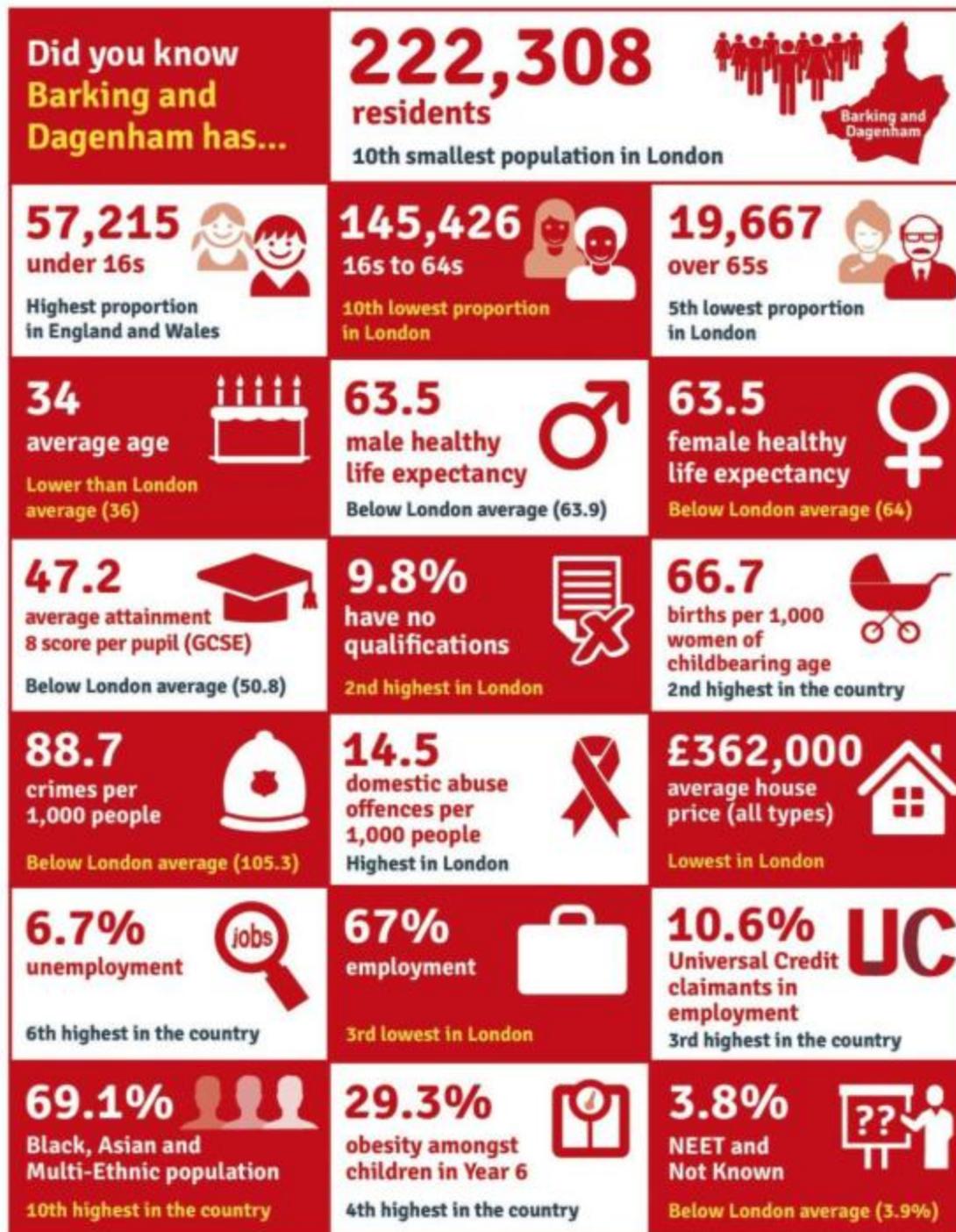
Richard Harbord

Strategic Director of Resources (Section 151 officer)

Date: 24 February 2026

NARRATIVE REPORT

About The Borough



NARRATIVE REPORT

The Council

The Borough consists of 19 wards, an additional two wards from 2021 following a review of electoral wards by the Local Government Boundary Commission for England. During 2023-24, all 51 Councillors were from the Labour Party.

The Council operates with a Leader and Cabinet. During 2024-25 there were 10 Cabinet members, including the Leader and two Deputy Leaders.

The Council has a statutory duty to set a balanced budget, and this underwent scrutiny via the Overview and Scrutiny Committee December 2024. Thereafter the Council's Medium-Term Financial Plan, Capital Strategy, HRA Business Plan and Treasury Management Strategy were all approved by Full Council in February 2025.

The Council's management is led by the Executive Team, which during 2024/25 Comprised:

- Chief Executive
- Strategic Director, Inclusive Growth and Place
- Strategic Director, Housing, Environment and Communities
- Strategic Director, Children's & Adults
- Strategic Director Resources (Section 151 Officer)
- Director of Strategy

Each of these senior officers oversees the strategic management of service areas managed by commissioning directors, operational directors and heads of service. The Council employs over 2,000 employees.

Performance against planned activity and budgets is reported quarterly at Corporate Performance Group (made up of the Strategic Leadership Team), and Cabinet, and to the Overview and Scrutiny Committee every six months.

Financial Performance 2024/25

General Fund

The Council's General Fund final budget for 2024/25 was £221.745m. The 2024/25 outturn position is £220.729m, resulting in a surplus of £1.016m transferred to General Reserve.

	Revised Budget £m	Actual £m	Variance £m
People & Resilience	166.495	171.889	5.394
Resources	18.411	14.124	(4.287)
HR & OD	0.676	0.471	(0.205)
Strategy	3.433	2.711	(0.722)
Inclusive Growth	3.049	2.522	(0.526)
Housing, Environment & Communities	34.650	35.928	1.278
Sub-Total Directorates	226.714	227.646	0.931
Central Expenses	13.708	4.300	(9.408)
Dividends Income	(10.390)	(7.500)	2.890
Treasury Management	3.636	1.401	(2.235)
MRP	(27.047)	(24.282)	2.765
Levies Paid	16.246	14.685	(1.560)

NARRATIVE REPORT

	Revised Budget £m	Actual £m	Variance £m
Sub-Total Corporate Expenses	(3.847)	(11.395)	(7.548)
IAS	(1.122)	(1.122)	0.000
General Fund I&E	221.745	215.128	(6.617)
Core Funding	(221.745)	(216.144)	5.601
NET GENERAL FUND I&E	0.000	(1.016)	(1.016)

Dedicated Schools Grant

The Dedicated Schools Grant (DSG) is reporting an overall overspend of £5.183m. This is driven by an overspend of £6.595m and £0.097m on High Needs & Central block respectively. This is mitigated by an underspend of £1.509m in the Early years block. An in-year adjustment of £1.305m was applied to the DSG reserves for transactions agreed to be funded from reserves.

The DSG reserve position is shown below:

Dedicated schools Grant Budget	Funding £'m	Actual £'m	Variance £'m
Schools Block (ISB)	201.698	201.698	0.000
Central Services Block	2.153	2.250	0.097
High Needs Block	51.567	58.162	6.595
Early Years Block	30.790	29.281	(1.509)
2024/25 Outturn	286.208	291.391	5.183
DSG reserves Brought forward			(7.955)
Net (loans/falling rolls/split sites)			1.305
Transfer			0.2
DSG Reserve Balance as at 31 March 2025			(1.267)

An assumed clawback of £0.920m relating to the underspend on under-2-year-old early years funding is expected, subject to confirmation by the Department for Education in July 2025. This anticipated adjustment is not reflected in the DSG balance carried forward as at 31 March 2025.

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Housing Revenue Account

The Housing Revenue Account (HRA) outturn position for 2024/25 showed an underspend of £10.634m. This underspend will be transferred to the HRA reserve.

	Budget £m	Actual £m	Variance £m
Housing Management	52.039	46.752	(5.287)
Repairs & Maintenance	25.365	26.153	0.788
Capital Financing Costs	24.688	24.688	0.000
Other Costs	17.910	17.324	(0.586)
Total Expenditure	120.002	114.917	(5.085)
Dwelling Rents	(96.750)	(98.619)	(1.870)
Service Charges	(24.375)	(27.251)	(2.877)
Other Income	(1.077)	(2.400)	(1.323)
Total Income	(122.202)	(128.272)	(6.069)
Total Net (Surplus)/Deficit	(2.200)	(13.354)	(11.154)
Transfer to/(from) HRA reserves	2.200	13.354	11.154
HOUSING REVENUE ACCOUNT	0.000	0.000	0.000

Reserves And Balances

The overall reserves and balances position is shown in the table below.

Reserve	Opening Balance £'m	In Year Movement £'m	Closing Balance £'m
General Reserves	(13.853)	(1.016)	(14.869)
Budget Support Reserve	(15.398)	(16.629)	(32.027)
Non Ring-Fenced Reserves	(16.639)	0.052	(16.587)
Ring-fenced Reserves	(25.531)	(0.152)	(25.682)
PFI Reserves	(14.047)	0.170	(13.877)
Levy Funding Reserve	(7.560)	0.000	(7.560)
Sub total	(93.028)	(17.574)	(110.602)
IAS & Hotel Reserves	(33.957)	13.924	(20.033)
HRA Reserves	(31.349)	(19.280)	(50.629)
Schools Reserves	(21.469)	12.115	(9.354)
Capital Reserves	(88.223)	35.202	(53.021)
Total Reserves	(268.026)	24.387	(243.639)

Capital Programme

The final Capital Programme budget for 2024/25 was £266.695m and the final outturn was £235.554m. The majority of the spend was allocated between Investment and Acquisition (IAS) (£181m), the General Fund (£37.142m) and the HRA (£17.1m). The table below shows a summary of Capital expenditure:

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2024/25 Capital Programme	Budget £m	Actual £m	Variance	
			£m	%
General Fund	56.236	37.142	(19.094)	(33.95%)
Housing Revenue Account	28.704	17.116	(11.588)	(40.37%)
IAS	181.756	181.296	(0.460)	(0.25%)
Total	266.696	235.554	(31.142)	(11.68%)

The below table shows how the capital spend was financed:

2024/25 Capital Programme Funding	General Fund	HRA	IAS	Total
Grant	27.849	0.000	0.900	28.749
CIL	0.310	0.000	0.232	0.542
S106	0.130	0.000	-0.041	0.089
MRR	1.222	12.560	0.000	13.782
RCCO	4.072	4.338	0.000	8.410
Capital Receipts	0.000	0.218	0.000	0.218
Borrowing	5.446	0.000	180.205	185.651
TOTAL	39.029	17.116	181.296	237.441

Pension Fund Account

The Fund's investment return in 2024/25 was 5.01%, 1.2% lower than the benchmark return. The 3 year return was 4.86% (1.69% below benchmark) and the 5 year return was 9.49% (0.44% lower than benchmark). However, based upon independent data the Fund outperformed the Local Authority Average over 1, 3 and 5 years - performing in the top decile (10% of Funds).

The Fund advised by Hymans Robertson has continued to implement changes to the asset allocation, with significant increases being made to UK Property allocation, the hedge fund mandate has been wound up and a review of the active Global equity manager directly contracted by the Fund.

Around 30% of assets are managed through the London Collective Investment Vehicle (LCIV) and this will need to increase substantially to meet Government pooling requirements.

Barnett Waddingham are the Fund actuary. The last actuarial valuation was at 31 March 2022 and a new actuarial valuation is being undertaken this year. Any changes to the Pension Fund surplus or deficit is largely attributable to assumptions made by the actuary in relation to inflation, investment returns, salary increases and demographic changes. These will all be totally revised as part of the 2025 actuarial valuation.

Future Outlook

Medium Term Financial Strategy – General Fund

The Council has a medium-term financial strategy (MTFS) which is reviewed every year in July and Autumn. The first year of the strategy is the basis for the coming year's budget which is approved by February.

The current MTFS is closely linked to the Council's strategic priorities and considers the expected financial and other pressures over the three years. It includes demographic and demand funding for our front-line services: Care and Support, Community Solutions and

NARRATIVE REPORT

Public Realm and funding to meet specific member priorities such as developing Community Engagement. There is also provision made for pay and prices inflation.

There are ongoing requirements to identify savings and strategies for managing demand and reducing cost. These are developed, implemented and reviewed throughout the MTFS cycle.

The general fund strategy for 2025/26 has been set in the context of a new government seeking to reset the relationship with local government, however, there continues to be economic and funding uncertainty within local government, at least in the short term until the Funding Reform is completed.

The MTFS position as reported to Assembly in February 2025 is summarised below.

	2025/26 £m	2026/27 £m	2027/28 £m
Budget Gap (Cumulative before reserve funding)	0.000	12.176	12.684
Reserve Funding	0.000	0.000	0.000
Budget Gap (Cumulative after use of reserves)	0.000	12.176	12.684

An update on the Council's MTFS, along with an analysis of the financial impact on the Council of local government funding changes (i.e. fair funding and business rate retention) will be provided to Cabinet during the year.

Housing Revenue Account 30 Year Business Plan

The Council has a very clear objective to deliver safe and genuinely affordable homes for our residents and a regular review of the HRA Business Plan is essential to ensuring funding is available to achieve this.

To fund the continued investment in homes and services, the council approved the rent increase allowed by government to prioritise funding on the things that matter most to residents, which is the safety and condition of their home and the area they live in. The increased expenditure on repairs and maintenance reflects the needs of the stock, to comply with the revised expectations from the Regulator of Social Housing and increased costs across the repairs and maintenance and construction sectors.

The HRA MTFS as reported to Cabinet in January 2025 is summarised below:

	2025/26 £m	2026/27 £m	2027/28 £m
Housing Management	49.517	50.507	51.518
Repairs & Maintenance	27.641	28.194	28.758
Capital Financing Costs	22.124	36.028	27.306
Other Costs	18.354	17.005	17.146
Total Expenditure	117.636	131.734	124.728
Dwelling Rents	(97.100)	(99.720)	(102.557)
Service Charges	(25.741)	(26.256)	(26.781)
Other Income	(1.806)	(1.381)	(1.339)
Total Income	(124.647)	(127.357)	(130.677)
Total Net (Surplus)/Deficit	(7.011)	4.377	(5.949)
Transfer to/(from) HRA reserves	7.011	(4.377)	5.949
HOUSING REVENUE ACCOUNT	0.000	0.000	0.000

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Summarised below are key risks that could impact the long-term sustainability of the HRA which will be considered in future in-year as part of next year's budget process:

Legislative reforms, including the Social Housing (Regulation) Act 2023, are focused on strengthening tenants' rights and improving the quality of social homes. Further legislative change is planned for an update to the Decent Homes Standard which is expected to increase regulatory requirements and may necessitate additional investment in compliance, staffing, and service delivery.

Rising demand linked to voids, disrepair claims, and damp and mould reports alongside evolving regulatory standards, continues to drive up costs. There is a risk that future changes in expectations or provider arrangements could further increase expenditure.

Cost of Living Impact:

Economic pressures are contributing to higher levels of rent arrears and bad debt risk. Targeted support and enhanced arrears management will be required to mitigate financial exposure and support vulnerable households.

Financial Statements

Statutory Dates

The government launched a consultation on amendments to the Accounts and Audit Regulations 2015 to reflect proposals to clear the backlog in the publication of audited accounts and put the local audit system onto a sustainable footing.

In March 2024, the government concluded a consultation on proposed amendments to the Accounts and Audit Regulations 2015. The changes aimed to address delays in publishing audited accounts and support the long-term stability of the local audit system. Under the revised legislation, for financial years 2024/25 to 2027/28, the Council is required to publish their draft (unaudited) accounts by 30 June following the end of the relevant financial year.

The Statement of Accounts sets out the Council's income and expenditure for the year, and its financial position at 31 March 2025. It comprises core and supplementary statements, together with disclosure notes. The format and content of the financial statements are prescribed by the CIPFA Code of Practice on Local Authority Accounting in the United Kingdom 2024-25, which in turn is underpinned by International Financial Reporting Standards.

Statement Structure And Standards

The Statement of Accounts presents the Council's financial position for the year ending 31 March 2025. The accounts have been prepared in accordance with the 2024/25 Code of Practice on Local Authority Accounting in the United Kingdom, which is based on International Financial Reporting Standards (IFRS).

Details on the structure and purpose of each financial statement are provided in the following section.

Core Statements

- **The Comprehensive Income and Expenditure Statement** records all of the Council's income and expenditure for the year, rather than the amount to be funded from taxation. Authorities raise taxation to cover expenditure in accordance with regulations; this may be different from the accounting cost. The taxation position is shown in the Movement in Reserves Statement. The top half of the statement provides an analysis by service area. The bottom half of the statement deals with corporate transactions and funding.

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- **The Movement in Reserves Statement** is a summary of the changes to the Council's reserves over the course of the year. Reserves are divided into two categories, usable and unusable reserves. Usable reserves can be used to provide services, subject to statutory limitations on their use and the need to maintain a prudent level of reserves for financial stability. Unusable reserves must be set aside for specific legal or accounting purposes and cannot be used to fund Council services (e.g. the Capital Adjustment Account; Revaluation Reserve; Pension Reserve).
- **The Balance Sheet** is a 'snapshot' of the Council's assets, liabilities, cash balances and reserves at the year-end date. The net assets of the Council (assets less liabilities) are matched by the reserves held by the Council.
- **The Cash Flow Statement** shows the changes in cash and cash equivalents of the Council during the reporting period. The Statement shows how the Council generates and uses cash and cash equivalents by classifying cash flows as:
 - Operating activities: this is a key indicator of the extent to which the operations of the Council are funded by way of taxation and grant income or from the recipients of services provided by the Council.
 - Investing activities: represent the extent to which cash outflows have been made for resources which are intended to contribute to the Council's future service delivery.
 - Financing activities: are useful in predicting claims on future cash flows by providers of capital (i.e. Council borrowing).

Supplementary Statements

- **The Housing Revenue Account** – this separately identifies the Council's statutory landlord function as a provider of social housing under the Local Government and Housing Act 1989. It shows the major elements of housing revenue expenditure - maintenance, administration and capital financing costs and how these are met from rents, subsidy and other income.
- **The Collection Fund** summarises the collection and redistribution of Council Tax and business rates income. The London Borough of Barking & Dagenham acts as an agent in the collection of Council Tax and Non-Domestic Rates on behalf of other precepting authorities. As such the Collection Fund is an agent's statement that reflects the statutory obligation for billing authorities to maintain a separate Collection Fund.
- **Group Accounts** include the assets and liabilities of companies and similar entities, which the Council either controls or significantly influences.
- **The Pension Fund Accounts** report the contributions received, payments to pensioners and the value of net assets invested in the Local Government Pension Scheme (LGPS). The Fund is financed by contributions from Members, employers and from interest and dividends on the Fund's investments.
- **The Annual Governance Statement** sets out the governance structure of the Council and its key internal controls. This Statement summarises the systems and processes, cultures and values by which this Council is directed and controlled and through which it accounts to, engages with and where appropriate, leads the community. It identifies any gaps or weaknesses and implements responding action plans.

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Notes To Financial Statements

The Notes to these financial statements provide further detail about the Council's accounting policies and individual transactions. They explain the basis of the figures included in the accounts. The accounts can only be properly appreciated if the policies, accounting estimates and judgements, which have been followed in dealing with material items, are explained.

Statement Of Responsibilities

This statement sets out the roles of the Council and the Strategic Director of Resources (Section 151 Officer), in preparing the accounts.

Accounting Policies

The specific principles, bases, conventions, rules and practices applied by an authority in preparing and presenting financial statements.

Glossary

A Glossary of key terms can be found at the end of this publication.

STATEMENT OF RESPONSIBILITIES

The Council's Responsibilities

The Council is required to:

- Make arrangements for the proper administration of its financial affairs and to secure that one of its officers, the Strategic Director of Resources (Section 151 Officer), has responsibility for the administration of those affairs;
- Manage its affairs to secure economic, efficient and effective use of resources and safeguard its assets; and
- Approve the Statement of Accounts.

The Strategic Director of Resources (Section 151 Officer)'s responsibilities

The Strategic Director of Resources (Section 151 Officer) is responsible for the preparation of the Statement of Accounts (which includes the financial statements) in accordance with proper practices as set out in the CIPFA/LASAAC Code of Practice on Local Authority Accounting in the United Kingdom ('the Code').

In preparing this Statement of Accounts, the Strategic Director of Resources (Section 151 Officer) has:

- selected suitable accounting policies and then applied them consistently;
- made judgements and estimates that were reasonable and prudent;
- complied with the Code;
- kept proper accounting records which were up to date;
- taken reasonable steps for the prevention and detection of fraud and other irregularities;
- assessed the Council's [and the Group's] ability to continue as a going concern, disclosing, as applicable, matters related to going concern;
- used the going concern basis of accounting on the assumption that the functions of the Council [and the Group] will continue in operational existence for the foreseeable future; and
- maintained such internal control as they determine is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

I certify that the Statement of Accounts gives a true and fair view of the financial position of the Council at 31 March 2025 and of its income and expenditure for the year then ended.



Richard Harbord

Strategic Director of Resources (Section 151 officer)

Date: 24 February 2026

INDEPENDENT AUDITOR'S REPORT

Independent auditor's report to the members of London Borough of Barking and Dagenham

Report on the audit of the financial statements

Disclaimer of opinion

We were engaged to audit the financial statements of London Borough of Barking and Dagenham (the 'Authority') and its subsidiaries (the 'group') for the year ended 31 March 2025, which comprise the Comprehensive Income and Expenditure Statement, the Movement in Reserves Statement, the Balance Sheet, the Cash Flow Statement, the Housing Revenue Account Income and Expenditure Statement, the Movement on the Housing Revenue Account Statement, the Collection Fund Account, the Group Comprehensive Income and Expenditure Statement, the Group Movement in Reserves Statement, the Group Balance Sheet, the Group Cash flow Statement and notes to the financial statements, including material accounting policy information. The financial reporting framework that has been applied in their preparation is applicable law and the CIPFA/LASAAC Code of Practice on Local Authority Accounting in the United Kingdom 2024-25.

We do not express an opinion on the accompanying financial statements of the Authority or the group. Because of the significance of the matters described in the basis for disclaimer of opinion section of our report, we have not been able to obtain sufficient appropriate audit evidence to provide a basis for an audit opinion on these financial statements.

Basis for disclaimer of opinion

The Accounts and Audit (Amendment) Regulations 2024 ('the Regulations') require the Authority to publish audited financial statements for the year ended 31 March 2025 by 27 February 2026 ('the backstop date'). The backstop date has been put in law with the purpose of clearing the backlog of historical financial statements.

We have been unable to obtain sufficient appropriate audit evidence by the backstop date to conclude that the Authority's and group's financial statements for the year ended 31 March 2025 as a whole are free from material misstatement. We were unable to obtain sufficient appropriate audit evidence over the corresponding figures or whether there was any consequential effect on the Authority and Group Comprehensive Income and Expenditure Statement for the year ended 31 March 2025 for the same reason.

In addition, in our audit report on the financial statements for the year ended 31 March 2024, we reported £16.9 million of borrowing from the London Borough of Barking and Dagenham Pension Fund (the 'Pension Fund') during 2023/24. For 2024/25, the Authority recorded a current liability as at 1 April 2024 of £16.9 million, representing a loan from the Pension Fund to the Authority. This borrowing arrangement had been in place for several years. At 31 March 2025 the Authority recorded a nil balance for this loan. Due to the limitations imposed by the backstop, we were unable to undertake procedures to assess the lawfulness of these transactions by the date of our report. Consequently, we were unable to obtain sufficient appropriate audit evidence over the corresponding figures, opening balances or any consequential effects in the Authority and Group's financial statements for the year ended 31 March 2025.

We have concluded that the possible effect of these matters on the financial statements could be both material and pervasive. We have therefore issued a disclaimer of opinion on the financial statements. This enables the Authority to comply with the requirement of the Regulations to publish the financial statements for the year ended 31 March 2025 by the backstop date.

Other information we are required to report on by exception under the Code of Audit Practice

Because of the significance of the matters described in the basis for disclaimer of opinion section of our report, we have been unable to consider whether the Annual Governance Statement does not comply with the requirements of the CIPFA/LASAAC Code of Practice on Local Authority Accounting in the United Kingdom 2024-25, or is misleading or inconsistent with the information of which we are aware from our audit. We are not required to consider whether the Annual Governance Statement addresses all risks and controls or that risks are satisfactorily addressed by internal controls.

INDEPENDENT AUDITOR'S REPORT

Opinion on other matters required by the Code of Audit Practice

The Strategic Director of Resources is responsible for the other information. The other information comprises the information included in the Statement of Accounts, other than the Authority's and group's financial statements and our auditor's report thereon. Because of the significance of the matters described in the basis for disclaimer of opinion section of our report, we have been unable to form an opinion, whether based on the work undertaken in the course of the audit of the financial statements and our knowledge of the Authority gained through our work in relation to the Authority's arrangements for securing economy, efficiency and effectiveness in its use of resources, whether the other information published together with the financial statements in the Statement of Accounts for the financial year for which the financial statements are prepared is consistent with the financial statements.

Matters on which we are required to report by exception

Under the Code of Audit Practice, we are required to report to you if:

- we issue a report in the public interest under section 24 of the Local Audit and Accountability Act 2014 in the course of, or at the conclusion of the audit; or
- we make a written recommendation to the Authority under section 24 of the Local Audit and Accountability Act 2014 in the course of, or at the conclusion of the audit; or
- we make an application to the court for a declaration that an item of account is contrary to law under Section 28 of the Local Audit and Accountability Act 2014 in the course of, or at the conclusion of the audit; or;
- we issue an advisory notice under Section 29 of the Local Audit and Accountability Act 2014 in the course of, or at the conclusion of the audit; or
- we make an application for judicial review under Section 31 of the Local Audit and Accountability Act 2014, in the course of, or at the conclusion of the audit.

We have nothing to report in respect of the above matters.

Responsibilities of the Authority and the Strategic Director of Resources

As explained more fully in the Statement of Responsibilities, the Authority is required to make arrangements for the proper administration of its financial affairs and to secure that one of its officers has the responsibility for the administration of those affairs. In this authority, that officer is the Strategic Director of Resources. The Strategic Director of Resources is responsible for the preparation of the Statement of Accounts, which includes the financial statements, in accordance with proper practices as set out in the CIPFA/LASAAC Code of Practice on Local Authority Accounting in the United Kingdom 2024-25, for being satisfied that they give a true and fair view, and for such internal control as the Strategic Director of Resources determines is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, the Strategic Director of Resources is responsible for assessing the Authority's and the group's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless they have been informed by the relevant national body of the intention to dissolve the Authority and the group without the transfer of its services to another public sector entity.

Auditor's responsibilities for the audit of the financial statements

Our responsibility is to conduct an audit of the Authority's and the group's financial statements in accordance with International Standards on Auditing (UK) and to issue an auditor's report. However, because of the matters described in the basis for disclaimer of opinion section of our report, we were not able to obtain sufficient appropriate audit evidence to provide a basis for an audit opinion on those financial statements.

We are independent of the Authority and the group in accordance with the ethical requirements that are relevant to our audit of the financial statements in the UK, including the FRC's Ethical Standard, and we have fulfilled our other ethical responsibilities in accordance with these requirements.

INDEPENDENT AUDITOR'S REPORT

Explanation as to what extent the audit was considered capable of detecting irregularities, including fraud

Irregularities, including fraud, are instances of non-compliance with laws and regulations. We design procedures in line with our responsibilities, outlined above, to detect material misstatements in respect of irregularities, including fraud. Owing to the inherent limitations of an audit, there is an unavoidable risk that material misstatements in the financial statements may not be detected, even though the audit is properly planned and performed in accordance with the ISAs (UK).

The audit was defective in its ability to detect irregularities, including fraud, on the basis that we were unable to obtain sufficient appropriate audit evidence due to the matters described in the basis for disclaimer of opinion section of our report.

Report on other legal and regulatory requirements – the Authority's arrangements for securing economy, efficiency and effectiveness in its use of resources

Matter on which we are required to report by exception – the Authority's arrangements for securing economy, efficiency and effectiveness in its use of resources

Under the Code of Audit Practice, we are required to report to you if, in our opinion, we have not been able to satisfy ourselves that the Authority has made proper arrangements for securing economy, efficiency and effectiveness in its use of resources for the year ended 31 March 2025.

We have nothing to report in respect of the above matter except:

On the 15 September 2025, we retained three the prior-year significant weaknesses, and we have revised our associated recommendations to the Authority, which were originally identified on 15 January 2025. These were in relation to the Authority's arrangements for:

- financial sustainability as the Authority still does not have a fully funded transformation plan in place. We recommended that the Authority should urgently finalise a credible and fully funded transformation plan aligned to a revised corporate plan and the rebuilding of reserves.
- governance relating to financial reporting capacity. Although restructuring work has begun, the finance team continues to experience capability gaps resulting in delays. We recommended that the Authority should fill key vacancies, address knowledge gaps through training, establish robust succession planning, and ensure the new finance structure is embedded and delivering sustainable improvements.
- subsidiary oversight relating to improving economy, efficiency and effectiveness. The Authority has still not completed the assessment of Medium-Term Financial Strategy impacts of loans and leases or agreed the required improvement actions with subsidiaries. We recommended that the Authority should complete its assessment of loans and leases across all subsidiaries and partnerships, determine the future of LEUK and make provisions for potential loan shortfalls. The Authority should also finalise key performance indicators and performance management arrangements for each entity.

On 15 September 2025, we also identified two new significant weakness in the Authority's arrangements for:

- financial sustainability due to the absence of a Strategic Asset Management Plan and a sustainable strategy for the Investment and Acquisitions Strategy (IAS), including any new Growth and Regeneration Strategy. We recommended that the Authority should also finalise and approve the Strategic Asset Management Plan and review the IAS to ensure it is financially sustainable.
- improving economy, efficiency and effectiveness relating to non-compliance with several requirements of the Procurement Act 2023 and insufficient strategic procurement capacity. We recommended the Authority should approve a Procurement Strategy aligned to the corporate plan, strengthen the Procurement Board's strategic role, improve contract register accuracy, reduce waiver usage, enhance procurement capacity and capability, and obtain internal audit assurance over compliance with the Procurement Act 2023.

Responsibilities of the Authority

The Authority is responsible for putting in place proper arrangements for securing economy, efficiency and effectiveness in its use of resources.

INDEPENDENT AUDITOR'S REPORT

Auditor's responsibilities for the review of the Authority's arrangements for securing economy, efficiency and effectiveness in its use of resources

We are required under Section 20(1)(c) of the Local Audit and Accountability Act 2014 to be satisfied that the Authority has made proper arrangements for securing economy, efficiency and effectiveness in its use of resources. We are not required to consider, nor have we considered, whether all aspects of the Authority's arrangements for securing economy, efficiency and effectiveness in its use of resources are operating effectively.

We have undertaken our review in accordance with the Code of Audit Practice, having regard to the guidance issued by the Comptroller and Auditor General in November 2024. This guidance sets out the arrangements that fall within the scope of 'proper arrangements'. When reporting on these arrangements, the Code of Audit Practice requires auditors to structure their commentary on arrangements under three specified reporting criteria:

- Financial sustainability: how the Authority plans and manages its resources to ensure it can continue to deliver its services;
- Governance: how the Authority ensures that it makes informed decisions and properly manages its risks; and
- Improving economy, efficiency and effectiveness: how the Authority uses information about its costs and performance to improve the way it manages and delivers its services.

We document our understanding of the arrangements the Authority has in place for each of these three specified reporting criteria, gathering sufficient evidence to support our risk assessment and commentary in our Auditor's Annual Report. In undertaking our work, we consider whether there is evidence to suggest that there are significant weaknesses in arrangements.

Report on other legal and regulatory requirements – Delay in certification of completion of the audit

We cannot formally conclude the audit and issue an audit certificate for London Borough of Barking and Dagenham for the year ended 31 March 2025 in accordance with the requirements of the Local Audit and Accountability Act 2014 and the Code of Audit Practice until:

- the certificates for 2020/21, 2021/22, 2022/23 and 2023/24 have been issued; and
- we have completed the work necessary in relation to the Authority's consolidation returns and we have received confirmation from the National Audit Office the audit of the Whole of Government Accounts is complete for the year ended 31 March 2025.

We are satisfied that this work does not have a material effect on the financial statements for the year period ended 31 March 2025.

Use of our report

This report is made solely to the members of the Authority, as a body, in accordance with Part 5 of the Local Audit and Accountability Act 2014 and as set out in paragraph 85 of the Statement of Responsibilities of Auditors and Audited Bodies published by Public Sector Audit Appointments Limited. Our audit work has been undertaken so that we might state to the Authority's members those matters we are required to state to them in an auditor's report and for no other purpose. To the fullest extent permitted by law, we do not accept or assume responsibility to anyone other than the Authority and the Authority's members as a body, for our audit work, for this report, or for the opinions we have formed.

Paul Dossett

Paul Dossett, Key Audit Partner

for and on behalf of Grant Thornton UK LLP, Local Auditor

London

25 February 2026

INDEPENDENT AUDITOR'S REPORT

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INDEPENDENT AUDITOR'S REPORT

Independent auditor's report to the members of London Borough of Barking and Dagenham on the pension fund financial statements of London Borough of Barking and Dagenham Pension Fund

Disclaimer of opinion

We were engaged to audit the financial statements of London Borough of Barking and Dagenham Pension Fund (the 'Pension Fund') administered by London Borough of Barking and Dagenham (the 'Authority') for the year ended 31 March 2025, which comprise the Fund Account, the Net Assets Statement and notes to the pension fund financial statements, including material accounting policy information. The financial reporting framework that has been applied in their preparation is applicable law and the CIPFA/LASAAC Code of Practice on Local Authority Accounting in the United Kingdom 2024/25.

We do not express an opinion on the accompanying financial statements of the Pension Fund. Because of the significance of the matters described in the basis for disclaimer of opinion section of our report, we have not been able to obtain sufficient appropriate audit evidence to provide a basis for an audit opinion on these financial statements.

Basis for disclaimer of opinion

The Accounts and Audit (Amendment) Regulations 2024 ('the Regulations') require the Authority to publish audited financial statements for the year ended 31 March 2025 by 28 February 2026 ('the backstop date'). The backstop date has been put in law with the purpose of clearing the backlog of historical financial statements.

We have been unable to obtain sufficient appropriate audit evidence by the backstop date to conclude that the London Borough of Barking and Dagenham Pension Fund's financial statements for the year ended 31 March 2025 as a whole are free from material misstatement. We were also unable to obtain sufficient appropriate evidence over the corresponding figures or whether there was any consequential effect on the Pension Fund Accounts for the year ended 31 March 2025 for the same reason.

In addition, in our audit report on the financial statements for the year ended 31 March 2024, we reported £16.9 million of loan to the London Borough of Barking and Dagenham during 2023/24. For 2024/25, the Pension Fund recorded a current asset as at 1 April 2024 of £16.9 million, representing a loan from the Pension Fund to the Authority. This borrowing arrangement had been in place for several years. At 31 March 2025 the Pension Fund recorded a nil balance for this loan. Due to the limitations imposed by the backstop, we were unable to undertake procedures to assess the lawfulness of these transactions by the date of our report. Consequently, we were unable to obtain sufficient appropriate audit evidence over the corresponding figures, opening balances or any consequential effects in the Pension Fund's financial statements for the year ended 31 March 2025.

We have concluded that the possible effect of these matters on the financial statements could be both material and pervasive. We have therefore issued a disclaimer of opinion on the financial statements. This enables the Authority to comply with the requirement of the Regulations to publish the financial statements for the year ended 31 March 2025 by the backstop date.

Opinion on other matters required by the Code of Audit Practice

The Strategic Director of Resources (Section 151 Officer) is responsible for the other information. The other information comprises the information included in the Statement of Accounts, other than the Pension Fund's financial statements and our auditor's report thereon. Because of the significance of the matters described in the basis for disclaimer of opinion section of our report, we have been unable to form an opinion, whether based on the work undertaken in the course of the audit of the financial statements and whether the other information published together with the financial statements in the Statement of Accounts for the financial year for which the financial statements are prepared is consistent with the financial statements.

Matters on which we are required to report by exception

Under the Code of Audit Practice, we are required to report to you if:

INDEPENDENT AUDITOR'S REPORT

- we issue a report in the public interest under section 24 of the Local Audit and Accountability Act 2014 in the course of, or at the conclusion of the audit; or
- we make a written recommendation to the Authority under section 24 of the Local Audit and Accountability Act 2014 in the course of, or at the conclusion of the audit; or
- we make an application to the court for a declaration that an item of account is contrary to law under Section 28 of the Local Audit and Accountability Act 2014 in the course of, or at the conclusion of the audit; or;
- we issue an advisory notice under Section 29 of the Local Audit and Accountability Act 2014 in the course of, or at the conclusion of the audit; or
- we make an application for judicial review under Section 31 of the Local Audit and Accountability Act 2014, in the course of, or at the conclusion of the audit.

We have nothing to report in respect of the above matters in relation to the Pension Fund.

Responsibilities of the Authority and the Strategic Director of Resources (Section 151 Officer)

As explained more fully in the Statement of Responsibilities, the Authority is required to make arrangements for the proper administration of its financial affairs and to secure that one of its officers has the responsibility for the administration of those affairs. In this authority, that officer is the Strategic Director of Resources (Section 151 Officer). The Strategic Director of Resources (Section 151 Officer) is responsible for the preparation of the Statement of Accounts, which includes the Pension Fund's financial statements, in accordance with proper practices as set out in the CIPFA/LASAAC Code of Practice on Local Authority Accounting in the United Kingdom 2024/25, for being satisfied that they give a true and fair view, and for such internal control as the Strategic Director of Resources (Section 151 Officer) determines is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the Pension Fund's financial statements, the Strategic Director of Resources (Section 151 Officer) is responsible for assessing the Pension Fund's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless they have been informed by the relevant national body of the intention to dissolve the Pension Fund without the transfer of its services to another public sector entity.

Auditor's responsibilities for the audit of the financial statements

Our responsibility is to conduct an audit of the Pension Fund's financial statements in accordance with International Standards on Auditing (UK) and to issue an auditor's report. However, because of the matters described in the basis for disclaimer of opinion section of our report, we were not able to obtain sufficient appropriate audit evidence to provide a basis for an audit opinion on those financial statements.

We are independent of the Pension Fund and Authority in accordance with the ethical requirements that are relevant to our audit of the financial statements in the UK, including the FRC's Ethical Standard, and we have fulfilled our other ethical responsibilities in accordance with these requirements.

Explanation as to what extent the audit was considered capable of detecting irregularities, including fraud

Irregularities, including fraud, are instances of non-compliance with laws and regulations. We design procedures in line with our responsibilities, outlined above, to detect material misstatements in respect of irregularities, including fraud. Owing to the inherent limitations of an audit, there is an unavoidable risk that material misstatements in the financial statements may not be detected, even though the audit is properly planned and performed in accordance with the ISAs (UK).

The audit was defective in its ability to detect irregularities, including fraud, on the basis that we were unable to obtain sufficient appropriate audit evidence due to the matters described in the basis for disclaimer of opinion section of our report.

INDEPENDENT AUDITOR'S REPORT

Use of our report

This report is made solely to the members of the Authority, as a body, in accordance with Part 5 of the Local Audit and Accountability Act 2014 and as set out in paragraph 85 of the Statement of Responsibilities of Auditors and Audited Bodies published by Public Sector Audit Appointments Limited. Our audit work has been undertaken so that we might state to the Authority's members those matters we are required to state to them in an auditor's report and for no other purpose. To the fullest extent permitted by law, we do not accept or assume responsibility to anyone other than the Authority and the Authority's members as a body, for our audit work, for this report, or for the opinions we have formed.

Parris Williams

Parris Williams, Key Audit Partner

for and on behalf of Grant Thornton UK LLP, Local Auditor

London

25 February 2026

SINGLE ENTITY COMPREHENSIVE INCOME AND EXPENDITURE STATEMENT

2023/24				2024/25		
Gross Expenditure £000	Gross Income £000	Net Expenditure £000		Gross Expenditure £000	Gross Income £000	Net Expenditure £000
282,905	(119,794)	163,111	People & Resilience	286,491	(111,527)	174,964
115,852	(88,751)	27,101	Corporate Items	43,493	5,157	48,650
22,164	(23,735)	(1,571)	HR & OD	1,989	(1,396)	593
3,725	(1,415)	2,310	Strategy	5,126	(1,834)	3,291
17,041	(11,761)	5,280	Inclusive Growth	21,451	(17,383)	4,068
60,522	(37,814)	22,708	Housing, Environment & Communities	217,879	(182,229)	35,650
59,608	(23,443)	36,165	Resources	87,759	(77,732)	10,027
115,715	(116,571)	(856)	Housing Revenue Account (HRA)	69,049	(95,951)	(26,902)
327,578	(325,832)	1,746	Dedicated Schools Grant (DSG)	353,543	(343,960)	9,583
1,005,110	(749,116)	255,994	Cost of Services	1,086,780	(826,855)	259,925
		59,787	Other Operating Expenditure (Note 5)			3,796
		72,184	Financing and Investment Income and Expenditure (Note 6)			(77,289)
		(225,998)	Taxation and Non-specific Grant Income (Note 7)			(234,902)
		161,967	Deficit/ (Surplus) on Provision of Services			(48,470)
		60,200	Deficit / (Surplus) on Revaluation of Property, Plant & Equipment Assets			(112,595)
		5,869	Re-measurement of the Net Defined Benefit Liability/(Asset) (Note 30)			10,185
		66,069	Other Comprehensive Income and Expenditure			(102,410)
		228,036	Total Comprehensive Income and Expenditure			(150,880)

MOVEMENT IN RESERVES STATEMENT

	General Fund Balance	Housing Revenue Account	Capital Receipts Reserve	Capital Grants Unapplied	Major Repairs Reserve	Total Usable Reserves	Unusable Reserves	Total Council Reserves	
	£000	£000	£000	£000	£000	£000	£000	£000	
Balance at 31 March 2023	(171,025)	(32,751)	(64,938)	(16,645)	-	(285,359)	(2,448,856)	(2,734,215)	
Movement in reserves during 2023/24									
Total Comprehensive Income and Expenditure	149,915	12,052	-	-	-	161,967	66,069	228,036	
Adjustments between accounting basis & funding basis under regulations (Note 3)	(127,346)	(7,871)	(3,113)	(3,526)	(2,778)	(144,635)	144,635	-	
(Increase)/Decrease	22,569	4,181	(3,113)	(3,526)	(2,778)	17,332	210,704	228,036	
Balance at 31 March 2024	(148,456)	(28,570)	(68,051)	(20,171)	(2,778)	(268,027)	(2,238,152)	(2,506,179)	
Movement in reserves during 2024/25									
Total Comprehensive Income and Expenditure	(20,412)	(28,058)	-	-	-	(48,470)	(102,410)	(150,880)	
Adjustments between accounting basis & funding basis under regulations (Note 3)	28,877	14,704	29,922	5,280	(5,925)	72,858	(72,858)	-	
(Increase)/Decrease	8,465	(13,354)	29,922	5,280	(5,925)	24,388	(175,268)	(150,880)	
Balance at 31 March 2025	(139,991)	(41,924)	(38,129)	(14,892)	(8,703)	(243,639)	(2,413,420)	(2,657,059)	
General Fund analysed over:									
Amounts earmarked (Note 4)	2023/24	2024/25				2023/24	2024/25		
	(134,599)	(120,658)				(13,025)	(15,745)		
Amounts uncommitted	(13,857)	(19,333)				(15,545)	(26,179)		
Total GF Balance at 31 March	(148,456)	(139,991)				(28,570)	(41,924)		
Housing Revenue Account analysed over:									
Amounts earmarked (Note 4)	2023/24	2024/25				2023/24	2024/25		
	(13,025)	(15,745)				(13,025)	(15,745)		
Amounts uncommitted	(15,545)	(26,179)				(15,545)	(26,179)		
Total HRA Balance at 31 March	(28,570)	(41,924)				(28,570)	(41,924)		

SINGLE ENTITY BALANCE SHEET

31 March 2024	Note	31 March 2025
£'000		£'000
3,571,417	Property, Plant and Equipment	3,631,547
10,474	Heritage Assets	8,488
416,309	Investment Property	537,945
-	Intangible Assets	-
221	Long Term Investments	220
302,592	Long Term Debtors	440,403
4,301,013	Long Term Assets	4,618,592
74	Short Term Investments	40,300
-	Assets Held for Sale	-
240	Inventories	124
97,288	Short Term Debtors	106,586
7,911	Cash and Cash Equivalents	15,925
105,513	Current Assets	162,934
-	Cash and Cash Equivalents	(1,581)
(323,900)	Short Term Borrowing	(569,982)
(116,311)	Short Term Creditors	(132,325)
(556)	Receipts in Advance - Grants	(168)
(4,406)	Provisions	(4,663)
(445,173)	Current Liabilities	(708,735)
(997,752)	Long Term Borrowing	(953,723)
(273,977)	Other Long Term Creditors	(284,124)
(150,256)	Receipts in Advance - Grants	(148,250)
(6,434)	Long Term Provisions	(6,138)
(26,754)	Pensions Liability	(23,512)
(1,455,173)	Long Term Liabilities	(1,415,748)
2,506,180	Net Assets	2,657,060
(268,027)	Usable Reserves	(243,639)
(2,238,153)	Unusable Reserves	(2,413,421)
(2,506,180)	Total Reserves	(2,657,060)

I confirm that the statement of accounts presents a true and fair view of the financial position as at 31 March 2025 and its income and expenditure for the year then ended.



Richard Harbord

Strategic Director of Resources (Section 151 officer)

Date: 24 February 2026

Cash Flow Statement

2023/24 £000		Note	2024/25 £000
(161,967)	Net Surplus or (Deficit) on the Provision of Services		48,470
333,480	Adjustments to Net Surplus or Deficit on the Provision of Services for Non-cash Movements	19a	118,069
(129,439)	Adjustments for Items Included in the Net (Surplus) or Deficit on the Provision of Services that are Investing and Financing Activities	19a	(231,475)
42,074	Net Cash Flows from Operating Activities		(64,936)
(141,365)	Investing Activities	19b	(107,696)
108,512	Financing Activities	19c	179,063
9,221	Net Increase or Decrease in Cash and Cash Equivalents		6,431
(1,310)	Cash and Cash Equivalents at the beginning of the Reporting Period	14	7,911
7,911	Cash and Cash Equivalents at the end of the Reporting Period	14	14,343

NOTES TO THE ACCOUNTS

Notes to the Accounts for the year ended 31st March 2025

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NOTES TO THE ACCOUNTS

1. Expenditure and Funding Analysis

Net Expenditure Chargeable to the General Fund and HRA Balances	2023/24 Adjustments between the Funding and Accounting Basis	Net Expenditure in the CIES		Net Expenditure Chargeable to the General Fund and HRA Balances	2024/25 Adjustments between the Funding and Accounting Basis	Net Expenditure in the CIES
£000	£000	£000		£000	£000	£000
161,920	1,191	163,111	People & Resilience	186,440	(11,475)	174,964
(21,370)	48,471	27,101	Corporate Items	(2,773)	51,422	48,650
(1,932)	361	(1,571)	HR & OD	507	86	593
2,310	0	2,310	Strategy	3,214	77	3,291
4,040	1,240	5,280	Inclusive growth	2,831	1,237	4,068
21,263	1,445	22,708	Housing, Environment & Communities	21,477	14,173	35,650
23,308	12,857	36,165	Resources	9,353	674	10,027
(5,275)	4,419	(856)	Housing Revenue Account (HRA)	(23,386)	(3,517)	(26,902)
1,746	0	1,746	Dedicated Schools Grant (DSG)	9,583	-	9,583
186,010	69,984	255,994	Net Cost of Services	207,245	52,678	276,252
13,994	45,793	59,787	Other Operating Expenditure (Note 5)	14,685	(10,890)	3,796
14,090	58,094	72,184	Financial and Investment Income and expenditure (Note 6)	(9,439)	(67,850)	(77,289)
(187,343)	(38,655)	(225,998)	Taxation & Non-specific Grant Income and Expenditure (Note 7)	(217,381)	(17,521)	(234,902)
26,751	135,216	161,967	(Surplus)/Deficit on Provision of Services	(4,889)	(43,582)	(48,470)
(203,774)			Opening General Fund and HRA Balance	(177,026)		
26,751			Less/Plus Surplus or Deficit on General Fund and HRA balance in year	(4,889)		
(177,023)			Closing General Fund and HRA Balance at 31 March	(181,915)		

NOTES TO THE ACCOUNTS

Adjustment between Funding and Accounting Basis 2024/25

Adjustments from General Fund to arrive at the Comprehensive Income and Expenditure Statement (CIES) amounts	Adjustments for Capital Purposes (Note i)	Net change for the Pensions Adjustments (Note ii)	Other Differences (Note iii)	Total Adjustments
	£000	£000	£000	£000
People & Resilience	(11,475)	0	0	(11,475)
Corporate Items	69,005	(17,583)	0	51,422
HR & OD	86	0	0	86
Strategy	77	0	0	77
Inclusive growth	1,237	0	0	1,237
Housing, Environment & Communities Resources	13,388	(803)	1,588	14,173
Housing Revenue Account (HRA)	674	0	0	674
Dedicated Schools Grant (DSG)	(3,424)	0	(91)	(3,516)
	0	0	0	0
Net Cost of Services	69,569	(18,386)	1,497	52,680
Other Operating Expenditure	(10,890)	0	0	(10,890)
Finance & Investment I&E	(67,850)	0	0	(67,850)
Taxation and Non-specific Grant I&E	(18,016)	0	494	(17,521)
Difference between General Fund surplus or deficit and CIES Surplus or Deficit on the Provision of Services	(27,187)	(18,386)	1,991	(43,582)

Adjustment between Funding and Accounting Basis 2023/24

Adjustments from General Fund to arrive at the Comprehensive Income and Expenditure Statement (CIES) amounts	Adjustments for Capital Purposes (Note i)	Net change for the Pensions Adjustments (Note ii)	Other Differences (Note iii)	Total Adjustments
	£000	£000	£000	£000
People & Resilience	1,191	0	0	1,191
Corporate Items	48,358	(7,209)	7,322	48,471
HR & OD	361	0	0	361
Strategy	0	0	0	0
Inclusive growth	1,240	0	0	1,240
Housing, Environment & Communities Resources	1,445	0	0	1,445
Housing Revenue Account (HRA)	12,857	0	0	12,857
Dedicated Schools Grant (DSG)	4,926	(433)	(74)	4,419
	0	0	0	0
Net Cost of Services	70,378	(7,642)	7,248	69,984
Other Operating Expenditure	45,793	0	0	45,793
Finance & Investment I&E	58,306	(212)	0	58,094
Taxation and Non-specific Grant I&E	(34,720)	0	(3,935)	(38,655)
Difference between General Fund surplus or deficit and CIES Surplus or Deficit on the Provision of Services	139,757	(7,854)	3,313	135,216

Note (i) - Adjustments for Capital Purposes

Adjustments for capital purposes - this column adds in depreciation and impairment and revaluation gains and losses in the services line, and for:

- **Other operating expenditure** - adjusts for capital disposals with a transfer of income on disposal of assets and the amounts written off for those assets.
- **Financing and investment income and expenditure** - the statutory charges for capital Financing ie Minimum Revenue Provision and other Revenue contributions are deducted from other income and expenditure as these are not chargeable under generally accepted accounting practices.
- **Taxation and non-specific grant income and expenditure** - capital grants are adjusted for income not chargeable under generally accepted accounting practices. Revenue grants are adjusted from those receivables in the year to those receivables without conditions or for which conditions were satisfied throughout the year. The Taxation and Non-Specific Grant Income and Expenditure line is credited with capital grants receivable in the year without conditions or for which conditions were satisfied in the year.

Note (ii) - Net Change for the Pension Adjustments

Net change for the removal of pension contributions and the addition of IAS 19 Employee Benefits pension related expenditure and income:

- For **services** this represents the removal of the employer pension contributions made by the authority as allowed by statute and the replacement with current service costs and past service costs.
- For **Financing and investment income and expenditure** - the net interest on the defined benefit liability is charged to the CIES.

Note (iii) - Other Differences

Other differences between amounts debited/credited to the Comprehensive Income and Expenditure Statement and amounts payable/receivable to be recognised under statute:

- For **services** this represents a portion of salaries that relate to unused entitlement of accumulated leave on 31 March.
- The charge under **Taxation and non-specific grant income and expenditure** represents the difference between what is chargeable under statutory regulations for council tax and NDR that was projected to be received at the start of the year and the income recognised under generally accepted accounting practices in the Code. This is a timing difference as any difference will be brought forward in future Surpluses or Deficits on the Collection Fund.

NOTES TO THE ACCOUNTS

2. Expenditure & Income Analysed by Nature

	2023/24 £000	2024/25 £000
Expenditure		
Employees benefit Expenses	392,546	407,185
Other Service expenses	666,935	519,820
Depreciation and amortisation	60,308	60,537
Interest Payments	41,702	49,960
Precept and Levies	13,993	14,685
Payment to Housing Capital Receipts Pool	-	-
Loss on the disposal of assets	139,815	-
Total Expenditure	1,315,299	1,051,887
Income		
Fees, charges and other service income	(362,858)	(369,771)
Interest and investment income	(12,423)	(17,471)
Income from council tax and non-domestic rates	(98,707)	(107,338)
Dividend income	(5,853)	(7,508)
Government grants and contributions	(579,469)	(587,380)
Gain on the disposal of assets	(94,022)	(10,890)
Total Income	(1,153,332)	(1,100,357)
Surplus/Deficit on the Provision of Services	161,967	(48,470)

3. Adjustments Between Accounting and Funding Basis

This note details the adjustments that are made to the total comprehensive income and expenditure recognised by the authority in the year in accordance with proper accounting practice to arrive at the resources that are specified by statutory provisions as being available to the authority to meet future capital and revenue expenditure. The following sets out a description of the reserves that the adjustments are made against.

General Fund Balance

The General Fund is the statutory fund into which all the receipts of an authority are required to be paid and out of which all liabilities of the authority are to be met, except to the extent that statutory rules might provide otherwise. These rules can also specify the financial year in which liabilities and payments should impact on the General Fund Balance, which is not necessarily in accordance with proper accounting practice. The General Fund Balance therefore summarises the resources that the Council is statutorily empowered to spend on its services or on capital investment (or the deficit of resources that the Council is required to recover) at the end of the financial year.

Housing Revenue Account Balance

The Housing Revenue Account Balance reflects the statutory obligation to maintain a revenue account for local authority council housing provision in accordance with Part VI of the Local Government and Housing Act 1989. It contains the balance of income and expenditure as defined by the 1989 Act that is available to fund future expenditure in connection with the Council's landlord function or (where in deficit) that is required to be recovered from tenants in future years.

Major Repairs Reserve

The authority is required to maintain the Major Repairs Reserve, which controls an element of the capital resources limited to being used on capital expenditure on HRA assets or the financing of historical capital expenditure by the HRA. The balance shows the capital resources that have yet to be applied at the year-end.

Capital Receipts Reserve

The Capital Receipts Reserve holds the proceeds from the disposal of land or other assets, which are restricted by statute from being used other than to fund new capital expenditure or to be set aside to finance historical capital expenditure. The balance on the reserve shows the resources that have yet to be applied for these purposes at the year-end.

Capital Grants Unapplied

The Capital Grants Unapplied Account (Reserve) holds the grants and contributions received towards capital projects for which the Council has met the conditions that would otherwise require repayment of the monies but which have yet to be applied to meet expenditure. The balance is restricted by grant terms as to the capital expenditure against which it can be applied and/or the financial year in which this can take place.

NOTES TO THE ACCOUNTS

Adjustments between accounting basis and funding basis under regulations (con't)

2024/25	Usable Reserves					Total
	General Fund Balance £000	Housing Revenue Account £000	Capital Receipts Reserve £000	Major Repairs Reserve £000	Capital Grants Unapplied £000	£000
Adjustment to Revenue Reserve						
<i>Amounts by which income and expenditure included in the CIES are different from revenue for the year calculated in accordance with statutory requirements:</i>						
Pension costs (transferred to/from the Pensions Reserve)	12,624	803	-	-	-	13,427
Council tax and NDR (transfers to/from Collection Fund Adjustment Account)	(494)	-	-	-	-	(494)
Holiday pay (transferred to the Accumulated Absences Reserve)	(1,588)	91	-	-	-	(1,497)
Charges for depreciation and impairment of non-current assets	(41,048)	(19,489)	-	-	-	(60,537)
Revaluation losses on Property Plant and Equipment	(23,267)	(1,775)	-	-	-	(25,042)
Movements in the market value of Investment Properties	82,129	403	-	-	-	82,532
Amortisation of intangible assets	-	-	-	-	-	-
Capital grants and contributions recognised	23,802	298	-	-	(24,100)	-
Revenue expenditure funded from capital under statute	(56,350)	-	-	-	-	(56,350)
Amounts of Non Current Assets written off on disposal or sale as part of the gain/loss on disposal to the CI&ES	(188,459)	(8,172)	-	-	-	(196,631)
Total	(192,651)	(27,841)	-	-	(24,100)	(244,592)
Adjustments between Revenue and Capital Resources						
Transfer of non-current asset sale proceeds from revenue to the Capital Receipts Reserve	189,664	17,857	(207,521)	-	-	-
Posting of HRA resources from revenue to the Major Repairs Reserve	-	19,489	-	(19,489)	-	-
Statutory provision for the repayment of debt and repayment of CFR	28,435	-	-189,972	-	-	218,407
Loan repayments treated as capital receipts	-	-	(502)	-	-	(502)
Capital expenditure financed from revenue balances.	3,428	5,199	-	-	-	8,628
Total	221,528	42,545	(18,051)	(19,489)	-	226,533
Adjustments to Capital Resources						
Use of the Capital Receipts Reserve to finance capital expenditure	-	-	47,973	-	-	47,973
Use of the Major Repairs Reserve to finance capital expenditure	-	-	-	13,564	-	13,564
Application of capital grants to finance capital expenditure.	-	-	-	-	29,380	29,380
Total	-	-	47,973	13,564	29,380	280,889
Total Adjustments	28,877	14,704	29,922	(5,925)	5,280	72,857

NOTES TO THE ACCOUNTS

2023/24	Usable Reserves					Total
	General Fund Balance £000	Housing Revenue Account £000	Capital Receipts Reserve £000	Major Repairs Reserve £000	Capital Grants Unapplied £000	£000
Adjustment to Revenue Reserve						
Amounts by which income and expenditure included in the CIES are different from revenue for the year calculated in accordance with statutory requirements:						
Pension costs (transferred to/from the Pensions Reserve)	7,409	445	-	-	-	7,854
Council tax and NDR (transfers to/from Collection Fund Adjustment Account)	3,935	-	-	-	-	3,935
Holiday pay (transferred to the Accumulated Absences Reserve)	(7,322)	74	-	-	-	(7,248)
Charges for depreciation and impairment of non-current assets	(38,810)	(20,765)	-	-	-	(59,575)
Revaluation losses on Property Plant and Equipment	(17,297)	(5,623)	-	-	-	(22,920)
Movements in the market value of Investment Properties	(58,399)	93	-	-	-	(58,306)
Amortisation of intangible assets	(734)	-	-	-	-	(734)
Capital grants and contributions recognised	34,720	697	-	-	(35,417)	-
Revenue expenditure funded from capital under statute (net of Grants and Contributions)	(26,507)	-	-	-	-	(26,507)
Amounts of Non Current Assets written off on disposal or sale as part of the gain/loss on disposal to the CI&ES	(119,201)	(20,615)	-	-	-	(139,816)
Total	(222,206)	(45,694)	-	-	(35,417)	(303,317)
Adjustments between Revenue and Capital Resources						
Transfer of non-current asset sale proceeds from revenue to the Capital Receipts Reserve	76,964	17,058	(94,022)	-	-	-
Posting of HRA resources from revenue to the Major Repairs Reserve	-	20,765	-	(20,765)	-	-
Statutory provision for the repayment of debt	15,616	-	72,843	-	-	88,459
Capital expenditure financed from revenue balances.	2,280	-	-	-	-	2,280
Total	94,859	37,823	(21,179)	(20,765)	-	90,739
Adjustments to Capital Resources						
Use of the Capital Receipts Reserve to finance capital expenditure	-	-	18,066	-	-	18,066
Use of the Major Repairs Reserve to finance capital expenditure	-	-	-	17,987	-	17,987
Application of capital grants to finance capital expenditure.	-	-	-	-	31,891	31,891
Total	-	-	18,066	17,987	31,891	67,854
Total Adjustments	(127,346)	(7,871)	(3,113)	(2,778)	(3,526)	(144,722)

NOTES TO THE ACCOUNTS

4. Transfers to / (from) Earmarked Reserves

This note sets out the amounts set aside from the General Fund (GF) and Housing Revenue Account (HRA) balances in earmarked reserves to provide financing for future expenditure plans and the amounts posted back from earmarked reserves to meet GF and HRA expenditure in 2023/24.

	Balance at 31/03/2023	Transfers in	Transfers out	Balance at 31/03/2024	Transfers in	Transfers out	Balance at 31/03/2025
	£000	£000	£000	£000	£000	£000	£000
General Fund							
Balances held by schools under a scheme of delegation:							
- Local Management of Schools*	(11,382)	(220)	882	(10,720)	0	5,512	(5,208)
- Dedicated Schools Grant*	(10,073)	(2,055)	4,173	(7,955)	0	5,385	(2,570)
- Non DSG Education Grant Reserve	(935)	-	-	(935)	0	0	(935)
PFI reserve*	(14,283)	-	236	(14,047)	0	170	(13,877)
Budget Support *	(16,836)	(12,599)	14,037	(15,398)	(9,566)	747	(24,217)
Collection Fund Equalisation Reserve	-	(5,072)	-	(5,072)	0	187	(4,885)
Capital Investment Reserve	(3,779)	-	3,000	(779)	0	779	0
Investment Reserve	(16,168)	-	-	(16,168)	(779)	8,424	(8,523)
Education, Youth and Childcare	(1,230)	(739)	1,019	(950)	(221)	263	(908)
Insurance	(2,231)	(1,399)	240	(3,390)	(1,081)	0	(4,471)
Service Grant C/F	(9,136)	(1,149)	2,413	(7,872)	(1,543)	2,031	(7,384)
Departmental Reserves	(4,093)	(1,597)	2,779	(2,911)	(112)	574	(2,448)
Corporate Infrastructure	(1,681)	-	823	(858)	0	94	(764)
Public Health	(3,943)	-	1,997	(1,946)	(1,628)	0	(3,574)
CR27 Hotel Deal Reserve	(11,000)	-	-	(11,000)	0	0	(11,000)
LEP Housing Rental Reserves	(1,816)	-	896	(920)	0	0	(920)
Parking Reserve (On Street)	(7,526)	-	-	(7,526)	0	4,999	(2,527)
Levy Trading Reserve	(6,107)	(1,452)	-	(7,559)	0	0	(7,559)
Welfare Reform Reserve	(4,061)	(3)	3,153	(911)	0	282	(629)
Subsidiary Dividend Reserve	(12,000)	(3,500)	9,490	(6,010)	0	0	(6,010)
Other Misc (individual items below £1m)	(15,711)	(4,657)	8,696	(11,672)	(1,504)	925	(12,250)
Total General Fund	(153,991)	(34,442)	53,834	(134,599)	(16,433)	30,373	(120,658)
HRA							
Leasehold Repairs	(11,147)	(1,878)	-	(13,025)	(2,720)	0	(15,745)
Total HRA	(11,147)	(1,878)	0	(13,025)	0	0	(13,025)

Table is subject to roundings

NOTES TO THE ACCOUNTS

*Significant Earmarked reserves (greater than £5m)	Purpose
Local Management of Schools	Set up for the balances held by non E5 schools in the borough.
Dedicated Schools Grant (DSG)	Set up to carry forward unspent DSG Grant into future years.
Budget Support Reserve	Set up to protect the General Fund budgets from large in year under or overspends caused by factors outside of managers control, (such as demography.)
Investment Reserve	Set up to carry forward the proceeds from Treasury Management Activity and external Investments.
PFI Reserve	Set up to carry forward surpluses earned in earlier years in PFI Contracts to cover losses to be incurred at the end of the projects.
Subsidiary Dividend Reserve	Set up to carry forward dividends paid by subsidiary projects into future years, and as a protection against non-payment.
Hotel Reserves	Set up to cover shortfall in rental income caused by tenant default in 2 hotels.
Parking Reserves	Set up to carry forward parking income to be used in line with Section 55 of the Road Traffic Act.
Service Grant Carry Forward Reserve	Set up to carry forward unspent Service Grant Funding into future years.
Levy Reserve	Set up to carry forward prior year refunds and underspends to cover future years anticipated increases.
Community Solutions Collection Fund	Set up to fund the HAM Hub and Revenues and Benefits Service for the next 4 years.
Leasehold Repairs Reserve	Set up to facilitate repairs to leasehold properties where required.

NOTES TO THE ACCOUNTS

5. Other Operating Expenditure

	2023/24	2024/25
	£000	£000
Levies	13,993	14,685
Payments to the Government Housing Capital Receipts Pool	-	-
(Gains)/Losses on the disposal of non-current assets	45,794	(10,890)
Total	59,787	3,796

6. Financing and Investment Income and Expenditure

	2023/24	2024/25
	£000	£000
Interest payable and similar charges	38,272	49,939
Net interest on the net defined benefit liability	(212)	(7,371)
Interest receivable and similar income	(13,350)	(24,881)
Income and expenditure in relation to investment properties	(10,223)	(11,761)
Changes in fair value of investment properties	58,306	(82,532)
(Gains)/Losses on Trading Accounts	(609)	(404)
Total	72,184	(77,289)

7. Taxation and Non-Specific Grant Income

	2023/24	2024/25
	£000	£000
Council Tax income and Retained Business Rates	(98,706)	(107,338)
Non-ring fenced Government Grants	(95,168)	(85,880)
Capital Grants & Contributions	(32,124)	(19,959)
Social Care Grants	-	(21,725)
Total	(225,998)	(234,902)

8. Property, Plant and Equipment

The movements in the Council's Property, Plant and Equipment for the year 2024/25 are set out in the table below. Estimated asset lives and depreciation rates are set out in the Accounting Policies.

The Council revalues its Property, Plant and Equipment valued less than £3 million on a five year basis (20% each of the last five years of the programme and an impairment review at the end of the financial year) using its valuers, Wilks, Head & Eve. For Property, Plant and Equipment with a value greater than £3 million, revaluation is carried out annually.

NOTES TO THE ACCOUNTS

2024/25	Council Dwellings	Other Land & Buildings	Vehicles Plant & Equipment	Community Assets	Assets Under Construction	Surplus Assets	Right of Use Assets	Total PPE
	£000	£000	£000	£000	£000	£000	£000	£000
Cost or Valuation at 1st April 2024	1,251,046	1,262,141	49,507	42,300	414,434	154,213	379,852	3,553,493
Additions	18,339	17,072	1,708	1,138	174,717	2,675	1,953	217,602
Revaluations recognised in the Revaluation Reserve	28,801	6,185	0	0	0	21,802	11,051	67,839
Revaluations recognised in the Provision of Services	(1,141)	(2,891)	0	0	0	(18,966)	0	(22,998)
De-recognition due to disposals	(8,502)	(3,012)	0	0	(96,964)	(89,119)	0	(197,597)
Reclassifications to other assets	0	(4,931)	0	5,359	(61,649)	22,118	0	(39,103)
Cost or Valuation at 31 March 2025	1,288,543	1,274,564	51,215	48,797	430,538	92,723	392,856	3,579,236
Accumulated Depreciation at 1 April 2024	0	(3,880)	(42,046)	0	0	(244)	0	(46,170)
Depreciation charge	(19,693)	(18,300)	(2,881)	0	0	(2,617)	(6,836)	(50,327)
Depreciation written out to the Revaluation Reserve	19,559	18,362	0	0	0	974	5,860	44,755
De-recognition due to disposals	134	659	0	0	0	1,555	0	2,348
Accumulated Depreciation at 31 March 2025	0	(3,159)	(44,927)	0	0	(332)	(976)	(49,394)
Net Book Value at 31 March 2025	1,288,543	1,271,405	6,288	48,797	430,538	92,391	391,880	3,529,842

NOTES TO THE ACCOUNTS

2023/24	Council Dwellings	Other Land & Buildings	Vehicles Plant & Equipment	Community Assets	Assets Under Construction	Surplus Assets	Total PPE	PFI Included in PPE
	£000	£000	£000	£000	£000	£000	£000	£000
Cost or Valuation at 1 April 2023	1,471,938	1,544,045	46,071	28,235	487,193	40,649	3,618,126	194,960
Additions	17,648	10,212	3,436	7,106	269,812	15	308,228	952
Revaluations recognised in the Revaluation Reserve	(66,648)	(40,984)	-	-	-	2,657	(104,975)	(2,381)
Revaluations recognised in the Provision of Services	(5,771)	(2,193)	-	-	-	(14,955)	(22,919)	-
De-recognition due to disposals	(21,249)	(56,055)	-	-	(56,032)	-	(133,336)	-
Reclassifications to other assets	3,435	646	-	6,959	(286,539)	125,847	(149,652)	-
Cost or Valuation at 31 March 2024	1,399,350	1,455,672	49,507	42,300	414,434	154,213	3,515,476	193,531
Accumulated Depreciation at 1 April 2023	-	(3,784)	(39,147)	-	-	(66)	(42,997)	-
Depreciation charge	(23,169)	(22,500)	(2,899)	-	-	(671)	(49,239)	(3,460)
Depreciation written out to the Revaluation Reserve	22,836	21,447	-	-	-	493	44,776	3,460
De-recognition due to disposals	333	957	-	-	-	-	1,290	-
Accumulated Depreciation at 31 March 2024	-	(3,880)	(42,046)	-	-	(244)	(46,170)	-
Net Book Value at 31 March 2024	1,399,350	1,451,792	7,461	42,300	414,434	153,969	3,469,306	193,531

NOTES TO THE ACCOUNTS

The valuations per category in each year of the rolling programme are shown below:

	Council Dwellings	Other Land & Buildings	Vehicles Plant & Equipment	Community Assets	Assets Under Construction	Surplus Assets	Right of Use Assets	Total PPE (Excluding Infrastructure Assets)
	£000	£000	£000	£000	£000	£000	£000	£000
Value at historic cost	0	12,723	6,288	48,797	430,537	0		498,345
Value at current value in:								0
2024/25	1,288,543	1,181,871	0	0	0	56,041	391,880	2,918,335
2023/24	0	28,521	0	0	0	31,581	0	60,102
2022/23	0	13,533	0	0	0	-1	0	13,532
2021/22	0	7,467	0	0	0	0	0	7,467
2020/21	0	27,290	0	0	0	4,770	0	32,060
	1,288,543	1,271,405	6,288	48,797	430,537	92,391	391,880	3,529,841

NOTES TO THE ACCOUNTS

Property Plant and Equipment (PPE) (continued)

At 31 March 2025 the Council had the following significant contractual commitments amounting to £127.347m (2023/24 £272.253m) for the construction or enhancement of its Property, Plant and Equipment in 2024/25 and future years. The contractual commitments outstanding over £1m as at 31/3/25 are:

Investment Strategy	£000
Gascoigne East Phase 3A	3,412
Gascoigne East Phase 2 F	3,955
Gascoigne East Phase 2 E2	3,786
12 Thames Rd	2,830
Padnall Lake Phase 2	5,753
Roxwell Rd	2,684
Gascoigne East 3B	37,348
Beam Park Phase 6	53,794
Padnall Lake Phase 1	1,552
Be First Fees	1,162
	116,276
General Fund	
Corporate Retrofit	1,232
Padnall Hall (Youth Inv Fund)	1,050
Trinity Special Sch Heathway	7,167
	9,449
Housing Revenue Account	
Energy Efficiency	1,591
	1,591
	127,316

NOTES TO THE ACCOUNTS

9. Infrastructure Assets

In accordance with the temporary relief offered by the Update to the CIPFA Code at 4.1.4.3 relating to infrastructure assets this note does not include disclosure of gross cost and accumulated depreciation for infrastructure assets because historical reporting practices and resultant information deficits mean that this would not faithfully represent the asset position to the users of the financial statements

The Authority has chosen not to disclose this information as the previously reported practices and resultant information deficits mean that gross cost and accumulated depreciation are not measured accurately and would not provide the basis for the users of the financial statements to take economic or other decisions relating to infrastructure assets.

	2023/24 £000	2024/25 £000
Net book value (modified historical cost) at 1 April	103,396	102,111
Additions	8,951	9,701
Derecognition	-	-
Depreciation	(10,236)	(10,106)
Impairment	-	-
Other movements in cost	-	-
Infrastructure Assets Net book value at 31 March	102,111	101,706

	2023/24 £000	2024/25 £000
Infrastructure assets	102,111	101,706
Other PPE assets	3,469,306	3,529,841
Total PPE assets	3,571,417	3,631,547

The Authority has determined in accordance with Regulation 30M(2) of the Local Authorities (Capital Finance and Accounting) (England) (Amendment) Regulations 2022 that the carrying amounts to be derecognised for infrastructure assets when there is replacement expenditure is nil.

10. Heritage Assets

Works of Art

The Council holds a significant collection of art works. The Fanshawe Art collection is a collection of 53 portraits relating to the Fanshawe family. The earliest painting dated from 1560 and with the last painting commissioned in 1940. The artists included some of the most famous in the country for the time period, such as William Dobson, Sir Peter Lely and Marcus Gheeraedts.

The Council has also holds other modern art works such as the Secret Garden in Barking and the A13 Artscape project. The Secret Garden is a 7 metre high facade which has been constructed from reclaimed bricks and architectural salvage, incorporating a public art element into the design of the main square. The A13

NOTES TO THE ACCOUNTS

Artscape is one of the most ambitious and innovative public arts projects in the United Kingdom. It has been one of the highest profile arts projects for the borough. The A13 Artscape project was delivered through a partnership with Transport for London, which led to the involvement of some 17 artists and organisations to improve the environmental impact of the A13 on the surrounding areas.

Historic Sites

Valence House is a grade II listed medieval building. Its earliest parts are over 600 years old. Valence House has been a museum since 1937 and became a dedicated museum in 1976. It is the local history museum for Barking and Dagenham, displaying history and objects from the Borough.

Barking Abbey was founded in 666 A.D. by St Erkenwald. The ruins that remain today are a rebuild from the 13th Century. The Abbey was one of the first and wealthiest in the country but was dissolved by King Henry VIII after 1539. The Barking Abbey Ruins was excavated a hundred years ago in 1911. It has not been possible to provide a financial value of the Barking Abbey Ruins due to the nature of what they are.

Museum Exhibits

Current museum exhibits include the original coat of arms from the Elizabethan town hall and a large painting of Kings Charles II. Other exhibits include a bronze Ford Capri sculpture on display outside Valence House Museum.

Statues and Monuments

There are several statues and monuments in Barking and Dagenham: A statue of Job Henry Charles Drain V.C. was erected in autumn 2009 on Broadway, Barking in memory of his heroism. There are also three war memorials in Barking Park, Rippleside cemetery and Chadwell Heath cemetery. The Rippleside cemetery war memorial has recently been listed by English Heritage. It has not been possible to place a financial value on these memorials.

Barking and Dagenham have produced some of the most famous and successful sportsmen and women in the country. A number of statues were erected in 2008 to celebrate these individuals in the form of a large dynamic sculptural installation. The artwork includes silhouettes of Bobby Moore OBE, Beverley Gull MBE, Sir Alf Ramsey and Jason Leonard OBE, all of whom were champions and success stories of their time. These statues are situated on the A13, by Castle Green.

Civic Regalia

The Council holds items of Civic Regalia, such as the Mayor's robe and the Chain of Office, with the Insignia pendant. The Mayor's robe was first used in 1931 when Barking received the Charter of Incorporation, which meant that Barking had the power to elect a Mayor for the first time in history. The robe is part of Valence House Museum collection and was last used in 1993. The chain of office with the Insignia pendant, this is usually located at Barking Town Hall, but is currently on display at Valence House Museum.

Preservation and Management

Each of the collections at the Valence House museum is managed by a curator and the policy for documentation, collections, disposals, loans, conservation and storage are contained within the museum's Collection Management Plan.

NOTES TO THE ACCOUNTS

2024/25	Works of Art £'000	Historic Sites £'000	Museum Exhibits £'000	Statues & Monuments £'000	Civic Regalia £'000	Total Assets £'000
Gross Book Value 1 April 2024	4,447	5,128	264	403	530	10,772
Accumulated Depreciation	-	(298)	-	-	-	(298)
Net Book Value 1 April 24	4,447	4,830	264	403	530	10,474
Additions	0	161	0	0	0	161
Disposals	-	-	-	-	-	-
Revaluations	0	(2,044)	0	0	0	(2,044)
Depreciation	-	(103)	-	-	-	(103)
Net Book Value 31 Mar 25	4,447	2,844	264	403	530	8,488

11. Investment Properties

Investment Properties are assets owned by the Council and are held solely to earn rentals or for capital appreciation or both. The following items of income and expense have been accounted for in the Comprehensive Income and Expenditure Statement:

	2023/24 £000	2024/25 £000
Rental income from investment property	(19,571)	20,622
Direct operating expenses arising from investment property	9,248	(8,861)
Net gain	(10,223)	(11,761)

*2023/24 adjusted between gross income and expenditure to show consistently with 2024/25, net figure unchanged

There are no restrictions on the Council's ability to realise the value inherent in its investment property or on the Council's right to the remittance of income and the proceeds of disposal. The Council has no contractual obligations to purchase, construct or develop investment property or repairs, maintenance or enhancement.

Investment properties are shown at fair value at the balance sheet date and are subject to revaluation annually and any changes in valuation are reflected in the fair value of assets. The following table summarises the movement in the fair value of investment properties over the year:

	2023/24 £000	2024/25 £000
Balance at the start of the year	314,138	416,309
Additions	10,893	1,383
Disposals	(68)	(1,139)
Reclassifications	149,652	38,860
Net gains/(losses) from fair value adjustments/revaluations	(58,306)	82,532
Balance at end of the year	416,309	537,945

NOTES TO THE ACCOUNTS

Fair Value Hierarchy

All the Council's investment properties have been value assessed as Level 2 on the fair value hierarchy for valuation purposes (See Accounting Policy for an explanation of the fair value levels).

Valuation Techniques Used to Determine Level 2 Fair Values for Investment Property

The fair value of investment property has been measured using a market approach, which takes into account quoted prices for similar assets in active markets, existing lease terms and rentals, research into market evidence including market rentals and yields, the covenant strength for existing tenants, and data and market knowledge gained in managing the Council's Investment Asset portfolio. Market conditions are such that similar properties are actively purchased and sold and the level of observable inputs are significant, leading to the properties being categorised as level 2 on the fair value hierarchy.

There has been no change in valuation techniques used during the year for investment properties.

Highest and Best Use

In estimating the fair value of the Council's investment properties, they are valued at the higher of current use and potential alternative use (if different to current use).

Valuation Process for Investment Properties

The Council's investment properties have been valued by Wilks, Head & Eve in accordance with the methodologies and bases for estimation set out in the professional standards of the Royal Institution of Chartered Surveyors.

12. Financial Instruments

The following categories of financial instruments are carried in the Balance Sheet:

Long Term	Short Term		Long Term	Short Term
31 March 2024 £000	31 March 2024 £000		31 March 2025 £000	31 March 2025 £000
		<u>Financial Assets at Amortised Cost</u>		
221	74	Investments	210	40,300
-	7,911	Cash and Cash Equivalents (see Note 14)	-	15,925
		Debtors		
302,592	96,697	Debtors as per Balance Sheet	440,403	180,719
-	591	Accrued Interest Receivable	-	191
-	(26,745)	Adjustments for statutory debtors - not qualifying as financial assets at amortised cost	-	-
302,592	70,544	Total debtors qualifying as Financial Assets at Amortised Cost	440,403	180,910
302,813	78,528	Total Financial Assets	440,403	237,080

NOTES TO THE ACCOUNTS

<u>Financial Liabilities at Amortised Cost</u>				
(997,752)	(323,900)	Borrowings	(953,723)	(569,982)
-	-	Cash and Cash Equivalents (see Note 14)	-	(1,581)
Creditors				
(266,257)	(4,811)	PFI and finance lease liabilities	(277,985)	(6,152)
(7,720)	(104,116)	Creditors as per Balance Sheet	(6,138)	(99,262)
-	(7,384)	Accrued Interest Payable	-	(8,161)
-	10,929	Adjustments for statutory short-term creditors (not qualifying)	-	-
(273,977)	(105,382)	Total creditors qualifying as financial liabilities at amortised cost	(284,124)	(107,423)
(1,271,729)	(429,282)	Total Financial Liabilities	(1,237,847)	(685,138)

Note – Assets and liabilities arising purely from statutory provisions such as council tax, NNDR and general rates are exempt from the definition of financial assets/liabilities, which requires a contractual basis.

The following shows an analysis of borrowing by type of debt:

Long Term 31 March 2024 £000	Short Term 31 March 2024 £000		Long Term 31 March 2025 £000	Short Term 31 March 2025 £000
<u>Borrowing</u>				
(859,502)	-	- PWLB	(841,425)	(470,000)
(10,000)	-	- LOBO	(10,000)	-
(108,250)	-	- Other Markets debt	(102,298)	-
-	(323,900)	Other LA loans	-	(101,563)
(997,752)	(323,900)	Total	(953,723)	(571,563)

NOTES TO THE ACCOUNTS

Income, Expense, Gains and Losses

The gains and losses recognised in the Comprehensive Income and Expenditure Statement in relation to financial instruments are made up as follows:

2023/24			2024/25		
Financial Liabilities measured at amortised cost	Financial Assets measured at amortised cost	Total	Financial Liabilities measured at amortised cost	Financial Assets measured at amortised cost	Total
£000	£000	£000	£000	£000	£000
38,272		38,272	37,585	(14,754)	22,831
	224	224		275	275
	(12,350)	(12,350)		(17,751)	(15,751)
	(1,000)	(1,000)		(7,500)	(7,500)
38,272	(13,126)	25,146	37,585	(37,730)	145
					Net gain / (loss) for the year

* Interest Income and Expenditure include HRA

** Fee Expense includes brokerage costs for longer term loans

Interest Expense

The Council may borrow to meet capital costs that are attributable to the acquisition, construction or production of a qualifying asset that has a life of more than one year. It is the Council's policy to capitalise borrowing costs that are directly attributable to the acquisition, construction or production of a qualifying asset. Borrowing costs will be deemed as interest and other costs that the Council incurs in connection with the borrowing of funds, and a qualifying asset will be that which takes in excess of three years to get ready for intended use and has forecast expenditure in excess of £10m. Cessation of capitalisation will occur at the earlier of practical completion of the qualifying asset or when it has been sold.

Fair Value of Assets and liabilities carried at Amortised Cost

Financial liabilities, financial assets, long-term debtors and creditors are carried in the Balance Sheet at amortised cost. Their fair value can be assessed by calculating the present value of the cash flows that will take place over the remaining term of the instruments, using the following assumptions:

- . estimated ranges of interest rates at 31 March 2025 of 5.36% for one year to 5.01% for 50 year loans from the PWLB, after taking into account a 20bps reduction
- . no early repayment or impairment is recognised
- . where an instrument will mature in the next 12 months, carrying amount is assumed to approximate to fair value

The fair value of trade and other receivables is taken to be the invoiced or billed amount.

The Council has a continuing ability to borrow at concessionary rates from the PWLB rather than from the markets, termed the PWLB certainty rate (NL rate). The Fair Value calculations in the table below are based on the NL Rate.

NOTES TO THE ACCOUNTS

The fair values calculated are as follows:

31 March 2024			31 March 2025	
Carrying Amount	Fair Value based on New Loan Rate		Carrying Amount	Fair Value based on New Loan Rate
£000	£000	Financial Assets	£000	£000
294	294	Investments	40,510	40,510
7,911	7,911	Cash & Cash Equivalents	15,925	15,925
302,592	252,683	Long Term Debtors	426,311	251,450
69,952	69,952	ST Debtors (excl Interest Receivable)	69,952	69,952
591	591	Interest Receivable Accrual	591	591
381,341	331,432		553,289	378,428
£000	£000	Financial Liabilities	£000	£000
-	-	Cash & Cash Equivalents	(1,581)	(1,581)
(859,502)	(585,206)	PWLB	(841,425)	(526,788)
(138,250)	(122,936)	Market Loans	(112,325)	(86,261)
(323,900)	(324,790)	Temporary Loans	(570,000)	(573,563)
(278,789)	(288,972)	PFI & Finance Lease	(284,137)	(284,137)
(93,186)	(93,186)	ST Creditors (excl Interest Payable)	(6,138)	(6,138)
(7,384)	(7,384)	Interest Payable Accrual	(8,161)	(8,161)
(1,701,012)	(1,422,476)		(1,823,767)	(1,486,629)

NB. Table is subject to roundings.

The rates quoted in the above valuation were obtained by the Council's treasury management consultants, Link Asset Services, from the market on 31 March 2024 using bid prices where applicable. The fair value of the liabilities is higher than the carrying amount because the Council's portfolio of loans includes a number of fixed rate loans where the interest rate payable is higher than the prevailing rates at the Balance Sheet date. This shows a notional future loss (based on economic conditions at 31 March 2024) arising from a commitment to pay interest to lenders above current market rates.

The valuation basis adopted for Fair Value calculation uses Level 2 inputs, which are inputs other than quoted prices that are observable for the financial asset / liability.

Nature and Extent of Risks Arising for Financial Instruments

The Council's activities expose it to a variety of financial risks:

Credit risk – the possibility that other parties might fail to pay amounts due to the Council;

Liquidity risk – the possibility that the Council might not have funds available to meet its commitments to make payments;

Re-financing and Maturity risk – the possibility that the Council might be required to renew a financial instrument on maturity at disadvantageous interest rates or terms; and

Market risk – the possibility that financial loss might arise for the Council as a result of changes in such measures as interest rates and stock market movements.

Overall Procedures for Managing Risk in Financial Markets

The Council's overall risk management procedures focus on the unpredictability of financial markets and are structured to implement suitable controls to minimise these risks. The procedures for risk management are set out through a legal framework in the Local Government Act 2003 and associated regulations. These require the Council to comply with the CIPFA Prudential Code, the CIPFA Code of Practice on Treasury Management in the Public Services and Investment Guidance issued through the Act. Overall, these procedures require the Council to manage risk in the following ways:

- By formally adopting the requirements of the CIPFA Treasury Management Code of Practice;
- By the adoption of a Treasury Policy Statement and treasury management clauses within its financial regulations/standing orders/constitution;
- By approving annually in advance prudential and treasury indicators for the following three years limiting the Council's overall borrowing:
 - its maximum and minimum exposures to fixed and variable rates;
 - its maximum and minimum exposures to the maturity structure of its debt;
 - its maximum annual exposures to investments maturing beyond a year; and
 - by approving an investment strategy for the forthcoming year setting out its criteria for both investing and selecting investment counterparties in compliance with the Government Guidance

These are required to be reported and approved at or before the Council's annual Council Tax setting budget or before the start of the year to which they relate. These items are reported with the annual treasury management strategy which outlines the detailed approach to managing risk in relation to the Council's financial instrument exposure. Actual performance is also reported after each year, as is a mid-year update.

The Annual Treasury Management Strategy which incorporates the prudential indicators and the Investment Strategy was approved by the Assembly and is available on the Council website.

The key issues within the Strategy were

- the revised authorised borrowing limit (GF and HRA) of £1.95bn for 2024/25, which includes £311m for the HRA (of which £267m was for HRA self-financing debt settlement); and
- to approve the Annual Investment Strategy and creditworthiness policy for 2024/25 outlining the investments that the Council may use for the prudent management of its investment balances

These policies are implemented by a central treasury team. The Council maintains written principles for overall risk management, as well as written policies, Treasury Management Practices (TMPs) covering specific areas, such as interest rate risk, credit risk, and the investment of surplus cash. These TMPs are a requirement of the Code of Practice and are reviewed periodically.

NOTES TO THE ACCOUNTS

Credit Risk

Credit risk arises from deposits with banks and financial institutions, as well as credit exposures to the Council's trade receivables and payables.

This risk is minimised through the Annual Investment Strategy, which requires that deposits are not made with financial institutions unless they meet identified minimum credit criteria, in accordance with the Fitch, Moody's credit ratings and CDS data which it receives from its advisers Link Asset Services as a basis for assessing credit risk as well as other market information. The Annual Investment Strategy also considers maximum amounts and time limits in respect of each financial institution. Deposits are not made with banks and financial institutions unless they meet the minimum requirements of the investment criteria outlined above. Additional selection criteria are also applied after these initial criteria and full details of the Investment Strategy can be found on the Council's website.

The Council uses the creditworthiness service provided by Link Asset Services. This service uses a sophisticated modelling approach with credit ratings from all three rating agencies - Fitch, Moodys and Standard and Poors, forming the core element. Sector does not rely solely on the current credit ratings of counterparties but also uses the following as overlays,

- credit watches and credit outlooks from credit rating agencies;
- CDS spreads to give early warning of likely changes in credit ratings; and
- sovereign ratings to select counterparties from only the most creditworthy countries.

Customers for goods and services are assessed, taking into account their financial position, past experience and other factors, with individual credit limits being set in accordance with internal ratings in accordance with parameters set by the Council.

The Council's maximum exposure to credit risk in relation to its investments in banks and building societies cannot be assessed generally as the risk of any institution failing to make interest payments or repay the principal sum will be specific to each individual institution. Recent experience has shown that it is rare for such entities to be unable to meet their commitments. A risk of irrecoverability applies to all of the Council's deposits, but there was no evidence at the 31 March 2024 that this was likely to crystallise.

In the past five years the Council has not experienced any exposure to credit risk on its loans, based on the levels of default assessed by the ratings agencies and its advisors. The Council does not allow credit for its trade debtors further reducing its exposure to credit risk and has not experienced any defaults in the last five years on its investments.

The carrying value of the exposure by financial instrument is summarised below:

	Criteria	Amount Invested at 31 March 2025 £000
Deposits with Banks	A Rated	40,300
UK Government	Local Authority	-
Commercial Loans	See below	426,311
Total Investments		466,611

No breaches of the Council's counterparty criteria occurred during the reporting period and the Council does not expect any losses from the non-performance by any of its counterparties in relation to deposits.

During the year the Council did not give or receive any collateral as security for a financial instrument.

Trade and Other Receivables

Credit risk arise from the Council's exposure to trade debtors; this excludes monies from government and public institutions. Aged debtor write off is subject to Council procedures. The debtor balances in Note 12 have been reviewed for loss allowance, providing details of material balances.

Amounts Arising from ECL for Investments and Loans

Impairment losses are calculated to reflect the expectation that the future cash flows might not take place because the borrower could default on their obligations. Credit risk plays a crucial part in assessing losses. Where risk has increased significantly since an instrument was initially recognised, losses are assessed on a lifetime basis. Where risk has not increased significantly or remains low, losses are assessed on the basis of 12-month expected losses.

Under the general approach used in IFRS 9, a financial asset is in one of three stages in order to determine both the amount of ECL to recognise, as well as how interest income should be recognised.

Stage 1 is where credit risk has not increased significantly since initial recognition. For financial assets in stage 1, entities are required to recognise 12-month ECL and recognise interest income on a gross basis – this means that interest will be calculated on the gross carrying amount of the financial asset before adjusting for ECL.

Stage 2 is where credit risk has increased significantly since initial recognition. When a financial asset transfers to stage 2 entities are required to recognise lifetime ECL but interest income will continue to be recognised on a gross basis.

Stage 3 is where the financial asset is credit impaired. This is effectively the point at which there has been an incurred loss event under the IAS 39 model. For financial assets in stage 3, entities will continue to recognise lifetime ECL, but they will now recognise interest income on a net basis. This means that interest income will be calculated based on the gross carrying amount of the financial asset less ECL. The table below summarises the general approach.

There are currently loans totalling £426.3m, with most of the loans are secured against an asset. The loans are predominantly loans to companies that are wholly owned by the Council, and these are secured against a number of properties held with Reside, and BD Trading Partnerships. The Authority undertook due diligence on the credit quality of these third parties during the awarding of the loans and there is no indication of credit impairment or default at the time these accounts were finalised

A summary of the loans made by the Council, the loss allowance for each is provided below and the ratings and risk of default.

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Counterparty	Loan Amounts £000	Loss Allowances £000	Secured/ Guarantee	Risk of Default	Finch Rating Criteria*
BRL Loan	5,500	34	Yes	0.62%	BB
B&D Reside Regeneration LLP	4,756	7	Yes	0.14%	BBB
B&D Reside Weavers LLP	245,599	346	Yes	0.14%	BBB
B&D Reside Regeneration LTD and TPFL	72	0	Yes	0.14%	BBB
B&D Homes Limited	146,916	183	Yes	0.14%	BBB
B&D Energy Ltd	14,453	20	Yes	0.14%	BBB
B&D Trading Partnerships	22,755	0	Yes	2.61%	B
Other (<£1m)	352	0			
Total	440,403	590			

* Fitch Ratings Criteria 2021

BB: elevated vulnerability to default risk, more susceptible to adverse shifts in business or economic conditions; still financially flexible

B: degrading financial situation; highly speculative

Liquidity Risk

The Council manages its liquidity position through the risk management procedures above (the setting and approval of prudential indicators and the approval of the treasury and investment strategy reports), as well as through a comprehensive cash flow management system, as required by the CIPFA Code of Practice. This seeks to ensure that cash is available when needed.

The Council has ready access to borrowings from the money markets to cover any day to day cash flow need, and the PWLB and money markets for access to longer term funds. The Council is also required to provide a balanced budget through the Local Government Finance Act 1992, which ensures sufficient monies are raised to cover annual expenditure. There is therefore no significant risk that it will be unable to raise finance to meet its commitments under financial instruments.

Refinancing and Maturity Risk

The Council maintains a significant debt and investment portfolio. Whilst the cash flow procedures above are considered against the refinancing risk procedures, longer-term risk to the Council relates to managing the exposure to replacing financial instruments as they mature. This risk relates to both the maturing of longer-term financial liabilities and longer-term financial assets. The approved treasury indicator limits for the maturity structure of debt and the limits placed on investments placed for greater than one year in duration are the key parameters used to address this risk. The Council approved treasury and investment strategies address the main risks and the central treasury team address the operational risks within the approved parameters. This includes:

- monitoring the maturity profile of financial liabilities and amending the profile through either new borrowing or the rescheduling of the existing debt; and
- monitoring the maturity profile of investments to ensure sufficient liquidity is available for the Council's Day to day cash flow needs, and the spread of longer-term

NOTES TO THE ACCOUNTS

investments provide stability of maturities and returns in relation to the longer-term cash flow needs.

The maturity analysis of financial liabilities is as follows, with the maximum and minimum limits for fixed interest rates maturing in each period.

	Actual 31 March 2024 £000	Actual 31 March 2025 £000
Less than one year	323,000	570,000
Between 1 and 2 years	20,000	
Between 2 and 5 years	-	
Between 5 and 10 years	-	
More than 10 years	987,752	953,723
Total	1,331,652	1,523,723

The maturity analysis of all financial assets, including trade payables and receivables, held by the Council is under one year.

Market Risk

Interest Rate Risk

The Council is exposed to risk in terms of its exposure to interest rate movements on its borrowings and investments. Movements in interest rates have a complex impact on the Council. For instance, a rise in interest rates would have the following effects:

- Borrowings at variable rates – the interest expense charged to the Comprehensive Income and Expenditure Statement will rise;
- Borrowings at fixed rates – the fair value of the borrowing will fall (no impact on revenue balances);
- Investments at variable rates – the interest income credited to the Comprehensive Income and Expenditure Statement will rise; and
- Investments at fixed rates – the fair value of the assets will fall (no impact on revenue balances).

Borrowings are not carried at fair value, so nominal gains and losses on fixed rate borrowings would not impact on the Surplus of Deficit on the Provision of Services or Other Comprehensive Income and Expenditure. However, changes in interest payable and receivable on variable rate borrowings and investments will be posted to the Surplus or Deficit on the Provision of Services and affect the General Fund Balance. Movements in the fair value of fixed rate investments that have a quoted market price will be reflected in Other Comprehensive Income and Expenditure.

The Council has a number of strategies for managing interest rate risk. The Annual Treasury Management Strategy draws together Council's prudential and treasury indicators and its expected treasury operations, including an expectation of interest rate movements. From this Strategy a treasury indicator is set which provides maximum limits for fixed and variable interest rate exposure. The central treasury team monitor market and forecast interest rates within the year to adjust exposures appropriately. For instance, during periods of falling interest rates, and where economic circumstances make it favourable, fixed rate investments may be taken for longer periods to secure better long-term returns, similarly the drawing of longer-term fixed rates borrowing would be postponed.

NOTES TO THE ACCOUNTS

The risk of interest rate loss is partially mitigated by Government grant payable on financing costs.

The treasury management team has an active strategy for assessing interest rate exposure that feeds into the setting of the annual budget and which is used to update the budget quarterly during the year. This allows any adverse changes to be accommodated. The analysis will also advise whether new borrowing taken out is fixed or variable. According to this assessment strategy, at 31 March 2025 if interest rates had been 1% higher with all other variables held constant, the financial effect for 2024/25 would be:

Interest Rate Risk - 1% Increase	£000
Increase in interest payable on variable rate borrowings*	405
Increase in interest receivable on variable rate investments	15,313
Impact on Surplus or Deficit on the Provision of Services	14,908
Interest Rate Risk – 1% Decrease	
Decrease in interest payable on variable rate borrowings*	405
Decrease in interest receivable on variable rate investments	15,161
Impact on Surplus or Deficit on the Provision of Services	14,756

*The Council did not hold any variable rate borrowings as at 31 March 2024 and therefore the effect of an increase or decrease in the rate would be nil.

Price Risk

Excluding the Pension Fund, the Council does not generally hold equity shares. As at 31 March 2024 the Council did not hold any Certificates of Deposit.

Foreign exchange risk

The Council has no financial assets or liabilities denominated in foreign currencies. It therefore has no exposure to loss arising from movements in exchange rates.

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13. Debtors

	2023/24	2024/25
	£000	£000
Housing Benefits Overpayments (net of BDP)	949	665
Housing Rents (net of BDP)	5,065	2,143
Business Rates	2,462	1,827
Council Tax	16,897	20,929
Leaseholder Service Charge	1,291	3,359
Payments in Advance	6,052	7,391
Court Costs	2,957	3,495
VAT	9,172	7,979
Trade Debtors	47,940	50,269
Other Debtors (net of BDP)	4,504	8,528
Total	97,288	106,585

14. Cash and Cash Equivalents

	2023/24	2024/25
	£000	£000
Cash held by the council	53	53
Bank current accounts	7,858	15,873
Total	7,911	15,925

15. Creditors

	2023/24	2024/25
	£000	£000
Housing Rents	(2,278)	(2,278)
Business Rates	(722)	(1,034)
Council Tax	(4,834)	(5,710)
Trade Creditors	(6,321)	(567)
Other Creditors	(102,157)	(122,753)
Total	(116,311)	(132,342)

NOTES TO THE ACCOUNTS

16. Provisions

	Balance at 31 March 2024 £000	Additional Provisions made during 2024/25 £000	Amounts used or reversed in 2024/25 £000	Balance at 31 March 2025 £000
Long Term				
Insurance	(4,110)	(1,495)	1,323	(4,282)
NDR Appeals	(2,324)	0	468	(1,857)
Short Term				
Legal Provision	(1,000)	0	4	(996)
Contaminated land	0	(285)	0	(285)
Client Over Charge Refund	(100)	0	0	(100)
Disrepair claims and Damages	(3,306)	(1,937)	1,961	(3,283)
Total	(10,840)	(3,718)	3,756	(10,802)

Insurance Claims

Provision is made for those claims where it is deemed probable that the Council will have to make a settlement, based on past experience of court decisions about liability and the amount of damages payable. The Council may be reimbursed by its insurers, but until claims are actually settled no income is recognised as the insurers will only reimburse amounts above a £150,000 excess.

Business Rates Appeals

The amount provided for business rates appeals is the Council's share. The provision is based on data and trends that reflect local circumstances. This is made to meet the estimated costs repayable to rate payers as a result of reductions in rateable values following successful appeals against valuation.

Disrepair claims and Damages

The 'Disrepair Provision' is an annual provision within the HRA that is allocated exclusively for the management of Legal Housing Disrepair claims raised by tenants, against LBBB, who occupy our social housing portfolio as tenants. The Provision covers tenant damages (monies paid to a tenant in lieu of the alleged suffering due to the disrepair issues identified at their property) and claim Costs (Legal fees paid to opposing Solicitors at the point a Disrepair claim is formally settled or is in Court).

NOTES TO THE ACCOUNTS

17. Usable Reserves

Movements in the Council's usable reserves are detailed in the Movement in Reserves Statement.

2023/24 £000	Usable Reserves	2023/24 £000
(13,853)	General Fund	(14,869)
(18,675)	Schools Reserves	(6,473)
(115,926)	General Fund - Earmarked Reserves	(118,647)
(15,545)	HRA	(26,179)
(13,026)	HRA - Earmarked Reserves	(15,746)
(2,778)	Major Repairs Reserve	(8,704)
(68,051)	Capital Receipts Reserve	(38,129)
(20,172)	Capital Grants Unapplied	(14,892)
(268,026)		(243,639)

2023/24 £000	Major Repairs Reserve	2024/25 £000
-	Balance 1 April	(2,778)
(20,765)	Depreciation and Amortisation	(19,489)
17,987	Application to finance capital expenditure	13,564
(2,778)		(8,703)

2023/24 £000	Capital Receipts Reserve	2024/25 £000
(64,938)	Balance 1 April	(68,051)
(94,022)	Capital Receipts in year	(207,521)
	- Deferred Receipts realised	-
	- Capital Receipts pooled	-
72,843	Capital Receipts re loan repayment	(502)
18,066	Capital receipts for financing capital expenditure	237,945
	- Other movements	-
(68,051)		(38,129)

2023/24 £000	Capital Grants Unapplied	2025/24 £000
(16,646)	Balance 1 April	(20,172)
(35,417)	Capital grants recognised in year	(24,100)
31,891	Capital grants and contributions applied	29,380
(20,172)		(14,892)

NOTES TO THE ACCOUNTS

18. Unusable Reserves

The breakdowns of materially significant reserves are provided below.

2023/24		2024/25
£000	Unusable Reserves	£000
(1,443,516)	Revaluation Reserves	(1,531,879)
(831,494)	Capital Adjustment Account	(917,148)
26,754	Pension Reserve	23,512
301	Collection Fund Adjustment Account	795
9,802	Accumulated Absence Account	11,298
(2,238,153)		(2,413,421)

Revaluation Reserve

The Revaluation Reserve contains the gains made by the Council arising from increases in the value of its Property, Plant and Equipment and Intangible Assets. The balance is reduced when assets with accumulated gains are:

- used in the provision of services and the gains are consumed through depreciation.
- re-valued downwards or impaired and the gains are lost; or
- disposed of and the gains are realised.

The Reserve contains only revaluation gains accumulated since 1 April 2007, the date that the Reserve was created. Accumulated gains arising before that date are consolidated into the balance on the Capital Adjustment Account.

2023/24		2024/25
£000	Revaluation Reserve	£000
(1,554,697)	Balance at 1 April	(1,443,516)
(46,936)	Upward Revaluation of Assets	(151,666)
107,136	Downward revaluation of assets and impairment losses not charged to the Surplus/(Deficit) on the Provision of Services	39,071
30,377	Accumulated gains or losses on assets disposed of in year.	4,517
20,604	Difference between fair value depreciation and Historical cost depreciation	19,715
(1,443,516)	Balance at 31 March	(1,531,879)

Capital Adjustment Account

The Capital Adjustment Account absorbs the timing differences arising from the different arrangements for accounting for the consumption of non-current assets and for financing the acquisition, construction or enhancement of those assets under statutory provisions. The Account is debited with the cost of acquisition, construction or enhancement as depreciation, impairment losses and amortisations are charged to the Comprehensive Income and Expenditure Statement (with reconciling postings from the Revaluation Reserve to convert fair

NOTES TO THE ACCOUNTS

value figures to a historical cost basis). The Account is credited with the amounts set aside by the Authority as finance for the costs of acquisition, construction and enhancement. The Account contains accumulated gains and losses on Investment Properties and gains recognised on donated assets that have yet to be consumed by the Authority. The Account also contains revaluation gains accumulated on Property, Plant and Equipment before 1 April 2007, the date the Revaluation reserve was created to hold such gains.

2023/24		2024/25
£000	Capital Adjustment Account	£000
(929,688)	Balance at 1 April	(831,495)
	Reversal of items relating to capital expenditure debited or credited to the Comprehensive Income and Expenditure Statement:	
	Adjustment to opening to correct Revaluation Reserve	
59,575	Charges for depreciation and impairment of non-current assets	60,537
22,920	Revaluation gains/(losses) on Property, Plant and Equipment	25,042
734	Amortisation of intangible assets	0
26,507	Revenue expenditure funded from capital under statute.	56,350
139,815	Amounts of non-current assets written off on disposal or sale as part of the gain/loss on disposal to the Comprehensive Income and Expenditure Statement	196,631
(50,981)	Adjusting amounts written out of the Revaluation Reserve	(24,232)
	Capital financing applied in the year:	
(18,066)	Use of the Capital Receipts Reserve to finance new capital expenditure	(47,973)
(17,987)	Use of the Major Repairs Reserve to finance new capital expenditure	(13,564)
(31,891)	Application of grants to capital financing from the Capital Grants Unapplied Account	(29,380)
(15,616)	Statutory provision for the financing of capital investment charged against the General Fund and HRA balances	(28,435)
(2,280)	Capital expenditure charged against the General Fund and HRA balances	(8,628)
(99,888)	Repayment of The Capital Financing Requirement using Capital Receipts	(189,972)
-	Repayment of The Capital Financing Requirement using General Fund	0
27,046	Loan repayment	502
58,306	Movements in market value of Investment Properties	(82,532)
(831,494)	Balance at 31 March	(917,148)

NOTES TO THE ACCOUNTS

Pensions Reserve

The Pensions Reserve absorbs the timing differences arising from the different arrangements for accounting for post-employment benefits and for funding benefits in accordance with statutory provisions. The Council accounts for post-employment benefits in the Comprehensive Income and Expenditure Statement as the benefits are earned by employees accruing years of service, updating the liabilities recognised to reflect inflation, changing assumptions and investment returns on any resources set aside to meet the costs.

Statutory arrangements require benefits earned to be financed as the Council make the employer's contributions to pension funds or eventually pays any pensions for which it is directly responsible. The debit balance on the Pensions Reserve therefore shows a substantial shortfall in the benefits earned by past and current employees and the resources the Council has set aside to meet them. The statutory arrangements will ensure that funding will have been set aside by the time the benefits come to be paid.

2023/24		2024/25
£000	Pension Reserve	£000
28,739	Balance at 1 April	26,754
5,869	Remeasurements of the net defined benefit liability/asset	10,185
24,937	Reversal of items relating to retirement benefits debited or credited to the Surplus or Deficit on the Provision of Services in the Comprehensive Income and Expenditure Statement	22,400
(32,791)	Employer pensions' contributions and direct payments to pensioners payable in the year	(35,827)
26,754	Balance at 31 March	23,512

Accumulated Absence Account

The Accumulated Absences Account absorbs the differences that would otherwise arise on the General Fund and HRA balance from accruing for compensated absences earned but not taken in the year, e.g. annual leave entitlement carried forward at 31 March. Statutory arrangements require that the impact on the General Fund and HRA balance is neutralised by transfers to or from the Accumulated Absences Account. The reduction in this year's accrual is due to improvements in the management of annual leave balances across the Council and flexi balances no longer being centrally recorded.

2023/24		2024/25
£000		£000
2,554	Balance at 1 April	9,802
(2,554)	Settlement or cancellation of accrual made at the end of the preceding year	(9,802)
9,802	Amounts accrued at the end of the current year	11,298
9,802	Balance at 31 March	11,298

NOTES TO THE ACCOUNTS

19. Cash Flow Notes

19a. Net Cash Flows from Operating Activities

The surplus or deficit on the provision of services has been adjusted for the following non-cash movements:

2023/24		2024/25
£000		£000
59,576	Depreciation	60,536
81,225	Impairment and downward valuations	22,988
733	Amortisation	0
34,074	Increase/(decrease) in creditors	68,977
46,449	(Increase)/decrease in debtors	(34,644)
(52,240)	(Increase)/decrease in long term debtors	(137,811)
(66)	(Increase)/decrease in inventories	116
7,854	Movement in pension liability	11,015
139,814	Carrying amount of non-current assets and non-current assets held for sale, sold or derecognised	196,632
15,885	Increase/(decrease) in Grants and Contributions	(2,394)
(618)	Receipts in Advance	15,215
	Other non-cash items charged to the net surplus or deficit on the provision of services	15,215
333,480		118,069

The surplus or deficit on the provision of services has been adjusted for the following items that are investing and financing activities:

2023/24		2024/25
£000		£000
(35,417)	Proceeds from short-term (not considered to be cash equivalents) and long-term investments (includes investments in associates, joint ventures and subsidiaries)	(24,100)
(94,022)	Proceeds from the sale of property, plant and equipment, investment property and intangible assets	(207,375)
-	Any other items for which the cash effects are investing or financing cash flows	-
(129,439)		(231,475)
42,074	Net Cash Flows from Operating Activities	(64,936)

NOTES TO THE ACCOUNTS

19b. Cash flow Note – Investing Activities

2023/24 £000		2024/25 £000
(347,502)	Purchase of property, plant and equipment, investment property and intangible assets	(298,554)
94,022	Proceeds from the sale of property, plant and equipment, investment property and intangible assets	207,375
(756,868)	Purchase of short-term and long-term investments	(1,002,516)
833,566	Proceeds from short-term and long-term investments	961,899
35,417	Capital grants received	24,100
-	Other payments for investing activities	-
(141,365)	Net Cash Flows from Investing Activities	(107,696)

19c. Cash flow Note – Financing Activities

2023/24 £000		2024/25 £000
(20,640)	Cash payments for the reduction of the outstanding liabilities relating to finance leases and on-balance sheet PFI contracts	(22,722)
(639,258)	(Repayment) of short and long-term borrowing	(1,324,301)
766,614	Cash receipts of short-term and long-term borrowing	1,525,472
1,796	Other payments for financing activities	614
108,512	Net Cash Flows from Financing Activities	179,063

NOTES TO THE ACCOUNTS

20. Pooled Budgets

In accordance with the Section 75 Agreement (National Health Service Act 2006), the Council and North East London Integrated Care Board (NEL ICB) have established a unified Pooled Budget and a Lead Commissioning agreement for the Better Care Fund (BCF). This agreement encompasses the commissioning of health and social care services, aligning with the Barking and Dagenham Place BCF plan, which includes the Disabled Facilities Grant (DFG) and the Improved Better Care Fund (iBCF).

Together with the ICB, the Council undertakes the management and delivery of statutory functions, aiming to provide integrated and efficient health and social care services to residents. The pooled budget's Income and Expenditure Account is summarised below. Notably, in 2023/24, the Council received an income of £7.826m (£7.415m in 2023/24) from the Minimum CCG Contribution to Adult Social Care.

2023-24 Income £000	2023-24 Expenditure £000		2024-25 Income £000	2024-25 Expenditure £000
(11,025)	11,025	ICB - Minimum NHS Contribution	(11,658)	11,658
(7,415)	7,415	LA - Minimum NHS Contribution	(7,826)	7,826
(18,440)	18,440	Total Minimum NHS Contribution	(19,484)	19,484
(2,025)	2,025	DFG	(2,025)	2,025
(10,707)	10,707	iBCF	(10,707)	10,707
-	-	Local Authority/ICB Discharge Funding	(1,952)	1,952
(295)	295	Additional NHS Contribution	(2,502)	2,502
(31,467)	31,467	Total	(36,670)	36,670

21. Members Allowances

The Council paid the following amounts to Members of the Council during the year.

	2023/24 £000	2024/25 £000
Basic Allowances	629	624
Special Responsibility Allowances	366	355
Employers NI	149	151
Total	1,144	1,130

22. Senior Officers' Remuneration (including Teachers)

The disclosure requirements comprise the following.

- (a) An analysis of the number of employees whose remuneration is in excess of £50k in bands of £5k.
- (b) An additional requirement listing those senior employees whose salary is £50k or more per year but less than £200k by way of job title. This includes statutory officers and non-statutory officers who report direct to the head of paid service; and
- (c) A list of those employees whose salary is in excess of £150k by name and job title.

NOTES TO THE ACCOUNTS

Remuneration is defined as all amounts paid to or receivable by a person and includes sums due by way of expenses allowance (insofar as those sums are chargeable to United Kingdom income tax) and the estimated monetary value of any benefits received by an employee other than in cash (e.g. benefits in kind).

Salary is generally accepted as the amount received under a contract of employment for services rendered (before the deduction of pension contributions) other than bonuses, allowances, benefits in kind or compensation payments.

a) Analysis of employees whose remuneration is in excess of £50,000

	2023/24		2024/25	
	Non-Teaching Employees	Teaching Employees	Non-Teaching Employees	Teaching Employees
£50,000 - £54,999	135	154	208	155
£55,000 - £59,999	100	543	121	198
£60,000 - £64,999	26	71	30	593
£65,000 - £69,999	56	73	39	88
£70,000 - £74,999	27	79	28	70
£75,000 - £79,999	14	72	10	67
£80,000 - £84,999	2	52	9	53
£85,000 - £89,999	22	39	19	36
£90,000 - £94,999	16	22	20	22
£95,000 - £99,999	1	17	1	21
£100,000 - £104,999	2	7	1	11
£105,000 - £109,999	9	17	3	8
£110,000 - £114,999	-	4	4	7
£115,000 - £119,999	-	4	0	8
£120,000 - £124,999	-	2	0	5
£125,000 - £129,999	3	4	5	1
£130,000 - £134,999	-	2	0	1
£135,000 - £139,999	1	1	0	0
£140,000 - £144,999	-	-	1	3
£145,000 - £149,999	-	1	0	1
£150,000 - £154,999	1	2	0	1
£155,000 - £159,999	-	2	1	0
£160,000 - £164,999	-	1	0	0
£190,000 - £194,999	-	1	0	1
£195,000 - £199,999	1	-	1	1
Total	416	1,170	502	1,352

NOTES TO THE ACCOUNTS

b) Senior Officers whose salary is between £50,000 and £150,000 per year

2024/25	Notes	Salary, Fees & Allowances	Bonuses	Expense Allowances	Compensation for Loss of Employment	Sub-total	Employer's Pension Contribution	Total (including pension contributions)
Chief Executive - Fiona Taylor		216,555	-	20	-	216,575	44,345	260,920
Strategic Director, Children & Adults - Elaine Allergretti		156,759	34,161	-	-	190,920	42,002	232,923
Head of Legal Services and Monitoring Officer		97,521	-	-	-	97,521	20,889	118,410
Director of Support and Collections, Inclusive Growth	1	15,312	-	-	92,752	108,064	3,369	111,433
Strategic Director, HEC	2	143,253	-	-	-	143,253	31,450	174,702
Strategic Director, Inclusive Growth and Place	3	67,479	-	-	-	67,479	14,845	82,324
Director of Strategy	4	107,998	-	-	-	107,998	23,760	131,757
Strategic Director, Finance and Investment (S151 Officer)	5	131,888	-	-	-	131,888	-	131,888
Strategic Director, Resources (S151 Officer)- Richard Harbord	6	182,671	-	-	-	182,671	-	182,671
Director of Workforce Change		111,261	-	-	-	111,261	24,235	135,497
Director of Community Participation & Prevention	7	17,046	-	-	14,428	31,474	3,750	35,224
Head of Leaders Office		73,099	12,000	268	-	85,367	18,722	104,089

- 1 Director of Support and Collections, Inclusive Growth was made Redundant in June'24 and has not replaced.
- 2 Directorate Changed from 'My Place' in 23-24 to 'Housing, Environment and Communities' in 24-25.
- 3 Directorate Changed from 'Inclusive Growth' in 23-24 to 'Inclusive Growth and Place' in 24-25. Director of Inclusive Growth and Place, was previously Director of Development with Be First. Be First figures are not reported.
- 4 Director of Strategy filled by a consultant April'23 to September'23, therefore no Employer's Pension Contributions occurred. The post was then filled by a permanent staff member.
- 5 Directorate changed from 'Finance and Investment' in 23-24 to 'Resources' in 24-25. The post was covered by an Interim from April'24 to Sep'24. No Employer's Pension Contributions needed.
- 6 Strategic Director of Resources was an interim staff member (Sep'24 to Mid Feb'24), then became a permanent staff member Mid Feb'24. No Employer's Pension Contributions needed.
- 7 Director of Community Participation & Prevention left the organisation in Jun'24 and has not been replaced.

NOTES TO THE ACCOUNTS

b) Senior Officers whose salary is between £50,000 and £150,000 per year

2023/24	Notes	Salary, Fees & Allowances	Bonuses	Expense Allowances	Compensation for Loss of Employment	Sub-total	Employer's Pension Contribution	Total (including pension contributions)
Chief Executive - Fiona Taylor	1	197,860				197,860	39,634	237,494
Strategic Director, Children & Adults - Elaine Allergretti		187,097				187,097	41,161	228,258
Head of Law/Chief Legal Officer	2	62,639				62,639	13,781	76,419
Head of Legal Services and Monitoring Officer	2	61,542				61,542	11,974	73,515
Director of Support and Collections, Inclusive Growth		107,376		404		107,780	23,623	131,403
Strategic Director, My Place		139,466				139,466	30,683	170,149
Strategic Director, Inclusive Growth		105,839				105,839	8,982	114,821
Director of Strategy	3	126,477				126,477	-	126,477
Director of Strategy	3	24,358				24,358	5,359	29,717
Strategic Director, Finance & Investment	4	46,114		122		46,235	10,145	56,381
Strategic Director, Finance & Investment	4	154,088				154,088	-	154,088
Director of Workforce Change		107,376				107,376	23,623	130,999
Director of Community Participation & Prevention	5	107,376				107,376	23,623	130,999
Head of Leaders Office		71,318		158		71,476	15,910	87,386

- 1 Fiona Taylor was Interim Chief Executive and Strategic Director of Law and Governance until June'23. Then became Chief Executive of the Council from July'23 for the
- 2 Head of Law/Chief Legal Officer post appointed interim Monitoring Officer from May 2022 and continued until October'23. The post was then renamed to Head of Legal Services and Monitoring Officer and was filled in July'23.
- 3 Director of Strategy filled by a consultant April'23 to September'23, therefore no Employer's Pension Contributions occurred. The post was then filled by a permanent staff member.
- 4 Strategic Director of Finance & Investment was filled by a permanent staff member until July'23. This is now being covered by a consultant and has been since October'23.
- 5 Change in position name, was previously Director of Community Partnership & Participation

NOTES TO THE ACCOUNTS

c) Exit Packages

The numbers of exit packages with total cost per band and total cost of the compulsory redundancies and other exit packages are set out in the table below. The costs include liabilities in respect of the strain on the Pension Fund. Included in the information below there are payments made by schools, and the majority for council and school staff are statutory entitlements that we are legally required to pay.

Exit Package Cost band	Number of Compulsory		Number of others		Total number of exits		Total cost of exits	
	2023/24	2024/25	2023/24	2024/25	2023/24	2024/25	2023/24	2024/25
£0 – £20,000	13	57	19	51	32	108	227,373	1,535,629
£20,001–£40,000	1	19	3	1	4	20	129,278	1,049,373
£40,001–£60,000	-	1	-	0	-	1	-	57,586
£60,001–£80,000	-	0	-	0	-	0	-	0
£80,001 +	-	1	-	1	-	2	-	279,964
Total	14	79	22	52	36	131	356,651	2,922,552

23. External Audit costs

The Council has incurred the following costs in relation to the audit of the Statement of Accounts and the certification of grant claims.

	2023/24 £000	2024/25 £000
Fees payable for audit of the authority	435	488
Fees payable for audit related assurance services	20	23
Fees payable for mandatory assurance services	30	46
TOTAL	485	572

24. Dedicated Schools Grant (DSG)

The Council's expenditure on schools is funded primarily by the grant monies provided by the Department for Education, the Dedicated Schools Grant (DSG). An element of the DSG is recouped by the Department to fund academy schools within the Local Authority. The DSG is ringfenced and can only be applied to meet the expenditure properly included in the Schools Budget, as defined in the Schools and Early Years Finance (England) Regulations 2023. The Schools Budget includes elements for a range of educational services provided on an authority-wide basis and for the Individual School Budget (ISB), which is divided into a budget share for each maintained school.

NOTES TO THE ACCOUNTS

Details of the deployment of DSG received for 2024/25 is below

Total 2023/24 £000		Central Costs £000	ISB £000	Total 2024/25 £000
342,390	Final DSG for year before Academy recoupment	-	-	365,267
(73,912)	Less: Academy figure recouped	-	-	(79,059)
268,479	Total DSG after Academy recoupment	-	-	286,208
10,073	Brought forward from previous year	-	-	7,955
-	Less: Carry forward agreed in advance	-	-	0
278,552	Agreed initial budget distribution in year	39,121	255,042	294,163
264	In year adjustments		(290)	(290)
278,817	Final budget distribution for the year	39,121	254,752	293,873
(35,658)	Less: Actual central expenditure	37,067		37,067
(235,203)	Actual ISB deployed to schools		255,339	255,339
7,955	Total carry forward	2,054	(587)	1,467

NOTES TO THE ACCOUNTS

25. Grant Income

The Council credited the following grants, contributions and donations to the Comprehensive Income and Expenditure Statement in 2023/24:

	2023/24	2024/25
	£000	£000
Credit to Taxation and Non-Specific Grant Income		
RSG (Includes Business Rates Retention Scheme)	(57,508)	(60,906)
NNDR Compensation grants	(14,028)	(15,796)
New Homes Grant	(1,938)	(2,140)
Social Care Grant and Market Sustainability Grant	(18,321)	(25,720)
Housing & Council Tax Benefits Admin Grant	(786)	(786)
Service Grant	(2,334)	(403)
Other grants individually less than £1 million	(252)	(1,873)
Total	(95,168)	(107,605)
Credit to Services		
Dedicated Schools Grant (DSG)	(264,128)	(281,567)
Education and Skills Funding Agency	(31,745)	(30,305)
Public Health England	(18,662)	(19,065)
Department for Levelling Up, Housing and Communities (DLUHC) formerly the Ministry of Housing, Communities and Local Government (MHCLG)	(10,345)	(8,853)
Pupil Premium	(12,482)	(13,395)
Home Office	(1,643)	(2,996)
Department of Work and Pensions	(5,991)	(5,346)
Greater London Authority	(3,964)	(7,926)
Department of Health and Social Care	(12,644)	(11,619)
Other grants individually less than £1 million	(17,547)	(18,578)
Total	(379,151)	(399,651)
Credit to Services - Housing Benefit		
Mandatory Rent Allowances: Subsidy	(35,269)	(25,698)
Rent Rebates granted to HRA tenants: Subsidy	(9,484)	(8,629)
Mandatory Rent Rebates outside HRA	(28,272)	(25,827)
Total	(73,025)	(60,154)

NOTES TO THE ACCOUNTS

	2023/24	2024/25
	£000	£000
Credit to Taxation and Non-Specific Grant Income - Capital Grant		
Department for Education	(15,355)	(12,593)
Transport for London	(5,171)	(4,352)
Ministry of Housing, Communities and Local Government	-	-
Department for Digital, Culture, Media and Sport	-	(981)
Developer Contributions	(7,872)	(840)
Other Capital Grants	(3,726)	(1,192)
Total	(32,124)	(19,958)

The Council has received a number of grants that have yet to be recognised as income as the conditions attached to them that have not yet been satisfied. The balances at the year-end are as follows:

	2023/24	2024/25
	£000	£000
Capital Grant Received in Advance		
Department for Education	(34,958)	(30,413)
Greater London Authority	(102,404)	(102,494)
Department for Energy Security and Net Zero	(1,993)	(879)
Ministry of Housing, Communities and Local Government	(10,594)	(12,670)
Department for Environment, Food and Rural Affairs	-	(1,328)
Other capital grants	(307)	(468)
Section 106 developer contributions	(5,317)	(6,413)
TOTAL	(155,574)	(154,665)

26. Related Parties

The Council is required to disclose material transactions with related parties – bodies or individuals that have the potential to control or influence the Council or to be controlled or influenced by it. Disclosure of these transactions allows readers to assess the extent to which the Council might have been constrained in its ability to operate independently or might have secured the ability to limit another party's ability to bargain freely with the Council.

Central Government

Central Government has effective control over the general operations of the Council and is responsible for providing the statutory framework within which the Council operates, provides the majority of its funding in the form of grants and prescribes the terms of many of the transactions that the Council has with other parties (e.g. council tax bills, housing benefits). Grants received during the year are further analysed in Note 25.

Members

Members of the Council have direct control over the Council's financial and operating policies.

The total of Members' allowances paid in 2024/25 is shown in Note 21. During 2024/25, no works or services were commissioned from companies in which members had an interest. There have been no declarations by Members of personal Related Parties Transactions with the Council in 2024/25.

Officers

During 2024/25 the Senior Officers of the Council held no pecuniary interests in accordance with section 117 of the Local Government Act 1972 in contracts entered into by the Council. There have been no declarations by officers of personal Related Parties Transactions with the Council in 2024/2.

Other Public Bodies

The Council has a pooled budget arrangement with North East London NHS Foundation Trust for the provision of mental health and social services and a pooled Better Care Fund budget arrangement with the Barking and Dagenham Integrated Care Board. Transactions and balances are detailed in Note 20.

Pension fund

The Council is the administering body of the Barking and Dagenham Pension Fund and has made arrangements for the proper administration of its financial affairs through the appointment of one of its officers.

BDSIP Ltd.

It is a company partly owned by the Council established to advance the education of pupils. It will do this by delivering consistently excellent services to educational institutions and promoting efficiency and effectiveness of the application of resources.

B&D Reside Weavers LLP

It is a company partly owned by the Council established to manage the rental of 729 affordable housing in Barking.

Wholly owned subsidiaries:

B&D Energy Ltd

B&D Energy Ltd is established to drive the Borough to become the “green capital of the capital”. It aims to do this through the delivery of low carbon and zero energy carbon projects throughout the Borough and east London area.

Barking and Dagenham Reside Ltd

This provides 477 affordable rented properties in the Barking area. The properties are based at the Eastern End of Thames View and William Street Quarter.

Barking and Dagenham Reside Regeneration Ltd

This is a partner in the letting and management of 243 affordable homes in the Barking area. The Company is a partner in Barking & Dagenham Reside Abbey Roding LLP. The Company is also a partner in B&D Reside Regeneration LLP.

Barking and Dagenham Reside Regeneration LLP

This is a partnership which has built and manages 145 properties.

Barking and Dagenham Reside Abbey Roding LLP

Barking and Dagenham Abbey Roding LLP is a partnership which is 99% owned by the Council. It provides 144 affordable rented properties in Abbey Road in Barking, at 80% of market rent.

TPFL Regeneration Ltd

This was set up to build 477 new homes, which were completed in May 2014, that are now managed by Barking and Dagenham Reside Ltd.

Barking and Dagenham Homes Ltd

This manages 619 new affordable rental homes in Becontree.

Barking and Dagenham Trading Partnership Ltd

This is the parent company of a group of five wholly owned subsidiaries summarised below, which was established to provide cleaning, catering and repairs and maintenance services. The group provides competitively priced services to the Council and to external entities with the aim of delivering dividends to the Council.

BD Management Services Ltd.

It provides repairs and maintenance services to the Council through a mixture of management of the Council's own labour force and sub-contracting.

BD Service Delivery Ltd.

It provides a full range of repairs and maintenance services to non-council owned properties through direct contracts with individual customer

BD Together Ltd.

It provides catering, cleaning and data Services to Schools and private organisations within the Borough.

BD Corporate Cleaning Ltd.

It provides cleaning services to the Council.

Londoneast-UK Ltd.

It provides serviced offices, facilities management and support services to businesses in the Borough.

NOTES TO THE ACCOUNTS

All unsold share of ownerships are recorded within Property, Plant and Equipment

Be First (Regeneration) Ltd

Be First has the remit of accelerating the pace and scale of regeneration in the Borough, whilst delivering affordable housing and shaping inclusive, sustainable and healthy communities for the future.

Directorships or Trusteeships

A number of elected members are either Directors or Trustees of a number of bodies that deliver services to the community or work in partnership with the Council.

Below are details of payments made to and received from the related parties with which the Council had material transactions:

Party	2024/25				
	Income £	Expenditure £	Creditors £	Debtors £	Loans £
B & D Energy Ltd	(63,132)	1,275,597			14,453,128
Barking & Dagenham Citizen Advice Bureau	(13,188)	402,000			
Barking & Dagenham Trading Partnership - Ltd	(475,253)	27,895			38,277,263
Barking & Dagenham Management Services	(168)	40,336,800			
Barking & Dagenham Corporate Cleaning Ltd	(5,872)	2,117,774			
Barking & Dagenham Together Ltd	(20,513)	2,740,214			
TPFL Regeneration Ltd	(222,465)	5,160,409			72,047
Reside Regeneration LTD	(385,864)				
B&D Reside Roding Ltd				40,971	
Reside Regeneration LLP	(387,615)				4,755,602
Reside Weavers LLP	(1,182,206)	50,593			245,599,003
Reside Ltd	(1,669)	1,180	(372,642)		
Reside Abbey Roding LLP	(42,978)				
BD Muller Developments					
B&D Homes	(193,786)				103,378,120
BARKING RIVERSIDE LTD	(79,696)	88,534			5,500,000
Londoneast - UK Limited		1,788			
BDSIP Ltd.	(136,365)	1,285,088			
Be First (Regeneration) Ltd.	(484,290)	11,680,666			
Make It Bow Ltd	(39,331)	5,291			190,848
	(6,130,213)	81,792,625	(372,642)	40,971	412,328,175

NOTES TO THE ACCOUNTS

Party	2023/24				
	Income £	Expenditure £	Creditors £	Debtors £	Loans £
B&D Energy Ltd.	(68,500)	410,127			13,721,489
Barking & Dagenham Citizen's Advice Bureau	(12,000)	374,067			
Barking & Dagenham Trading Partnership - Ltd	(32,691)	24,359			5,924,943
Barking & Dagenham Management Services		49,010,938			
Barking & Dagenham Corporate Cleaning Ltd		2,482,665			
Barking & Dagenham Together Ltd		2,383,295			
TPFL Regeneration Ltd					64,121
Reside Regeneration LTD	(237,421)				
B&D Reside Roding Ltd				40,971	179,118
Reside Regeneration LLP	(181,305)			439,877	4,755,602
Reside Weavers LLP	(725,794)	22,357		677,587	170,719,331
Reside Ltd	(75,326)	45,748	(372,642)		53,246
Reside Abbey Roding LLP	(42,978)				8,220
BD Muller Developments					
B&D Homes	(4,290)				50,198,681
Barking Riverside LTD	(36,312)	197,146			5,500,000
Londoneast - UK Limited		112,120			28,981,147
BDSIP Ltd.	(103,645)	1,380,216			
Be First (Regeneration) Ltd.	(789,786)	15,698,675	(1,297,665)	679,111	5,477,619
	(2,310,049)	72,141,710	(1,670,308)	1,837,546	285,583,516

NOTES TO THE ACCOUNTS

27. Capital Expenditure and Capital Financing

	2023/24	2023/24
	£000	£000
Opening Capital Financing Requirement	1,707,121	1,926,666
Capital investment		
Property, Plant and Equipment	316,982	227,116
Property, Plant and Equipment - Finance Lease additions	-	38,249
Property, Plant and Equipment - PFI additions	198	187
Investment Properties	10,893	1,383
Heritage Assets	90	161
Revenue Expenditure Funded from Capital under Statute	26,507	56,350
Long Term Debtors	50,603	141,715
Sources of Finance		
Capital receipts	(18,066)	(47,973)
Government grants and other contributions	(31,891)	(29,380)
Sums set aside from revenue:		
Direct revenue contributions	(2,280)	(8,628)
MRP	(15,616)	(28,435)
Repayments of CFR from Capital Receipts	(99,888)	(189,972)
Major Repairs Reserve	(17,987)	(13,564)
Increase in Capital Financing Requirement	219,545	147,208
Closing Capital Financing Requirement	1,926,666	2,073,874
Explanation of Movements in Year		
Increase in underlying need to borrow (unsupported by government financial assistance)	219,346	108,772
Assets acquired under finance leases	-	38,249
Assets acquired under PFI/PPP contracts (lifecycle costs)	198	187
Increase in Capital Financing Requirement	219,545	147,208

The total amount of capital expenditure incurred in the year is shown in the table above (including the value of assets acquired under finance leases and PFI/PP contracts) - see notes 28 and 29, together with the resources that have been used to finance it. Where capital expenditure is to be financed in future years by charges to revenue as assets are used by the Council, the expenditure results in an increase in the Capital Financing Requirement (CFR), a measure of the capital expenditure incurred historically by the Council that has yet to be financed. The CFR is analysed in the second part of this note.

28. Leases

a) Council as Lessee

Implementation of IFRS 16

The Council adopted IFRS 16 Leases with effect from 1 April 2024, in accordance with the CIPFA Code of Practice on Local Authorities 2024/25.

IFRS 16 replaces the previous standard IAS 17 Leases. In previous years, property, plant and equipment was only brought onto the Balance Sheet as an asset where the Council secured substantially all the risks and rewards incidental to ownership of the leased item (finance leases). For all other leases (operating leases), no assets were recognised and rents were charged as expenses when they became payable. The adoption of IFRS 16 has resulted in a change in accounting policy for leases. Under IFRS 16, lessees are required to recognise most leases on the balance sheet, recording a right of use (ROU) asset and a corresponding lease liability, except for short term leases and low value leases which are recognised as an expense on straight line bases.

Right of use assets are depreciated over the lease term or the useful life. Lease liabilities are measured at the present value of lease payments, discounted using the Council's incremental borrowing rate 3.24% when lease contracts did not specify an interest rate. Lease payments are apportioned between a reduction in lease liability and an interest charge.

The Council adopted the standard using the modified retrospective approach, with no restatement of prior year comparatives. The cumulative impact of initial application was recognised on the balance sheet as at 1 April 2024.

The council has applied the exemptions permitted by IFRS 16 for short term leases and low value leases. Cars and other vehicles are not considered low value by nature.

Existing finance leases recognised under IAS 17 as at 31 March 2024 were carried forward and recognised as lease liabilities under IFRS 16 as at 1 April 2024, with no change to their measurement. These leases are now presented within the IFRS 16 lease disclosures and not disclosed separately as in prior year accounts.

Operating lease commitments previously disclosed under IAS 17 have been reviewed and, where applicable, brought onto the balance sheet as right of use assets and lease liabilities under IFRS 16.

Right of use assets

The council has recognised the following categories of ROU assets:

ROU Asset Class	ROU Asset 31/03/2025	Additions	Deprecation	Revaluations	ROU Asset 31/03/202 5
	£000	£000	£000	£000	£000
Land and Buildings	379,450	1,953	(6,825)	16,911	391,488
Vehicles	80	-	(2)	-	78
Equipment's	322	-	(9)	-	313
Total	379,852	1,953	(6,836)	16,911	391,880

NOTES TO THE ACCOUNTS

Reconciliation of lease liabilities	31/03/2025
	£'000
Opening lease liability (1 April 2024)	271,761
Additions (new leases entered)	-
Lease payments made	(22,879)
Lease payments made as interest	9,451
Remeasurements / modifications	-
Closing lease liability (31 March 2025)	258,333

The council leases three office buildings that are classified as investment properties and included in PPE. The leased properties are recognised at fair value in accordance with IAS 40. The corresponding lease liability of £232,021m (2023/24 £233,915m) is included in the lease liability reconciliation under IFRS 16. These leases were previously classified as a finance leases under IFRS 17.

Lease liability component split	2023/24 £000	2024/25 £000
- Current	13,428	13,493
- Non-current	258,333	244,840
	271,761	258,433

The minimum lease payments will be payable over the following periods:

Lease Payment Profile	2023/24 £000	2024/25 £000
Not Later than one year	1,894	14,218
Later than one and not later than five years	8,253	23,175
Later than five years	223,768	221,523
	233,915	258,916

Low Value service contracts

The council has applied the low value lease exemptions under IFRS 16. Leases classified as low value primarily relate to items of office equipment and IT equipment. The Council also enter into service contracts that do not convey the right to control the use of an identified asset (and therefore do not meet the definition of a lease under IFRS 16). These service contract payments are not included within the lease disclosures and continue to be reported as service expenditure in the relevant cost of services.

Comparative information (2023/24)

Comparative figures for 2023/24 were prepared under IAS 17 Leases. Under IAS 17, lease payments were disclosed as follows:

In line with transition to IFRS 16, the disclosure of low value leases and service contracts payments has been separated out for 2024/25 and is no longer included within the operating lease disclosure.

NOTES TO THE ACCOUNTS

Reconciliation of IAS 17 to IFRS 16 on 1 April 2024	£000
Operating lease commitments disclosed at 31 March 2024	1,924
Less: short term leases recognised on straight line bases	(7)
Less: low value leases recognised on straight line bases	(1324)
Add/(Less): adjustments	(144)
Add/(Less): adjustments discounted	-
Lease liabilities recognised on 1 April 2024	449

There were no contingent rents or sublease payments.

b) Council as Lessor

Operating Leases

The Council leases out property under operating leases for investment purposes. These assets are classed as investment properties within the Balance Sheet. The future minimum lease payments receivable under non-cancellable leases in future years are:

Future Minimum Lease Payments Receivable	2023/24	2024/25
	£000	£000
Not later than one year	21,867	18,676
Later than one year and not later than five years	77,779	66,921
Later than five years	256,248	238,719
	355,894	324,316

29. Private Finance Initiatives and similar contracts

a) PFI Schemes – Eastbury and Jo Richardson Schools

On 30 March 2004, the Council contracted with Bouygues (UK) Ltd to provide secondary school and community facilities for the Jo Richardson Community School at Castle Green Park and refurbishment works and services at Eastbury Comprehensive School under a Private Finance Initiative (PFI). The schools opened in September 2005 and provide the necessary suitable places to cater for steadily increasing pupil numbers in the Borough.

Changes in the arrangements during the year (Property, Plant and Equipment)

The assets used to provide services at the schools are recognised on the Council's Balance Sheet and movements in their value over the year are detailed in the analysis of the movement on the Property, Plant and Equipment balance in Note 8.

Payments

The Council makes an agreed payment each year which is increased each year by inflation and can be reduced if the contractor fails to meet availability and performance standards in any year, but which is otherwise fixed. Payments remaining to be made under the PFI contract at 31

NOTES TO THE ACCOUNTS

March 2025 (excluding any estimation of inflation and availability/ performance deductions) are as follows:

	Total 2023/24	Payment for Services	Reimburse- ment of Capital Expenditure	Interest	Total 2024/25
	£000	£000	£000	£000	£000
Payable within one year	6,261	2,061	1,824	2,377	6,261
Payable within two to five years	25,044	8,771	9,387	6,886	25,044
Payable within six to ten years	12,522	779	1,999	3,483	6,261
Payable within eleven to fifteen years	-	-	-	-	-
Total	43,827	11,611	13,210	12,746	37,566

Although the payments made to the contractor are described as unitary payments, they have been calculated to compensate the contractor for the fair value of the services they provide, the capital expenditure incurred and interest payable.

The liability outstanding to pay the liability to the contractor for capital expenditure incurred is as follows:

Contractor Liability	2023/24	2024/25
	£000	£000
Balance Outstanding at 1 April	16,360	14,862
Payments during the year	(1,498)	(1,653)
Balance Outstanding 31 March	14,862	13,210

b) PFI Scheme – Dagenham Park School

On 28th October 2010, the Council signed an agreement for the Local Educational partnership (LEP) to deliver two new school buildings and ICT provision at Dagenham Park and Sydney Russell School. Dagenham Park School is a PFI scheme. The school opened on the 9th March 2012 and the contract will be in place for 25 years, after which time the school will be owned by the Council.

Changes in the arrangements during the year (Property Plant and Equipment)

The assets used to provide services at the schools are recognised on the Authority's Balance Sheet. Movements in their value over the year are detailed in the analysis of the movement on the Property, Plant and Equipment balance in Note 8.

Payments

The Council makes an agreed payment each year which is increased each year by inflation and can be reduced if the contractor fails to meet availability and performance standards in any year, but which is otherwise fixed. Payments remaining to be made under the PFI contract at 31 March 2024 (excluding any estimation of inflation and availability/ performance deductions) are as follows:

NOTES TO THE ACCOUNTS

	Total 2023/24	Payment for Services	Reimburse- ment of Capital Expenditure	Interest	Total 2024/25
	£000	£000	£000	£000	£000
Payable within one year	4,193	579	1,328	2,286	4,193
Payable within two to five years	16,774	2,317	6,338	8,119	16,774
Payable within six to ten years	20,967	2,896	10,960	7,111	20,967
Payable within eleven to fifteen years	12,580	1,159	5,746	1,483	8,387
Payable within sixteen to twenty years	-	-	-	-	-
Total	54,514	6,951	24,372	18,999	50,322

Although the payments made to the contractor are described as unitary payments, they have been calculated to compensate the contractor for the fair value of the services they provide, the capital expenditure incurred and interest payable whilst the capital expenditure remains to be reimbursed. The liability outstanding to pay to the contractor for capital expenditure incurred is as follows:

Contractor Liability	2023/24	2024/25
	£000	£000
Balance Outstanding at 1 April	23,257	22,291
Payment during the year	(1,164)	(1,265)
Capital expenditure incurred in the year	198	187
Balance Outstanding 31 March	22,291	21,213

30. Pension Schemes accounted for as Defined Contribution Schemes

The Council employs teachers and public health staff who are members of the Teachers' Pension Scheme (administered by the Department for Education) and the NHS Pension Scheme respectively. These schemes provide specified benefits upon retirement, and the authority contributes towards the costs by making contributions based on a percentage of members' pensionable salaries.

The Schemes are technically defined benefit schemes. However, they are unfunded and use a notional fund as the basis for calculating the employers' contribution rate paid by local authorities. The Council is not able to identify its share of the underlying financial position and performance of the Scheme with sufficient reliability for accounting purposes. For the purposes of this Statement of Accounts, it is therefore accounted for on the same basis as a defined contribution scheme.

In 2023/24, the Council paid £21.3m to Teachers' Pensions in respect of teachers' retirement benefits, representing 23.7% of pensionable pay. The figures for 2023/24 were £21.3m and 23.7% respectively. There were no contributions remaining payable at the year-end. For NHS staff in 2023/24 the figures were £0.04m and 16.9% (14.4% plus an additional amount that is invoiced of 2.5%). In 2023/24 the figures were £0.04m and 16.9% respectively.

It is expected the Council will pay around £27.3m for 2024/25 in respect of teachers' retirement benefits.

The Council is responsible for the costs of any additional benefits awarded upon early retirement outside of the terms of the teachers' scheme. These costs are accounted for on a defined benefit basis and detailed in Note 30.

31. Defined Benefit Pension Schemes

Participation in Pension Schemes

As part of the terms and conditions of employment of its officers, the Council makes contributions towards the cost of post-employment benefits. Although these benefits will not actually be payable until employees retire, the Council has a commitment to make the payments (for those benefits) and to disclose at the time that employees earn their future entitlement.

- The Local Government Pension Scheme (LGPS), administered by the Council: this is a funded defined benefit final salary scheme, meaning that the Council and employees pay contributions into a fund, calculated at a level intended to balance the pensions liabilities with investment assets.
- Arrangements for the award of discretionary post-retirement benefits upon early retirement: this is an unfunded defined benefit arrangement, under which liabilities are recognised when awards are made. However, there are no investment assets built up to meet these pensions liabilities, and cash has to be generated to meet actual pensions payments as they eventually fall due. There have been no new awards during the year.
- The pension scheme is operated under the regulatory framework for the LGPS and the governance of the scheme is the responsibility of the Pension Panel of the Council. Policy is determined in accordance with the Pensions Fund Regulations. The investment managers of the fund are appointed by the Pension Panel.
- The principal risks to the Authority of the scheme are the longevity assumptions, statutory changes to the scheme, structural changes to the scheme (i.e. large-scale withdrawals from the scheme), changes to inflation, bond yields and the performance of the equity investments held by the scheme. These are mitigated to a certain extent by the statutory requirements to charge to the General Fund and Housing Revenue Account the amounts required by statute as described in the accounting policies note.

* From 1 April 2014 the defined benefit final salary scheme ceased and was replaced with a defined benefit career average scheme.

Amendments to the IAS19 standard now requires that, when determining any past service cost or gain or loss on settlement, the net defined benefit liability is remeasured using current assumptions and the fair value of plan assets at the time of the event. The amendment does, however, note that the extra remeasurement does not need to be applied where the application of that remeasurement is immaterial. Eight events, which occurred over the accounting period, have been treated as material 'special events'.

Discretionary Post-retirement Benefits

Discretionary post-retirement benefits on early retirement are an unfunded defined benefit arrangement, under which liabilities are recognised when awards are made. There are no plan assets built up to meet these pension liabilities.

Transaction Relating to Post-Employment Benefits

The Council recognises the cost of retirement benefits in the reported cost of services when they are earned by employees, rather than when the benefits are eventually paid as pensions. However, the charge that is required to be made against Council Tax is based on the cash

NOTES TO THE ACCOUNTS

payable in the year, so the real cost of post-employment/retirement benefit is reversed out of the General Fund and Housing Revenue Account via the Movement in Reserves Statement.

The following transactions have been made in the Comprehensive Income and Expenditure Statement and the General Fund Balance via the Movement in Reserves Statement during the year:

Guaranteed Minimum Pension (GMP) Equalisation

As a result of the High Court's recent Lloyds ruling on the equalisation of GMPs between genders, a number of pension schemes have made adjustments to accounting disclosures to reflect the effect this ruling has on the value of pension liabilities. HM Treasury have confirmed that the judgement "does not impact on the current method used to achieve equalisation and indexation in public service pension schemes.

On 23 March 2022, the Government published the outcome to its Guaranteed Minimum Pension Indexation consultation, concluding that all public service pension schemes, including the LGPS, will be directed to provide full indexation to members with a GMP reaching State Pension Age (SPA) beyond 5 April 2021. This is a permanent extension of the existing 'interim solution' that has applied to members with a GMP reaching SPA on or after 6 April 2016.

The valuation assumption for GMP is that the Fund will pay limited increases for members that have reached SPA by 6 April 2016, with the Government providing the remainder of the inflationary increase. For members that reach SPA after this date, it has been assumed that the Fund will be required to pay the entire inflationary increase. Therefore, the assumption is consistent with the consultation outcome and adjustments to the value placed on the liabilities as a result of the above outcome is not required.

McCloud Judgement

The LGPS benefit structure is currently under review following the Government's loss of the right to appeal the McCloud and other similar court cases. Additional prudence has been built into funding plans to allow for the McCloud ruling so the gross pension liability takes this into account.

Asset Ceiling (Onerous Funding Commitment)

Employers with a funding deficit at the last valuation will be paying secondary contributions to make good the deficit over the recovery period. Under IFRS, there can therefore be a minimum funding requirement to make secondary contributions. It is possible that these secondary contributions, once paid, lead to a future accounting surplus that cannot be realised due to the asset ceiling. In such cases the requirement to make these contributions leads to an additional accounting liability known as the Onerous Funding Commitment. As a result of the asset ceiling, an increase in the pension liabilities has been recognised by the Council to reflect the current commitment to pay employer's contributions to recover a deficit in the Pension Fund that has been assessed as greater than the net pension liability established under Accounting Code requirements.

LGPS Relating to the Subsidiaries

The Council has TUPE transferred staff to a number of wholly owned companies, including Be First, BD SIP, BD Corporate Cleaning Ltd, BD Together Ltd and BD Management Services Ltd. Passthrough pension arrangements have been agreed for all of these companies. Passthrough is achieved because the Council substantially retains pension risk under the arrangements, as a result it is appropriate for the Council to report each of the contracting companies' share of the pension assets/liabilities under IAS19.

The passthrough arrangement effectively mean that, for the purposes of the administration and valuation of the Scheme and the calculation of any payments due to or from the Fund under this

NOTES TO THE ACCOUNTS

Admission Agreement and the 2013 Regulations, all liabilities of the Fund in respect of the Eligible Employees will continue to be treated as liabilities which are attributable to the Council, and the corresponding assets held within the Fund which relate to those liabilities will continue to be treated as allocated to the Council's notional sub-fund within the Fund on and from the Commencement Date.

The companies will account for contributions through charging these to the profit and loss account in the period to which they relate. The following transactions have been made in the

CIES and the General Fund Balance via the Movement in Reserves Statement during the year:

	LGPS	
	2023/24	2024/25
	£000	£000
Comprehensive Income and Expenditure Statement		
Cost of Services		
Service cost (including administration expenses)	(25,149)	(24,812)
Net interest on the defined liability (asset)	212	2,412
Total Post-Employment Benefits charged to the Surplus or Deficit on the provision of services	(24,937)	(22,400)
Remeasurement of the net assets / (defined liability):		
Return on Fund assets in excess of interest	72,491	4,931
Other actuarial gains/(losses) on assets	-	-
Change in financial assumptions	8,034	159,385
Change in demographic assumption	12,488	2,715
Experience gain/(loss) on defined benefit obligation	(3,882)	2,645
Changes in effect of asset ceiling (onerous funding commitment)	(95,000)	(179,861)
Total Post-Employment Benefits charged to the Comprehensive Income and Expenditure Statement	(5,869)	(10,185)
Movement in Reserve Statement:		
Reversal of net charges made to the Surplus or Deficit on the provision of services for post-employment benefits in accordance with the code	24,937	22,400
Actual amount charged against the General Fund Balance for pensions in the year:		
Employer's contributions payable to scheme	(32,791)	(35,827)

NOTES TO THE ACCOUNTS

Assets and Liabilities in Relation to Post-Employment Benefits

Reconciliation of present value of the scheme liabilities (defined benefit obligation) and fair value of the scheme (plan):

	2023/24	LGPS 2024/25
<u>Scheme Liabilities</u>	£000	£000
Opening balance at 1 April	1,062,935	1,090,374
Current Service Cost	24,573	22,615
Interest Cost	49,458	52,956
Change in financial assumptions	(8,034)	(159,385)
Change in demographic assumptions	(12,488)	(2,715)
Experience loss/(gain) on defined benefit obligation	3,882	(2,645)
Liabilities assumed / (extinguished) on settlements	(711)	-
Estimated benefits paid net of transfers in	(39,792)	(51,669)
Past service costs, including curtailments	15	1,550
Contributions by Scheme participants and other employers	11,741	11,790
Unfunded pension payments	(1,205)	(1,647)
Closing Balance at 31 March	1,090,374	961,224

<u>Scheme Assets</u>		
Opening balance at 1 April	1,034,196	1,158,620
Interest on assets	49,670	60,327
Return on assets less interest	72,491	4,931
Other actuarial gains/(losses)	-	-
Administration expenses	(552)	(647)
Contributions by employer including unfunded	32,791	35,827
Contributions by Scheme participants and other employers	11,741	11,790
Estimated benefits paid plus unfunded net of transfers in	(40,997)	(53,316)
Settlement prices received / (paid)	(720)	
Closing Balance at 31 March	1,158,620	1,217,532

Pensions Assets and Liabilities Recognised in the Balance Sheet

Local Government Pension Scheme		
Fair value of plan assets	1,158,620	1,217,532
Present value of the defined benefit obligation	(1,090,374)	(961,224)
Impact of asset ceiling (onerous funding commitment)	(95,000)	279,820
Net liability arising from defined benefit obligation	(26,754)	(23,512)

NOTES TO THE ACCOUNTS

The liability shows the underlying commitments that the Council has in the long run to pay post-employment (retirement) benefits. However, statutory arrangements for funding the deficit mean that the financial position of the Council remains healthy:

- the deficit on the local government scheme will be made good by increased contributions over the remaining working life of employees (i.e. Before payments fall due), as assessed by the scheme actuary;
- finance is only required to be raised to cover discretionary benefits when the pensions are actually paid.

It is important to recognise that the IAS19 valuation is based on the assumptions that are set as part of the accounting standard and do not reflect the funding strategy of the fund nor the payments made for the employers in 2024/25.

The more important Triennial Valuation is the statutory basis for assessing the Fund's liabilities and for setting the employer's contribution rate. The last triennial valuation took place in March 2022, (effective from 1 April 2023) showed a funding level of 101% for the whole fund.

The actuarial process involves sophisticated modelling techniques that look far ahead at the level and flow of pensions out of the Fund and the performance of its assets and contributions from employees and the Council. The IAS19 valuation, however, is a far more basic approach and only refers to a specific point in time.

Basis for Estimating Assets and Liabilities

Liabilities have been assessed on an actuarial basis using the projected unit credit method, an estimate of the pensions that will be payable in future years dependent on assumptions about mortality rates, salary levels, etc. Both the LGPS and Discretionary Benefits liabilities have been assessed by Hymans Robertson LLP, an independent firm of Actuaries, estimates for the Pension Fund being based on the latest full valuation of the scheme as at 31 March 2022.

Although the post-retirement mortality tables adopted are consistent with the previous accounting date, the mortality improvement projection has been updated to use the latest version of the Continuous Mortality Investigation's model, CMI_2020, which was released in March 2021. At the last accounting date, the CMI_2018 Model was adopted.

This update has been made in light of the coronavirus pandemic and reflects the latest information available from the CMI. The new CMI_2020 Model introduces a "2020 weight parameter" for the mortality data in 2020 so that the exceptional mortality experienced due to the coronavirus pandemic can be incorporated without having a disproportionate impact on results. Our view is that placing too much weight on the 2020 mortality experience would not be appropriate given the abnormality of the 2020 data, however, the overall outlook for best-estimate future mortality improvements looks less positive as a result of the pandemic. Therefore we have updated to use the CMI_2020 Model with a 2020 weight parameter of 25%.

NOTES TO THE ACCOUNTS

The significant assumptions used by the actuary have been:

	LGPS	
	2023/24	2024/25
Mortality Assumptions:	£000	£000
Longevity at 65 for current pensioners:		
· Men	20.6 Yrs	20.6 Yrs
· Women	23.4 Yrs	23.4 Yrs
Longevity at 65 for future pensioners		
· Men	21.9 Yrs	21.9 Yrs
· Women	24.9 Yrs	25.0 Yrs
Actuarial Assumptions:		
Rate of Increase in Salaries	3.90%	3.90%
Rate of Increase in Pensions	2.90%	2.90%
Rate of Discounting Scheme Liabilities	4.90%	5.85%

Sensitivity Analysis

The sensitivities regarding the principal assumptions used to measure the scheme liabilities are set out below:

Sensitivity Analysis	£000	£000	£000
Adjustment to discount rate	0.10%	0.00%	-0.10%
Present value of total obligation	1,072,985	1,090,374	1,108,224
Projected service cost	23,776	24,660	25,573
Adjustment to long term salary increase	0.10%	0.00%	-0.10%
Present value of total obligation	1,091,459	1,090,374	1,089,299
Projected service cost	24,677	24,660	24,643
Adjustment to pension increases and deferred revaluation	0.10%	0.00%	-0.10%
Present value of total obligation	1,107,474	1,090,374	1,073,710
Projected service cost	25,586	24,660	23,765
Adjustment to life expectancy assumptions	+1 Year	None	-1 Year
Present value of total obligation	1,133,858	1,090,374	1,048,768
Projected service cost	25,633	24,660	23,713

Notes:

In order to quantify the impact of a change in the financial assumptions used, we have calculated and compared the value of the scheme liabilities as at 31 March 2025 on varying bases. The approach taken is consistent with that adopted to derive the IAS19 figures provided in this report.

The principal demographic assumption is the longevity assumption (i.e. member life expectancy). For sensitivity purposes, we estimate that a one-year increase in life expectancy would approximately increase the Employer's Defined Benefit Obligation by around 3-5%. In practice the actual cost of a one-year increase in life expectancy will depend on the structure of the revised assumption (i.e. if improvements to survival rates predominantly apply at younger or older ages).

NOTES TO THE ACCOUNTS

Please note the above figures have been derived based on the membership profile of the Employer as at the date of the most recent actuarial valuation.

Local Government Pension Scheme assets comprised:

	Assets by Percentage		Asset By Value	
	2023/24	2024/25	2023/24 £000	2024/25 £000
Equities	80.0%	77.0%	920,764	930,724
Bonds	15.0%	13.0%	177,587	160,366
Property	3.0%	6.0%	37,769	77,531
Cash	2.0%	4.0%	22,500	48,910
Total Assets	100.0%	100.0%	1,158,620	1,217,532

The Employer's share of the assets of the Fund is approximately 78.60%.

Impact on the Council's Cash Flows

The objectives of the scheme are to keep employers' contribution at as constant a rate as possible. The Council has agreed a strategy with the scheme's actuary to achieve a funding level of 100% over the next 14 years. Funding levels are reviewed on an annual basis.

The total contributions expected to be made to the Local Government Pension Scheme by the Council in the year to 31 March 2026 is estimated to be £32.1m

Projected pension expense for the year to 31 March 2026

	£000
Service cost	24,660
Net interest on the defined liability (asset)	504
Administration expenses	552
Total loss / (profit)	25,716
Employer Contributions	32,131

Note that these figures exclude the capitalised cost of any early retirements or augmentations which may occur after 31 March 2025. These projections are based on the assumptions as at 31 March 2025, as described in the main body of this report.

32. Accounting standards that have been issued but not yet adopted

At the balance sheet date the following new standards and amendments to existing standards have been introduced in the 2025/26 Code of Practice of Local Authority Accounting in the United Kingdom; they are not expected to have any significant impact on the 2024/25 accounts.

- IAS 21 The Effects of Changes in Foreign Exchange Rate (Lack of Exchangeability)
- IFRS 17 Insurance Contracts
- The changes to the measurement of non-investment assets within the 2025/26 Code include adaptations and interpretations of IAS 16 Property, Plant and Equipment and IAS 38 Intangible Assets.

The changes to IAS21 and IFRS 17 are not expected to have any impact on the Council's statement of accounts as it does not engage in transactions which are captured by these changes. From 1 April 2025, the Accounting Code will change the arrangements for the valuation of Property, Plant and Equipment. For 2024/25, there has been a general requirement that assets are revalued sufficiently regularly so that their carrying amount at 31 March does not differ materially from their current value at that date. This will be replaced by an option to revalue assets every five years, subject to annual reviews for impairment and the updating of carrying amounts by the application of relevant indices. No adjustments to carrying amounts will be required at 1 April 2025. As indices for 2025/26 will not be available until after 31 March 2026, As indices for 2025/26 will not be available until after 31 March 2026, it is not possible to project what the impact of indexation will be.

From 1 April 2025, the Accounting Code will remove the requirement to measure Intangible Assets at fair value where there is an active market for the particular asset. The measurement basis for all Intangible Assets will be amortised historical cost. The Council has not historically revalued it's intangible assets so this change will not result in a change in approach or value of these assets.

33. Critical Judgements in Applying Accounting Policies

In applying the accounting policies set out in this document, the Council has had to make certain judgements about complex transactions or those involving uncertainty about future events. The critical judgements made in the Statement of Accounts are:

Impairment

There is a high degree of uncertainty regarding future funding for Local Authorities. The Medium-Term Financial Strategy (MTFS) described within the Narrative Report outlines the Council's strategies for generating the cost savings that will assist in addressing future funding shortfalls. In light of this plan, the Council has determined that the uncertainty is not sufficiently quantifiable as an indicator that the assets of the Council are impaired due to a need to close facilities and accordingly reduce service provision levels.

Leases

The Council has commenced the implementation of IFRS16 Leases from 1 April 2024, replacing IAS 17 Leases and IFRIC 4 Determining whether an Arrangement contains a Lease. As part of the transition, the Council applied IFRS 16 to identified lease arrangements but acknowledges that a full review of all contracts has not yet been completed. Accordingly, the assessment of whether some arrangements contain leases under IFRS 16 remains ongoing.

Judgement is applied in determining the lease term, particularly where extension or termination Options exist, and in determining the incremental borrowing rate where the implicit rate is not readily available. The Council has applied recognition exemptions allowed under IFRS 16 for short term and low value leases. Where assessments are pending, the Council continues to account for those arrangements under its previous IAS 17 based policies until review is complete.

Investment Properties

The Council has to decide whether Land and Buildings elements owned by the Council should be classed as Investment Properties in accordance with IAS 40 "Investment Property." Based upon this assessment, the Council has identified a number of assets that it holds solely for rental income or future capital appreciation purposes, or a combination of both factors, as Investment Properties. These assets are detailed within Note 11.

Group Entities

Based upon the criteria set out in the Code of Practice on Local Authority Accounting in the United Kingdom 2024/25, the Council has undertaken a detailed review to assess the extent of group accounting relationships. The Council has identified the entities that it consolidates on the basis of materiality in relation to the financial statements. B&D Energy Ltd; Barking and Dagenham Reside Ltd; Barking and Dagenham Reside Regeneration Ltd; Barking and Dagenham Reside Regeneration LLP; Barking and Dagenham Reside Abbey Roding LLP; TPFL Regeneration Ltd; Barking and Dagenham Homes Ltd; Barking and Dagenham Trading Partnership Ltd and its subsidiaries and Be First (Regeneration) Ltd. These parties are outlined within the Group Accounts.

Provisions

The Council has assessed whether any potential exposure to losses should be accounted for as a year-end provision or a contingent liability based upon an analysis of significant possible liabilities using the criteria set out in IAS 37 "Provisions, Contingent Liabilities and Assets".

Government Grants

Judgement is required to determine whether the Council can be reasonably assured that the conditions of grant and contribution monies received have been met before recognising these sums as income in the Comprehensive Income and Expenditure Statement. Where conditions require specific expenditure to have been incurred, the grant monies cannot be recognised until this point. Equally, where conditions outline that a grant or contribution must be repaid in the event of non-expenditure, the income is not recognised until the associated expenditure has been incurred.

Valuation of Land and Buildings

The year-end carrying values of Land and Buildings within the Council's Balance Sheet involve a significant degree of judgement and estimation techniques. The Council engages a specialist to value its property portfolio. The results of this valuation exercise reflect the specialist's professional assessment of the conditions within the external property market.

Componentisation

Based on the valuation specialist's assessment, the Council analyses Land and Buildings across several individual components in order to produce a weighted useful economic life and thereby more accurately estimate depreciation.

Voluntary-Controlled Schools (VC); Voluntary Aided (VA) and Free Schools

The Council has assessed whether or not schools these schools should be included within the year-end Balance Sheet. In accordance with CIPFA guidance, the Council has determined, following the assessment of each individual case on its merits, that only those schools which are in the direct ownership of the Council should be disclosed within the Balance Sheet.

Accounting for Academies

The Council has not recognised non-current assets relating to Academies as it is of the opinion that these assets are not controlled by the Council. When a school that is held on the Council's Balance Sheet transfers to Academy status, the Council accounts for this as a disposal for nil consideration on the date that the schools convert to Academy status, rather than as an impairment on the date that approval to transfer to Academy status is announced.

Highway Infrastructure

The Council has elected to take up the statutory override relating to the accounting for highways infrastructure assets which is applicable for all statements of accounts that are currently open up to 1st April 2029. In accordance with the Local Authorities (Capital Finance and Accounting) (England) (Amendment) Regulations 2022 paragraph 3(a), where we replace a component of an infrastructure asset, for the purposes of determining the carrying amount to be derecognised

in respect of that component we determine the relevant amount as nil. The reason for making this choice, allowable by the above statutory provision, is that in some cases the historic information held on previously recognised infrastructure may not be sufficiently detailed enough to prove the judgement that the components being replaced are fully depreciation or that any remaining balance would not be material. The Council is not required to make any prior period adjustment to the balances of the statement of accounts in respect of infrastructure assets.

Defined Benefit Pensions Schemes

In calculating the net pensions asset, the Council has made a judgement that the statutory framework for setting employer's contributions under its pension schemes constitutes a minimum funding requirement. This limits the Council's ability to realise the full economic benefits through reductions in future employer's contributions. Accounting standards IAS 19 paragraph 64 and IFRIC 14 'IAS 19 – The Limit on a Defined Benefit Asset, Minimum Funding Requirement' require a net pension asset to be recognised up to the level of the asset ceiling. This is calculated by the actuary based upon discount rates and a number of forecasts such as salary estimates and employer contributions to the pension fund. The net pension asset has been adjusted to reflect the valuations provided by the actuaries which incorporate the asset ceiling.

PFI Contracts

The Council is engaged in two school PFI contracts. After an assessment under the requirements of IFRIC 12, it has been determined that both arrangements are controlled by the Council,. The Accounting Policies relating to PFI schemes have therefore been applied to these two contracts with the associated assets recognised with the Council's year-end Balance Sheet.

34. Assumptions Made About the Future and Other Major Sources of Estimation Uncertainty

The Statement of Accounts contains estimated figures that are based on assumptions made by the Council about the future or that are otherwise uncertain. Estimates are made taking into account historical experience, current trends and other relevant factors. However, because balances cannot be determined with certainty, actual results could be materially different from the assumptions and estimates.

The item in the Council's Balance Sheet at 31 March 2025 for which there is a significant risk of material adjustment in the forthcoming financial year is as follows:

Property, Plant and Equipment - Valuations

Non-current asset valuations are a significant estimate included on the Council's balance sheet and are subject to market uncertainties and various assumptions, based on the professional judgement of experts. These valuations are carried out by qualified external valuers, with all material assets subject to valuation valued as at the balance sheet date and other assets valued over a 5-year rolling programme.

Any increase/decrease in valuation will either increase/decrease the level of the Revaluation Reserve, and the amount shown under Other Comprehensive Income and Expenditure or will affect the Net Cost of Services. There is no impact on usable reserves from valuation adjustments as these are reversed in line with statutory guidance.

Property, Plant and Equipment – Depreciation

Assets are depreciated over useful lives that are dependent on assumptions about the level of repairs and maintenance that will be incurred in relation to individual assets. The current economic climate makes it uncertain that the authority will be able to sustain its current spending on repairs and maintenance, bringing into doubt the useful lives assigned to assets.

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Useful lives are regularly reviewed by the external valuers as part of the valuation process.

For every year the asset life is reduced, the depreciation charge increases by approximately £0.98m and the carrying amount of the assets will fall by the same amount. There is no impact on usable reserves from depreciation.

Valuation of HRA dwellings

The valuation of HRA Dwellings has been split between land and buildings. Land values do not depreciate. The proportion of total HRA Dwellings value attributable to land has been derived by multiplying the residential land rate per hectare by the hectareage occupied by HRA Dwellings; the remaining balance of the total value is attributable to buildings and is depreciated.

Pension Liability

Estimation of the net liability to pay pensions depends on a number of complex judgements relating to the discount rate used, the rate at which salaries are projected to increase, changes in retirement ages, mortality rates and expected returns on pension fund assets. A firm of consulting actuaries is engaged to provide the Council with expert advice about these assumptions and judgments and has provided the sensitivity analysis shown below for 2024/25:

Impact on the defined benefit Obligation	Increase in Assumption £000	Decrease in Assumption £000
Rate for discounting scheme liabilities (increase or decrease by 0.1%)	(17,389)	17,850
Rate of increase in salaries (increase or decrease of 0.1%)	1,085	(1,075)
Rate of inflation (increase or decrease of 0.1%)	17,100	(16,664)
Longevity (increase or decrease by 1 year)	43,484	(41,606)

The effects on the net pension liability of changes in individual assumptions can be measured. For instance, a 0.1% increase in the discount rate assumption would result in a decrease in the pension liability of £17.389m. See Note 31 for more details of the LGPS Pension Scheme.

Investment Properties

Investment properties are measured at Fair Value under IFRS13 as at 31st March annually by qualified external valuers, using valuation techniques to determine the fair value.

This involves developing estimates and assumptions consistent with how market participants would price the property. The valuers base their assumptions on observable data as far as possible, or the best information available. Changes in assumptions and professional judgements used could affect the fair value of investment properties.

Estimated fair values may differ from the actual prices that could be achieved in an arm's length transaction at the reporting date. Any movements in the fair value of investment properties affect the balance sheet value of the asset and are also charged through Financing and Investment Income and Expenditure, but with no impact on usable reserves.

35. Events after the Reporting Period

The following events are treated as non-adjusting events. .

a. Investment Property Valuation

The valuation included in the Council's balance sheet of the asset Aparthotel CR27 (The Gate) is based on current sub-lease income and assumes that this will continue until the end of the sub-lease period. It has become apparent that the rent level may not be a sustainable going forward and options are currently being reviewed. As such, the valuation of the investment property is likely to decrease materially.

b. Property Leases to Group Housing Companies

Residential developments completed between 2022 and 2024 as part of the Council's Investment and Acquisitions Strategy (IAS) are intended to transfer on long lease (for certain tenures within the development) to B&D Reside Weavers LLP and Barking and Dagenham Homes Ltd. As at the balance sheet date, these leases are not yet formalised but progress is underway to put these in place. The Council's Statement of Accounts has treated these leases as if they have been formalised given that they are currently operating in the manner intended (substance over form). As such, these developments have been treated as disposals in the Council's Statement of Accounts.

The eventual long leases to B&D Homes Ltd will be temporarily preceded by a short lease arrangement until Registered Provider status is gained. As these short leases are not in place as at the reporting date or the authorised for issue date, no adjustment has been made to reinstate the assets on the Council's balance sheet.

36. Statement of Accounting Policies

i. General Principles

The Statement of Accounts provides a true and fair view of the Council's transactions for the 2023/24 financial year and its financial position at the year end of 31 March 2025. The Council is required to prepare an annual Statement of Accounts by the Accounts and Audit Regulations 2015 which require the accounts to be prepared in accordance with proper accounting practices. These practices comprise the Code of Practice on Local Authority Accounting in the United Kingdom 2024/25, supported by International Financial Reporting Standards (IFRS).

The accounting convention adopted in the Statement of Accounts is principally historic cost, modified by the revaluation of certain categories of non-current assets and financial instruments

ii. Accruals of Income and Expenditure

Activity is accounted for in the year when it takes place, not simply when cash payments are made or received. In particular:

- **Revenue from contracts with service recipients**, whether for services or the provision of goods is recognised when (or as) the goods or services are transferred to the service recipient in accordance with the performance obligations in the contract.
- **Supplies** are recorded as expenditure when they are consumed – where there is a gap between the date supplies are received and their consumption, they are carried as inventories on the Balance Sheet.

NOTES TO THE ACCOUNTS

- **Expenses** in relation to services received (including services provided by employees) are recorded as expenditure when the services are received rather than when payments are made.
- **Interest receivable on investments and payable on borrowings** is accounted for respectively as income and expenditure based on the effective interest rate for the relevant financial instrument rather than the cash flows fixed or determined by the contract.
- When **revenue or expenditure is recognised**, but the cash has not transferred, a debtor or creditor for the relevant amount is included in the Balance Sheet. Where debts may not be settled, the balance of debtors is written down and a charge made to revenue for the income that might not be collected.

The above policies are applied in an appropriate manner to avoid material misstatement in the financial statements. For the financial year in question, a de minimis of £10,000 was applied to both debtors and creditors.

iii. Cash and Cash Equivalents

Cash is represented by cash in hand and deposits with financial institutions repayable without penalty on notice of not more than 24 hours. Cash equivalents are highly liquid investments that mature within three months or less from the date of acquisition and that are readily convertible to known amounts of cash with insignificant risk of change in value.

In the Cash Flow Statement, cash and cash equivalents are shown net of bank overdrafts that are repayable on demand and form an integral part of the Council's cash management strategy.

iv. Charges to Revenue for Non-Current Assets

Services, support services and trading accounts are debited with the following amounts to record the cost of holding non-current assets during the year:

- Depreciation attributable to the assets used by the relevant service;
- Revaluation and impairment losses on assets used by the service where there are no accumulated gains in the Revaluation Reserve against which the losses can be written off; and
- Amortisation of intangible fixed assets attributable to the service.

The Council is not required to raise Council Tax to fund depreciation, revaluation and impairment losses or amortisations. However, it is required to make an annual contribution from revenue towards the reduction in its overall borrowing requirement. Minimum Revenue Provision (MRP) is equal to an amount calculated on a prudent basis determined by the Council in accordance with statutory guidance. Depreciation, revaluation and impairment losses, and amortisations are therefore replaced by the MRP contribution in the General Fund Balance. This is done by way of an adjusting transaction with the Capital Adjustment Account in the Movement in Reserves Statement for the difference between the two (MRP is one amount, with depreciation, revaluation and impairment losses, or amortisations being the other amount).

v. Council Tax and Business Rates

The Council acts as agent, collecting Council Tax and Business Rates on behalf of the preceptors and, as principal, collecting Council Tax and Business Rates for itself. The Council is required by statute to maintain a separate fund (ie the Collection Fund) for the collection and

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distribution of amounts due in respect of Council Tax and Business Rates. Under the legislative framework for the Collection Fund, the Council, major preceptors and central government share proportionately the risks and rewards that the amount of Council Tax and Business Rates collected could be less or more than predicated.

vi. Accounting for Council Tax and Business Rates

The Council Tax and Business Rates income included in the Comprehensive Income and Expenditure Statement (CIES) is the Council's share of accrued income for the year. However, regulations determine the amount of Council Tax and Business Rates that must be included in the authority's General Fund. Therefore, the difference between the income included in the CIES and the amount required by regulation to be credited to the General Fund is taken to the Collection Fund Adjustment Account and included as a reconciling item in the Movement in Reserves Statement.

The Balance Sheet includes the Council's share of the end of year balances in respect of Council Tax and Business Rates relating to arrears, impairment allowances for doubtful debts, overpayments and prepayments and appeals.

Where debtor balances for the above are identified as impaired because of a likelihood arising from a past event that payments due under the statutory arrangements will not be made (fixed or determinable payments), the asset is written down and a charge made to the Financing and Investment Income and Expenditure line in the CIES. The impairment loss is measured as the difference between the carrying amount and the revised future cash flows

vii. Employee benefits

a) Benefits Payable During Employment

Short-term employee benefits are those due to be settled wholly within 12 months of the year-end. They include such benefits as wages and salaries, paid annual leave and paid sick leave, bonuses and any non-monetary benefits for current employees and are recognised as an expense for services in the year in which employees render services to the Council.

An accrual is made for the cost of annual leave entitlements earned by employees but not taken before the year-end which employees can carry forward into the next financial year. The accrual is made at the wage and salary rates applicable in the following accounting year, being the period in which the employee takes the benefit. The accrual is charged to Surplus or Deficit on the Provision of Services, but then reversed out through the Movement in Reserves Statement so that annual leave entitlements are charged to revenue in the financial year in which the absence occurs.

b) Termination Benefits

Termination benefits are amounts payable as a result of a decision by the Council to terminate an officer's employment before the normal retirement date or an officer's decision to accept voluntary redundancy in exchange for those benefits and are charged on an accruals basis to the relevant service, or where applicable, to the Core line in the Comprehensive Income and Expenditure Statement at the earlier of when the Council can no longer withdraw the offer of those benefits or when the Council recognises costs for a restructure.

Where termination benefits involve the enhancement of pensions, statutory provisions require the General Fund Balance to be charged with the amount payable by the Council to the pension fund or pensioner in the year, not the amount calculated according to the relevant accounting standards. In the Movement in Reserves Statement, appropriations are required to and from the Pensions Reserve to remove the notional debits and credits for pension enhancement

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termination benefits and replace them with debits for the cash paid to the pension fund and pensioners and any such amounts payable but unpaid at the year-end.

c) Post Employment Benefits – Teachers’ and NHS Pensions

Employees of the Council are members of three separate pension schemes:

- The Teachers’ Pension Scheme, administered by Capita Teachers’ Pensions on behalf of the Department for Education (DfE);
- The NHS Pension Scheme, administered by NHS Pensions and
- The Local Government Pensions Scheme, administered by LBBD Pension Fund.

All schemes provided defined benefits to members, earned as employees of the Council.

The arrangements for the Teachers’ and NHS Pension Schemes mean that liabilities for these benefits cannot ordinarily be identified specifically to the Council. The schemes are therefore accounted for as if they had been a defined contribution scheme and no liability for future payments of benefits is recognised in the Balance Sheet. The Children’s and Education Services line in the Comprehensive Income and Expenditure Statement was charged with the employer contributions payable to Teachers’ Pensions in the year, while NHS pension contributions are included in the Public Health line.

d) The Local Government Pension Scheme

The Local Government Scheme is accounted for as a defined benefits scheme.

The liabilities of the London Borough of Barking and Dagenham pension fund attributable to the Council are included in the Balance Sheet on an actuarial basis using the projected unit method – i.e. an assessment of the future payments that will be made in relation to retirement benefits earned to date by employees, based on assumptions about mortality rates, employee turnover rates, and projections of projected earnings for current employees.

Liabilities are measured on an actuarial basis discounted to present value, using the projected unit method. The discount rate to be used is determined in reference to market yields at balance sheet date of high quality corporate bonds.

The assets of London Borough of Barking and Dagenham pension fund attributable to the Council are included in the Balance Sheet at their fair value:

- quoted securities - current bid price;
- unquoted securities - professional estimate;
- unitised securities - current bid price;
- property - market value; and
- limited partnerships - fair value on net asset value.

The change in the net pension liability is analysed into the following components:

Service costs comprising:

- current service cost - the increase in liabilities as a result of years of service earned this year allocated in the Comprehensive Income and Expenditure Statement to the services for which the employees worked;
- past service cost - the increase in liabilities arising from decisions taken in the current year but whose financial effect is derived from years of service earned in earlier years;

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- net interest on the net defined benefit liability (asset), ie net interest expense for the Council – the change during the period in the net defined benefit liability (asset) that arises from the passage of time charged to the Financing and Investment Income and Expenditure line of the Comprehensive Income and Expenditure Statement – this is calculated by applying the discount rate used to measure the defined benefit obligation at the beginning of the period to the net defined benefit liability (asset) at the beginning of the period – taking into account any changes in the net defined benefit liability (asset) during the period as a result of contribution and benefit payments.

Re-measurements comprising:

- the return on plan assets – excluding amounts included in net interest on the net defined benefit liability (asset) – charged to the Pensions Reserve as Other Comprehensive Income and Expenditure;
- actuarial gains and losses – changes in the net pensions liability that arise because events have not coincided with assumptions made at the last actuarial valuation or because the actuaries have updated their assumptions – charged to the Pensions Reserve as Other Comprehensive Income and Expenditure

In relation to retirement benefits, statutory provisions require the General Fund balance to be charged with the amount payable by the Council to the Pension Fund or directly to pensioners in the year, not the amount calculated according to the relevant accounting standards. In the Movement in Reserves Statement, this means that there are transfers to and from the Pensions Reserve to remove the notional debits and credits for retirement benefits and replace them with debits for the cash paid to the pension fund and pensioners and any such amounts payable but unpaid at the year-end. The negative balance that arises on the Pensions Reserve thereby measures the beneficial impact to the General Fund of being required to account for retirement benefits on the basis of cash flows rather than as benefits are earned by employees.

e) Discretionary Benefits

The Council has restricted powers to make discretionary awards of retirement benefits in the event of early retirements. Any liabilities estimated to arise as a result of an award to any member of staff (including teachers) are accrued in the year of the decision to make the award and accounted for using the same policies as are applied to the Local Government Pension Scheme.

viii. Events after the Reporting Date

Events after the Balance Sheet date are those events, both favourable and unfavourable, that occur between the end of the reporting period and the date when the Statement of Accounts is authorised for issue. There are two types of events, adjusting and non-adjusting:

- Where the event is supported by evidence of conditions that existed at the end of the reporting period the Statement of Accounts is adjusted to reflect the impact of the event; and
- Where the event is supported by evidence of conditions that arose after the reporting period the Statement of Accounts is not adjusted, but where the impact of the event is material the nature of the event is disclosed in a separate note setting out the nature of the event and the estimated financial impact.

Events taking place after the date of authorisation for issue are not reflected in the Statement of Accounts.

ix. Financial Instruments

Financial Liabilities

Financial liabilities are initially measured at fair value and subsequently measured at amortised cost. For the Council's borrowing this means that the amount presented in the Balance Sheet is the outstanding principal repayable (plus accrued interest).

Annual charges to the Financing and Investment Income and Expenditure line in the Comprehensive Income and Expenditure Statement are based on the carrying amount of the liability, multiplied by the effective rate of interest for the instrument.

The Council's loan portfolio at year end consisted of Public Works Loan Board (PWLB), market debt and temporary borrowing. Other types of financial liabilities the Council has include service concession arrangements (PFI Schemes), finance leases and trade payables (creditors).

Financial Assets

Financial assets in the council are classified as financial assets held at amortised cost. These represent loans and loan-type arrangements where repayments or interest and principal take place on set dates and at specified amounts. The amount presented in the Balance Sheet represents the outstanding principal received plus accrued interest. Interest credited to the CIES is the amount receivable as per the loan agreement.

Expected Credit Loss Model (ECL)

The ECL implications for those financial assets not treated as fair value are minimal for the majority of the treasury investment as the Council adopts strict credit quality arrangements in accordance with the CIFPA Treasury Management Code of Practice. In addition to the day to day treasury investments the Council also has outstanding loan agreements with a number of third parties, including a number of its wholly owned subsidiaries.

Changes in the value of assets carried at fair value are debited/credited to the Financing and Investment Income and Expenditure line in the CIES as they arise.

x. Government Grants and contributions

Whether paid on account, by instalments or in arrears, government grants and third party contributions and donations are recognised as due to the Council when there is reasonable assurance that:

- the Council will comply with the conditions attached to the payments; and
- the grants or contributions will be received.

Amounts recognised as due to the Council are not credited to the Comprehensive Income and Expenditure Statement until conditions attached to the grant or contribution have been satisfied.

Conditions are stipulations that specify that the future economic benefits or service potential embodied in the asset in the form of the grant or contribution are required to be consumed by the recipient as specified, or future economic benefits or service potential must be returned to the transferor.

Monies advanced as grants and contributions for which conditions have not been satisfied are carried in the Balance Sheet as creditors. When conditions are satisfied, the grant or contribution

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is credited to either the relevant service line (attributable revenue grants and contributions) or Taxation and Non-Specific Grant Income (non-ring fenced revenue grants and all capital grants) in the Comprehensive Income and Expenditure Statement.

Where capital grants are credited to the Comprehensive Income and Expenditure Statement, they are reversed out of the General Fund Balance in the Movement in Reserves Statement. Where the grant has yet to be used to finance capital expenditure, it is posted to the Capital Grants Unapplied reserve. Where it has been applied, it is posted to the Capital Adjustment Account. Amounts in the Capital Grants Unapplied Reserve are transferred to the Capital Adjustment Account once they have been applied to fund capital expenditure.

xi. Community Infrastructure Levy

The Council has elected to charge a Community Infrastructure Levy (CIL). The levy will be charged on new builds (chargeable developments for the Council) with appropriate planning consent. The Council charges for and collects the levy, which is a planning charge. The income from the levy will be used to fund a number of infrastructure projects (these include transport, flood defences and schools) to support the development of the area.

CIL is received without outstanding conditions; it is therefore recognised at the commencement date of the chargeable development in the Comprehensive income and Expenditure Statement in accordance with the accounting policy for government grants and contributions set out above. CIL charges will be largely used to fund capital expenditure. However, a small proportion of the charges may be used to fund revenue expenditure.

xii. Interest in Companies and Other Entities

The Council has material interests in companies and other entities that have the nature of subsidiaries, associates and joint ventures and require it to prepare group accounts. In the Council's own single-entity accounts, the interests in companies and other entities are recorded as financial assets at cost, less any provision for losses.

xiii. Investment Properties

Investment properties are those that are used solely to earn rentals (to generate a minimum yield of 6% in accordance with the Council's Standing Orders) and/or for capital appreciation. The definition is not met if the property is used in any way to facilitate the delivery of services or production of goods (operational assets) or is held for sale (assets for disposal).

Investment properties are measured initially at cost and subsequently at fair value, being the price that would be received to sell such an asset in an orderly transaction between market participants at the measurement date. As a non-financial asset, investment properties are measured at highest and best use. Properties are not depreciated but are re-valued annually according to market conditions at the year-end. Gains and losses on revaluation are posted to the Financing and Investment Income and Expenditure line in the Comprehensive Income and Expenditure Statement. The same treatment is applied to gains and losses on disposal.

Rentals received in relation to investment properties are credited to the Financing and Investment Income line and result in a gain for the General Fund Balance. However, revaluation and disposal gains and losses are not permitted by statutory arrangements to have an impact on the General Fund Balance. The gains and losses are therefore reversed out of the General Fund Balance in the Movement in Reserves Statement and posted to the Capital Adjustment Account and (for any sale proceeds greater than £10,000) the Capital Receipts Reserve.

xiv. Leases

From 1 April 2024, the Council applies IFRS 16 Leases. The standard requires the recognition of right of use asset and lease liabilities for most leases, removing the previous distinction between operating and finance leases. The Council has applied recognition exemptions for short term leases (12 months or less) and low value leases. Lease liabilities are initially measured at the present value of future lease payments, discounted using the interest rate implicit in the lease or, if not available the Council's incremental borrowing rate.

As part of the transition, the Council has applied IFRS 16 to identified lease arrangements. Until such reviews are complete, those contracts continue to be accounted for under previous IAS 17 based policies.

Finance Leases

Property, plant and equipment held under finance leases is recognised on the Balance Sheet at the commencement of the lease at its fair value measured at the lease's inception (or the present value of the minimum lease payments, if lower). The asset recognised is matched by a liability for the obligation to pay the lessor. Initial direct costs of the Council are added to the carrying amount of the asset. Premiums paid on entry into a lease are applied to writing down the lease liability. Contingent rents are charged as expenses in the periods in which they are incurred. Lease payments are apportioned between:

- a charge for the acquisition of the interest in the property, plant or equipment - applied to write down the lease liability; and
- a finance charge - debited to the Financing and Investment Income and Expenditure line in the Comprehensive Income and Expenditure Statement.

Property, Plant and Equipment recognised under finance leases is accounted for using the policies applied generally to such assets, subject to depreciation being charged over the lease term if this is shorter than the asset's estimated useful life (where ownership of the asset does not transfer to the Council at the end of the lease period).

The Council is not required to raise Council Tax to cover depreciation or revaluation and impairment losses arising on leased assets. Instead, a prudent annual contribution is made from revenue funds towards the deemed capital investment in accordance with statutory requirements. Depreciation, revaluation and impairment losses are therefore substituted by a revenue contribution in the General Fund Balance, by way of an adjusting transaction with the Capital Adjustment Account in the Movement in Reserves Statement for the difference between the two (MRP is one amount, with depreciation, revaluation and impairment losses, or amortisations being the other amount).

Operating Leases

Rentals paid under operating leases are charged to the Comprehensive Income and Expenditure Statement as an expense of the services benefitting from use of the leased property, plant or equipment. Charges are made on a straight-line basis over the life of the lease; even if this does not match the pattern of payments (e.g. there is a rent-free period at the commencement of the lease).

The Council as Lessor

Finance Leases

Where the Council grants a finance lease over a property or an item of plant or equipment, the relevant asset is written out of the Balance Sheet as a disposal. At the start of the lease, the carrying amount of the asset in the Balance Sheet (whether Property, Plant and Equipment or Assets Held for Sale) is written off to the Other Operating Expenditure line in the Comprehensive

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Income and Expenditure Statement as part of the gain or loss on disposal. A gain, representing the Council's net investment in the lease, is credited to the same line in the Comprehensive Income and Expenditure Statement also as part of the gain or loss on disposal (i.e. netted off against the carrying value of the asset at the time of disposal), matched by a lease (long-term debtor) asset in the Balance Sheet.

Lease rentals receivable are apportioned between:

- a charge for the acquisition of the interest in the property – applied to write down the lease debtor (together with any premiums received); and
- finance income - credited to the Financing and Investment Income and Expenditure line in the Comprehensive Income and Expenditure Statement.

The gain credited to the Comprehensive Income and Expenditure Statement on disposal is not permitted by statute to increase the General Fund Balance and is required to be treated as a capital receipt. Where a premium has been received, this is posted out of the General Fund Balance to the Capital Receipts Reserve in the Movement in Reserves Statement. Where the amount due in relation to the lease asset is to be settled by the payment of rentals in future financial years, this is posted out of the General Fund Balance to the Deferred Capital Receipts Reserve in the Movement in Reserves Statement. When the future rentals are received, the element for the capital receipt for the disposal of the asset is used to write down the lease debtor. At this point, the deferred capital receipts are transferred to the Capital Receipts Reserve.

The written-off value of disposals is not a charge against Council Tax, as the cost of fixed assets is fully provided for under separate arrangements for capital financing. Amounts are therefore appropriated to the Capital Adjustment Account from the General Fund Balance in the Movement in Reserves Statement.

Operating Leases

Where the Council grants an operating lease over a property or an item of plant or equipment, the asset is retained in the Balance Sheet. Rental income is credited to the Other Operating Expenditure line in the Comprehensive Income and Expenditure Statement. Credits are made on a straight-line basis over the life of the lease, even if this does not match the pattern of payments (eg there is a premium paid at the commencement of the lease). Initial direct costs incurred in negotiating and arranging the lease are added to the carrying amount of the relevant asset and charged as an expense over the lease term on the same basis as rental income.

xv. Overheads and Support Services

The costs of overheads and support services are charged to those that benefit from the supply or service in accordance with the costing principles of the CIPFA Service Reporting Code of Practice 2023/24 (SeRCOP). The total absorption costing principle is used – the full cost of overheads and support services are shared between users in proportion to the benefits received.

xvi. Property, Plant and Equipment

Assets that have physical substance and are held for use in the production or supply of goods or services, for rental to others, or for administrative purposes and that are expected to be used during more than one financial year are classified as Property, Plant and Equipment. It should be noted that Voluntary-aided schools are not recorded in the Council's balance sheet. For information on assumptions made about PPE current value and valuing method please refer to Note 35 and Note 11

NOTES TO THE ACCOUNTS

Recognition

Expenditure on the acquisition, creation or enhancement of Property, Plant and Equipment is capitalised on an accruals basis, provided that it is probable that the future economic benefits or service potential associated with the item will flow to the Council and the cost of the item can be measured reliably. Any expenditure which does not add value to the asset is written off in accordance with the accounting policy on impairment as set out below. Expenditure that maintains but does not add to an asset's potential to deliver future economic benefits or service potential (i.e. repairs and maintenance) is charged as an expense when it is incurred. The de minimis level for capitalisation of assets, in line with councils financial rules and legislation, is set at:

- £2,000 for expenditure by schools;
- £6,000 for vehicles;
- £20,000 for all other expenditure.

Measurement

Assets are initially measured at cost, comprising:

- the purchase price;
- any costs attributable to bringing the asset to the location and condition necessary for it to be capable of operating in the manner intended by management; and
- the initial estimate of the costs of dismantling and removing the item and restoring the site on which it is located.

It is the council's policy to capitalise borrowing costs that are directly attributable to the acquisition, construction or production of a qualifying asset. The cost of assets acquired other than by purchase is deemed to be its fair value, unless the acquisition does not have commercial substance (i.e. it will not lead to a variation in the cash flows of the Council). In the latter case, where an asset is acquired via an exchange, the cost of the acquisition is the carrying amount of the asset given up by the Council.

Donated assets are measured initially at fair value. The difference between fair value and any consideration paid is credited to the Taxation and Non-Specific Grant Income line of the Comprehensive Income and Expenditure Statement, unless the donation has been made conditionally. Until conditions are satisfied, the gain is held in the Donated Assets Account.

Where gains are credited to the Comprehensive Income and Expenditure Statement, they are reversed out of the General Fund Balance to the Capital Adjustment Account in the Movement in Reserves Statement.

Assets are then carried in the Balance Sheet using the following measurement bases:

Infrastructure, Assets Under Construction	Depreciated Historical Cost
Community Assets	Depreciated Historical Cost or Valuation
Council Dwellings	Existing use value - social housing (EUV - SH)
Other Land & Buildings, Vehicles Plant & Equipment	Existing use value (EUV) or depreciated replacement cost (DRC) using the 'instant build' approach if EUV cannot be determined
Surplus Assets	Fair value applying the same assumptions relating to the level of usage etc, as those of the most recent revaluation as an operational asset

Where there is no market-based evidence of current value because of the specialist nature of an asset, depreciated replacement cost (DRC) is used as an estimate of current value.

NOTES TO THE ACCOUNTS

Where non-property assets have short useful lives or low values (or both), depreciated historical cost basis is used as a proxy for current value.

Assets included in the Balance Sheet at current value are revalued sufficiently regularly to ensure that their carrying amount is not materially different from their current value at the year-end, but as a minimum every five years. Increases in valuations are matched by credits to the Revaluation Reserve to recognise unrealised gains. Exceptionally, gains might be credited to the Surplus or Deficit on the Provision of Services where they arise from the reversal of a loss previously charged to a service.

Where decreases in value are identified, they are accounted for by: where there is a balance of revaluation gains for the asset in the Revaluation Reserve, the carrying amount of the asset is written down against that balance (up to the amount of the accumulated gains). Where there is no balance in the Revaluation Reserve or an insufficient balance, the carrying amount of the asset is written down against the relevant service line(s) in the Comprehensive Income and Expenditure Statement.

The Revaluation Reserve contains revaluation gains recognised since inception, the date of its formal implementation. Gains arising before that date have been consolidated into the Capital Adjustment Account.

Impairment

Assets are assessed at each year-end as to whether there is any indication that an asset may be impaired. Where indications exist and any possible differences are estimated to be material, the recoverable amount of the asset is estimated and, where this is less than the carrying amount of the asset, an impairment loss is recognised for the shortfall.

Where impairment losses are identified, they are accounted for by:

- where there is a balance of revaluation gains for the asset in the Revaluation Reserve, the carrying amount of the asset is written down against that balance (up to the amount of the accumulated gains)
- where there is no balance in the Revaluation Reserve or an insufficient balance, the carrying amount of the asset is written down against the relevant service line(s) in the Comprehensive Income and Expenditure Statement.

Where an impairment loss is reversed subsequently, the reversal is credited to the relevant service line(s) in the Comprehensive Income and Expenditure Statement, up to the amount of the original loss, adjusted for depreciation that would have been charged if the loss had not been recognised.

Depreciation

Depreciation is provided for on all property, plant and equipment assets by the systematic allocation of their depreciable amounts over their useful lives. An exception is made for assets without a determinable finite useful life (ie freehold land and certain community assets) and assets that are not yet available for use (ie assets under construction).

- Depreciation is calculated on the following bases:
- dwellings and other buildings – straight-line allocation over the useful life of the property as estimated by the valuer
- vehicles, plant, furniture and equipment – a percentage of the value of each class of assets in the Balance Sheet, as advised by a suitably qualified officer
- infrastructure – straight-line allocation over 20 years.

Where an item of property, plant and equipment asset has major components whose cost is significant in relation to the total cost of the item, the components are depreciated separately. Revaluation gains are also depreciated, with an amount equal to the difference between current

value depreciation charged on assets and the depreciation that would have been chargeable based on their historical cost being transferred each year from the Revaluation Reserve to the Capital Adjustment Account.

Disposals and Non-current Assets Held for Sale

When it becomes probable that the carrying amount of an asset will be recovered principally through a sale transaction rather than through its continuing use, it is reclassified as an asset held for sale. The asset is revalued immediately before reclassification and then carried at the lower of this amount and fair value less costs to sell. Where there is a subsequent decrease to fair value less costs to sell, the loss is posted to the Other Operating Expenditure line in the Comprehensive Income and Expenditure Statement. Gains in fair value are recognised only up to the amount of any previously recognised losses in the Surplus or Deficit on the Provision of Services. Depreciation is not charged on assets held for sale. If assets no longer meet the criteria to be classified as assets held for sale, they are reclassified back to non-current assets and valued at the lower of their carrying amount before they were classified as held for sale; adjusted for depreciation, amortisation or revaluations that would have been recognised had they not been classified as held for sale, and their recoverable amount at the date of the decision not to sell.

Assets that are to be abandoned or scrapped are not reclassified as assets held for sale. When an asset is disposed of or decommissioned, the carrying amount of the asset in the Balance Sheet (whether property, plant and equipment or assets held for sale) is written off to the Other Operating Expenditure line in the Comprehensive Income and Expenditure Statement as part of the gain or loss on disposal. Receipts from disposals (if any) are credited to the same line in the Comprehensive Income and Expenditure Statement also as part of the gain or loss on disposal (ie netted off against the carrying value of the asset at the time of disposal). Any revaluation gains accumulated for the asset in the Revaluation Reserve are transferred to the Capital Adjustment Account.

Amounts received for a disposal are categorised as capital receipts. A proportion of capital receipts relating to housing disposals is payable to the government [England only]. The balance of receipts remains within the Capital Receipts Reserve, and can then only be used for new capital investment [or set aside to reduce the authority's underlying need to borrow (the capital financing requirement) (England and Wales)]. Receipts are appropriated to the Reserve from the General Fund Balance in the Movement in Reserves Statement.

The written-off value of disposals is not a charge against council tax, as the cost of non-current assets is fully provided for under separate arrangements for capital financing. Amounts are appropriated to the Capital Adjustment Account from the General Fund Balance in the Movement in Reserves Statement.

Infrastructure assets

Highways infrastructure assets include carriageways, footways and cycle tracks, structures (e.g. bridges), street lighting, street furniture (eg illuminated traffic signals, bollards), traffic management systems and land which together form a single integrated network.

Recognition

Expenditure on the acquisition or replacement of components of the network is capitalised on an accrual basis, provided that it is probable that the future economic benefits associated with the item will flow to the authority and the cost of the item can be measured reliably.

Measurement

Highways infrastructure assets are generally measured at depreciated historical cost. However, this is a modified form of historical cost – opening balances for highways infrastructure assets were originally recorded in balance sheets at amounts of capital

NOTES TO THE ACCOUNTS

undischarged for sums borrowed as at 1 April 1994 which was deemed at that time to be historical cost.

Where impairment losses are identified, they are accounted for by the carrying amount of the asset being written down to the recoverable amount.

Depreciation

Depreciation is provided on the parts of the highways network infrastructure assets that are subject to deterioration or depletion and by the systematic allocation of their depreciable amounts over their useful lives. Depreciation is charged on a straight-line basis. Annual depreciation is the depreciation amount allocated each year. Useful lives of the various parts of the highways network are assessed by the Chief Highways Engineer using industry standards where applicable as follows:

Part of the highways network	Useful life
Carriageways	20 years
Footways and cycle tracks	20 years
Street lighting	20 years
Street furniture	20 years
Structures	20 years
Traffic management systems	20 years

Disposals and derecognition

When a component of the network is disposed of or decommissioned, the carrying amount of the component in the Balance Sheet is written off to the 'Other operating expenditure' line in the Comprehensive Income and Expenditure Statement as part of the gain or loss on disposal.

Receipts from disposals (if any) are credited to the same line in the Comprehensive Income and Expenditure Statement, also as part of the gain or loss on disposal (ie netted off against the carrying value of the asset at the time of disposal).

The written-off amounts of disposals are not a charge against council tax, as the cost of non-current assets is fully provided for under separate arrangements for capital financing. Amounts are transferred to the capital adjustment account from the General Fund Balance in the Movement in Reserves

xvii. Private Finance Initiatives (PFI)

PFI and similar contracts are agreements to receive services, where the responsibility for making available the property, plant and equipment needed to provide the services passes to the PFI contractor. As the authority is deemed to control the services that are provided under its PFI schemes, and as ownership of the property, plant and equipment will pass to the authority at the end of the contracts for no additional charge, the authority carries the assets used under the contracts on its Balance Sheet as part of property, plant and equipment.

The original recognition of these assets at fair value (based on the cost to purchase the property, plant and equipment) was balanced by the recognition of a liability for amounts due to the scheme operator to pay for the capital investment.

Non-current assets recognised on the Balance Sheet are revalued and depreciated in the same way as property, plant and equipment owned by the Council.

The amounts payable to the PFI operators each year are analysed into four elements:

NOTES TO THE ACCOUNTS

- fair value of the services received during the year – debited to the relevant service in the Comprehensive Income and Expenditure Statement
- finance cost – an interest charge on the outstanding Balance Sheet liability, debited to the Financing and Investment Income and Expenditure line in the Comprehensive Income and Expenditure Statement
- contingent rent – increases in the amount to be paid for the property arising during the contract, debited to the Financing and Investment Income and Expenditure line in the Comprehensive Income and Expenditure Statement
- payment towards liability – applied to write down the Balance Sheet liability towards the PFI operator (the profile of write-downs is calculated using the same principles as for a finance lease)

xviii. Reserves

The authority sets aside specific amounts as reserves for future policy purposes or to cover contingencies. Reserves are created by transferring amounts out of the General Fund Balance. When expenditure to be financed from a reserve is incurred, it is charged to the appropriate service in that year to score against the Surplus or Deficit on the Provision of Services in the Comprehensive Income and Expenditure Statement. The reserve is then transferred back into the General Fund Balance so that there is no net charge against council tax for the expenditure.

Certain reserves are kept to manage the accounting processes for non-current assets, financial instruments, local taxation, retirement and employee benefits and do not represent usable resources for the authority – these reserves are explained in the relevant policies.

xix. Revenue Expenditure Funded from Capital under Statute

Expenditure incurred during the year that may be capitalised under statutory provisions but that does not result in the creation of a non-current asset has been charged as expenditure to the relevant service in the Comprehensive Income and Expenditure Statement in the year. Where the authority has determined to meet the cost of this expenditure from existing capital resources or by borrowing, a transfer in the Movement in Reserves Statement from the General Fund Balance to the Capital Adjustment Account then reverses out the amounts charged so that there is no impact on the level of council tax.

xx. Schools

The Code of Practice on Local Authority Accounting in the United Kingdom confirms that the balance of control for local authority maintained schools (ie those categories of school identified in the School Standards and Framework Act 1998, as amended) lies with the local authority. The Code also stipulates that those schools' assets, liabilities, reserves and cash flows are recognised in the local authority financial statements (and not the Group Accounts). Therefore schools' transactions, cash flows and balances are recognised in each of the financial statements of the authority as if they were the transactions, cash flows and balances of the authority.

xxi. VAT

VAT payable is included as an expense only to the extent that it is not recoverable from His Majesty's Revenue and Customs. VAT receivable is excluded from income.

xxii. Fair Value Measurement

The authority measures some of its non-financial assets such as surplus assets and investment properties and some of its financial instruments such as equity shareholdings [other financial

NOTES TO THE ACCOUNTS

instruments as applicable] at fair value at each reporting date. Fair value is the price that would be received to sell an asset or paid to transfer a liability in an orderly transaction between market participants at the measurement date. The fair value measurement assumes that the transaction to sell the asset or transfer the liability takes place either:

- a) in the principal market for the asset or liability, or
- b) in the absence of a principal market, in the most advantageous market for the asset or liability.

The authority measures the fair value of an asset or liability using the assumptions that market participants would use when pricing the asset or liability, assuming that market participants act in their economic best interest.

When measuring the fair value of a non-financial asset, the authority takes into account a market participant's ability to generate economic benefits by using the asset in its highest and best use or by selling it to another market participant that would use the asset in its highest and best use.

The authority uses valuation techniques that are appropriate in the circumstances and for which sufficient data is available, maximising the use of relevant observable inputs and minimising the use of unobservable inputs.

Inputs to the valuation techniques in respect of assets and liabilities for which fair value is measured or disclosed in the authority's financial statements are categorised within the fair value hierarchy, as follows:

- Level 1 – quoted prices (unadjusted) in active markets for identical assets or liabilities that the authority can access at the measurement date
- Level 2 – inputs other than quoted prices included within Level 1 that are observable for the asset or liability, either directly or indirectly
- Level 3 – unobservable inputs for the asset or liability.

Lifecycle replacement costs – proportion of the amounts payable is posted to the Balance Sheet as a prepayment and then recognised as additions to property, plant and equipment when the relevant works are eventually carried out.

xxiii. Heritage Assets

Heritage Assets are assets with historical, artistic, scientific, technological, geophysical, or environmental qualities that make it important to ensure that they are preserved for future generations. They may be any kind of asset including buildings, works of art, furniture, exhibits, artefacts, etc. or intangible assets such as recordings of significant historical events. As such, assets in this category are held principally for their contribution to knowledge and/or culture.

Heritage assets are measured at valuation in accordance with FRS102 but where it is not possible to obtain a valuation at a cost which is commensurate with the benefit to the users of the financial statements, heritage assets are measured at historical cost (less any depreciation, amortisation, and impairment). Depreciation or amortisation is not required on assets with indefinite lives.

**Barking &
Dagenham**

Housing Revenue Account

for the year ended 31st March 2025

HOUSING REVENUE ACCOUNT

Housing Revenue Account Income and Expenditure Statement

The HRA Income and Expenditure Statement shows the economic cost in the year of providing housing services in accordance with generally accepted accounting practices, rather than the amount to be funded from rents and government grants. Authorities charge rents to cover expenditure in accordance with regulations; this may be different from the accounting cost. The increase or decrease in the year, on the basis of which rents are raised, is shown in the Statement of Movement on the HRA Statement.

2023/24		2024/25
£000		£000
114,934	HRA Expenditure	67,944
(117,268)	HRA Income	(95,951)
(2,334)	Net cost of HRA Services as included in the Council's Comprehensive Income & Expenditure Statement	(28,007)
781	HRA services' share of Corporate & Democratic Core	1,105
(1,553)	Net Cost/(Surplus) for HRA	(26,902)

HRA share of the operating income and expenditure included in the Comprehensive Income and Expenditure Statement:

3,556	(Gain) / Loss on sale of HRA non-current assets	(9,684)
11,033	Interest Payable and similar charges	11,145
(879)	Interest & Investment Income	(1,619)
(93)	Movement in fair value of Investment Property	(403)
(12)	Net interest on the net defined benefit liability	(297)
12,052	(Surplus) / Deficit for the year of HRA Services	(28,058)

HOUSING REVENUE ACCOUNT

Movement on the Housing Revenue Account Statement

The overall objectives for Movement on the HRA Statement and the general principles for its construction are the same as those generally for the Movement in Reserves Statement, into which it is consolidated. The statement takes the outturn on the HRA Income and Expenditure Statement and reconciles it to the surplus or deficit for the year on the HRA Balance, calculated in accordance with the requirements of the Local Government and Housing Act 1989.

2023/24 £'000		2024/25 £'000
(21,605)	Balance at 1 April	(15,545)
12,052	(Surplus)/Deficit for the year on the HRA Income & Expenditure Statement	(28,058)
<u>(7,870)</u>	Adjustments between accounting basis and funding basis under statute	<u>14,704</u>
4,182	Net increase before transfers to/from reserves	(13,354)
<u>1,878</u>	Transfers to / (from) earmarked reserves	<u>2,720</u>
6,060	(Increase) / decrease in year on the HRA	(10,634)
(15,545)	Balance at 31 March	(26,179)
Adjustments between accounting basis and funding basis under statute		
2023/24 £'000		2024/25 £'000
(3,556)	Gain/(loss) on HRA - Non Current Assets	9,684
(5,623)	Revaluation/Impairment of Housing Assets	(1,775)
93	Movement in fair value of Investment Property	403
74	Holiday pay accruals and other accumulating compensated absences	91
445	IAS 19 Pension costs adjustment	803
0	Transfer to the Major Repairs Reserve	5,199
697	Capital expenditure funded by the HRA	298
(7,870)		14,703

HOUSING REVENUE ACCOUNT

Notes to the Housing Revenue Account

1. Council Housing Stock

The Council was responsible for managing an average of 16,036 dwellings units during 2024/25.

Dwelling type	Units	Year of construction	Units
Low rise flats	1,920.00	Pre 1919	143
Medium rise flats	3,662.00	1919 – 1944	8,214
High rise flats	1,637.15	1945 – 1964	3,437
Houses and Bungalows	8,810.70	Post 1964	4,242
Multi Occupied	6.00		
	16,036		16,036

The balance sheet value of land, houses and other property within the HRA is as follows:

	2023/24 units	2024/25 units
Stock at 1 April	16,446	16,130
Movement in Year		
Sales - Right to Buy	-107	-109
Additions - Buybacks awaiting		
Demolition	9	15
Demolitions	-223	0
Additions - New Build	6	0
Shared Ownership staircasing	-0.25	-0.5
Duplicate property removed	-1	0
Stock at 31 March	16,130	16,036

2. Vacant Possession Value

The vacant possession value of dwellings within the HRA at 31 March 2025 was £4.96 billion (£4.8 billion 31 March 2024).

The balance sheet value of dwellings, which is stated at Existing Use Value - Social Housing (EUV - SH), is lower than the vacant possession value. This shows the economic cost to the government in providing council housing at less than the open market rental value.

HOUSING REVENUE ACCOUNT

3. Major Repairs Reserve

The following is an analysis of the Major Repairs Reserve (MRR):

	2023/24	2024/25
	£000	£000
Balance at 1 April	-	(2,778)
Amount transferred to MRR (Depreciation)	(20,765)	(19,489)
Debits to the MRR in respect of capital expenditure on HRA land and buildings	17,987	13,564
Transfers from HRA to MRR	-	0
Balance at 31 March	(2,778)	(8,703)

4. Capital Expenditure and Receipts

The following analyses HRA capital expenditure and the source of funding used.

2024/25 HRA capital expenditure and funding:	Major Repairs Reserve	Direct Revenue Funding	Capital grants	Capital Receipts	Total
	£000	£000	£000	£000	£000
Houses	13,564	4,846	-	218	18,982
Vehicles, Plant and Equipment	-	-	-	-	-
Other property	-	-	-	-	-
Infrastructure Assets	-	-	-	-	-
Assets Under Construction	-	-	-	-	-
Total Financing Applied	13,564	4,057	1,234	218	18,982

2023/24 HRA capital expenditure and funding:	Major Repairs Reserve	Direct Revenue Funding	Capital grants	Capital Receipts	Total
	£000	£000	£000	£000	£000
Houses	17,593	-	-	52	17,645
Vehicles, Plant and Equipment	-	-	-	-	220
Other property	-	-	-	-	-
Infrastructure Assets	-	-	-	-	-
Assets Under Construction	173	-	-	-	173
Total Financing Applied	17,987	-	-	52	18,038

HOUSING REVENUE ACCOUNT

Capital receipts derived from disposals of land, houses and other property within the HRA during the year are summarised as follows:

	2023/24	2024/25
	£000	£000
Houses	17,058	17,857
Other property	-	-
Total HRA capital receipts	17,058	17,857

5. Depreciation and Impairment

The total charge for depreciation and revaluation loss charged to the HRA was as follows:

	2023/24			2024/25		
	Houses	Other Property	Total	Houses	Other Property	Total
	£000	£000	£000	£000	£000	£000
Depreciation	20,003	762	20,765	18,953	536	19,489
Revaluation Loss	5,623	(93)	5,530	1,775	(403)	1,372
	25,626	669	26,295	20,728	133	20,861

All HRA assets subject to revaluation have been valued as at 31st March 2025.

6. Rent Arrears

	2023/24	2024/25
	£000	£000
Dwelling rents	14,657	11,981
Other charges/adjustments	2,668	7,456
	17,325	19,437

7. IAS 19 – Retirement Benefits

The Authority considers it to be proper accounting practice to allow the HRA to be charged with an attributable share of current and past service costs. From 2005/06, the HRA has also been charged with an attributable share of pensions interest costs, less expected return on pensions assets. However, as Local Authorities can only charge actual employer contributions and payments against the HRA, the IAS 19 entries are reversed out in the Movement on the HRA Statement and replaced by actual employers' contributions payable to the scheme.

**Barking &
Dagenham**

Collection Fund Account

for the year ended 31st March 2025

COLLECTION FUND ACCOUNT

The Collection Fund reflects the statutory obligation for billing authorities to maintain a separate Collection Fund. The statement shows the transactions of the billing authority in relation to the collection from taxpayers and distribution to local authorities and the government of council tax and non-domestic rates.

	2024/25			
	NDR Supplement £000	NDR £000	Council Tax £000	Total £000
Income				
Council Tax Receivable	-	-	(111,594)	(111,594)
Section 13a - Discretionary Relief	-	-	(557)	(557)
Business Rates Receivable	-	(74,238)	-	(74,238)
Business Rate Supplement	(1,952)	-	-	(1,952)
Transitional Protection Payments	-	(1,225)	-	(1,225)
	(1,952)	(75,462)	(112,151)	(189,565)
Expenditure				
Precepts, Demands and Shares				
Central Government	-	25,159	-	25,159
Greater London Authority	1,946	28,209	25,888	56,042
Billing Authority	-	22,872	84,097	106,969
	1,760	76,241	109,984	188,171
Apportionment of Previous Year				
Surplus/(Deficit)				
Central Government	-	2,695	-	2,695
Greater London Authority	-	3,021	(717)	2,304
Billing Authority	-	2,450	(2,409)	41
	-	8,165	(3,126)	5,039
Charges to Collection				
Fund				
Write Offs of uncollectable amounts	-	10	2,975	2,985
Increase/(Decrease) in Bad Debt Provision	-	(1,558)	-	(1,558)
Increase/(Decrease) in Provision for Appeals	-	-	-	-
Cost of Collection	6	201	-	207
	6	1,348	2,975	1,633
(Surplus)/Deficit arising during the year	-	7,596	(2,317)	5,278
(Surplus)/Deficit at 1st April	-	(6,488)	2,636	(3,852)
(Surplus)/Deficit at 31st March	-	1,108	319	1,426
(Surplus)/Deficit Balance Attributable to:				
London Borough of Barking & Dagenham		332	244	576
Greater London Authority		410	75	485
Central Government		366	-	366

NB. Table is subject to roundings

COLLECTION FUND ACCOUNT

	2023/24			
	NDR Supplement £000	NDR £000	Council Tax £000	Total £000
<u>Income</u>				
Council Tax Receivable	-	-	(103,300)	(103,300)
Section 13a - Discretionary Relief	-	-	(753)	(753)
Business Rates Receivable	-	(63,003)	-	(66,003)
Business Rate Supplement	(1,766)	-	-	(1,766)
Transitional Protection Payments	-	(7,978)	-	(7,978)
	(1,766)	(70,981)	(104,053)	(176,796)
<u>Expenditure</u>				
Precepts, Demands and Shares				
Central Government	-	23,715	-	23,715
Greater London Authority	1,760	26,588	23,151	51,499
Billing Authority	-	21,558	77,781	99,339
	1,760	71,861	100,932	174,553
<u>Apportionment of Previous Year</u>				
<u>Surplus/(Deficit)</u>				
Central Government	-	(5,865)	-	(5,865)
Greater London Authority	-	(6,576)	218	(6,358)
Billing Authority	-	(5,332)	765	(4,567)
	-	(17,773)	983	(16,790)
<u>Charges to Collection</u>				
<u>Fund</u>				
Write Offs of uncollectable amounts	-	4	5,205	5,209
Increase/(Decrease) in Bad Debt Provision	-	740	(2,264)	(1,524)
Increase/(Decrease) in Provision for Appeals	-	737	-	737
Cost of Collection	6	201	-	207
	6	1,682	2,941	4,629
(Surplus)/Deficit arising during the year	-	(15,211)	803	(14,408)
(Surplus)/Deficit at 1st April	-	8,724	1,833	10,556
(Surplus)/Deficit at 31st March	-	(6,488)	2,636	(3,852)
<u>(Surplus)/Deficit Balance Attributable to:</u>				
London Borough of Barking & Dagenham		(1,733)	2,034	301
Greater London Authority		(2,515)	602	(1,913)
Central Government		(2,240)	-	(2,240)

COLLECTION FUND ACCOUNT

1. Council Tax Base

The tax base used to determine this figure was Band 'D' equivalent.

Band	Number of Properties after Discounts and Exemptions	Band 'D' Equivalent Properties
A (Disabled)	0.22	0.10
A	3,627.00	2,418.00
B	8,493.61	6,606.10
C	39,354.97	34,982.20
D	9,804.96	9,804.96
E	1,584.25	1,936.30
F	344.73	497.90
G	39.65	66.10
H	6.50	13.00
Total Band 'D' equivalents for 2024/25	63,255.89	56,324.66
Less in year non-collection allowance		(1,408.12)
Council Tax Base for 2024/25		54,916.54
Council Tax Base for 2023/24		53,326.90

2. National Non-Domestic Rates (NNDR)

Under the arrangements for NNDR, the Council collected rates in the Borough are based on rateable values assessed by the District Valuer, and multiplied by a uniform rate in the pound set each year by the government.

From 1 April 2010, those ratepayers with a Rateable Value in excess of £55k were subject to an additional levy from the Greater London Authority on their Business Rates to fund the Crossrail project. In 2017/18 the Rateable Value was increased to £70,000.

	2023/24 £000	2024/25 £000
Rateable Value at 31 March	189,657	188,462
Business rates multiplier for premises with rateable values (RV) of £25,500 and above	51.2p	54.6p
Small business rates multiplier for premises with RV below £25,500	49.9p	49.9p
Additional Crossrail NNDR Supplement multiplier for premises with a RV above £70,000	2p	2p

**Barking &
Dagenham**

Group Accounts

for the year ended 31st March 2025

GROUP ACCOUNTS

INTRODUCTION

The Code of Practice requires local authorities with interests in subsidiaries, associates and/or joint ventures to prepare group accounts in addition to their own single entity financial statements, unless their interest is not considered material.

The Council has interests in a number of companies that are wholly owned. Details of the companies considered for consolidation are summarised below.

These Group Accounts have been prepared using uniform accounting policies for like transactions and other events in similar circumstances. The accounting policies of its subsidiaries have been aligned with the policies of the Council, for the purposes of Group Accounts, where materially different.

The Group Accounts contain the core statements similar in presentation to the Council's single entity accounts but consolidating the figures of the Council with the Companies. Notes to the group accounts have been included where the relevant values and/or impact on the group statements are material.

The following pages show:

- Basis of Identification of the Group Boundary
- Group Comprehensive Income and Expenditure Statement
- Group Balance Sheet
- Group Cash Flow Statement
- Group Movement in Reserves Statement
- Notes to the Group Accounts

BASIS OF IDENTIFICATION OF THE GROUP BOUNDARY

In its preparation of these Group Accounts, the Council has considered its relationship with entities that fall into the following categories:

- **Subsidiaries** – where the Council exercises control and gains benefits or has exposures to risks arising from this control. These entities are included in the group.
- **Associates** – where the Council still exercises significant influence but does not hold a majority proportion of shares.
- **Other entities** – where the Council does not have significant influence or control in an entity, that entity is not consolidated in the group accounts.

Subsidiaries

The following wholly-owned subsidiaries have been consolidated within the Group Accounts:

B&D Energy Ltd

B&D Energy Ltd is established to drive the Borough to become the “green capital of the capital”. It aims to do this through the delivery of low carbon and zero energy carbon projects throughout the Borough and east London area.

Barking and Dagenham Reside Ltd

This provides 477 affordable rented properties in the Barking area. The properties are based at the Eastern End of Thames View and William Street Quarter.

GROUP ACCOUNTS

Barking and Dagenham Reside Regeneration Ltd

This is a partner in the letting and management of 243 affordable homes in the Barking area. The Company is a partner in Barking & Dagenham Reside Abbey Roding LLP. The Company is also a partner in B&D Reside Regeneration LLP.

Barking and Dagenham Reside Regeneration LLP

This is a partnership which has built and manages 145 properties.

Barking and Dagenham Reside Abbey Roding LLP

Barking and Dagenham Abbey Roding LLP is a partnership which is 99% owned by the Council. It provides 144 affordable rented properties in Abbey Road in Barking, at 80% of market rent.

TPFL Regeneration Ltd

This was set up to build 477 new homes, which were completed in May 2014, that are now managed by Barking and Dagenham Reside Ltd.

Barking and Dagenham Homes Ltd

This manages 619 new affordable rental homes in Becontree.

Barking and Dagenham Trading Partnership Ltd

This is the parent company of a group of five wholly owned subsidiaries summarised below, which was established to provide cleaning, catering and repairs and maintenance services. The group provides competitively priced services to the Council and to external entities with the aim of delivering dividends to the Council.

BD Management Services Ltd.

It provides repairs and maintenance services to the Council through a mixture of management of the Council's own labour force and sub-contracting.

BD Service Delivery Ltd.

It provides a full range of repairs and maintenance services to non-council owned properties through direct contracts with individual customer

BD Together Ltd.

It provides catering, cleaning and data Services to Schools and private organisations within the Borough.

BD Corporate Cleaning Ltd.

It provides cleaning services to the Council.

Londoneast-UK Ltd.

It provides serviced offices, facilities management and support services to businesses in the Borough.

All unsold share of ownerships are recorded within Property, Plant and Equipment

Be First (Regeneration) Ltd

Be First has the remit of accelerating the pace and scale of regeneration in the Borough, whilst delivering affordable housing and shaping inclusive, sustainable and healthy communities for the future.

GROUP MOVEMENTS IN RESERVES STATEMENT

Gross Expenditure £000	2023/24		Note	2024/25		
	Gross Income £000	Net Expenditure £000		Gross Expenditure £000	Gross Income £000	Net Expenditure £000
282,905	(119,794)	163,111	People & Resilience	286,491	(111,527)	174,964
127,787	(117,499)	10,288	Corporate Items	125,995	(35,725)	90,270
22,164	(23,735)	(1,571)	HR & OD	1,989	(1,396)	593
3,725	(1,415)	2,310	Strategy	5,126	(1,834)	3,291
17,041	(11,761)	5,280	Inclusive Growth	21,451	(17,383)	4,068
60,522	(37,814)	22,708	Housing, Environment & Communities	217,879	(182,229)	35,650
59,608	(23,443)	36,165	Resources	87,759	(77,732)	10,027
115,715	(116,571)	(856)	Housing Revenue Account (HRA)	69,049	(95,951)	(26,902)
327,578	(325,832)	1,746	Dedicated Schools Grant (DSG)	353,543	(343,960)	9,583
1,017,045	(777,864)	239,181	Cost of Services	1,169,282	(867,736)	301,545
		59,787	Other Operating Expenditure			3,796
		76,167	Financing and Investment Income and Expenditure			(87,677)
		(225,998)	Taxation and Non-specific Grant Income			(234,902)
		149,136	Deficit/ (Surplus) on Provision of Services			(17,238)
		180	Corporation Tax			(130)
		60,200	Deficit / (Surplus) on Revaluation of Property, Plant & Equipment Assets			(112,595)
		5,869	Re-measurement of the Net Defined Benefit Liability/(Asset)			10,185
		66,249	Other Comprehensive Income and Expenditure			(102,540)
		215,386	Total Comprehensive Income and Expenditure			(119,778)

GROUP MOVEMENTS IN RESERVES STATEMENT

This statement shows the movement in the year on the different reserves held, analysed into 'usable reserves' (that is, those that can be applied to fund expenditure or reduce local taxation) and other reserves. The adjustments are made in the Group's Movement in Reserves Statement in order to reconcile the General Fund balance back to its Council position prior to funding basis adjustments being made.

	Council's GF	Housing Revenue Account	Capital Receipts Reserve	Capital Grants Unapplied	Major Repairs Reserve	Council's Usable Reserves	Council's Unusable Reserves	Total Council's Reserves	Council's Share of Reserves of Subsidiaries	Total Group Reserves
Balance at 31 March 2023	(184,050)	(32,753)	(64,939)	(16,645)	-	(298,387)	(2,445,977)	(2,744,364)	10,986	(2,733,378)
Movement in reserves during 2023/24						-		-		-
Total Comprehensive Income and Expenditure	149,915	12,052	-	-	-	161,967	66,069	228,036	(12,650)	215,386
Adjustments between council accounts and group accounts	9,882	-	-	-	-	9,882	(24,574)	(14,692)	14,692	-
Sub Total	159,797	12,052	-	-	-	171,849	41,495	213,344	2,042	215,386
Adjustments between accounting basis & funding basis under regulations	(127,346)	(7,871)	(3,113)	(3,526)	(2,778)	(144,634)	144,634	-	-	-
(Increase)/Decrease in 2023/24	32,451	4,181	(3,113)	(3,526)	(2,778)	27,215	186,129	213,344	2,042	215,386
Balance at 31 March 2024	(151,599)	(28,572)	(68,052)	(20,171)	(2,778)	(271,172)	(2,259,848)	(2,531,020)	13,028	(2,517,992)
Movement in reserves during 2024/25										
Total Comprehensive Income and Expenditure	(20,412)	(28,058)	-	-	-	(48,470)	(102,410)	(150,880)	31,102	(119,778)
Adjustments between council accounts and group accounts	16,409	-	-	-	-	16,409	2,880	19,290	(19,290)	-
Sub Total	(4,003)	(28,058)	-	-	-	(32,061)	(99,530)	(131,590)	11,812	(119,778)
Adjustments between accounting basis & funding basis under regulations	70,004	14,704	29,922	5,280	(5,925)	113,985	(113,985)	-	-	-
(Increase)/Decrease in 2024/25	66,001	(13,354)	29,922	5,280	(5,925)	81,924	(213,515)	(131,590)	11,812	(119,778)
Balance at 31 March 2025	(85,597)	(41,926)	(38,130)	(14,891)	(8,703)	(189,247)	(2,473,363)	(2,662,610)	24,840	(2,637,770)

GROUP BALANCE SHEET

31 March 2024 £'000		31 March 2025 £'000
3,658,108	Property, Plant and Equipment	3,685,184
10,474	Heritage Assets	8,488
459,518	Investment Property	560,739
865	Intangible Assets	498
220	Long Term Investments	210
179,639	Long Term Debtors	358,530
4,308,825	Long Term Assets	4,613,649
74	Short Term Investments	40,300
0.000	Assets Held for Sale	0
571	Inventories	278
109,076	Short Term Debtors	111,899
41,361	Cash and Cash Equivalents	40,126
151,082	Current Assets	192,604
0	Cash and Cash Equivalents	-
(323,900)	Short Term Borrowing	(569,982)
(141,836)	Short Term Creditors	(161,656)
(599)	Receipts in Advance - Grants	(480)
(4,406)	Provisions	(4,663)
(470,741)	Current Liabilities	(736,782)
(335,002)	Long Term Borrowing	(977,951)
(150,256)	Other Long Term Creditors	(284,124)
(26,621)	Receipts in Advance - Grants	(168,450)
(932,541)	Long Term Provisions	22,337
(26,754)	Pensions Liability	(23,512)
(1,471,174)	Long Term Liabilities	(1,431,700)
2,517,992	Net Assets	2,637,770
(258,145)	Usable Reserves	(227,229)
(2,259,847)	Unusable Reserves	(2,410,540)
(2,517,992)	Total Reserves	(2,637,770)

GROUP CASHFLOW STATEMENT

2023/24 £000		2024/25 £000
(149,136)	Net Surplus or (Deficit) on the Provision of Services	17,238
342,822	Adjustments to Net Surplus or Deficit on the Provision of Services for Non-cash Movements	137,182
(129,439)	Adjustments for Items Included in the Net (Surplus) or Deficit on the Provision of Services that are Investing and Financing Activities	(231,475)
64,246	Net Cash Flows from Operating Activities	(77,055)
(155,192)	Investing Activities	(104,346)
110,049	Financing Activities	180,166
19,103	Net Increase or Decrease in Cash and Cash Equivalents	(1,235)
22,258	Cash and Cash Equivalents at the beginning of the Reporting Period	41,361
41,361	Cash and Cash Equivalents at the end of the Reporting Period	40,126

G1. ACCOUNTING POLICIES OF CONSOLIDATED SUBSIDIARIES

The Group Financial Statements summarise the Council's and its Group's transactions for the 2024/25 financial year. The Group Financial Statements have been prepared in accordance with the Code of Practice on Local Authority Accounting in the United Kingdom 2024/25.

Notes to the Group Financial Statements have been presented where the figures are materially different from those of the Council entity accounts. Where there are no material differences, the Notes to the Council entity accounts provide the required disclosures.

Accounting policies of the individual members of the Group have been aligned to the Council's accounting policies. The accounting policies applied to the Group Financial Statements are consistent with those set out in Note 35 to the Council entity accounts, with additional policies specific to the Group set out below.

Revenue

Revenue is recognised to the extent that it is probable that economic benefits will flow to the Company and revenue can be reliably measured. Revenue is measured as the fair value of the consideration received or receivable, excluding discounts, rebates, value added tax and other sales taxes.

Revenue from a contract to provide services is recognised in the period in which the services are provided in accordance with the stage of completion of the contract when all of the conditions are satisfied:

- the amount of revenue can be measured reliably
- it is probable that the Company will receive the consideration due under the contract
- the stage of completion of the contract at the end of the reporting period can be measured reliably; and
- the costs incurred and the costs to complete the contract can be measured reliably

Taxation

Tax on the profit or loss for the year comprising current and deferred tax is recognised in the income statement except to the extent that it relates to items recognised directly in equity, in which case it is recognised in equity.

Current tax is the expected tax payable or receivable on the taxable income or loss for the year, using tax rates enacted or substantively enacted at the balance sheet date, and any adjustment to tax payable in respect of previous years.

Deferred tax is provided on temporary differences between the carrying amounts of assets and liabilities for financial reporting purposes and the amounts used for taxation purposes. The following temporary differences are not provided for: the initial recognition of goodwill; the initial recognition of assets or liabilities that affect neither relating to investments in subsidiaries to the extent that they will probably not reverse in the foreseeable future. The amount of deferred tax provided is based on the expected manner of realisation or settlement of the carrying amount of assets and liabilities, using tax rates enacted or substantively enacted at the balance sheet date.

A deferred tax asset is recognised only to the extent that it is probable that future taxable profits will be available against which the temporary difference can be utilised.

GROUP ACCOUNTS

Inventories

Inventories are stated at the lower of cost and net realisable value. Costs, which comprise direct production costs, are based on the method most appropriate to the type of inventory class. Net realisable value is based on the estimated selling price less any estimated completion or selling costs. When inventories are sold, the carrying amount of those inventories are recognised as an expense (and cost of sales) in the period in which the related revenue is recognised. The amount of any write-down of inventories to net realisable value and all losses of inventories are recognised as an expense in the period in which the write-down or loss occurs.

Assumptions Made About the Future and Other Major Sources of Estimation Uncertainty

Details of the nature of assumptions and material estimates are disclosed in the single entity Note 34.

G2. CONSOLIDATION METHOD

In preparing Group Accounts, like items of assets, liabilities, reserves, income and expenses are added together line by line to combine the financial statements of the reporting authority and its subsidiaries.



Pension Fund Accounts

for the year ended 31st March 2025

PENSION FUND ACCOUNTS

London Borough of Barking and Dagenham Pension Fund Accounts

	Note	2023/24 £000	2024/25 £000
Dealings with members, employers and others directly involved in the scheme			
Contributions	8	54,031	57,404
Transfers in from other pension funds	9	6,216	4,161
		60,247	61,565
Benefits	10	(49,762)	(57,606)
Payments to and on account of leavers	11	(5,998)	(8,195)
		(55,760)	(65,801)
Net additions / (withdrawals) from dealings with members			
		4,487	(4,236)
Management expenses	12	(5,828)	(6,637)
Net withdrawals including Fund Management Expenses		(1,341)	(10,873)
Returns on Investments			
Investment Income	13	31,683	32,668
Profit / (losses) on disposal of investments and changes in the market value of investments	15	121,232	68,642
Net returns on investments		152,915	101,310
Net increase in the net assets available for benefits during the year			
		151,574	90,437

Net Assets Statement as at 31 March 2025

The accounts summarise the transactions and net assets of the Fund. They do not take account of liabilities to pay pensions and other benefits in the future.

	Note	31 March 2024 £000	31 March 2025 £000
Investment Assets	14	1,447,108	1,527,402
Current Assets	17	20,422	26,243
Current Liabilities	17	(1,304)	(2,316)
Net assets of the fund available to fund benefits at the end of the reporting period		1,466,226	1,551,329

**Notes to the Pension Fund Accounts for the year ended
31 March 2025**

1. Introduction

The Barking and Dagenham Pension Fund (“the Fund”) is part of the Local Government Pension Scheme (“LGPS”) and is administered by the London Borough of Barking and Dagenham (“LBBD”). The Council is the reporting entity for this Fund. The Fund is governed by the Public Service Pensions Act 2013 and the following secondary legislation:

- i. The LGPS Regulations 2013 (as amended)
- ii. The LGPS (Transitional Provisions, Savings and Amendment) Regulations 2014 (as amended) and
- iii. The LGPS (Management and Investment of Funds) Regulations 2016.

The Fund is operated as a funded, defined benefit scheme which provides for the payment of benefits to former employees of LBBD and those bodies admitted to the Fund, referred to as “members”. The benefits include not only retirement pensions, but also widow’s pensions, death grants and lump sum payments in certain circumstances. The Fund is financed by contributions from members, employers and from interest and dividends on the Fund’s investments.

The objective of the financial statements is to provide information about the fund’s financial position and performance and show the results of the Council’s stewardship in managing the resources entrusted to it and for the assets at the period end.

The Council is the administering authority for the London Borough of Barking and Dagenham Pension Fund. The Council’s Constitution delegates responsibility for managing the Pension Fund to the Pensions Committee supported by the Strategic Director Resources.

The Fund’s investment return in 2024/25 was 5.01%, 1.2% lower than the benchmark return. The 3 year return was 4.86% (1.69% below benchmark) and the 5 year return was 9.49% (0.44% lower than benchmark). However, based upon independent data the Fund outperformed the Local Authority Average over 1, 3 and 5 years - performing in the top decile (10% of Funds).

During the year, the total number of active employers within the Fund was 33.

2. Format of the Pension Fund Statement of Accounts

The day-to-day administration of the Fund and the operation of the management arrangements and investment portfolio are delegated to the Strategic Director Resources.

The following description of the Fund is a summary only. For more details, reference should be made to the Fund’s Annual Report for 2024/25, which can be obtained from the Council’s website: <http://www.lbbdpensionfund.org>.

The statutory powers that underpin the scheme are the Superannuation Act 1972 and the Local Government Pension Scheme (LGPS) regulations, which can be found at: www.legislation.gov.uk.

PENSION FUND ACCOUNTS

Membership

All local government employees (except casual employees and teachers) are automatically enrolled into the Scheme. However, membership of the LGPS is voluntary and employees are free to choose whether to opt out, remain in the Scheme or make their own personal arrangements outside the Scheme. Organisations participating in the Fund include:

- Scheduled bodies, which are local authorities and similar bodies whose staff are automatically entitled to be members of the Fund; and
- Admitted bodies, which are other organisations that participate in the Fund under an admission agreement between the Fund and the relevant organisation. Admitted bodies include voluntary, charitable and similar bodies or private contractors undertaking a local authority function following outsourcing to the private sector.

A list of the Fund's scheduled and admitted employers are provided below. Not Active employers do not have any current members but have either deferred or pensioners. The obligations and assets for these employers have been absorbed by the Council.

A breakdown of the Fund's members by employer type and by member type is included in the table below:

Scheduled Bodies	Admitted Bodies
LBBB	Aspens
Barking College	BD Corporate Cleaning Ltd
Dorothy Barley Academy	BD Schools Improvement Partnership
Eastbury Academy	BD Together
Brook College	Be First
Goresbrook Free School	BD Trading Partnerships
Greatfields Free School	BD Management Services Ltd
James Campbell Primary	Schools Offices Services Ltd
Partnerships Learning	Sports Leisure Management
Pathways	The Broadway Theatre
Riverside Bridge	Reside
Riverside Free School	
Riverside School	
St Margarets	Not Active
St Joseph's Dagenham	Abbeyfield Barking Society
St Joseph's Barking	Age UK
St Theresa's Dagenham	B&D Citizen's Advice Bureau
St Vincents	Cleantec
Sydney Russell Academy	Council for Voluntary Service
Thames View Infants Academy	Disablement Assoc. of B&D
Thames View Junior Academy	East London E-Learning
University of East London	London Riverside
Warren Academy	Lewis and Graves
	Laing O'Rourke
	Town and Country Cleaners
Not Active	Aspens 2
Magistrates Court	Aspens 3

PENSION FUND ACCOUNTS

Scheduled Bodies	Admitted Bodies
	Caterlink Caterlink 2 Caterlink 3 Caterlink 4 CGL Elevate Enterprise May Gurney Pantry Cleaning RM Education

	31 March 2024	31 March 2025
Number of Employers with active members	36	33
Number of Employees in scheme		
London Borough of Barking and Dagenham		
Active members	4,718	4,634
Pensioners	5,080	5,357
Deferred pensioners	5,186	5,216
Undecided and other members	100	-
	15,084	15,207
Admitted and Scheduled Bodies		
Active members	1,423	1,429
Pensioners	1,471	1,510
Deferred pensioners	1,854	1,912
Undecided and other members	30	-
	4,778	4,851

a) Benefits

Pension benefits under the LGPS are based on final pensionable pay and length of pensionable service as summarised below:

	Service pre-1 April 2008	Service post 31 March 2008
Pension:	Each year worked is worth 1/80 x final pensionable salary.	Each year worked is worth 1/60 x final pensionable salary.
Lump sum:	Automatic lump sum of 3 x salary. In addition part of annual pension can be exchanged for a one-off tax-free cash payment. A lump sum of £12 is paid for each £1 of pension given up.	No automatic lump sum, part of the annual pension can be exchanged for a one-off tax-free cash payment. A lump sum of £12 is paid for each £1 of pension given up.

The benefits payable in respect of service from 1 April 2014 are based on career average devalued earnings and the number of years of eligible service. The accrual rate is 1/49 and the benefits are index-linked to keep pace with inflation. From 1 April 2011, the method of indexation changed from the Retail Prices Index (RPI) to the Consumer Prices Index (CPI).

3. Basis of preparation

The accounts summarise the transactions and net assets for the Fund's transactions for the 2024/25 financial year and its position as at 31 March 2025. The accounts have been prepared in accordance with the Code of Practice for Local Authority Accounting in the United Kingdom 2024/25. The financial statements do not reflect any liabilities to pay pension or other benefits occurring after 31 March 2025. Such items are reported separately in the Actuary's Report provided in Note 20 to the Fund's accounts.

The accounts have been prepared on an accruals basis (that is income and expenditure are recognised as earned or incurred, not as received and paid) except in the case of transfer values which are included in the accounts on a cash basis.

The Pension Fund Accounts have been prepared on a going concern basis. The vast majority of employers in the pension scheme are scheduled bodies that have secure public sector funding, and therefore there should be no doubt in their ability to continue to make their pension contributions. Following the latest actuarial valuation and schedule of employer contribution prepayments, the Pension Fund has reviewed its cashflow forecast and is confident in its ability to meet its ongoing obligations to pay pensions from its cash balance for at least 12 months from the date of signing the accounts. In the event that investments need to be sold, 92% of the Fund's investments can be converted into cash within 3 months.

3.1 Contributions (see Note 8)

Primary contributions from the employer, are accounted for on an accruals basis at the percentage rate recommended by the actuary in the payroll period to which they relate. Contributions rates from members are set in accordance with the LGPS Regulations 2007.

Secondary contributions are accounted for on the due dates on which they are due under the schedule of contributions set by the actuary or on receipt if earlier than the due date.

Employer's augmentation and pension strain contributions are accounted for in the period in which the liability arises. Any amount due in year but unpaid is classed as a current financial asset.

3.2 Transfers to and from other schemes (see Note 9)

Transfer values represent the amounts received and paid during the year for members who have either joined or left the Fund during the financial year and are calculated in accordance with the LGPS Regulations. Transfer Values to/from other funds, for individuals, are included in the accounts based on the actual amounts received and paid in the year.

Transfers in from members wishing to use the proceeds of their additional voluntary contributions to purchase scheme benefits are accounted for on a receipts basis and are included in Transfers In.

Individual transfers in/out are accounted for when received/paid, which is normally when the member liability is accepted or discharged. Bulk (group) transfers are accounted for on an accruals basis in accordance with the terms of the transfer agreement.

3.3 Investment income (see Note 14)

PENSION FUND ACCOUNTS

- i) Interest income - Interest income is recognised in the Fund account as it accrues. Interest from financial assets that are not carried at fair value through profit and loss, i.e. financial assets at amortised cost, are calculated using the effective interest basis.
- ii) Dividend income - Dividend income is recognised on the date the shares are quoted ex-dividend. Any amount not received by the end of the reporting period is disclosed in the Net Assets Statement as a current financial asset.
- iii) Movement in the net market value of investments - Changes in the net market value of investments are recognised as income and comprise all realised and unrealised profits/loss during the year.

3.4 Net Assets Statement at market value is produced on the following basis (see note 15)

- i) Quoted investments are valued at bid price at the close of business on 31 March 2025;
- ii) Unquoted investments are based on market value by the fund managers at year end in accordance with accepted guidelines;
- iii) Pooled investment vehicles are valued at closing bid price if both bid and offer prices are published; or if single priced, at the closing single price. In the case of pooled investment vehicles that are accumulation funds, change in market value also includes income which is reinvested in the fund, net of applicable withholding tax;
- iv) Investments held in foreign currencies have been valued in sterling at the closing rate ruling on 31 March 2025. All foreign currency transactions are translated into sterling at exchange rates ruling at the closing rate of exchange; and
- v) Limited partnerships are valued at fair value on the net asset value ascertained from periodic valuations provided by those controlling the partnership.

3.5 Management expenses (see note 12)

Administration Expenses

All administration expenses are accounted for on an accrual basis. Staff costs associated with the Fund are charged to the Fund, with management, accommodation and other overheads apportioned in accordance with LBBB's policy.

Investment management expenses

All investment management expenses are accounted for on an accrual basis.

External manager fees, including custodian fees, are agreed in the respective mandates governing their appointments, which are broadly based on the market value of the Fund's investments under their management. Therefore, investment management fees increase / decrease as the value of these investments change.

The Fund does not include a performance related fees element in any of their contracts. Where it has not been possible to confirm the investment management fee owed by the balance sheet date, an estimate based on the market value has been used.

PENSION FUND ACCOUNTS

Most the Fund's holdings are invested in pooled funds which include investment management expenses, including actuarial, trading costs and fund manager fees, within the pricing mechanism.

3.6 Taxation

The Fund is a registered public-sector service scheme under section 1(1) of schedule 36 of the Finance act 2004 and as such is exempt from UK income tax on interest received and from capital gains tax on the proceed of investments sold.

Taxation agreements exist between Britain and other countries whereby all or a proportion of the tax deducted locally from investment income may be reclaimed. Non-recoverable deductions are classified as withholding tax.

Value Added Tax is recoverable on all Fund activities by the administering authority.

3.7 Foreign currency transactions

Dividends, interest, purchases and sales of investments in foreign currencies have been accounted for at the spot market rates at the date of transaction. End-of-year spot market exchange rates are used to value cash balances held in foreign currency bank accounts.

3.8 Cash and cash equivalents

Cash comprises cash in-hand and on-demand deposits.

Cash equivalents are short-term, highly liquid investments that are readily convertible to known amounts of cash and that are subject to minimal risk of changes in value.

3.9 Present Value of Liabilities

These accounts do not include the Fund's liabilities to pay pensions and other benefits, in the future, to all the present contributors to the Fund. These liabilities are taken account of in the periodic actuarial valuations of the Fund and are reflected in the levels of employers' contributions determined at these valuations.

3.10 Actuarial present value of promised retirement benefits (see note 21)

The actuarial present value of promised retirement benefits is assessed on a triennial basis by the Scheme actuary in accordance with the requirements of IAS 19 and relevant actuarial standards.

As permitted under IAS 26, the Fund has opted to disclose the actuarial present value of promised retirement benefits by way of a note to the Net Assets Statement

3.11 Contingent assets and liabilities

Contingent assets and liabilities are not recognised in the Fund's Balance Sheet but are disclosed as a note to the accounts. They arise as a result of past events but are only confirmed by the occurrence of one or more uncertain future events which are not entirely within the Fund's control.

PENSION FUND ACCOUNTS

Contingent liabilities arise from a present obligation arising from past events but only where it is not probable that a transfer of economic benefits will be required to settle the obligation or where the amount of the obligation cannot be measured with sufficient reliability.

4. Critical Judgements in applying accounting policies

In applying the accounting policies set out in Note 3, the Fund has had to make certain judgements about complex transactions or those involving uncertainty about future events.

There were no such critical judgements made in 2024/25.

5. Assumptions made about the future and other major sources of estimation uncertainty

The Statement of Accounts contains estimated figures that are based on assumptions made by the Fund about the future or that are otherwise uncertain. Estimates are made taking into consideration historical experience, current trends and other relevant factors. However, as balances cannot be determined with certainty, actual results could be materially different from the assumptions and estimates.

Item	Uncertainties	Effect if actual results differ from assumptions
Actuarial present value of promised retirement benefits	Actuarial present value of promised retirement benefits depends on several complex assumptions and judgements from the RPI inflation, the assumed salary changes, discount rate, mortality rate and others. These assumptions are applied by the pension funds actuary in consultation with the fund to whom they provide expert advice. The effects of changes in the assumptions used on the net pension liability can be measured.	<ul style="list-style-type: none"> • A 0.1% increase in discount rate would reduce future pension liabilities by c. £18m • A 0.1% increase in long term salary would increase future pension liabilities by c. £1m • A 0.1% increase in pension increases and deferred revaluation would increase future pension liabilities by c. £17m
Level 3 unquoted investments	All investments are measured at fair value and by necessity, unquoted investments involve a degree of estimation. Notes 15 and 22 provide information about	<ul style="list-style-type: none"> • The fund has determined that the valuation methods described above are likely to be accurate to within the following ranges, and has set out

PENSION FUND ACCOUNTS

Item	Uncertainties	Effect if actual results differ from assumptions
	<p>valuation methodology and the assumptions made in deriving the estimates.</p> <p>Determining the fair value of unquoted investments (private equity investments and hedge fund) is by the nature of the investment subjective. They are inherently based on forward-looking estimates and judgements involving many factors including the impact of interest rates and US tariff policies. Unquoted investments are valued by the investment managers - valuation methodology needs to be robust to give comfort to investors. The total financial instruments held by the Fund at Level 3 were £330.0m.</p>	<p>the consequent potential impact on the closing value of investments held at 31 March 2025. The assessed valuation range is 10% for property holdings and 15% for infrastructure, private equity and hedge funds.</p>

6. Additional Voluntary Contributions (AVC)

Additional Voluntary Contributions (AVCs) administered by the Prudential were made by LBBB employees during the year. In accordance with Regulation 4(2) (b) of the Pension Scheme (Management and Investment of Funds) Regulations 2009 the contributions paid and the assets of these investments are not included in the Pension Fund Accounts.

AVCs were valued by Prudential at a market value of **£4.2m** (31 March 2024 - £3.2m).

7. Recharges from the General Fund

The LGPS (Management and Investment of Funds) Regulations 2016 permit the Council to charge administration costs to the Fund. A proportion of the relevant Council costs have been charged to the Fund on the basis of actual time spent on Pension Fund business. Costs incurred in the administration and the oversight and governance of the Fund are included in Note 12.

8. Contributions

PENSION FUND ACCOUNTS

Benefits are funded by contributions and investment earnings. Contributions are made by active members of the Fund in accordance with the LGPS (Benefits, Membership and Contributions) Regulations 2007, ranging from 5.5% to 12.5% of pensionable pay for the financial year ending 31 March 2025. Employee contributions are matched by employer contributions, which are set based on triennial actuarial funding valuations.

Currently employer contribution rates range from 18.2% to 34.4%. Pension strain contributions are accounted for in the period in which the liability arises. Any amounts due in year but unpaid will be classed as a current financial asset. The Council uses a mechanism to stabilise the contribution rates. This was agreed following the actuary, Barnett Waddingham, completing a stochastic modelling of the long-term funding position. Eligibility for stabilisation is dependent on reasonable consistency in an employer's membership profile. The primary contribution rate for the financial year ending 31 March 2025 was 21.2%.

Contributions shown in the revenue statement may be categorised as follows:

Contributions	2023/24	2024/25
Members normal contributions	£000	£000
Council	9,727	10,002
Admitted bodies	409	351
Scheduled bodies	2,206	2,367
Total contributions from members	12,342	12,720
 Employers contributions		
Council - Normal	30,307	31,629
Council - Deficit Recovery	1,144	1,194
Admitted bodies - Normal	1,706	1,497
Admitted bodies- Deficit Recovery	24	19
Scheduled bodies - Normal	6,890	7,389
Scheduled bodies- Deficit Recovery	1,441	1,449
Pension Strain	177	1,507
Total contributions from employers	41,689	44,684
Total Contributions	54,031	57,404

9. Transfers in from other pension funds

	2023/24	2024/25
	£000	£000
Individual Transfers	6,216	4,161
	6,216	4,161

10. Benefits

Benefits payable and refunds of contributions have been brought into the accounts based on all valid claims approved during the year.

2023/24				2024/25			
	Admitted	Scheduled		Council	Admitted	Scheduled	
Council	Bodies	Bodies	Total	Council	Bodies	Bodies	Total

PENSION FUND ACCOUNTS

	£000	£000	£000	£000	£000	£000	£000	£000
Pensions	33,640	370	7,686	41,697	37,061	873	7,537	45,471
Lump sums	5,381	364	1,425	7,170	9,334	460	1,353	11,147
Death grants	811	14	69	895	732	-	256	988
	<u>39,833</u>	<u>749</u>	<u>9,180</u>	<u>49,762</u>	<u>47,127</u>	<u>1,333</u>	<u>9,146</u>	<u>57,606</u>

11. Payments to and on account of leavers

	2023/24 £000	2024/25 £000
Individual Transfers	5,739	7,936
Refunds	259	259
	<u>5,998</u>	<u>8,195</u>

12. Management Expenses

	2023/24 £000	2024/25 £000
Administration Costs	719	934
Fund Management Fees	4,769	5,068
Custodian fees	33	33
Audit Fees	75	86
Oversight and Governance Costs	190	342
Other costs	42	174
	<u>5,828</u>	<u>6,637</u>

13. Investment Income

	2023/24 £000	2024/25 £000
Fixed Interest Securities	453	511
Equity Dividends	27,179	23,314
Pooled Property Income	2,337	5,875
Interest – Manager's Cash	1,313	2,324
Interest – LBBD Balance	396	614
Interest – Cash Deposits	-	204
Other Income	5	30
	<u>31,683</u>	<u>32,668</u>

14. **Investments:** The movement in the opening and closing market value of investments during the year were as follows:

Investment Assets	Market Value as at 31 March 2024	Market Value as at 31 March 2025
	£'000	£'000

PENSION FUND ACCOUNTS

Bonds	119,346	124,645
Equities	551,019	583,466
Pooled Investments:		
Fixed Income	74,269	78,416
Absolute Return	415,161	373,303
Alternatives	34,653	13,247
Private Equity	107,474	130,494
Infrastructure	86,574	89,750
Pooled Property Investments	47,850	96,601
Derivatives	1,036	272
Cash deposits held with Custodian	7,426	37,058
Pending Trade Sale	2,148	-
Shareholding in London CIV	150	150
Total Investment Assets	1,447,108	1,527,402
Net Investment Assets	1,447,108	1,527,402

15. Reconciliation of movements in investments and derivatives

	31/03/2024 £000	Purchases £000	Sales £000	Change in Fair Value £000	31/03/2025 £000
Bonds	119,346	318	-	4,981	124,645
Equities	551,021	776	-	31,670*	583,467
Pooled Investments	489,430	9,708	(47,000)	(419)	451,719
Infrastructure	86,574		(1,734)	4,910*	89,750
Alternatives	34,653	13,195	(37,100)	2,499*	13,247
Private Equity	107,474	28,925	(11,441)	5,536*	130,495
Pooled Property	47,850	45,761		2,990	96,601
Derivatives	1,036		(764)		272
Cash deposits held with Custodian	7,426	(6,721)	37,082	(728)	37,058
Pending Trade Sales	2,148	-	(2,148)		-
Shareholding in London CIV	150	-	-	-	150
Net Investment assets	1,447,108	91,962	(63,105)	51,439	1,527,402

*Audit adjustment of £17.4m made in total

	31/03/2023 £000	Purchases £000	Sales £000	Change in Fair Value £000	31/03/2024 £000
Bonds	98,667	12,282	-	8,397	119,346
Equities	480,542	751	(20,000)	89,728	551,021
Pooled Investments	442,437	89,541	(70,000)	27,452	489,430
Infrastructure	96,926		(2,478)	(7,874)	86,574

PENSION FUND ACCOUNTS

Alternatives	38,513	3,970	(9,735)	1,905	34,653
Private Equity	89,808	26,678	(11,681)	2,669	107,474
Pooled Property Investments	50,088	3,460	-	(5,698)	47,850
Derivative forwards currency	821	2,300	(5,932)	3,847	1,036
Cash deposits held with Custodian	13,572	(6,916)	1,010	(240)	7,426
Pending Trade Sales	344	1,794	-	10	2,148
Shareholding in London CIV	150	-	-	-	150
Net Investment assets	1,311,868	133,860	(118,816)	120,196	1,447,108

The change in fair value of investments during the year comprises all increases and decreases in the value of investments held at any time during the year, including profits and losses realised on sales of investment and changes in the sterling value of assets caused by changes in exchange rates. In the case of pooled investment vehicles changes in market value also includes income, net of withholding tax, which is reinvested in the Fund.

The cost of purchases and the sales proceeds are inclusive of transaction costs, such as broker fees and taxes. In addition to transaction costs, indirect costs are incurred through the bid offer spread on investments within pooled investment vehicles. The amount of indirect cost is not separately provided to the Fund. The Fund employs specialist investment managers with mandates corresponding to the principal asset classes. A list of the Fund's Fund Manager, their mandate and the asset type are outlined in the table below:

Investment Manager	Mandate	Asset Type
Aberdeen Asset Management	Active	Diversified Alternatives
Patria	Active	Diversified Alternatives
Insight	Active	Global Credit
London CIV: Baillie Gifford	Active	Global Equity (Pooled)
London CIV: Pyrford	Active	Absolute Return
London CIV: Newton	Active	Absolute Return
London CIV: Pimco	Active	Global Credit
BlackRock	Active	Property Investments (UK)
Hermes	Active	Infrastructure (LLP)
Kempfen	Active	Global Equity (Pooled)
UBS	Passive	Global Equity (Pooled)
UBS	Passive	All Share Fixed Income (Pooled)

The value of the Fund, by manager, as at 31 March 2025 was as follows:

Fund by Investment Manager	31 March 2024		31 March 2025	
	£'000	%	£'000	%
Investments managed by the London CIV				
London CIV Cash	150	0.0%	150	0.0%
London CIV- Newton, Pyrford and Baillie Gifford	415,161	28.7%	373,303	24.4%
London CIV - Pimco	74,269	5.1%	78,416	5.1%
Investments managed outside the London CIV				
Aberdeen Asset Management	142,127	9.8%	145	0.0%

PENSION FUND ACCOUNTS

Patria	-	0.0%	143,595	9.4%
BlackRock	47,850	3.3%	96,601	6.3%
Hermes	86,574	6.0%	89,750	5.9%
Kempen	224,133	15.5%	232,317	15.2%
Cash deposits held with Custodian	7,426	0.5%	37,058	2.4%
Insight	75,771	5.2%	81,567	5.3%
UBS Passive Bonds	43,576	3.0%	43,079	2.8%
UBS Passive Equity	326,887	22.6%	351,149	23.0%
Derivatives	1,036	0.1%	272	0.0%
Pending Trade Sales	2,148	0.1%	-	0.0%
Total	1,447,108	100.00%	1,527,402	100%

16. Cash and cash equivalents

The cash balance held at 31 March 2025 is made up as follows:

	31 March 2024 £000	31 March 2025 £000
Cash balances held by Investment Managers:		
Aberdeen Asset Management	7,425	31,653
BlackRock	1	1,887
Patria	-	3,518
Money Market Funds	-	17,458
Bank Current Accounts	1,991	6,474
Total Cash and Cash Equivalents	<u>9,417</u>	<u>60,990</u>

17. Current Assets and Liabilities

The following amounts were current assets and liabilities for the Fund at 31 March 2025:

	31 March 2024 £000	31 March 2025 £000
Current Assets		
Contributions due – employees	203	227
Contributions due – employers	711	732
Short Term Loan	16,900	-
Bank Current Accounts	1,991	6,474
Money Market Funds	-	17,459
Sundry debtors	617	1,351
Total Current Asset	<u>20,422</u>	<u>26,243</u>
Current Liabilities		
Sundry Creditor	1,304	2,316
Total Current Liabilities	<u>1,304</u>	<u>2,316</u>

18. Holdings

PENSION FUND ACCOUNTS

All holdings within the Fund at 31 March 2025 were in pooled funds or Limited Liability Partnerships (LLP), with no direct holdings over 5% of the net assets of the scheme. At 31 March 2025 the following pooled funds and LLPs were over 5% of the scheme's net assets:

Security	Market Value at 31 March 2025	% of Total Fund
	£000	%
Insight	81,567	5.34%
Blackrock	96,601	6.32%
UBS Passive Equity	351,149	22.99%
Kempen	232,317	15.21%
London CIV – Pyrford/Newton	373,303	24.44%
Hermes	89,750	5.88%

19. Investment Strategy Statement

An Investment Strategy Statement was agreed by the Council's Investment Committee on 16 December 2020 and is updated periodically to reflect changes made in Investment Management arrangements. The nature and extent of risk arising from financial instruments and how the Fund manages those risks is included in the Investment Strategy Statement. Copies can be obtained from the Council's Pension website: <http://www.lbbdpensionfund.org>

20. Actuarial position

Actuarial assumptions

In line with LGPS Regulations, a full actuarial valuation is carried out every 3 years. The purpose of this is to ensure the long term solvency of the fund and that it is able to meet its liabilities to past and present contributors. Employer contribution rates are set in this process for the forthcoming triennial period. The 2022 triennial review of the Fund took place as at 31 March 2022 by Barnett Waddingham the funds actuary and the salient features of that review were as follows:

- The funding target is to achieve a funding level of at least 100% over a specific period;
- Market value of the scheme's assets at the date of the valuation were £1,317 million;
- The past service liabilities at the rate of the valuation were £1,306 Million; and
- The resulting funding level was 101% (90% as at 31 March 2019).

Some of the key financial assumptions adopted by the actuary for the valuation of members' benefits at the 2022 valuation are set out below:

Financial Assumptions	2019 Valuation	2022 Valuation
	£m	£m
Discount Rate	4.0%	4.3%
Pension increases (CPI)	2.3%	2.9%
Salary increases	3.0%	3.9%

PENSION FUND ACCOUNTS

Funding level and position

The table below shows the detailed funding level for the 2022 valuation:

Employer contribution rates	As at 31 March	
	2019	2022
Primary Rate (net Employer Future Service Cost)	19.8%	21.2%
Secondary Rate (Past Service Adjustment – 14 year spread)	3.0%	0.8%
Total Contribution Rate	22.8%	22%

Full details of the individual employers contribution rates payable can be found in the Rates and Adjustment Certificate in the 2022 actuarial valuation report.

21. Actuarial Present Value of Promised Retirement Benefits

The fund's actuary Barnett Waddingham also undertakes a valuation of the pension fund liabilities on an IAS 19 basis every year using the same base data as the funding valuation rolled forward to the current financial year but taking account of changes in membership numbers and updating assumptions to the current year.

This figure is used for statutory accounting purposes by the Pension Fund and complies with the requirements of IAS 26 Accounting and Reporting by Retirement Benefit Plans.

	As at 31 March 2024	As at 31 March 2025
	£m	£m
Present Value of Promised Retirement Benefits	1,345	1,182
Fair Value of Scheme Assets (bid value)	1,474	1,548
Net Liability	(129)	(366)

The figure is prepared for the purposes of IAS 26 and has no validity in other circumstances. It is not relevant for calculations undertaken for funding purposes and setting contributions payable to the Fund, which is carried out on a triennial basis.

Financial Assumptions

The key financial assumptions used are:

Financial Assumptions	As at 31 March 2024	As at 31 March 2025
	£m	£m
Discount Rate	4.90%	5.85%
Pension increases (CPI)	2.90%	2.90%
RPI inflation	3.20%	3.20%
Salary increases	3.90%	3.90%

PENSION FUND ACCOUNTS

Demographic Assumptions

Barnett Waddingham have adopted a set of demographic assumptions that are consistent with those used for the most recent Fund valuation, which was carried out as at 31 March 2022, except for an update of the CMI projection model. The CMI 2022 model was used as at 31 March 2024 and the CMI 2023 model was used as at the 31 March 2025 valuation.

The assumed life expectancies are set out in the table below:

Longevity Assumptions	As at 31 March 2024		As at 31 March 2025	
	Male	Female	Male	Female
Life expectancy from age 65 (years)				
Retiring today	20.6	23.4	20.6	23.4
Retiring in 20 years	21.9	24.9	21.9	25.0

22. Valuation of financial instruments carried at fair value

The valuation of financial instruments has been classified into three levels, according to the quality and reliability of information used to determine fair values. There were no transfers between levels during 2024/25.

Level 1

Financial instruments at Level 1 are those where the fair values are derived from unadjusted quoted prices in active markets for identical assets or liabilities. Products classified as level 1 comprise quoted equities, quoted fixed securities, quoted index linked securities and unit trusts.

Listed investments are shown as bid prices. The bid value of the investment is based on the bid market quotation of the relevant stock exchange. The total financial instruments held by the Fund at **Level 1 were £745.2m.**

Level 2

Financial instruments at Level 2 are those where quoted market prices are not available, for example, where an instrument is traded in a market that is not considered to be active, or where valuation techniques use inputs that are based significantly on observable market data. Pending trade sales from the funds pooled alternative manager has been classified as Level 2. The total financial instruments held by the fund at **Level 2 was £452.1m.**

Level 3

Financial instruments at Level 3 are those where at least one input could have a significant effect on the instrument's valuation is not based on observable market data.

Such instruments would include unquoted equity investments and hedge fund or funds, which are valued using various valuation techniques that require significant judgement in determining appropriate assumptions. The Fund's infrastructure manager has been classified as level 3 as valuations are based on a variety of assumptions and the assets held do not have a readily identifiable market.

PENSION FUND ACCOUNTS

The values of the investment in infrastructure is based on the net asset value provided by the fund manager. Assurances over the valuation are gained from the independent audit of the value. The total financial instruments held by the Fund at **Level 3** were **£330.1m**.

Asset Valuation Hierarchy and Basis of Valuation

Description of asset	Valuation hierarchy	Basis of valuation	Observable and unobservable inputs
Fixed Income	Level 1	Published bid market price ruling on the final day of the accounting period	Not required
Equities	Level 1	Market value based on current yields	Not required
Absolute Return	Level 1	Closing bid value on published exchanges	Not required
Pending Trade Sale	Level 2	Quoted prices in inactive market	Sales Value
Pooled Property Investments	Level 3	Closing single price where single price published	NAV-based pricing set on a forward pricing basis
Infrastructure	Level 3	Enterprise value (EV) / Earnings Before Interest, Taxes, Depreciation & Amortization (EBITDA) as their valuation methodology, using a basket of public and transaction comparables.	EV / EBITDA
Private Equity	Level 3	EV / EBITDA as their valuation methodology, using a basket of public and transaction comparables.	EV / EBITDA
Hedge Funds	Level 3	Underlying assets publicly traded securities (equities, bonds) where pricing is readily available from providers i.e. Bloomberg or Reuters.	Valuations affected by any changes to value of the financial instrument being hedged against.

	Quoted market price	Using observable inputs	With significant unobservable inputs	Total
	Level 1	Level 2	Level 3	
Values at 31 March 2025	£000	£000	£000	£000
Bonds	124,645	-	-	124,645
Equities	583,467	-	-	583,467
Property Unit Trusts	-	-	96,601	96,601
Pooled Investments	-	451,719	-	451,719
Private Equity	-	-	130,494	130,495
Cash deposits held with Custodian	37,058	-	-	37,058
Alternatives	-	-	13,247	13,247
Infrastructure	-	-	89,750	89,750
Other investments - LCIV	-	150	-	150
Derivatives	-	272	-	272
Total Investment Assets	745,170	452,141	330,092	1,527,403

PENSION FUND ACCOUNTS

	Quoted market price	Using observable inputs	With significant unobservable inputs	Total
	Level 1	Level 2	Level 3	
Values at 31 March 2024	£000	£000	£000	£000
Bonds	119,346	-	-	119,346
Equities	551,021	-	-	551,021
Property Unit Trusts	-	-	47,850	47,850
Pooled Investments	-	489,430	-	489,430
Private Equity	-	-	107,474	107,474
Cash deposits held with Custodian	7,426	-	-	7,426
Alternatives	-	-	34,653	34,653
Infrastructure	-	-	86,574	86,574
Other investments - LCIV	-	150	-	150
Pending Trade Sales	-	2,148	-	2,148
Derivatives	-	1,036	-	1,036
Total Investment Assets	677,793	492,764	276,551	1,447,108

Sensitivity of assets valued at Level 3

Having analysed historical data and current market trends, and consulted with independent investment advisors, the fund has determined that the valuation methods described above are likely to be accurate to within the following ranges, and has set out below the consequent potential impact on the closing value of investments held at 31 March 2025.

Description of asset	Assessed valuation range	Value at 31 March 2025	Value on Increase	Value on Decrease
	%	£000s	£000s	£000s
Property Unit Trust	10	96,601	106,261	86,941
Other Investment - Infrastructure	15	89,750	103,212	76,288
Other Investment - Private Equity	15	130,494	150,068	110,920
Other Investment - Alternatives	15	13,247	15,234	11,260
		330,092	374,775	285,409

Description of asset	Assessed valuation range	Value at 31 March 2024	Value on Increase	Value on Decrease
	%	£000s	£000s	£000s

PENSION FUND ACCOUNTS

Property Unit Trust	10	47,850	52,635	43,065
Other Investment - Infrastructure	15	86,574	105,326	77,850
Other Investment - Private Equity	15	107,474	123,595	91,353
Other Investment - Alternatives	15	34,653	39,851	29,455
		276,551	315,641	237,461

The potential movement of 10% for Property Unit Trusts represents a combination of the following factors, which could all move independently in different directions:

- Rental increases +/- 4%
- Vacancy levels +/- 2%
- Market prices +/- 3%
- Discount rates +/-1%

All movements in the assessed valuation range derive from changes in the underlying profitability of component companies, the range in the potential movement of 15% is caused by how this profitability is measured since different methods (listed in the first table of Note 22 above) produce different price results.

22a. Reconciliation of fair value measurements within level 3

	Private Equity £000s	Infrastructure £000s	Other- Alternatives £000s	Pooled Property Investments £000s	Total £000s
Market Value 1 April 2024	107,474	86,574	34,653	47,850	284,446
Transfers into Level 3	-	-	-	-	-
Transfers out of Level 3	-	-	-	-	-
Purchases during the year	28,925	660	13,195	45,761	88,496
Sales during the year	(11,441)	-	(37,100)	-	(154,936)
Unrealised/Realised gains/(losses)	5,536	2,515	2,499	2,990	(16,570)
Realised gains/(losses)	-	-	-	-	128,656
Market Value 31 March 2025	130,494	89,750	13,247	96,601	330,092

	Private Equity £000s	Infrastructure £000s	Other- Alternatives £000s	Pooled Property Investments £000s	Total £000s
Market Value 1 April 2023	89,808	96,926	38,513	50,088	275,335
Transfers into Level 3	-	-	-	-	-
Transfers out of Level 3	-	-	-	-	-
Purchases during the year	26,678	-	3,970	3,844	34,492
Sales during the year	(11,681)	-2,478	-9,735	-	(23,894)
Unrealised gains/(losses)	(3,039)	-7,874	1,905	(6,082)	(15,090)
)Realised gains/(losses)	5,708	-	-	-	5,708
Market Value 31 March 2024	107,474	86,574	34,653	47,850	276,551

PENSION FUND ACCOUNTS

23. Events after the Reporting Period

There were no events after the reporting period.

24. Related parties

The Fund is a related party of the Council as the following transactions are controlled by the Council. Pension administration and investment management costs of **£821.9k** (2023/24: £539.6k) are charged by the Council.

The Council is also the single largest employer of members of the Fund and contributed **£32.8m** to the Fund in 2024/25 (2023/24 £31.5m). All monies owing to and due from the Fund were paid in year.

The Members of the Committee do not receive fees in relation to their specific responsibilities as Members of the Committee. Of the Committee members there are no active members of the LGPS and one deferred member.

25. Contingent Asset and liabilities

As at 31 March 2025 there were no contingent assets but there is one potential contingent liability detailed below.

The Virgin Media Case

The Court of Appeal has upheld the High Court's decision in Virgin Media Ltd v NTL Pension Trustees II Ltd and Others ("the Virgin Media case"), so the Virgin Media issues remain for defined benefit ("DB") pension schemes. The Government Actuary's Department and HM Treasury are currently investigating the consequences of the legal case on the LGPS. At this point in time there remains insufficient information to assess the potential impact on Pension Funds.

26. Compensation of key management personnel

Compensation of key management personnel, including the Strategic Director Resources and Interim Head of Investments, charged to the Fund are provided below:

	2023/24	2024/25
	£000	£000
Short Term employee benefits	125.1	88.8
Total	125.1	88.8

27. Financial Instruments

Accounting policies describe how different asset classes of financial instruments are measured, and how income and expenses, including fair value gains and losses, are recognised. The following table analyses the carrying amounts of financial assets and liabilities (excluding cash) by category and net assets statement heading. No financial assets were reclassified during the accounting period. The authority has not entered into any financial guarantees that are required to be accounted for as financial instruments.

PENSION FUND ACCOUNTS

Financial assets	Fair value	Financial	Financial	Fair value	Financial	Financial
	through profit	assets as	liabilities	through	assets as	liabilities at
	and loss	at	at	profit and	at	amortised
		amortised	amortised	loss	amortise	cost
		cost	cost		d cost	
	31 March 2024				31 March 2025	
	£000	£000	£000	£000	£000	£000
Bonds	119,346	-	-	124,645	-	-
Equities	551,021	-	-	583,466	-	-
Property Unit Trusts	47,850	-	-	96,601	-	-
Pooled Investments	489,430	-	-	451,719	-	-
Private Equity	107,474	-	-	130,495	-	-
Cash deposits held with Custodian	-	7,426	-	-	37,058	-
Alternatives	34,653	-	-	13,247	-	-
Infrastructure	86,574	-	-	89,750	-	-
Other investments	150	-	-	150	-	-
Pending Trade Sales	-	2,148	-	-	-	-
Derivatives	-	-	-	-	-	-
Total Investment Assets	1,436,498	9,574	-	1,490,072	37,058	-
Financial Assets - Debtors	-	20,422	-	-	26,243	-
Financial liabilities - Creditors	-	-	(1,304)	-	-	(2,316)
Total Net Assets	1,436,498	29,996	(1,304)	1,490,072	63,301	(2,316)

Carrying value of financial liabilities are equal to the fair value.

28. Nature and extent of risks arising from Financial Instruments.

The Fund activities expose it to a variety of financial risks, including:

- **Market risk** – the possibility that financial loss might arise from the Fund's as a result of changes in such measures as interest rates or stock market movements;
- **Interest rate risk** – the risk that interest rates may rise/fall above expectations;
- **Credit risk** - the risk that other parties may fail to pay amounts due;
- **Liquidity risk** – the risk that the Fund may not have funds available to meets its commitments to make payment; and
- **Refinancing risk** – the risk that the Fund might be required to renew a financial instrument on maturity at disadvantageous interest rates or terms.

The Fund's primary long-term risk is that the Fund's assets will fall short of its liabilities (i.e. promised benefits payable to members). Therefore, the aim of investment risk management is to minimise the risk of an overall reduction in the value of the Fund and to maximise the opportunity for gains across the whole Fund portfolio. The Fund achieves this through asset diversification to reduce exposure to market risk (price risk, currency risk and interest rate risk) and credit risk to an acceptable level.

In addition, the fund manages its liquidity risk to ensure there is sufficient liquidity to meet the Fund's forecast cash flows. The Council manages these investment risks as part of its overall pension Fund risk management programme.

PENSION FUND ACCOUNTS

Responsibility for the Fund's risk management strategy rests with the Fund's Committee. Risk management policies have been established to identify and analyse the risks faced by the Council's pensions operations. Policies are reviewed regularly to reflect changes in activity and in market conditions.

Risk and risk management

Market risk

Market risk is the risk of loss from fluctuations in equity prices, from interest and foreign exchange rates and from credit spreads. The Fund is exposed to market risk predominantly from its equity holdings. The level of risk exposure depends on market conditions, expectations of future price and yield movements and the asset mix. The objective of the Fund's risk management strategy is to identify, manage and control market risk exposure within acceptable parameters, whilst optimising the return on risk.

In general, excessive volatility in market risk is managed through the diversification of the portfolio in terms of geographical and industry sectors and individual securities. To mitigate market risk, the Council and its investment advisors undertake appropriate monitoring of market conditions and benchmark analysis. The Fund manages these risks in two ways:

- Fund's exposure to market risk monitored by reviewing the Fund's asset allocation.
- Specific risk exposure limited by applying maximum exposure to individual investment.

Other price risk

Other price risk represents the risk that the value of a financial instrument will fluctuate as a result of changes in market prices (other than those arising from interest rate risk or foreign exchange risk), whether those changes are caused by factors specific to the individual instrument or its issuer or factors affecting all such instruments in the market. The Fund is exposed to share and derivative price risk. This arises from investments held by the Fund for which the future price is uncertain. All securities investments present a risk of loss of capital. The maximum risk resulting from financial instruments is determined by the fair value of the financial instruments.

The Fund's investment managers mitigate this price risk through diversification and the selection of securities and other financial instruments is monitored by the Council to ensure it is within limits specified in the Fund investment strategy.

Other price risk - sensitivity analysis

Potential price changes are determined based on the observed historical volatility of asset class returns. Risk assets such as equities will display greater potential volatility than bonds as an example, so the overall outcome depends largely on Funds' asset allocations.

The potential volatilities are consistent with a one standard deviation movement in the change in value of the assets over the latest three years. This can then be applied to the period end asset mix. The Council has determined that the following movements in market price risk are reasonably possible for the 2024/25 reporting period.

Asset Class	One Year Expected Volatility (%)	Asset Class	One Year Expected Volatility (%)
Equities	17.1	Alternatives	14.0
Bonds	5.0	Cash	0.3

PENSION FUND ACCOUNTS

Pooled Property Investments 15.7

The sum of the monetary impact for each asset class will equal the total Fund impact as no allowance has been made for diversification of the one-year standard deviation for a single currency. Had the market price of the Fund investments increased or decreased in line with the above, the change in the net assets available to pay benefits in the market price would have been as follows (the prior year comparator is shown below):

Asset Type	Value as at 31 March 2025 £000	% Change	Value on Increase £000	Value on Decrease £000
Bonds	124,645	5.0	130,877	118,413
Equities	583,467	17.1	683,240	483,694
Property Unit Trust	96,601	15.7	111,767	81,435
Pooled Investments	451,719	14.0	514,960	388,478
Private Equity	130,495	14.0	148,764	112,226
Other Investments	103,418	14.0	117,897	88,939
Cash and cash equivalents	60,990	0.3	61,173	60,807
Total	1,551,334		1,768,677	1,333,991

Asset Type	Value as at 31 March 2024 £000	% Change	Value on Increase £000	Value on Decrease £000
Bonds	119,346	6.6	127,223	111,469
Equities	551,021	12.1	617,695	484,347
Property Unit Trust	47,850	7.9	51,630	44,070
Pooled Investments	489,430	6.6	521,732	457,128
Private Equity	107,474	6.6	114,567	100,381
Other Investments	124,561	6.6	132,782	116,340
Cash and cash equivalents	9,417	1.0	9,511	9,323
Total	1,449,099		1,575,141	1,323,058

Interest rate risk

The Fund invests in financial assets for the primary purpose of obtaining a return on investments. These investments are subject to interest rate risks, which represent the risk that the fair value or future cash flows of a financial instrument will fluctuate because of changes in market interest rates.

The Fund's interest rate risk is monitored by the Council and its investment advisors in accordance with the Fund's risk management strategy, including monitoring the exposure to interest rates and assessment of actual interest rates against the relevant benchmarks.

The Fund's direct exposure to interest movements as at 31 March 2024 and 31 March 2025 is set out below. These disclosures present interest rate risk based on the underlying financial assets at fair value:

PENSION FUND ACCOUNTS

Asset type	As at 31 March 2024 £000	As at 31 March 2025 £000
Cash and cash equivalents	9,417	60,990
Bonds	119,346	124,645
Total	128,763	185,635

Interest rate risk sensitivity analysis

The Council recognises that interest rates can vary and can affect both income to the Fund and the value of the net assets available to pay benefits. A 100-basis point (BPS) movement in interest rates is consistent with the level of sensitivity applied as part of the Fund's risk management strategy.

The Fund's investment advisor has advised that long-term average rates are expected to move less than 100 BPS from one year to the next and experience suggests that such movements are likely. The analysis that follows assumes that all other variables, in particular exchange rates, remain constant, and shows the effect in the year on the net assets available to pay benefits of a +/- 100 BPS change in interest rates:

Asset type	Carrying amount as at 31 March 2025 £000	Change in year in the net assets available to pay benefits	
		+100 BPS £000	-100 BPS £000
Cash and cash equivalents	60,990	610	(610)
Bonds	124,645	1,246	(1,246)
Total	185,635	1,856	(1,856)

Asset type	Carrying amount as at 31 March 2024 £000	Change in year in the net assets available to pay benefits	
		+100 BPS £000	-100 BPS £000
Cash and cash equivalents	9,417	94	(94)
Bonds	119,346	1,193	(1,193)
Total	128,763	1,287	(1,287)

Currency risk

Currency risk represents the risk that the fair value of future cash flows of a financial instrument will fluctuate because of changes in foreign exchange rates. The Fund is exposed to currency risk on financial instruments that are denominated in any currency other than the functional currency of the Fund (sterling). The Fund holds both monetary and non-monetary assets denominated in currencies other than sterling.

The Fund's currency rate risk is routinely monitored by the Council and its investment advisors in accordance with Fund's risk management strategy, including monitoring the range of exposure to currency fluctuations. The following tables summarise the Fund's currency exposure.

PENSION FUND ACCOUNTS

31 March 2025

	USD £m	EUR £m	TOTAL £m
Overseas Unit Trusts	343.1	233.1	576.2
Overseas Private Equity/Infrastructure/Private debt	66.5	64.6	131.1
Total			707.3

31 March 2024

	USD £m	EUR £m	TOTAL £m
Overseas Unit Trusts	339.8	252.7	592.5
Overseas Private Equity/Infrastructure/Private debt	68.2	54.5	122.4
Total			715.2

Liquidity risk

Liquidity risk represents the risk that the Fund will not be able to meet its financial obligations as they fall due. The Council therefore takes steps to ensure that the Fund has adequate cash resources to meet its commitments. This will particularly be the case for cash from the cash flow matching mandates from the main investment strategy to meet the pensioner payroll costs; and also cash to meet investment commitments.

The Pension Committee Members are aware of the cash flow pressures that are affecting the Fund. These include the potential for a reduction in Fund current members from the significant savings the LBBD needs to make in the coming years and from an increase in pension payments due to increased pensioner numbers and as a result of the pricing index exceeding salary increases. Members receive a quarterly report on the Fund's cash flow and have agreed to utilise distributions from property and infrastructure to fund future investments and to cover any cash flow shortfalls.

Where there is a long-term shortfall in net income into the Fund, investment income will be used to cover the shortfall. All financial liabilities at 31 March 2025 are due within one year.

Refinancing risk

The key risk is that the Council will be bound to replenish a significant proportion of the Fund's financial instruments at a time of unfavourable interest rates. The Council does not have any financial instruments that have a refinancing risk as part of its treasury management and investment strategies.

Credit Risk

Credit risk represents the risk that the counterparty to a transaction or a financial instrument will fail to discharge an obligation and cause the Fund to incur a financial loss.

PENSION FUND ACCOUNTS

The market values of investments generally reflect an assessment of credit in their pricing and consequently the risk of loss is implicitly provided for in the carrying value of the Fund's financial assets and liabilities.

In essence the Fund's entire investment portfolio is exposed to some form of credit risk, with the exception of the derivatives positions, where the risk equates to the net market value of a positive derivative position. However, the selection of high-quality counterparties, brokers and financial institutions minimises credit risk that may occur through the failure to settle a transaction in a timely manner.

The Fund's internally managed cash is invested by the Council's treasury team. Deposits are not made with banks and financial institutions unless they meet the council's credit criteria. The Council has also set limits as to the maximum percentage of the deposits placed with any one class of financial institution in the Annual Treasury Management Strategy Statement.

The London Borough of Barking & Dagenham

Annual Governance Statement 2024/25

Local Audit and Accountability Act 2014 &
Accounts and Audit Regulation 2015

ANNUAL GOVERNANCE STATEMENT

There are five Sections in this AGS:

- Section 1** Sets out the scope of responsibility and the purpose of the governance framework;
- Section 2** Describes and assesses the effectiveness of the key elements of the systems and processes that comprise the Council's governance arrangements;
- Section 3** Presents an opinion of the level of assurance over the Council's governance arrangements and the effectiveness of the Council's governance arrangements;
- Section 4** Sets out any significant governance issues that need to be addressed and how any issues from the previous year's governance statement have been resolved;
- Section 5** The Conclusion – a commitment to monitoring implementation for the next AGS review.

Section 1

The scope of responsibility and the purpose of the Council's governance framework.

Scope of Responsibility

The Council is responsible for ensuring that its business is conducted in accordance with the law and proper public sector standards, that public money is safeguarded and properly accounted for. The Council also has a duty under the Local Government Act 1999 to make arrangements to secure continuous improvement in the way in which its functions are exercised, having regard to a combination of economy, efficiency and effectiveness.

In discharging this overall responsibility, the Council is responsible for putting in place proper arrangements for the governance of its affairs, facilitating the effective exercise of its functions which includes arrangements for the management of risk.

The Purpose of the Governance Framework

The governance framework comprises the culture and values, coupled with its systems, processes and controls that the authority uses to engage with and lead the community. Its purpose is to enable the Council to monitor the achievement of its strategic objectives and consider whether those objectives have led to the delivery of appropriate, cost-effective services.

The system of internal control is a significant part of the governance framework and is designed to manage risk to a reasonable level. It cannot eliminate all risk or a failure to achieve policies, aims and objectives and so achieves a reasonable rather than an absolute assurance of effectiveness.

It is based on an ongoing process designed to identify and prioritise the risks to achievement of LBBD's policies, aims and objectives; to evaluate the likelihood of those risks being realised; the impact should they be realised; and then to manage them efficiently, effectively and economically.

The Council doesn't yet have a single Local Code of Corporate Governance but instead demonstrates a commitment to good governance through a framework of policies, procedures, behaviours and values by which the Council is controlled and governed that take account of the seven principles of good governance in *Delivering Good Governance in Local Government: Framework* (CIPFA/Solace, 2016). A Local Code of Governance has been drafted and will be formalised during 2025/26.

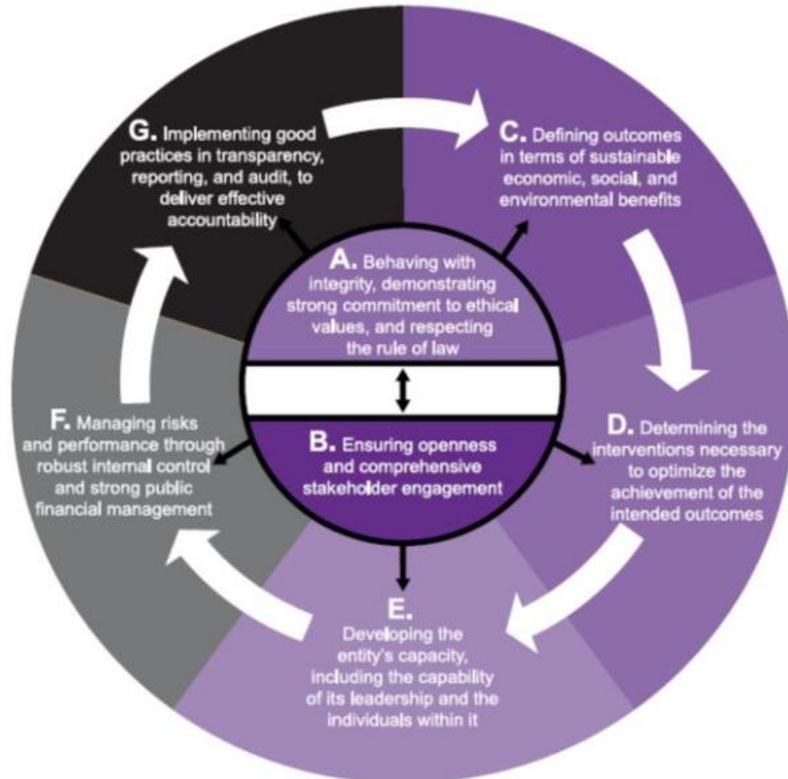
The governance framework has been in place for the year ended 31 March 2025 and up to the date of approval of the audited Statement of Accounts.

Section 2

Key elements of the Council's systems and processes and their effectiveness - these are described in more detail below.

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The key elements of the systems and processes that comprise the Council's governance arrangements are based on the seven core principles of the CIPFA/SOLACE Governance Framework, which are set out in the diagram below.



Principle A: Behaving with integrity, demonstrating strong commitment to ethical values, and respecting the rule of law.

Council Constitution & Rules and Regulations

The Council's Constitution sets out the roles and responsibilities of officers and Councillors. It provides details about how decisions are made and who can make them. It also contains the rules for managing the finances and resources effectively. The Council has adopted the strengthened Leader model and, under this model, the Council's executive functions are discharged by the Cabinet as a collective body, by the Leader of the Council or delegated to officers. It provides clear accountability, effective leadership and decision making to drive forward service delivery. The Assembly retains strategic decision-making powers such as the budget framework.

In addition, the Council has a Health and Wellbeing Board established under the Health and Social Care Act 2012. It is an executive committee with a specific primary duty to encourage those who arrange for the provision of health or social care to work

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in an integrated manner. Membership is a combination of Cabinet Members and prescribed appointees. The board is a forum where key leaders from the Barking and Dagenham health and social care system work to improve the health and wellbeing of local residents and reduce health inequalities. It has an agreed set of priorities – these are outlined in the borough’s Health and Wellbeing Strategy.

Where key decisions are due to be made the Council publishes details in the Forward Plan prior to the decision-making meeting. Those meetings are open to the public unless exclusion is necessary for reasons of confidentiality under the Local Government Act 1972.

The Council Constitution continues to be kept under constant review. Alongside the Council’s Contract Rules and Officer Scheme of Delegation, the Council has financial regulations which provide details of officers’ responsibilities relating to income, expenditure, internal control, risk management and partnerships. During 2024/25 some minor amendments and updates to reflect decisions made by the Council and new statutory guidance and/or legislation were made to the Constitution. In line with the review arrangements as set out in Part 7 of the Council’s Constitution, these changes were implemented by the Monitoring Officer and did not require separate Assembly approval. A schedule of all the changes made was circulated to all Councillors for their information.

To support officers when they made purchases and entered into contracts, the Council has developed a set of contract rules. These have been kept under review with a number of independent review mechanisms in place to ensure compliance. In March 2022, the Assembly approved new procurement governance arrangements which have been embedded into the Council Constitution and procurement guidance for officers at all levels. These need updating to reflect the Procurement Act 2023.

The Council had the following statutory officers during 2024/25: the Head of Paid Service (Chief Executive – appointed May 2023), Section 151 Officer (Interim Strategic Director, Resources – appointed July 2023 and a successor appointed September 2024) and Monitoring Officer (Chief Legal Officer – appointed September 2023), each of whom has the power to refer matters to Assembly if a breach of any regulation has occurred or is anticipated. By law the Council must also appoint a Director of Children’s Services and a Director of Adult Services and both roles are served by the Strategic Director, Children and Adults. A Director of Public Health is in post and this has been a statutory position since April 2013 with the transfer of the Public Health function to the Council. The Council must designate one of its officers to discharge the functions of statutory Scrutiny Officer, as required under section 9FB of the Local Government Act 2000 (amended by the Localism Act 2011). The Principal Governance Officer is the designated statutory Scrutiny Officer (appointed September 2023).

Our Values

In the delivery of the Council’s business, it has developed values which continue to be embedded across the organisation and underpin all Council activity. These values have been developed by staff and represent how the Council aims to conduct its business. The values are called ‘**DRIVE**’ and they expect everyone to:

- **Deliver our best every day – and do what we have promised**
- **Respond in a prompt, positive way to our community’s needs**

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- Inspire others with our attitudes and actions
- Value people for who they are and what they can do
- Engage with others to improve our resilience and flexibility

Codes of Conduct

Corporate and Organisation - The Council has an Employees' Code of Conduct supported by a requirement to make declarations of interest and to declare gifts and hospitality. Interests have to be declared by officers above a certain grade and those in certain decision making and procurement positions. Officers are generally recommended to decline gifts and hospitality to ensure that officers were not inappropriately influenced. These codes and processes were made available to staff at their induction, they are on the intranet and online training was available to ensure every staff member understood their responsibilities.

Councillors' Codes of Conduct - The Council, within the timescales, duly adopted a local Code of Conduct which is drafted in accordance with the Nolan Committee's recommendations for standards in public life and revised codes for Planning and Licensing committees have also been introduced to take account of the changes. These have been incorporated into the Constitution and the Register of Members' Disclosable Pecuniary Interests successfully established and completed. This has been supported by a Dispensation regime which enables Councillors to seek Dispensations to take part in meetings where they may have a declarable interest. The Councillors' Code has specific guidance on the issues of gifts and hospitality.

The Localism Act 2011 required that the Council must have in place 'arrangements' under which allegations that a Councillor or co-opted member of the Authority or of a committee or sub-committee of the Authority who has failed to comply with the Code of Conduct can be investigated and decisions made on such allegations. The arrangements required the Council to appoint at least one Independent Person whose views must be sought by the Council before it takes a decision on an allegation which it has decided shall be investigated, and whose views can be sought by the Authority at any other stage, or by a Councillor against whom an allegation has been made.

The Council furthers the arrangements required under the Localism Act by its Audit and Standards Committee chaired by an elected Councillor and composed of elected Councillors. Complaints are managed by the Monitoring Officer who determines according to the Complaints Procedure whether matters should be reported to the Audit and Standards Committee for full investigation. Complaints are then considered by a Hearing Sub-committee established by the Audit and Standards Committee for that purpose.

The Council's Audit and Standards Committee continued to oversee adherence to the Councillors' Code of Conduct, handled any complaints under this and also monitored compliance with employee related Codes of Conduct. The Audit and Standards Committee receives annually a report from the Monitoring Officer setting out the declarations of gifts and hospitality received by both Councillors and Officers. All policies and protocols relating to Councillors and officers as well as members of the public who volunteer to undertake Council activities were reviewed on an annual basis.

Principle B: Ensuring openness and comprehensive stakeholder engagement.

Communication and Engagement

The Council is committed to creating more opportunities for residents and the Voluntary, Community and Social Enterprise (VCSE) to directly shape, influence and be part of making decisions that affect their local communities. We want to ensure local communities are effectively engaged during all stages of service design and delivery.

The Council believes effective consultation and engagement is crucial for building and maintaining strong relationships with our key stakeholders. Our approach aligns with the Gunning Principles to ensure fairness and transparency throughout the engagement process.

Wherever possible, consultations are conducted when proposals are in the early stages of development, and we provide stakeholders with sufficient information and time to make an informed decision and provide feedback.

It is a requirement that the outcomes of consultations are incorporated into all Cabinet, Assembly and Board reports to inform the formal decision-making process. The Council's consultation and engagement website, One Borough Voice, features a number of innovative tools beyond the conventional method of conducting surveys. These tools allow us to engage with residents in an interactive and creative way, encourage them to share their stories, experiences and maintain ongoing conversations about the issues that really matter to them, enabling shaping of services and policies and in some instances leading to local neighbourhood action.

The Council has developed a great opportunity for local community groups to access grant funding for projects that will benefit their local area through NCIL (Neighbourhood Community Infrastructure Levy). This is an exciting and rare form of community funding which is genuinely participative, placing residents at the heart of the decision-making process with decisions on which of the applications receive funding being made by a panel made up of local residents who are identified via sortition.

Partnerships

In addition to the executive functions of the Health and Wellbeing Board, the Council utilises partnership boards, which are aligned to the Borough Manifesto targets and the priorities set out in the corporate plan. The partnership boards each have their own plans, identifying their aims to deliver these priorities and contribute to delivering the vision for the borough. They are responsible for monitoring performance, ensuring appropriate partnership representation and where relevant meeting legislative requirements. These boards are:

Health and Wellbeing Board and ICB Sub-Committee (Committee in Common) – The Barking and Dagenham Health and Wellbeing Board (HWB) is a statutory body that works to improve the health and well-being of residents in the borough, addressing health inequalities and aligning health and social care services. It meets in common with the ICB Sub Committee.

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The Committee in Common brings together key system partners in order to deliver the priorities set out in the Joint Local Health and Wellbeing strategy. It is chaired by the Cabinet Member for Adult Social Care and Health Integration and plays a driving role in ensuring residents lead healthy, independent lives and have choice over the care they receive.

Community Safety Partnership - Together the partners address complex issues and have worked openly to develop and implement solutions to create a safer, stronger and more cohesive borough with reduced levels of crime.

Through the Community Safety Partnership the Council together with the other 'responsible authorities' (NHS, Police, Probation, LFCDA, MOPAC) discharged its responsibilities for reducing crime and disorder and making Barking and Dagenham a safer and stronger community.

Principle C: Defining outcomes in terms of sustainable economic, social, and environmental benefits.

The Council's Vision

The understanding that everyone has a part to play in the future of the borough fuelled the creation of *Barking and Dagenham Together: the Borough Manifesto*. Working in partnership with local stakeholders and partners, a shared, placed-based 20-year vision for the borough was developed and launched in 2017.

The long-term, shared vision for the Borough is **to make Barking & Dagenham a place people are proud of and want to live, work, study and stay.**

The Borough Manifesto lists a set of 10 themes, co-produced with over 3,000 residents in 2016-17, which collectively form the long-term vision for the Borough. This vision is underpinned by the belief that the Borough, and residents, can and should aspire to more. Everyone wants something different out of life, but no one should have to accept high levels of unemployment and low pay, low levels of educational attainment and lower life expectancy than almost anywhere else. The Council's mission, to realise this vision, is to raise aspiration.

Principle D: Determining the interventions necessary to optimise the achievement of the intended outcomes.

Corporate Plan and Priorities

The Corporate Plan 2023-26 was adopted by Assembly in May 2023 and explains how the council will achieve the vision of the [Borough Manifesto](#). It sets out the council's approach to its work across the borough and its plans between 2023 to 2026. It is developed in the context of the Medium Term Financial Strategy ensuring that resource allocation and corporate priorities are aligned.

The Corporate Plan is a vital part of the Council's "Golden Thread", translating its long-term ambitions for the borough, as set out in the Borough Manifesto, into clear objectives to direct activity over the next three years. In doing so it includes:

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- Vision – setting out a new vision, that bridges medium-term plans with the long-term ambitions of the Borough Manifesto.
- Our community profile – to better understand who the residents we serve are, in order to plan and prioritise effectively to meet their needs and aspirations.
- Priorities – seven strategic priorities (below) to focus Council activities and resources.
 - Residents are supported during the current Cost of Living Crisis
 - Residents are safe, protected, and supported at their most vulnerable.
 - Residents live healthier, happier, independent lives for longer
 - Residents prosper from good education, skills development, and secure employment
 - Residents benefit from inclusive growth and regeneration
 - Residents live in, and play their part in creating, safer, cleaner, and greener neighbourhoods
 - Residents live in good housing and avoid becoming homeless.
- Our principles – a set of eight principles (below) to be applied to all aspects of Council work, to drive service delivery, performance, and innovation.
 - Work in partnership
 - Engage and facilitate co-production
 - Be evidence-led and data driven
 - Focus on prevention and early intervention
 - Provide value for money
 - Be strengths-based
 - Adopt a “Health in all Policies” approach
 - Strengthen risk management and compliance.
- Equality and Diversity – setting out our approach to embedding equality and diversity considerations and placing it at the heart of everything we do.
- The way we work – the values and workplace culture that is needed to deliver on these objectives.
- Turning strategy into action – how we will monitor progress and connect the high-level strategy with operational planning and delivery.

The Corporate Plan is the beacon for services’ operational plans, which are outlined through annual Service Plans which drive team-level and individual employee performance, feedback and development objectives, aligning day-to-day operations with the long-term vision and goals for the borough.

Principle E: Developing the Authorities’ capacity, including the capability of its leadership and the individuals within it.

Performance Management

A performance framework underpins the Corporate Plan, ‘The Corporate Plan Outcomes Framework’. This framework serves as the cornerstone for evaluating progress and performance against the strategic objectives outlined in the Corporate Plan 2023-26 and associated priorities. Utilising a RAG (Red, Amber, Green)

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approach, the Council assesses performance across critical areas, enabling the evaluation of alignment with predetermined targets. Active engagement in discussions addresses areas where performance falls short, fostering transparency and accountability.

Underpinning this framework is a performance management process that upholds principles of good governance and accountability. Across many levels, performance data undergoes scrutiny, with clear escalation pathways in place to address any issues promptly and effectively. Target-setting and benchmarking further enhance clarity regarding performance expectations.

Cabinet Members play a pivotal role in monitoring the delivery of the Corporate Plan, aligning with their executive functions and responsibilities. Biannual Corporate Plan Outcomes Framework performance reports are received by Cabinet and by Overview and Scrutiny Committee further underscore the commitment to transparency and effective governance. Peer oversight, provided by the Deputy Cabinet Member for Performance and Data Insight, adds an additional layer of rigour and accountability.

While the Corporate Plan Outcome Framework provides a comprehensive overview, it does not encompass all performance dimensions. Various other frameworks exist to evaluate performance of operational service delivery and in specific areas and partnership agendas, ensuring a holistic approach to performance management.

Additionally, the Executive Team receives quarterly updates on Corporate Health, Service Measures, and Local Authority Data Explorer Performance Reports, providing a strategic overview of performance across multiple areas. This facilitates informed decision-making and active intervention where necessary.

In addition to the Corporate Plan, Service Plans are in place for each service. These are aligned to the Borough Manifesto and Corporate Plan and set out plans for system change, service improvement and development to meet the Council's key outcomes/priorities. Service Plans are key to bridging short and medium term priorities, driving continuous improvement, and ensuring strategic planning is alive to changing contexts and risks.

To further ensure effective performance delivery and value for money, Internal Audit assessments are carried out as a third line of defence using a combination of in-house and externally sourced professionals.

There are a number of Corporate Groups/Boards, these are:

- Executive Team
- Assurance Board
- Directors' Group

In addition, the Council has the following boards to deliver on operational, strategic and performance matters:

- Workforce Board
- Procurement Board
- Customer Focus Board
- Capital and Assets Board
- Commercial Oversight Board
- Regulatory Compliance and Accountability Board

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- Investment Panel (see below)

The Council operates an overview and scrutiny function, which allows Councillors to challenge decision makers, scrutinise performance, review important policies and advocate on behalf of the community.

Following changes to the Council's governance arrangements in May 2018, the Council's Overview and Scrutiny functions are fulfilled by the Overview and Scrutiny Committee, except for health-related matters which are the responsibility of the Health Scrutiny Committee. The Overview and Scrutiny Committee scrutinises key decisions made by the Cabinet and other decision-makers; and holding them to account and reviewing matters relating to a wide range of partner organisations.

Training and Development

Staff Induction - When staff join the council, efforts are made to ensure that their first few days and weeks are a positive experience. The Council also want to create an environment where staff can succeed in their new role, and make sure they have the relevant skills and knowledge to enable them to do their job effectively and achieve their full potential.

To do this, the Council have developed a comprehensive induction programme. This includes:

- a Welcome to Barking and Dagenham induction session, where they get to meet the Chief Executive or one of the Senior Leadership team as well as the Leader or Deputy Leader
- a local induction with their manager
- a borough tour
- access to the New Starters section on our intranet which has lots of useful information about working for LBBD.

As part of their induction, they are given a log-in for our i-learn system where they can book onto online learning and book onto tutor-led sessions.

There are a number of mandatory training courses on i-learn which staff need to complete in their first three months at the council, including important Data Protection and Cybersecurity training which they must complete in their first few days. People working in Care and Support will also need to complete some specialist training as part of their induction.

Staff Learning and Development - The Council ensures that staff have all the tools and skills required to undertake their role effectively, achieve their full potential and develop during their career at LBBD.

The Learning and Development service offers a wide range of online learning and tutor-led sessions, which include:

- mandatory training, which all staff and managers need to complete
- opportunities to develop knowledge and skills (such as the Leadership and Management Development programme)

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- mandatory training and developmental learning opportunities for people working in Adults and Children's Care and Support
- a full programme of Health and Safety training including First Aid training
- a joint training programme (with other boroughs) for Newly Qualified Social Workers .

Staff can see their training record (including any mandatory training needed to be completed) on i-learn.

Councillor Induction

The Council has an Induction Programme, based around the key priorities identified by Councillors and senior officers.

Extensive Induction handbooks are produced for all Councillors, and there is a tailored version for Cabinet Members. There is training for Planning, Licensing and Personnel Boards and members of Scrutiny Committees at the beginning of each municipal year with update sessions as required. Bespoke training for members of the Pensions Committee is also arranged.

There are all-Councillor training programmes for internal events. External learning events and mentoring is supported particularly for holders of key positions such as Cabinet and Chairs of Boards and Select Committees. The Induction programme for the new Councillors includes an intensive training programme and written information on a range of topics including standards and promoting democracy.

The Member Development Programme

The Council has a Member Development Programme based around the key priorities identified by Councillors and senior officers. In addition, the Member Development Group (which includes nine Councillors) meets quarterly with specified officers to review Councillors' training needs and requirements. The Members' Role Profiles list the knowledge and skill requirements for different positions and expected areas of learning and development.

The Member Development Programme is overseen by the Member Development Group. This is comprised of Members from Cabinet and a range of back bench Councillors from different committees as well as the Council's Monitoring Officer to ensure any new learning needs are quickly noted and addressed. A full programme of Induction and follow-up training and briefings are arranged for all Councillors. There are a mix of skills-based and knowledge-based sessions. There is a detailed process for inducting the newly-elected Cabinet Members. This includes the use of Peer Mentors for the Cabinet and the opportunity for all members to develop a bespoke personal development plan.

Cabinet Members, Committee Chairs and Deputies are offered the opportunity to attend the full Local Government Association (LGA) Leadership Academy Programmes which are designed specifically for councillors. Newly-elected councillors are offered the opportunity to attend introductory Leadership Academy residential weekends.

There is a designated officer who co-ordinates the development programme and assesses training needs. Training is supplemented through weekly

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electronic Member Briefings, information from London Councils as well as the Council and LGA's suites of e-learning programmes.

All Scrutiny Committee members have training as part of their induction agendas and agreed specific training during the year to remain current and to address identified needs. Induction training was provided for newly appointed Councillors of all quasi-judicial boards, some of which was assessed.

The Council was re-accredited with the London Charter Plus for Member Development in September 2020. Charter Plus is a nationally recognised structured quality framework which assesses the processes, impact and effectiveness of member development. Following extensive desktop and interview assessments with councillors and chief officers, the Council were shown to have met Charter Plus criteria: commitment to councillor development and support, strategic approach to councillor development and that learning and development is effective in building councillor capacity.

An on-line Members' handbook (Members App) was introduced in February 2018 and has been regularly updated since. This is uploaded onto their iPads and provides easily updateable information on the councillor role, the Council and Borough, media and communications, Member learning, support and ward resources.

Principle F: Managing risks and performance through robust internal control and strong public financial management.

Council Companies

The Council has ownership/control of 16 corporate vehicles (referred to as 'companies' in this report although they include Limited Liability Partnerships) as of March 2024. The structure of each company and the control exercised through them varies depending on how the Company has been set up and the function it fulfils. The total list of Council owned/controlled corporate vehicles are:

- Be First (Regeneration) LTD (10635656)
- Be First Developments (Muller) Limited (12432222)
- Barking and Dagenham Reside Ltd (7706999)
- TPFL Regeneration Limited (7706993)
- Barking and Dagenham Reside Regeneration Ltd (09512728)
- Barking and Dagenham Reside Abbey Roding LLP (OC 399130)
- B& D Reside Regeneration LLP (OC 400585)
- B& D Reside Weavers LLP (OC416198)
- Barking and Dagenham Homes Ltd (12090374)
- Barking and Dagenham Trading Partnership Ltd (10892844)
- BD Together Ltd (11124384)
- BD Corporate Cleaning Ltd (11124452)
- BD Management Services LTD (11268239)
- BD Service Delivery LTD (11268271)
- Londoneast-uk Limited (09177951)
- B& D Energy Limited (10088491)
- BDSIP – part owned (11126768)

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These companies are structured into five 'portfolios' for internal governance purposes – BDSIP, BeFirst, Reside, Barking and Dagenham Trading Partnership and B&D Energy Ltd. The strategic objectives of each portfolio are set out within annual rolling Business Plans, which require Cabinet approval, with monitoring of the in-year performance against business plan targets being undertaken by the Shareholder Panel. This governance framework enables constructive challenge on strategic performance matters, as well as ongoing dialogue on the companies' direction of travel, to ensure they remain committed to, and supporting delivery of the Council's aspirations.

Each portfolio has signed a shareholders' agreement. This sets out the responsibilities of the company in areas such as operating parameters and required output. Additionally, company directors have signed a Members' Agreement between themselves and the Council that sets out the code of conduct for directors.

The Council has created a Shareholder Panel as an advisory board to support Cabinet decision making around the Council's role as Shareholder in any Company, wholly or partly owned by the Council. The Panel has the primary aim of managing the Council's shareholder interests in its commercial entities and to ensure the performance of the Companies against agreed Business Plans are satisfactory. The Shareholder Panel provides assurance that all legal Shareholder requirements are fulfilled and through its governance and reporting framework seeks to protect the delivery of the Council's strategic objectives.

Membership of the Shareholder Panel includes two Councillors and two Chief Officers and receives quarterly input and performance reports from each of the commercial entities. The Shareholder Panel will periodically report Company performance to Cabinet, with a minimum of one report per Company per annum or as otherwise requested by Cabinet.

The Council also has an Investment Panel made up of Council officers that evaluates the case for investments. The Investment Panel advise the Strategic Director, Resources with regards to authorising the release of funds for lending to the companies.

CIPFA Financial Management Code

The Council's financial arrangements broadly conform to the governance requirements of the CIPFA Statement on the Role of the Chief Financial Officer in Local Government (2010). The Strategic Director (Resources) was responsible for the proper administration of the Council's financial arrangements during 2024/25 and leads a suitably qualified finance team of officers. The Chief Financial Officer was actively involved in and able to bring influence to bear on all material business decisions to ensure immediate and long-term implications, opportunities and risks, were fully considered and in alignment with the Council's Medium Term Financial Strategy.

Risk Management

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Risk Management is essential for the Council to be effective in realising its priorities and was well embedded at a strategic level within the Council in 2024/25. It continues to promote innovation in support of strategic objectives - opening the door to the possibility of taking risks to achieve positive outcomes. Proper risk assessment enabled informed decisions about the challenges and risks to be taken and the mitigation of any impacts. It also helped the Council to target its resources to achieve the best possible results with value for money in resources used.

The management of risk was embedded throughout the Council's key governance frameworks in such areas as:

- Key decision making;
- Planning processes;
- Programme and Project management;
- Procurement processes;
- Partnership working arrangements;
- Capital Programme management;
- Change management processes.

In September 2019 a Risk Management Strategy was approved by Cabinet. The strategy states that 'the LBBB Risk Management vision is that the Council will have a robust system of risk management in place to identify, assess and manage the key risks in the Borough that may prevent it achieving the priorities identified in the Corporate Plan'. Effective risk management will be a key management tool for LBBB, that is used to understand and optimise the benefits it can generate from calculated risk taking, as well as helping to avoid and manage 'unwanted surprises'.

Under the Financial Regulations (Section 5.4.3) Chief Officers are responsible for: 'maintaining risk registers in accordance with the Risk Management policy and framework, issued by the Council's Risk Manager. Chief Officers will regularly review the risks and advise the Council's Risk Manager appropriately of any material changes as they arise'. The Audit and Standards Committee is responsible for 'receiving reports and making appropriate recommendations concerning...risk management', as defined in the Council's Scheme of Delegation.

When the Council-owned companies were established, business cases were presented to Cabinet for approval and these contained risk registers that looked at the risks around their establishment and operation. The Council now has a risk register that includes risks relating to the ownership of the companies including any defined reputational risks and this is now reviewed before each quarterly meeting to update it for changes in the risk profile that occur as business plans are updated and quarterly reports are received. This process is also incorporated into the wider risk management process.

Counter Fraud

The Authority has a dedicated Counter Fraud team that follows the latest best practice including implementing the national counter fraud standards. Their work is underpinned by Council policies to promote and enforce fraud prevention and ensuring robust mechanisms are in place to acknowledge the risks of fraud, prevent its

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occurrence and pursue cases, apply appropriate sanctions and recover any losses through proceeds of crime legislation. The outcomes of their work is reported quarterly to the Audit & Standards Committee.

Audit and Standards Committee

One function of the Audit and Standards Committee is to oversee and improve the Council's governance and regulation, assurance and risk management, fraud and corruption prevention, performance and compliance, sound financial management to achieve value for money and transparency and open government.

The Audit and Standards Committee has an annual work programme and during 2024/25 received reports on internal audit, counter fraud, risk management, external audit and the annual accounts, complaints against Councillors, information security and information governance. The Chair of the Audit and Standards Committee presents an annual report to the Assembly on the work of the Committee.

Principle G: Implementing good practices in transparency, reporting, and audit to deliver effective accountability.

Whistleblowing and Councillors' Complaints Process

The Council has a robust whistle blowing procedure which is actively promoted within the Council. The whistleblowing policy was last reviewed and updated in June 2024. Complaints against Councillors were handled in confidence and according to the strict timetable and procedure set out in the Code of Conduct and Complaints Procedure. During the period of this AGS there were three complaints received about Councillors. Two of these were from the same person against the same Member and were dismissed as being out of time. A further complaint was closed on the back of not being within the remit of the Code.

The Audit and Standards Committee maintains an ongoing review of complaints made, patterns and outcomes which are considered as a regular business item during the Committee cycle.

Information Governance

The SIRO provides an annual report each spring for the Audit and Standards Committee. Training in information handling is a key priority with professional development of Councillors and officers an essential requirement, not least as a control mechanism to help prevent data breaches. A revised i-learn 'Data Protection' course has been developed that is mandatory for all staff and managers. The mandatory course must be completed each year and completion rates are monitored and form part of the staff performance, feedback and development conversations.

There were 79 data breaches in 2024/25 with 6 self-reported to the Information Commissioner's Office (down from 7 for 2023/24). In all cases the ICO was satisfied with the steps taken by the Council and as such no further action was deemed necessary.

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Ombudsman

During the 2024/25 period there were 19 complaints investigated by the Ombudsman with 18 being upheld. The ombudsman was satisfied that all of their recommendations had been implemented.

Comparative figures for 2023/24 and 2022/23 are 11 complaints (11 upheld) and 24 complaints (20 upheld) respectively.

Complaints by the Public

2024/25 was the first year when complaints were reported on a financial rather than calendar year basis. During 2024/25 2,817 corporate complaints were received with 30% of these being upheld. In the previous year 2023/24 there were 2,901 corporate complaints with 36% being upheld.

Both Children's and Adult Services Social Care complaints are recorded and monitored separately. Children's Social Care received 137 statutory complaints during 2024/25 representing an increase of 57% on the previous year when 87 statutory complaints were received. Adult's Social Care received 69 statutory complaints during 2024/25 representing a decrease of 1% on the previous year when 70 complaints were received.

Section 3

Presents an assessment of the level of effectiveness of the Council's governance arrangements.

In the light of evidence reviewed in relation to 2024/25 it is confirmed that the Council's governance arrangements are fit for purpose, that the Council's values, ethical standards, laws and regulations are being complied with, that financial statements and other published performance information are accurate and reliable, and that human, financial, environmental and other resources are managed efficiently and effectively.

Review of Effectiveness

The Governance Framework is subject to ongoing review as part of the everyday business of the organisation. The reduction in resources within the public sector has increased the attention on ensuring that governance frameworks remain efficient and effective. The Council also has responsibility for conducting, at least annually, a formal review of the effectiveness of its governance framework including the system of internal control. This includes group activities where the activities are significant.

The review of effectiveness is informed by the work of the Strategic Directors, Directors and senior leaders within the council who have responsibility for the development and maintenance of the governance environment, the work of the annual report from the Head of Assurance and also by reviews made by the external auditors and other review agencies and inspectorates.

Management

The Executive Team meets at least three times a month (with one of those meetings exclusively focused on transformation matters) to oversee the operations of the organisation and receives reports for both challenge and comment prior to formal decision-making processes. Reports will also be presented to provide the required assurances regarding the strategic risks the organisation faces. In addition reports are received by groups and boards established in the identified high-risk areas such as Health and Safety; Workforce Development; Business Continuity; Corporate Risk, Information Governance and the Procurement Board. The role and contribution that these groups make is reviewed on an on-going basis.

For this Governance Statement, Directors were invited to complete standard statements addressing governance issues in their areas. These were collated, with observations and recommendations and presented to the Assurance Board, for their comments and feedback. This ensured that the full span of the Council's management team was consulted.

Audit and Standards Committee

The Audit and Standards Committee met five times during 2024/25 and over the course of the year has considered the work of Internal Audit, the annual report and

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opinion of the Head of Assurance and Resilience and the External Auditor's Annual VFM Report. The Committee monitors the effective development and operation of risk management and reviews the annual statement of accounts specifically to consider whether appropriate accounting policies have been followed and whether there are concerns arising from the financial statements or from audits that need to be brought to the attention of the Council.

The Committee is also responsible for a number of matters related to member conduct and has received reports concerning these during the year.

Annual Opinion on Internal Control

As part of the Head of Assurance's annual report, an opinion was given on the Council's internal control framework. The Head of Assurance drew upon a wide range of assurance sources to help inform this opinion, including testing of the key controls in the Council's major financial systems and the wider programme of audit and corporate counter fraud work. The Head of Assurance reported the opinion that based on the audit work undertaken their conclusion was that the organisation's control framework is generally satisfactory with some improvements required.

It is a statutory requirement that the Council must "undertake an effective Internal Audit to evaluate the effectiveness of its risk management, control and governance processes, taking into account public sector internal auditing standards or guidance".

The 2024/25 Internal Audit Plan, approved by the Audit and Standards Committee in March 2024, included 40 audits consisting of 29 risk and compliance audits, 10 schools and a follow-up project of prior year school work. 42 audits were delivered, consisting of 31 risk and compliance audits and 11 audits of schools, with reasons for variations in the plan being reported quarterly to the Audit and Standards Committee. Some of the audits delivered had extended scopes and therefore time allocated to the work.

Internal Audit work was performed in accordance with the Council's Internal Audit Charter and Strategy and with the Public Sector Internal Audit Standards.

There was one 'No Assurance' opinion in 2024/25 and 13 reviews were issued with a 'Limited Assurance' opinion, these are listed below and all high risk findings were reported to the Audit and Standards Committee during the year:

- Contract Management
- Building Safety Act
- Housing Repairs & Maintenance
- Highways Maintenance
- BACS Payment Process
- CYPD Hub Payments Review
- Parking Income and Collection
- Information Governance
- Payment Card Industry Data Security Standard - PCIDSS
- Climate Change
- General Ledger & Budgetary Control
- Strategic Procurement
- Corporate Property Health & Safety Compliance

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- S106 & CIL Collection

All of these audits are subject to robust follow-up of the high-risk findings with corroborating evidence of control improvements required. Updates are reported to the Audit and Standards Committee periodically.

External Audit

The preparation of timely, high-quality accounts is a key component of a system of good governance. However, the 2018/19 Statement of Accounts remains the most recently signed off by the Council's external auditor. The audit of the Statement of Accounts for the financial years 2019/20, 2020/21, 2021/22 and 2022/23, along with the final Value for Money (VFM) reports, are still pending from BDO, the previous external auditor. The reasons for this delay have been provided in detail to the Audit & Standards Committee.

Grant Thornton became the Council's external auditors from 2023/24. Grant Thornton have issued draft audit findings and have indicated no further audit work will be necessary for the 2023/24 accounts but were unable to issue their final audit report (ISA 260) and final VFM report by the statutory deadline of 28 February 2025 because BDO had not provided their audit opinion due to the reasons set out to the Committee. In accordance with the regulation, the Council published a legal notice, details of which can be found on the Council website.

Within their VFM report, Grant Thornton considered whether there are "any risks of significant weakness in the Council's arrangements for securing economy, efficiency and effectiveness in its use of resources". Grant Thornton highlighted that they have had to prepare their report without the knowledge of the outcome of the VFM work for prior periods, as this has yet to be provided by BDO. The reports from Grant Thornton cover a wide range of areas. They provide an informative review for the Council and its stakeholders, but also an important guide to the improvements that are required to ensure that the Council's resources are governed and used effectively.

A second report provided further detail and specific recommendations following the VFM work and contained the Council's management responses to those recommendations. This is an important factor in giving assurance that those weaknesses are being addressed and details the steps management has already put in place and those that will be implemented going forward.

Grant Thornton highlighted the three criteria of Financial Sustainability, Governance and Improving Economy, Efficiency and Effectiveness. They assigned a red judgement for all three of these elements. Their opinions were as follows:

Financial Sustainability - there is "a potential risk of significant weakness to" the Council's financial sustainability.

Governance - there is a "significant risk around the governance arrangements for the Council".

Improving Economy, Efficiency and Effectiveness - the complex structure of our subsidiary companies and their poor performance poses "financial, reputational and regulatory risk".

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The key recommendations in relation to these key criteria were set out in a report to the Audit & Standards Committee in January 2025. It is clear from the contents of the report that there is significant work to be undertaken and decisions to be made. Management have considered the findings and worked together to provide viable responses and plans of action to address those weaknesses.

Section 4

Sets out any significant governance issues that need to be addressed and how any issues from the previous years' governance statement have been resolved.

Previous Year 2023-24

The 2023-24 AGS had identified the following themes:

- Staffing
- Statement of Accounts
- Financial Resilience
- Subsidiary Company Financial Resilience
- Local Code of Corporate Governance

Progress against these challenges is detailed below:

Staffing

This remains a headline governance challenge.

Statement of Accounts

This remains a headline governance challenge.

Financial Resilience

This remains a headline governance challenge.

Subsidiary Company Financial Resilience

This remains a headline governance challenge.

Local Code of Corporate Governance

The Council did not previously have a single local Code of Corporate Governance but instead demonstrated a commitment to good governance through a framework of policies, procedures, behaviours and values by which the Council is controlled and governed that take account of the seven principles of good governance in *Delivering Good Governance in Local Government: Framework* (CIPFA/Solace, 2016).

While not a statutory requirement, achieving an up-to-date Local Code is considered 'best practice'. The Code is intended to describe the Council's governance framework and support the annual assessment the effectiveness of governance.

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The Head of Governance and Electoral Services has drafted a Local Code of Corporate Governance for LBBB and is taking steps to build this into the Council's constitution.

Headline Governance Challenges from 2024/25

Staffing

As in previous years there is pressure in terms of recruitment and retention of specialised staff. This challenge is not exclusive to the Borough and illustrates the point that unless the overall employment proposition is competitive and attractive, the churn inevitably leads to valuable technical skills and organisational knowledge being lost to the organisation. Periods of radical change can be unsettling, and leadership is more essential than ever.

Recruitment to hard-to-fill roles remains an issue at the Council and a number of interventions are in place such as 'grow our own' schemes using the apprenticeship levy.

Following a continuous assessment from Investors in People (IiP) over the previous two years, the Council once again achieved the Gold accreditation during 2024/25. This reflected the Council's drive for continuous improvement and providing best value, the achievement being testament to hard work, commitment and togetherness even through the most challenging times. The assessment findings highlighted the Council's work around equality, diversity and inclusion to create a 'truly inclusive and supportive working environment'.

The Council undertakes regular staff 'temperature checks' These regular staff surveys are a really important way of finding out how staff are feeling about working for LBBB, what we are doing well and what we could do better. They give us invaluable feedback to help us improve how we manage, support and engage with all our employees.

The issue of having sufficient competent well performing staff is key to sound governance. Once experienced staff have left, they may prove to be difficult to replace in times of upheaval and financial uncertainty.

Statement of Accounts

The preparation of timely, high-quality accounts is a key component of a system of good governance. The 2018/19 Statement of Accounts remains the most recently signed off. The audit of the Statement of Accounts for the financial years 2019/20, 2020/21, 2021/22 and 2022/23, along with the final Value for Money (VFM) report, are still pending from BDO, the previous external auditor. The reason for this delay is principally BDO's disagreement with legal advice provided to the Council over transactions between the Pension Fund and the Council, despite not offering any counter opinion.

Grant Thornton have issued draft audit findings for 2023/24 and have indicated that no further audit work will be necessary for the accounts. They have also issued an interim VFM report. Grant Thornton were however unable to issue their final audit report (ISA 260) and final VFM report by the statutory deadline of 28 February 2025

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because BDO had not provided their audit opinion due to the reasons set out above. In accordance with the regulation, the Council published a legal notice, details of which can be found on the Council website.

Financial Resilience

Significant financial challenges have continued to face the Council in 2024/25 and beyond, with very little financial flexibility. The Council's General Fund final revised budget for 2024/25 was £221.745m, which incorporated a drawdown from reserves of £8.809m to balance the 2024/25 budget after the inclusion of £15.595m of savings and £54.129m of growth from the 2023/24 revised budget.

The final revenue expenditure outturn is estimated to show a £1.016m underspend with a £1.74m net drawdown from reserves. The MTFs shows an improved but still challenging position for the years ahead and it is hoped that a two year settlement at the next Spending Review will provide some stability. Budget monitoring will continue to be undertaken robustly into 2025/26 albeit more risk focused to the more complicated and volatile areas of spend.

Value for Money

In their review of VfM, Grant Thornton highlighted the three criteria of Financial Sustainability, Governance and Improving Economy, Efficiency and Effectiveness. They assigned a red judgement for all three of these elements. Their opinions were as follows:

Financial Sustainability - there is "a potential risk of significant weakness to" the Council's financial sustainability.

Governance - there is a "significant risk around the governance arrangements for the Council".

Improving Economy, Efficiency and Effectiveness - the complex structure of our subsidiary companies and their poor performance poses "financial, reputational and regulatory risk".

The key recommendations in relation to these key criteria were set out in a report to the Audit & Standards Committee in January 2025. It is clear from the contents of the report that there is significant work to be undertaken and decisions to be made. Management have considered the findings and worked together to provide viable responses and plans of action to address those weaknesses.

Subsidiary Company Governance

The recent Value for Money audit by Grant Thornton highlighted significant financial and governance risks in relation to the Council companies and made a number of recommendations. A review of the function and governance of the Council owned companies is taking place, these companies having been in operation for at least 7 years during which time the context in which they operate has changed considerably. Action has been taken in a variety of different ways with numerous Cabinet or Overview and Scrutiny Committee reports setting out key changes.

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A key part of the remit and focus for the Strategic Director of Inclusive Growth and Place appointed in September 2024 is the review of company governance and strengthening informed commissioning and the review work has been progressed with a cross Directorate Steering Group.

The companies cover a very broad range of activity and significant numbers of staff. On the whole the purpose and objectives behind setting up the companies remains central to the Council's objectives. Whilst challenging to counter factually determine whether performance would be any better under different arrangements, some strong achievements have been made but there are also some significant concerns that needed/still need addressing. Significant changes have been made to Be First as set out in a Cabinet report (February 2025) whilst a further Cabinet report in the summer of 2025 will make significant changes to BD Group. These reviews considered a range of alternatives – including closing the companies and bringing services back in-house - however the conclusion was that changes could be made to existing arrangements to address concerns. Significant changes were not considered to be required for the other companies however there are particular areas that need additional focus and greater Shareholder Panel scrutiny.

The Council remains focused on addressing the issues highlighted by Grant Thornton in a timely fashion.

Section 5

The Conclusion – a commitment to monitoring implementation for the next review by the Leader of the Council and the Chief Executive

The Council is satisfied that appropriate governance arrangements have been maintained in 2024/25. It recognises however that these arrangements are designed only to manage risk down to a reasonable level and cannot provide absolute assurance that the Council will successfully deliver all its policies, aims and objectives. We remain committed to maintaining and where possible improving these arrangements, by:

- Addressing issues identified by Internal Audit
- Addressing issues identified by External Review
- Focusing on key risks and areas for improvement
- Continuing regular, open and transparent engagement with residents

Where issues have been identified in preparation of this report we will ensure that they are effectively addressed and we will monitor their improvement as part of the next annual review.

Signed:



Councillor Dominic Twomey
Council Leader
24 February 2026

Signed:



Fiona Taylor
Chief Executive
Date: 24 February 2026

Glossary of Terms

<u>Term</u>	<u>Definition</u>
Accounting Policies	The rules and practices adopted by the Council that dictate how transactions and events are shown or costed.
Accruals	Amounts included in the accounts to cover income and expenditure attributable to the financial year, but for which payment had not been received or made as at 31 March.
Actuarial Valuation	A review carried out every three years by the actuary on the assets and liabilities of the Pension Fund. The actuary reports to the Fund's trustees on the financial position and recommended employer's contribution rates. The next actuarial review will be carried out at the end of financial year 2018/19 and the new rates will be applied from April 2020.
Balance Sheet	The Council's balance sheet presents the authority's financial position, i.e., its net resources, at 31 March. The balance sheet is composed of two main balancing parts: its net assets and its total reserves.
Beacon Properties	A sampling technique for valuing the Council's social housing based on the value of properties assuming vacant possession. The Beacon method is used for no other purpose except the special circumstances of the HRA valuation but is an efficient method of arriving at a representative valuation which enables values to be attributed to the whole of the Council's housing stock.
Budget	A forecast of the Council's planned expenditure. The level of the Council Tax is set by reference to detailed revenue budgets. Budgets are reviewed during the financial year to take account of pay and price changes, and other factors affecting the level or cost of services.
Capital Expenditure	Expenditure on the acquisition or enhancement of assets that are of benefit to the Council over a period of more than one year, e.g., buildings and land. Other examples include payments of grants and financial assistance to third parties, and expenditure that is classified as capital following a Ministerial direction, e.g., redundancy costs. (See also REFCUS below).
Capital Adjustment Account	A capital reserve that reflects the difference between the costs of fixed assets consumed and the capital financing set aside to pay for them. This is an accounting reserve which is not backed by cash and does not represent resources available to fund future capital expenditure.
Capital Receipts	Income received from the sale of land, buildings and other capital assets.
Central Support Services	Services that are provided by the administrative and professional service groups that support all the Council's services. They include financial, legal, personnel, IT, property and general administrative support.
Collection Fund	A separate account that discloses the income and expenditure relating to Council Tax and National Non-Domestic Rates. The Fund and the

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	taxes that form its basis have a significant impact on the level of resources available to both the Council and its preceptors (e.g., The Greater London Authority).
Community Assets	A class of fixed assets that are expected to be held by the Council in perpetuity. Examples include parks, historic buildings and works of art.
Comprehensive Income & Expenditure Statement	A statement showing the accounting cost in the year of providing services in accordance with generally accepted accounting practices, rather than the amount to be funded from taxation. The Council raises taxation to cover expenditure in accordance with regulations; this may be different from the accounting cost. The taxation position is shown in the Movement in Reserves Statement.
Council Tax	A local taxation system used in England, Scotland and Wales. It is a tax on domestic property which was introduced in 1993. Each property is assigned one of eight bands (A to H) based on property value, and the tax is set as a fixed amount for each band. Council Tax is collected by the Council (the collecting authority). However, it may consist of components (precepts) levied and redistributed to other agencies or authorities (each known as a precepting authority, e.g., the Greater London Authority).
Council Tax Base	The number of Band D equivalent dwellings in the Borough. To calculate the Tax Base, the number of dwellings in each Council Tax band is adjusted to take account of any discounts, premiums or exemptions. The resulting figure for each band is then multiplied by its pro-portion relative to Band D (from 6/9 for Band A to 18/9 for Band H) and the total across all eight bands is calculated. The Tax Base is used to determine the level of Council Tax the Council charges each dwelling.
Council Tax Requirement	The amount of money the Council needs to raise from Council Tax to fund annual spending once Government funding and other sources of income are deducted.
Creditors	Amounts owed by the Council to suppliers for goods received or services provided before the end of the accounting period but for which payments have not been made by the end of that accounting period.
Debtors	Amounts owed to the Council for services provided before the end of the accounting period but for which payments have not been received by the end of that accounting period.
Deferred Liabilities	Sums owed to creditors that are not due for payment for at least one year. They are carried as a liability on the balance sheet, alongside other long-term debt obligations, until they are paid.
Defined Benefit Scheme	A type of pension plan in which the employer promises a specified pension payment, lump-sum (or combination thereof) on retirement that is predetermined by a formula based on the employee's earnings history, tenure of service and age, rather than depending directly on individual investment returns.

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	A defined benefit plan is 'defined' in the sense that the benefit formula is defined and known in advance. The Council's Pension Scheme offers defined benefits for all its members.
Depreciation	The loss in value of an asset due to age, wear and tear, deterioration or obsolescence.
Earmarked Reserves	Reserves set aside for a specific purpose, particular service or identified risk.
Finance Lease	A funding arrangement where: <ul style="list-style-type: none"> • The lessee (the Council) will select an asset (e.g., equipment, vehicle, software); • The lessor (typically a finance company) will purchase that asset; • The Council will have use of that asset during the lease and pay rent for it; • The lessor will recover a large part or all of the cost of the asset plus earn interest from the rentals paid by the Council; • The Council may have the option to acquire ownership of the asset at the end of the rental period.
General Fund	The main revenue fund from which the day-to-day costs of most services is met. The Council is required to maintain other Funds, e.g. the Housing Revenue Account, the Collection Fund and the Pension Fund. The accumulated credit balance on the General Fund Reserve is the excess of income over expenditure after adjusting for movements to and from reserves.
Government Grants	Government supports the Council's general revenue expenditure through Revenue Support Grant (RSG), a grant given to local authorities which can be used to finance revenue expenditure on any service. The amount of RSG to be provided to authorities is set out in the annual local government finance settlement. RSG is being phased out and will cease entirely by 2020. In addition, specific Government grants are distributed outside the settlement. The basis of the distribution varies from grant to grant. For non ring-fenced grants there are no restrictions on what Councils can spend the money on. Where a specific grant is ring-fenced the expenditure is controlled to fund a particular service that is a national priority. For example, funding for schools is paid through the Dedicated Schools Grant, administered by the Department for Education.
Gross Expenditure	The total cost of providing the Council's services before deducting income from Government grants, or fees and charges for services.
Heritage Assets	Assets that are intended to be preserved in trust for future generations because of their cultural, environmental or historical associations. They are held by the Council in pursuit of its overall objectives in relation to the maintenance of heritage.

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Historic Cost	A measure of value used in accounting in which the price of an asset on the Balance Sheet is based on its nominal or original cost as opposed to its current or fair value.
Housing Revenue Account (HRA)	The HRA specifically accounts for spending and income relating to the management and maintenance of the Council-owned housing stock. By law it must be kept separate from other Council accounts. The HRA is self-financing and receives no income and incurs no expenditure through the Council Tax. The main sources of HRA income are rents and charges for services and facilities.
Impairment	The permanent decline in the value of an asset. Impairment of assets is the diminishing in quality, strength, amount, or value of an asset. It is an accounting estimate of changes in value relating to the consumption of assets.
Infrastructure Assets	Assets that provide the platform for economic and social activity in the Borough, for example, roads, bridges and footpaths.
Interest	The amount received or paid for the use of a sum of money when it is invested or borrowed and typically expressed as an annual percentage rate.
Inventories	The amounts of unused or un-consumed goods held in expectation of future use within the following year. Inventory stocks are valued at the end of each financial year and carried forward to be matched to their use or consumption in the following year.
Investment Properties	The Council's interest in land and/or buildings which are held for their investment potential and rental income, rather than being occupied and used to help deliver services.
Levies	Payments that the Council is required to pay to other bodies. The levying bodies are: <ul style="list-style-type: none"> • Lee Valley Regional Park Authority • London Pension Fund Authority • East London Waste Authority • Environment Agency
Long Term Debtors	Debtors who are not expected or required to pay what they owe soon. In some cases, by agreement, it may be many years before the Council receives full payment from certain debtors (e.g., deferred receipts, mortgages).
Minimum Revenue Provision	How capital expenditure which is financed by borrowing or credit arrangements is paid for by Council Tax payers. The Council is required each year to set aside some of its revenue income as provision for this debt.
Movement in Reserves Statement	A statement showing the movement in the year on the different reserves held by the Council, analysed into 'Usable Reserves' (i.e. those that can be applied to fund expenditure or reduce local taxation) and other

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	'Unusable Reserves' (e.g. the Capital Adjustment Account; Revaluation Reserve; Pension Reserve).
National Non-Domestic Rates (NNDR)	Non-Domestic Rates, or business rates, collected by the Council are the way that those who occupy non-domestic property contribute towards the cost of local services. Under the business rates retention arrangements introduced from 1st April 2013, authorities keep a proportion of the business rates paid locally. This provides a direct financial incentive for authorities to work with local businesses to create a favourable local environment for growth since authorities will benefit from growth in business rates revenues. The money, together with revenue from Council Tax payers, Revenue Support Grant provided by the Government and certain other sums, is used to pay for the services provided by the Council.
Net Book Value	The amount at which the Council records an asset in its Balance Sheet. Net book value is calculated as the original cost of an asset, minus any accumulated depreciation, accumulated depletion, accumulated amortization, and accumulated impairment.
Net Expenditure	Total gross expenditure less income due to the Council. The Expenditure and Funding Analysis included in the financial statements shows for each of the Council's services a comparison of the net expenditure and the net charge against Council Tax.
Net Realisable Value (NRV)	The value of an asset that can be realized upon sale or disposal, less a reasonable estimate of the costs associated with either the eventual sale or the disposal of the asset in question. NRV is used to apply generally accepted accounting principles to accounting transactions.
Non-Current Assets	Tangible assets that yield benefits to the Council and the communities it serves for a period of more than one year, e.g., property, plant and equipment
Operating Lease	The rental of an asset from a lessor under terms that do not transfer ownership of the asset to the Council. During the rental period, the Council typically has unrestricted use of the asset, but is responsible for the condition of the asset at the end of the lease, when it is returned to the lessor.
Operational Assets	Long-lived assets held, occupied, used or consumed by the Council in the normal delivery of services. They are not held for resale, investment or disposal.
Past Service Costs	The term used to describe the change in a defined benefit obligation for employee service in prior periods, arising because of changes to plan arrangements in the current period.
Post Balance Sheet Events	Events, both favourable and unfavourable, which occur between the Balance Sheet date and the date on which the Statement of Accounts is signed.
Precept	A charge made on the Council's Collection Fund by precepting authorities such as the Greater London Authority. The sums paid over

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	to the precepting authorities are collected as part of the annual Council Tax from households in the Borough.
Prior Year Adjustment	If a material error is discovered in a previous year's financial statements that have already been signed off, a prior year adjustment is necessary to correct the error. Also, a note must be included with the financial statements to explain the nature of the error and its impact on the financial performance reported in the affected period.
Private Finance Initiative (PFI)	The private finance initiative (PFI) is a procurement method which uses private sector investment to deliver public sector infrastructure and/or services according to a specification defined by the Council. Because of subsequent changes in accounting conventions, assets acquired under a PFI scheme are now shown on the Balance Sheet.
Provision	An amount set aside for liabilities and losses which are likely to be incurred but where the exact amount and date on which it will arise is uncertain.
Rateable Value	The Valuation Office (an executive agency sponsored by HMRC) assesses the rateable value of individual non-domestic properties. Business rate bills are calculated by multiplying the rateable value by the NNDR poundage set by the Government for the year.
Revenue Expenditure Funded from Capital Under Statute (REFCUS)	Expenditure incurred during the year that may be capitalised under statutory provisions but that does not result in the creation of a non-current asset. The full cost is charged to the relevant service in the Comprehensive Income & Expenditure Statement but then reversed out through the Movement in Reserves Statement to ensure that there is no effect on the revenue accounts.
Related Party Transaction	<p>The Council is required to disclose material transactions with related parties. Related parties are bodies or individuals that have the potential to control or influence the Council, or to be controlled or influenced by the Council. Disclosure of these transactions allow readers to assess the extent to which the Council might have been constrained in its ability to operate independently or might have secured the ability to limit another party's ability to bargain freely with the Council.</p> <p>Members and Senior Officers of the Council are required to declare if they have entered into any such transactions and any relationships of significant influence with any organisations associated with the Council.</p>
Reserves	The Council's reserves fall into two categories. The 'unearmarked' reserve is the balance on the General Fund. An 'earmarked' reserve is an amount set aside in the Council's accounts for specific purposes.
Revaluation Reserve	A reserve that records unrealised net gains on Council assets arising from periodic revaluations.
Revenue Balances	These reserves represent surplus balances that can be used in the future. Some balances can only be used to meet future expenditure in a particular account, such as the Housing Revenue Account.

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Revenue Expenditure	Day-to-day payments on the running of Council services, such as salaries and wages, heating, lighting, transport and charges for the use of assets.																																				
Revenue Support Grant (RSG)	A general grant paid by the Government to Councils towards the costs of services, distributed via a formula. RSG is being phased out, and by 2020 will have been scrapped altogether.																																				
Service Level Agreement (SLA)	Written agreements between providers of Council support services (e.g., Finance, Human Resources) and users. Each SLA specifies the support service to be provided, including timings and frequencies, the charges to be made and the period for which the agreement will run.																																				
Surplus Assets	Assets that are not directly employed, used or consumed in the delivery of services. Examples include investment properties and assets that are surplus to requirements, pending sale, redevelopment or disposal.																																				
Trading Accounts	Accounts that summarise the transactions of those Council services operating on a 'trading' basis and are financed by charges made to recipients of their services.																																				
Transfer Value	A payment made by one pension scheme to another when a member changes employment to enable the receiving pension scheme to fund the member's defined benefits on retirement.																																				
Valuation Band	<p>For the purposes of calculating Council Tax, all domestic properties in the Borough are analysed over eight Valuation Bands as specified in the Local Government Finance Act 1992.</p> <p>In England the Council Tax Valuation Bands are as follows:</p> <table style="margin-left: auto; margin-right: auto;"> <thead> <tr> <th style="text-align: left;">Band</th> <th style="text-align: left;">Value (relative to 1991 prices)</th> <th style="text-align: left;">Ratio</th> <th style="text-align: left;">Ratio as %</th> </tr> </thead> <tbody> <tr> <td>A</td> <td>up to £40,000</td> <td>6/9</td> <td>67%</td> </tr> <tr> <td>B</td> <td>£40,001 to £52,000</td> <td>7/9</td> <td>78%</td> </tr> <tr> <td>C</td> <td>£52,001 to £68,000</td> <td>8/9</td> <td>89%</td> </tr> <tr> <td>D</td> <td>£68,001 to £88,000</td> <td>9/9</td> <td>100%</td> </tr> <tr> <td>E</td> <td>£88,001 to £120,000</td> <td>11/9</td> <td>122%</td> </tr> <tr> <td>F</td> <td>£120,001 to £160,000</td> <td>13/9</td> <td>144%</td> </tr> <tr> <td>G</td> <td>£160,001 to £320,000</td> <td>15/9</td> <td>167%</td> </tr> <tr> <td>H</td> <td>£320,001 and above</td> <td>18/9</td> <td>200%</td> </tr> </tbody> </table>	Band	Value (relative to 1991 prices)	Ratio	Ratio as %	A	up to £40,000	6/9	67%	B	£40,001 to £52,000	7/9	78%	C	£52,001 to £68,000	8/9	89%	D	£68,001 to £88,000	9/9	100%	E	£88,001 to £120,000	11/9	122%	F	£120,001 to £160,000	13/9	144%	G	£160,001 to £320,000	15/9	167%	H	£320,001 and above	18/9	200%
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